COMPREHENSIVE ANNUAL FINANCIAL REPORT

BRADLEY COUNTY, TENNESSEE

FOR THE YEAR ENDED JUNE 30, 2019

TENNESSEE COMPTROLLER OF THE TREASURY

DIVISION OF LOCAL GOVERNMENT AUDIT

COMPREHENSIVE ANNUAL FINANCIAL REPORT

BRADLEY COUNTY, TENNESSEE

FOR THE YEAR ENDED JUNE 30, 2019

COMPTROLLER OF THE TREASURY
JUSTIN P. WILSON

DIVISION OF LOCAL GOVERNMENT AUDIT
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D. GARY DAVIS
County Mayor
Bradley County, Tennessee

This financial report is available at www.comptroller.tn.gov

BRADLEY COUNTY, TENNESSEE
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Summary of Audit Findings

Comprehensive Annual Financial Report
Bradley County, Tennessee
For the Year Ended June 30, 2019

Scope

We have audited the basic financial statements of Bradley County as of and for the year ended June 30, 2019.

Results

Our report on Bradley County's financial statements is unmodified.

Our audit resulted in two findings and recommendations, which we have reviewed with Bradley County management. Detailed findings, recommendations, and management's responses are included in the Single Audit section of this report.

Findings

The following are summaries of the audit findings:

OFFICE OF COUNTY MAYOR

- General Fund general ledger payroll liability accounts were not reconciled.

OFFICE OF CLERK AND MASTER

- Duties were not segregated adequately.

Introductory Section

Office of the
Bradley County Mayor
D. Gary Davis

Phone 423-728-7141 **P. O. Box 1167**
Facsimile 423-476-0696 **Cleveland, TN 37364**

December 6, 2019

To the Members of the County Commission and
the Citizens of Bradley County, Tennessee

To obtain a Certificate of Achievement for Excellence in Financial Reporting, the Government Finance Officers Association requires that all general-purpose local governments publish, within six months of the close of each fiscal year, a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards. Pursuant to that requirement, we hereby issue the comprehensive annual financial report of Bradley County, Tennessee, for the fiscal year ended June 30, 2019.

This report consists of management's representations concerning the finances of Bradley County. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, the management of Bradley County has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of Bradley County's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, Bradley County's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

Bradley County's financial statements have been audited by the State of Tennessee, Comptroller of the Treasury, Division of Local Government Audit. The goal of the independent audit was to provide reasonable assurance that the financial statements of Bradley County for the fiscal year ended June 30, 2019, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an Unmodified opinion that Bradley County's financial statements for the fiscal year ended June 30, 2019, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of Bradley County was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the Single Audit section of this report.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. Bradley County's MD&A can be found immediately following the report of the independent auditors.

Tennessee Code Annotated, Section 9-21-408 was amended by 2016 Public Chapter 832 specifically authorizing Bradley County to make interfund loans from the county's endowment fund derived from the sale of Bradley Memorial Hospital. This law became effective on July 1, 2016. In accordance with this law, Bradley County during fiscal year 2016-2017 borrowed from the endowment for construction of the workhouse.

Governmental Accounting Standards 34 or GASB 34 requires interfund loans to be reported in the county's Financial Statements by lowering the fund balance of the fund that will be paying for the loan. However, the balance of the Budget document does not show the fund balance lowered. The fund balance in the 2017-2018 in the finance statements of the audit is lowered by the interfund loan. But the beginning balance in the 2018-2019 budget does not show the fund balance lowered since the interfund loan is from the reserved endowment fund. This difference is based on the GASB 34 statement requirement and the fund balance reported in the budget accurately reflects the beginning fund balance in the fund paying back the loan.

PROFILE OF THE GOVERNMENT

Bradley County, incorporated in 1836, is located in the southeast portion of the State of Tennessee. The county lies in a valley between the Cumberland and Great Smoky Mountains and has an approximate land area of 216,230 acres or 338 square miles and serves a population of approximately 104,091. Bradley County is empowered to levy a property tax on both real and personal properties located within its boundaries.

Bradley County's form of government is one with a popularly elected county mayor who is the administrative head of the county and a popularly elected board of county commissioners, which is the legislative branch of the county. Bradley County's legislative body is composed of 14 members with two members being elected from each of the county's seven districts. The county legislative body assembled in session is authorized to act for the county, including election of officials or confirmation of appointees, fixing salaries, and appropriating money and any other business coming before the body. All funds to be used in the operation of the county must be appropriated for that use by the county legislative body, which can appropriate money only for expenditures sanctioned by state law. It is the duty of the county legislative body to adopt a budget and to appropriate funds for the ensuing fiscal year for all county departments and agencies.

Bradley County provides a full range of services, including police and fire protection; schools; the construction and maintenance of highways, streets, and other infrastructure; and recreational activities and cultural events.

FACTORS AFFECTING FINANCIAL CONDITION

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which Bradley County operates.

Local economy. Bradley County is a growing area of Tennessee. Businesses as well as individuals recognize the tremendous value the county enjoys in its quality of life as demonstrated in our strong position financially, and our future is bright due to the sound management practices that have enabled the county to maintain solid fund balances. Bradley County is known for its productive agriculture and for its stable diversified industry. Approximately 80 percent of the county's land area is devoted to farming, with income derived primarily from dairy, cotton raising, poultry, tobacco, beef, and various fruits and vegetables. The county has four industrial parks. Northeast Industrial Park is fully developed, and Cleveland-Bradley County Industrial Park has only 30 of its total 330 acres remaining for development. The Hiwassee River Industrial Park has approximately 15 of its total 121 acres available for development. There are approximately 147 industrial concerns in the county. Property for a new industrial park Springbranch, was purchased by Bradley County Government and the City of Cleveland, and development of the park was recently completed. Major industries with headquarters or divisions located within the government's boundaries or in close proximity include household cooking equipment, newspaper and pulp plant, distribution centers, alkaline batteries, hosiery, candy, cakes, cookies, dairy products, photo finishing, clothing manufacturing, and Polysilicone.

A diverse manufacturing and industrial base adds to the relative stability of the employment rate. Bradley County has an employed labor force of approximately 48,960. There are many exciting projects underway for the county. Some of which are as follows:

- Whirlpool Corp. is one of Bradley County's largest tax payers and employers with approximately 1,400 employees. Whirlpool Corp. has completed its new 1.4 million square-foot facility. This has allowed Bradley County to retain its current jobs, while adding an additional 130 positions.

- Volkswagen has completed its commitment to invest over $1 billion for a manufacturing plant in nearby Hamilton County and is currently shipping Chattanooga-built Passats around the country. Bradley County, as well as other counties in the area, is benefiting from the over 2,000 jobs created by direct employment at the Volkswagen facility, as well as the estimated additional 9,500 jobs that have been and will continue to be created in the region through construction and supplier activity. They recently announced an expansion to add a SUV production line, which will add another 2,000 jobs.

- Wacker Chemie AG, a Munich, Germany-based Company, has completed construction of a new facility in Bradley County with an estimated capital investment of $2.4 billion and initial employment of approximately 650 highly skilled workers. The new facility produces hyper pure polycrystalline silicon, a key component in photovoltaic for solar

energy and semiconductors for the electronics industry. Wacker has completed its first expansion. A $150 million project, adding another 50 jobs.

- Amazon distribution center is open in Bradley County and at peak times of the year, Amazon employs more than 1,000 people with a permanent workforce of approximately 400 employees.

- The Industrial Development Board continues to recruit new industries as well as to promote job growth within existing industries.

Several major tourist attractions are located in the county: Red Clay State Historical Area, primitive Indian settlements, Church of God of Prophecy World Headquarters, and the Church of God general offices, which house one of the largest mosaic murals in the southern United States. The Cherokee National Forest and Ocoee River whitewater rafting facilities are located within a few minutes drive.

FINANCIAL POLICIES

Accounting system and internal control. The county's accounting system is organized on a "fund" basis. Each fund is a distinct self-balancing accounting entity. The county's day-to-day accounting records are maintained on a cash basis. For financial reporting purposes, the accounting records are converted to the modified and full accrual basis for all applicable funds. On the modified accrual basis, revenues are recognized when measurable and available, and expenditures are recognized when goods or services are received. On the accrual basis, revenues are recognized when earned; expenses are recognized when incurred.

In developing the county's accounting system, much consideration was given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable but not absolute assurance regarding (1) the safeguarding of assets against loss from unauthorized use or disposition and (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that (1) the cost of control should not exceed the benefits likely to be derived and (2) the valuation of costs and benefits requires estimates and judgments by management.

Budget control policy. The annual budget serves as the foundation for Bradley County's financial planning and control. All departments of the county are required to submit requests for appropriation to the county mayor in April of each year. The county mayor then presents the budget requests to the full county commission for review. The county mayor uses these requests as the starting point for developing a proposed budget. The Finance Committee may hold public hearings on the budget requests. The county commission adopts a final budget by late June or early July each year. The appropriated budget is prepared by fund, function (e.g., public safety), and department (e.g., police). Transfers of appropriations require special approval of the county commission. Budget-to-actual comparisons are provided in this report for each individual governmental fund for which an appropriated annual budget has been adopted. For the General and Highway/Public Works funds, these comparisons are presented as part of basic financial statements. For other governmental funds with appropriated annual budgets, this comparison is presented in the combining and individual fund financial statements and schedules section of this report.

Minimum fund balance policy. It is the objective of the county commission to maintain a managed budgeted fund balance in the various operating funds at a level sufficient for temporary financing of unforeseen emergency needs and to permit orderly adjustment to changes resulting from termination of revenue sources through actions of other governmental bodies. Sufficient levels of fund balances can ensure continued orderly operations and tax structure stability. The percentage is calculated by taking unassigned fund balance or working capital as a percent of expenditures or operating expenses and transfers to other funds. These fund balances are reviewed annually by the county mayor, director of finance, School Board, and road superintendent.

Revenue policy. The county will charge fees for services where such an approach is permissible by state and federal law and where a group of beneficiaries who can pay such fees is identifiable. New and expanded unrestricted revenue sources should be applied first to support existing programs prior to funding new programs. The county will pursue federal, state, and private grants but will strictly limit financial support of these programs to avoid commitments that continue beyond available funding. The county will continuously seek new revenues and pursue a diverse revenue base to limit the dependence on one or only a few revenue sources. This revenue diversity will shelter the county from short-time fluctuations in any one revenue source.

CAPITAL IMPROVEMENT AND LONG-TERM PLANNING

The purpose of the capital improvements plan is to systematically plan, schedule, and finance capital projects to ensure cost-effectiveness as well as conformance with established policies. Proposed capital projects will be reviewed regarding accurate costing and overall consistency with the county's goals and objectives. Financing sources will then be identified for the highest ranking projects.

Bradley County has several long-term goals. Some of those include:

- Continuing to replace some of the older bridges in the county through the Road Department bridge program
- Continuing better working relationships with city government
- Reducing debt for the county
- Addressing school needs for both buildings and programs
- Developing a five-year plan for schools, other agencies, and county funds
- Continuing to improve efficiency in county departments
- Recruiting businesses
- Extending water lines in the rural areas of the county

AWARDS AND ACKNOWLEDGMENTS

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Bradley County for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2018, this is the fourteenth year that Bradley County has received this prestigious award.

In addition, the county also received the GFOA's Distinguished Budget Presentation Award for its annual budget document for the last eleven years. In order to qualify for the

Distinguished Budget Presentation Award, the county's budget document was judged to be proficient in several categories, including as a policy document, a financial plan, and operations guide, and a communications device.

The financial information is designed to provide a general overview of the county's finances for all those with an interest in the government's finances. The person primarily responsible for preparing this document is Rena' Samples, Finance Director for Bradley County. Especially important is to recognize the people of the Finance Department and Human Resources Department who helped make this report possible: Angie Kaylor, Tracy Cook, and Callie Kent. Each contributed to the many daily efforts required to operate our office. For questions concerning any of the information provided, please contact the Finance Office at 155 Broad Street, Cleveland, Tennessee 37311.

Respectfully submitted,

Rena' Samples
Finance Director

D. Gary Davis
County Mayor

Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Bradley County

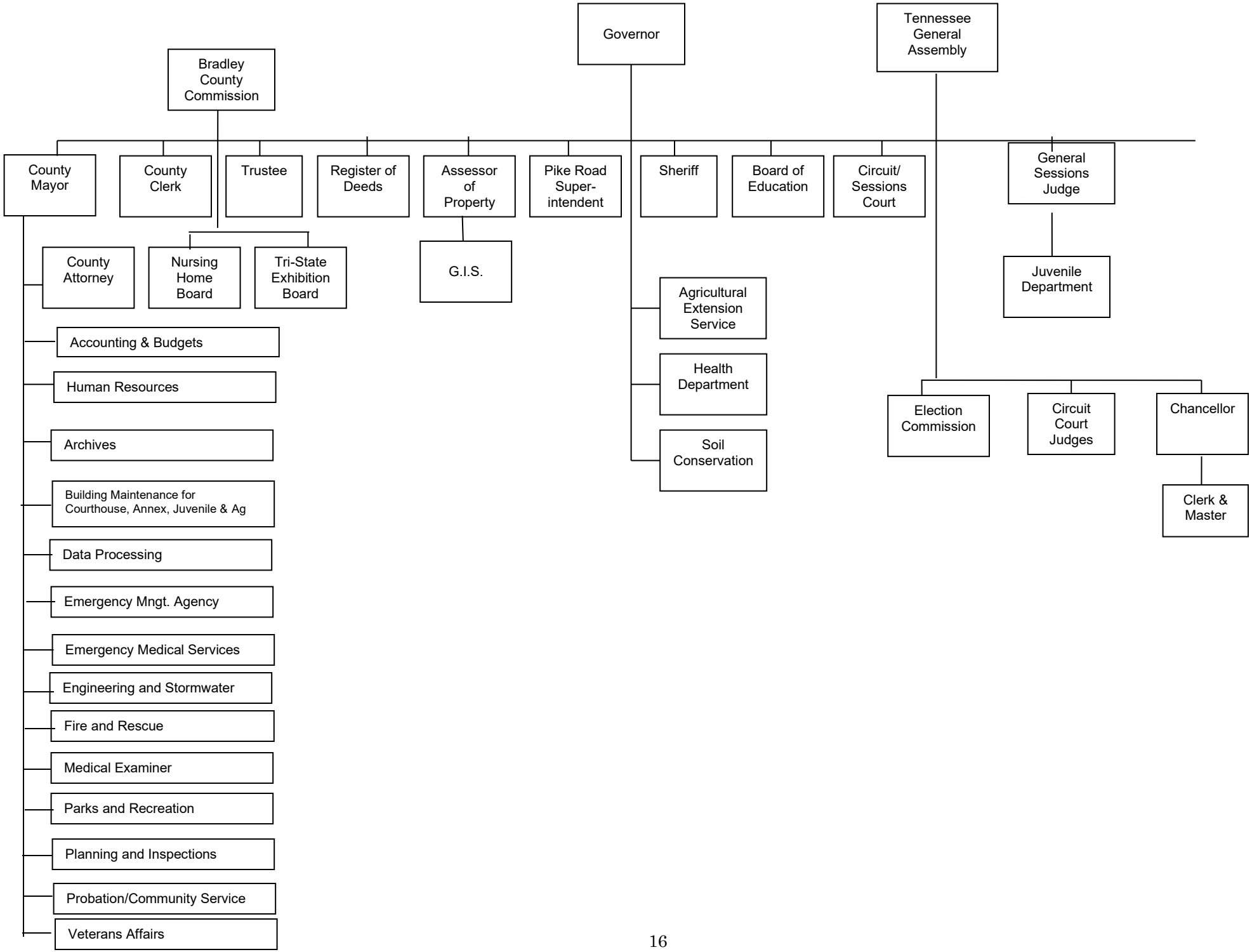
Tennessee

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2018

Christopher P. Morrill

Executive Director/CEO


Governor
Tennessee General Assembly
Bradley County Commission
County Mayor
County Clerk
Trustee
Register of Deeds
Assessor of Property
Pike Road Super-intendent
Sheriff
Board of Education
Circuit/ Sessions Court
General Sessions Judge
County Attorney
Nursing Home Board
Tri-State Exhibition Board
G.I.S.
Juvenile Department
Agricultural Extension Service
Health Department
Soil Conservation
Accounting & Budgets
Human Resources
Archives
Building Maintenance for Courthouse, Annex, Juvenile & Ag
Data Processing
Emergency Mngt. Agency
Emergency Medical Services
Engineering and Stormwater
Fire and Rescue
Medical Examiner
Parks and Recreation
Planning and Inspections
Probation/Community Service
Veterans Affairs
Election Commission
Circuit Court Judges
Chancellor
Clerk & Master

Bradley County Officials
June 30, 2019

Officials

County Mayor	D. Gary Davis
Road Superintendent	Sandra Knight
Director of Schools	Dr. Linda Cash
Trustee	Mike Smith
Assessor of Property	Stanley Thompson
County Clerk	Donna Alley Simpson
Circuit and General Sessions Courts Clerk	Gayla Miller
Clerk and Master	Holly Thompson
Register of Deeds	Dina Swafford
Sheriff	Steve Lawson
Finance Director	Rena Samples
Agricultural Extension Director	Justin Thomas
Building Inspection	Ronald Wilson
County Attorney	Crystal Freiberg
Emergency Management	Troy Spence
Engineering and Planning	Bentley Thomas
Fire Chief and Ambulance Service Director	Shawn Fairbanks
GIS	Wayne Owenby
Health Department	Brittany Hopkins
Human Resources Administrator	Tracy Cook
Juvenile Services	Vickie Towne
Parks and Recreation Director	Andy Lockhart
Probation Services/Courts Community Service	Rich Kienlen
Veterans Affairs	Brian Heusterberg

Board of County Commissioners

District 1	Dennis Epperson
District 1	Mike Hughes
District 2	Louie Alford
District 2	Thomas Crye
District 3	Milan Blake
District 3	Johnny Mull, Chairman
District 4	Howard Thompson
District 4	Charlotte Peak
District 5	Bobby Goins
District 5	Jeff Yarber

Board of County Commissioners (Cont.)

District 6	Tim Mason
District 6	Erica Davis
District 7	Kevin Raper
District 7	Bill Winters

Audit Committee

Louie Alford, Chairman	Mike Hughes
Milan Blake	Alan Smith
Thomas Crye	William Stuart
Erica Davis	Dr. Dewayne Thompson

Board of Education

Rodney Dillard	Jerry Frazier
Vicki Beaty	Amanda Lee
Ted Bryson	Troy Weathers, Chairman
Nancy Casson	

Financial Section

Justin P. Wilson
Comptroller

Jason E. Mumpower
Deputy Comptroller

Independent Auditor's Report

Bradley County Mayor and
Board of County Commissioners
Bradley County, Tennessee

To the County Mayor and Board of County Commissioners:

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Bradley County, Tennessee, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the county's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Bradley Healthcare and Rehabilitation Center, which represent 4.14 percent, 5.40 percent, and 12.04 percent, respectively, of the assets, net position, and revenues of the aggregate discretely presented component units. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Bradley Healthcare and Rehabilitation Center, is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor

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considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Bradley County, Tennessee, as of June 30, 2019, and the respective changes in financial position and the respective budgetary comparison for the General, Special Purpose Fire Tax, and Highway/Public Works funds for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, and the schedule of changes in the county's net pension liability and related ratios, schedule of county and school contributions, schedule of school's proportionate share of the net pension liability, and schedules of county and schools total OPEB liability, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary and Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Bradley County's basic financial statements. The combining and individual nonmajor fund financial statements, budgetary comparison schedules of nonmajor governmental funds and the General Debt Service Fund, combining and individual fund financial statements of the Bradley County School Department (a discretely presented component unit), miscellaneous schedules, and the other information such as the introductory section, management's corrective action plan, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards is also presented for purposes of additional analysis as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and is not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements, budgetary comparison schedules of nonmajor governmental funds and the General Debt Service Fund, combining and individual fund financial statements of the Bradley County School Department (a discretely presented component unit), schedule of expenditures of federal awards, and miscellaneous schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements, budgetary comparison schedules of nonmajor governmental funds and the General Debt Service Fund, combining and individual fund financial statements of the Bradley County School Department (a discretely presented component unit), schedule of expenditures of federal awards, and miscellaneous schedules are fairly stated in all material respects in relation to the basic financial statements as a whole.

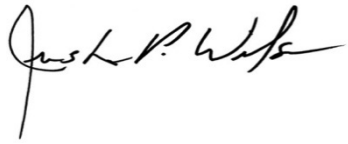
The introductory section, management's corrective action plans, and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated December 6, 2019, on our consideration of Bradley County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Bradley County's internal control over financial reporting or on compliance. That report is an integral

part of an audit performed in accordance with *Government Auditing Standards* in considering Bradley County's internal control over financial reporting and compliance.

Very truly yours,



Justin P. Wilson
Comptroller of the Treasury
Nashville, Tennessee

December 6, 2019

JPW/kp

Management's Discussion and Analysis

As management of Bradley County, we offer readers of the Bradley County financial statements this narrative overview and analysis of the financial activities of the county for the fiscal year ended June 30, 2019. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal.

Financial Highlights

- The assets and deferred outflows of resources of Bradley County's Primary Governmental Activities exceeded its liabilities and deferred inflows of resources at the close of the most recent fiscal year by $43,503,387 (net position).
- As of the close of the current fiscal year, Bradley County's governmental funds reported combined ending fund balances of $40,556,990. Of this amount, $16,146,797 is set aside for endowments, $5,321,745 is restricted funds with externally enforceable limitations on use, $13,060,310 is committed by the county's legislative body to a specific fund or use, and $1,084,396 is assigned by its intended use.
- At the end of the current fiscal year, unassigned fund balance for the General Fund was $7,293,240 or 19 percent of total General Fund expenditures while total fund balance of $9,290,556 represents 24 percent of that same amount. The reserve policy of the county requires a minimum unassigned fund balance of at least ten percent, which is within the boundaries of our policy.
- Bradley County's total long-term debt decreased by $3,962,659 during the current fiscal year. Scheduled annual debt payments lowered the previous debt by $6,549,006, while the issuance of new debt in the amount of $2,586,347 makes up the difference in the decrease. A refunding of two former bonds allowed the county to lower their debt.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to Bradley County's basic financial statements. The county's basic financial statements comprise four components: 1) government-wide financial statements, 2) fund financial statements, 3) major special revenue funds budgetary statements, and 4) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The government-wide financial statements are designed to provide readers with a broad overview of Bradley County's finances, in a manner similar to a private-sector business.

The Statement of Net Position presents information on all of Bradley County's assets, deferred outflows of resources, liabilities, and deferred inflows of resources with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the county is improving or deteriorating.

The Statement of Activities presents information showing the changes in the government's net position during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the county that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the county include general government, public safety, highways and streets, sanitation, economic development, and culture and recreation. The county has no business-type activities to report.

The government-wide financial statements include not only Bradley County itself (known as the primary government), but also a legally separate school district and a nursing home for which Bradley County is financially accountable. Financial information for these component units is reported separately from the financial information presented for the primary government itself.

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Bradley County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of Bradley County can be divided into three fund categories: governmental, proprietary, and fiduciary.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Bradley County maintains a multitude of individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General, Special Purpose Fire Tax, Highway/Public Works, General Debt Service, Other Capital Projects, and the Endowment funds, all of which are considered to be major funds. Data from the

other governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of combining statements elsewhere in this report.

Bradley County adopts an annual appropriated budget for its General Fund. A budgetary comparison statement has been provided for the General Fund to demonstrate compliance with this budget.

Proprietary funds. Bradley County and the Bradley County School Department do not have any proprietary funds. The discretely presented Bradley Healthcare and Rehabilitation Center uses an enterprise fund. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail.

Fiduciary funds. Fiduciary funds are used to account for revenues held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support Bradley County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds (economic resources measurement) except agency funds, which have no measurement focus.

Government-wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of Bradley County, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by $43,503,387 at the close of the most recent fiscal year.

The Constitution for the State of Tennessee only allows the local legislative body authorization to issue debt. Therefore, whenever the Bradley County Board of Education requires additional money to fund school construction and equipment, the related debt must be issued by Bradley County Government.

As of June 30, 2019, Bradley County had outstanding debt totaling $67,481,493 for capital purposes of education ($54,871,875 for county schools and $12,609,618 for city schools). The capital assets are reported in the financial statements of the Bradley County Board of Education and the Board of Education of the City of Cleveland, respectively. Bradley County has incurred the related liability, significantly decreasing its unrestricted net position without a corresponding increase in the county's capital assets.

A large portion of Bradley County's net position reflects its investment in capital assets (e.g., land, buildings, machinery, and equipment); less any related debt used to acquire those assets that is still outstanding. Bradley County uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although Bradley County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Table 1a

BRADLEY COUNTY'S NET POSITION

	Bradley County Government		Bradley County School Department	
	2019	2018	2019	2018
Current and Other Assets	$ 88,636,577	$ 83,765,099	$ 38,993,987	$ 33,568,447
Capital Assets	66,198,062	63,879,264	85,029,898	84,705,700
Total Assets	$ 154,834,639	$ 147,644,363	$ 124,023,885	$ 118,274,147
Deferred Outflows of Resources	$ 6,675,762	$ 7,214,343	$ 12,738,740	$ 8,895,664
Long-term Liabilities	$ 85,814,425	$ 78,927,932	$ 23,600,767	$ 13,237,223
Other Liabilities	2,317,519	9,094,586	17,908,235	24,065,893
Total Liabilities	$ 88,131,944	$ 88,022,518	$ 41,509,002	$ 37,303,116
Deferred Inflows of Resources	$ 29,875,070	$ 27,605,141	$ 18,040,077	$ 19,636,106
Net Position:				
Net Investment in Capital Assets	$ 54,132,852	$ 53,085,664	$ 85,029,898	$ 84,705,700
Restricted	24,939,455	20,727,875	9,015,401	2,044,703
Unrestricted	(35,568,920)	(34,582,492)	(16,831,753)	(16,519,814)
Total Net Position	$ 43,503,387	$ 39,231,047	$ 77,213,546	$ 70,230,589

Table 1b

BRADLEY COUNTY'S NET POSITION

	Bradley Healthcare and Rehabilitation	
	2019	2018
Current and Other Assets	$ 3,954,949	$ 5,013,490
Capital Assets	1,395,516	1,494,969
Total Assets	$ 5,350,465	$ 6,508,459
Long-term Liabilities	$	$ 0
Other Liabilities	942,804	1,173,410
Total Liabilities	$ 942,804	$ 1,173,410
Net Position:		
Net Investment in Capital Assets	$ 1,395,516	$ 1,494,969
Restricted	378,796	373,348
Unrestricted	2,633,349	3,466,732
Total Net Position	$ 4,407,661	$ 5,335,049

An additional portion of Bradley County's governmental activities assets ($24,939,455) represents resources that are subject to external restrictions on how they may be used.

At the end of the current fiscal year, Bradley County is able to report positive balances in net position in the primary government and the discretely presented component units - the School Department and the Bradley Healthcare and Rehabilitation Center.

Table 2a

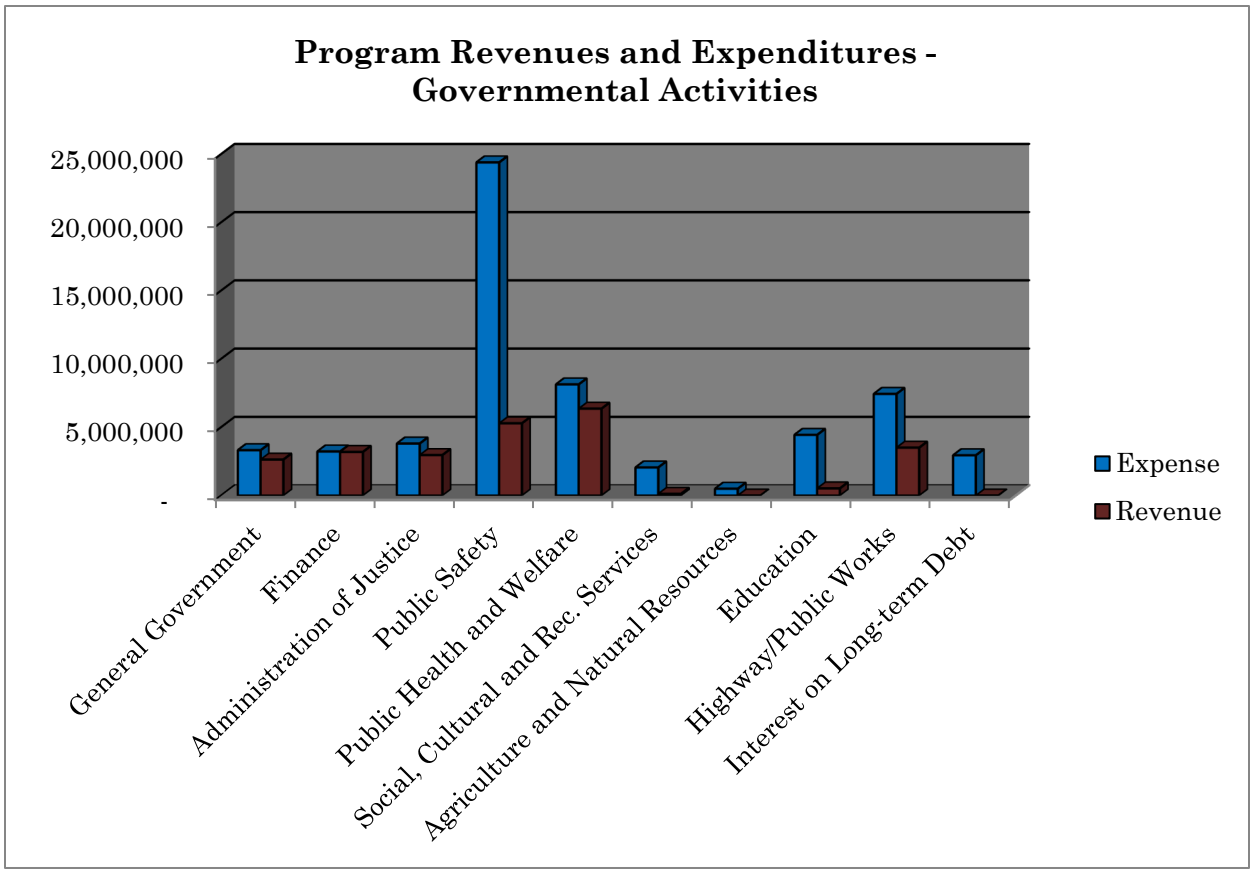
BRADLEY COUNTY'S CHANGES IN NET POSITION

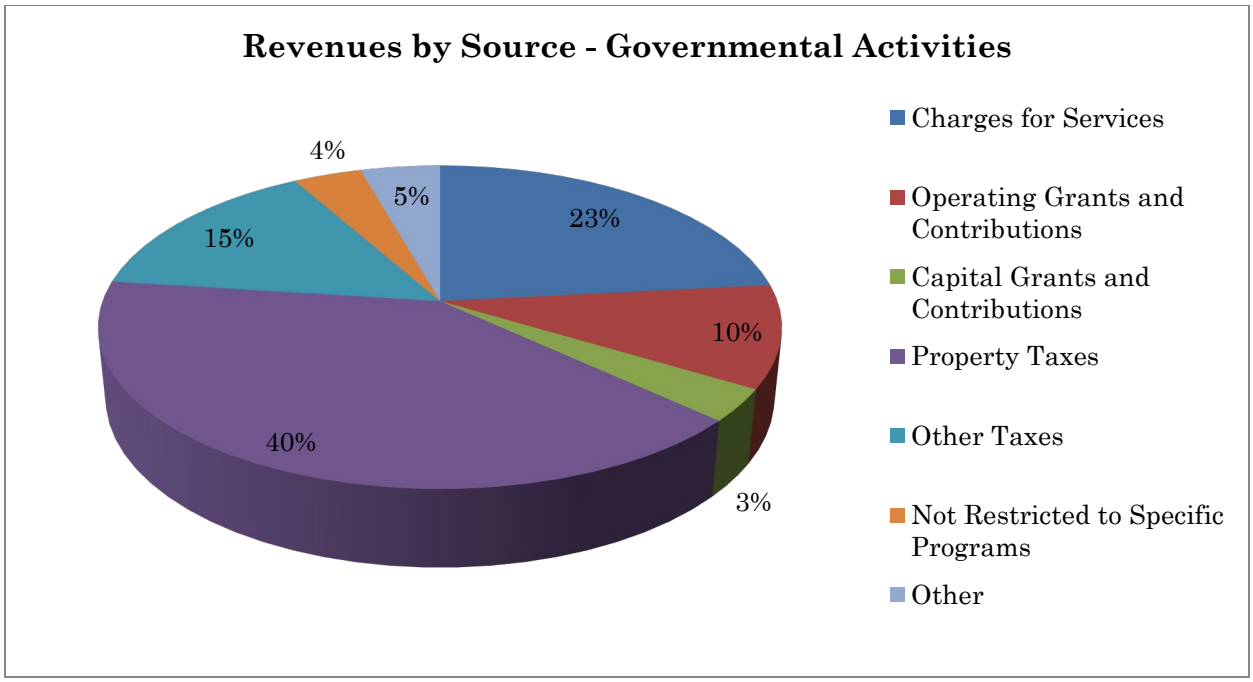
	Bradley County Government		Bradley County School Department	
	2019	2018	2019	2018
Revenues				
Program Revenues:				
Charges for Services	$ 15,581,872	$ 15,792,394	$ 1,604,911	$ 1,608,358
Operating Grants and Contributions	6,833,052	6,272,744	11,117,409	11,106,429
Capital Grants and Contributions	2,167,587	2,170,810	2,560,301	8,099,242
General Revenues:				
Property Taxes	26,814,129	26,436,897	12,871,813	12,778,425
Other Taxes	9,880,691	8,941,422	11,546,540	12,212,171
Grants and Contributions not Restricted to Specific Programs	2,520,216	3,276,868	52,545,162	52,366,069
Other	2,938,616	2,046,715	230,765	1,441,183
Total Revenues	$ 66,736,163	$ 64,937,850	$ 92,476,901	$ 99,611,877
Expenses				
General Government	$ 3,319,669	$ 6,437,351	$ 0	$ 0
Finance	3,224,215	3,119,765	0	0
Administration of Justice	3,806,237	3,884,390	0	0
Public Safety	24,402,492	24,270,352	0	0
Public Health and Welfare	8,134,513	8,176,867	0	0
Social, Cultural, and Rec. Services	2,054,394	2,007,474	0	0
Agriculture and Natural Resources	497,707	502,051	0	0
Highways/Public Works	7,438,764	5,771,431	0	0
Education	4,439,656	14,700,625	85,493,944	81,140,976
Interest on Long-term Debt	2,946,176	2,603,748	0	0
Total Expenses	$ 60,263,823	$ 71,474,054	$ 85,493,944	$ 81,140,976
Increase (Decrease) in Net Position	$ 6,472,340	$ (6,536,204)	$ 6,982,957	$ 18,470,901
Net Position, July 1	39,231,047	44,863,192	70,230,589	53,801,608
Restatement	(2,200,000)	904,059	0	(2,041,920)
Net Position, June 30	$ 43,503,387	$ 39,231,047	$ 77,213,546	$ 70,230,589

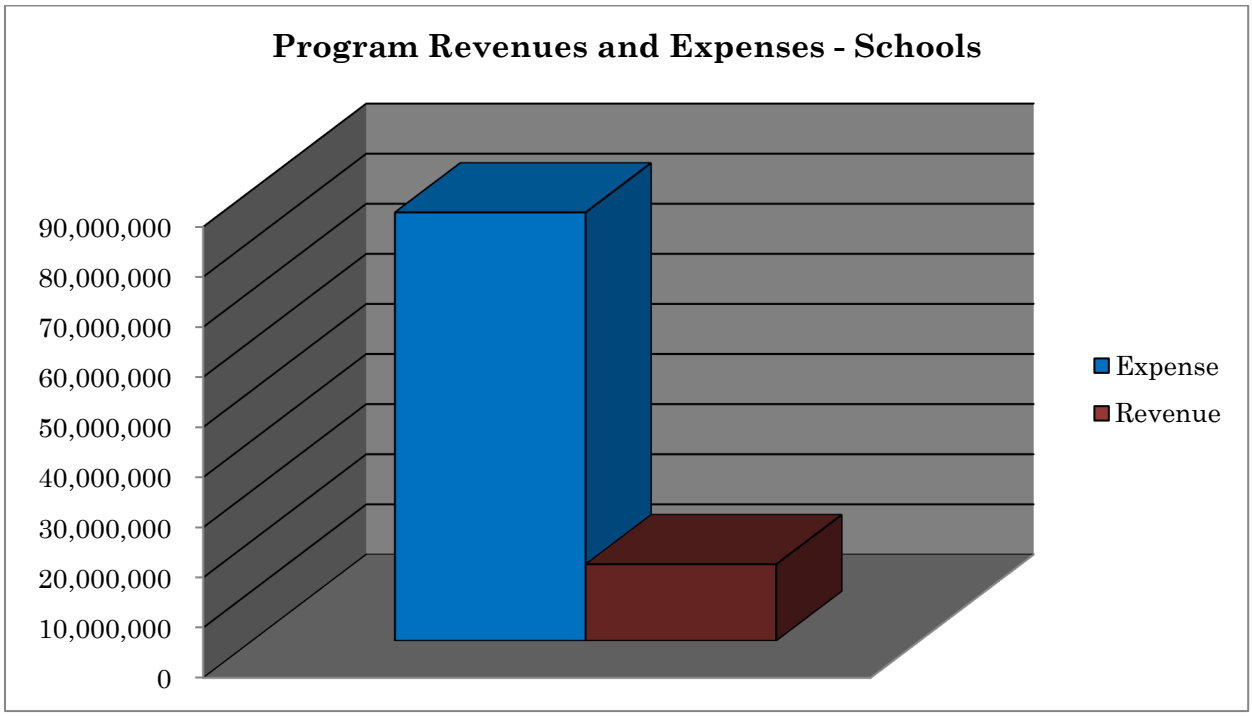
Table 2b

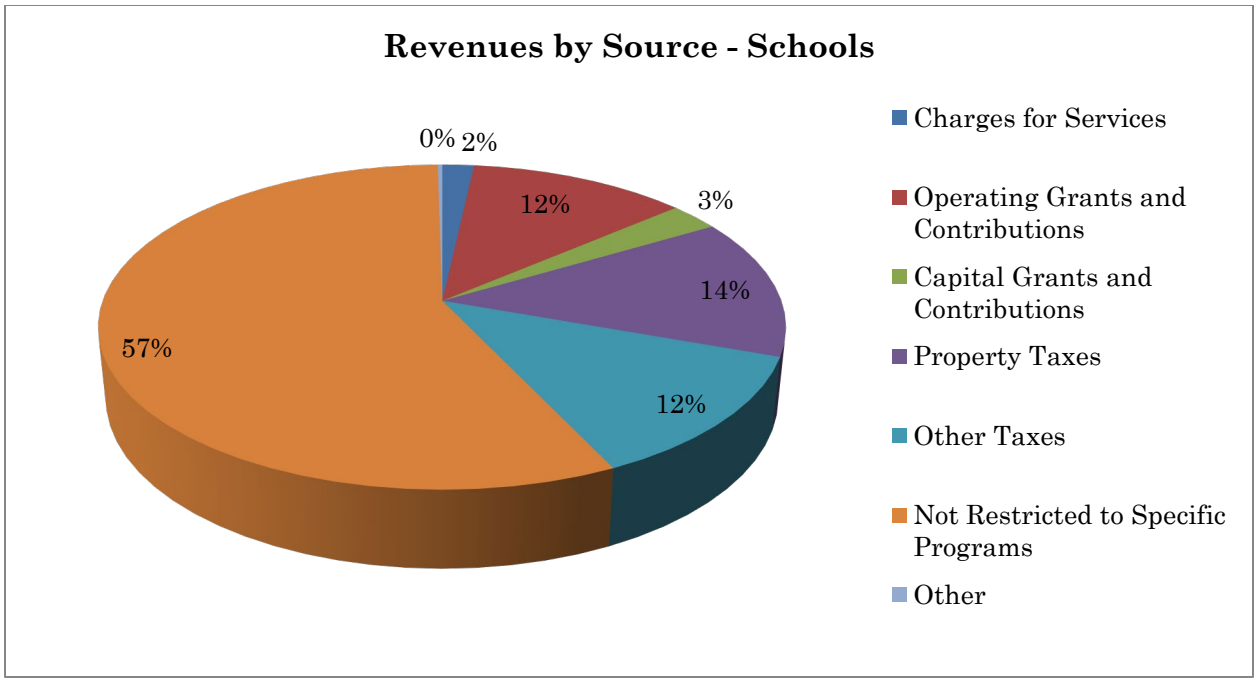
BRADLEY COUNTY'S CHANGES IN NET POSITION

	Bradley Healthcare and Rehabilitation Center	
	2019	2018
Revenues		
Program Revenues:		
Charges for Services	$ 12,639,903	$ 14,266,251
Grants and Contributions	0	0
General Revenues:		
Other	13,001	30,110
Total Revenues	$ 12,652,904	$ 14,296,361
Expenses		
Other Enterprise	$ 13,580,292	$ 14,925,656
Total Expenses	$ 13,580,292	$ 14,925,656
Increase (Decrease) in Net Position	$ (927,388)	$ (629,295)
Net Position, July 1	5,335,049	5,964,344
Net Position, June 30	$ 4,407,661	$ 5,335,049




Revenues by Source - Governmental Activities
4%
5%
23%
15%
10%
40%
3%
Charges for Services
Operating Grants and Contributions
Capital Grants and Contributions
Property Taxes
Other Taxes
Not Restricted to Specific Programs
Other


Program Revenues and Expenses - Schools
90,000,000
80,000,000
70,000,000
60,000,000
50,000,000
40,000,000
30,000,000
20,000,000
10,000,000
0
Expense
Revenue



Financial Analysis of the Government's Funds

As noted earlier, Bradley County uses fund accounting to ensure and demonstrate compliance with finance-relegated legal requirements.

Governmental funds. The focus of Bradley County's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing Bradley County's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

Bradley County has maintained a stabilized financial position.

As of the close of the current fiscal year, Bradley County's governmental funds reported combined ending fund balances of $40,556,990. Of this amount, $16,146,797 is set aside for endowments, $5,321,745 is restricted funds with externally enforceable limitations on use, $13,060,310 is committed by the county's legislative body to a specific fund or use, and $1,084,396 is assigned by its intended use.

The General Fund is the chief operating fund of Bradley County. At the end of the current fiscal year, unassigned fund balance for the General Fund was $7,293,240 or 19 percent of total General Fund expenditures while total fund balance of $9,290,556 represents 24 percent of that same amount. The minimum fund balance policy of the county requires a minimum unassigned fund balance of at least ten percent, which is within the boundaries of our policy. As a measure of the General Fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures.

During the current fiscal year, the fund balance of Bradley County's General Fund decrease by $298,987. The key factor was a slight increase in expenses over revenues.

During the current fiscal year, the fund balances of the Highway/Public Works Fund increased by $248,054. This was mainly due to increased revenues.

The General Debt Service Fund has a total fund balance of $7,930,674 all of which is allocated for the payment of debt service. The $1,045,551 net increase in fund balance during the current year in the General Debt Service Fund was due to a slight increase in property tax.

General Fund Budgetary Highlights

The difference between the original budget expenditures and the final amended budget expenditures in the General Fund was $1,303,091 (increase in appropriations) and can be briefly summarized as follows:

- Increases allocated to General Government - $310,222
- Increases allocated to Finance - $40,833
- Increases allocated to Administration of Justice - $232,652
- Increases allocated to Public Safety - $515,274
- Increases allocated to Public Health and Welfare - $131,226
- Increases allocated to Social, Cultural, and Recreational - $18,260
- Increases allocated to Agriculture and Natural Resources - $0
- Increases allocated to Other Operations - $54,624

This increase was funded out of miscellaneous increases in various charges for services, grant proceeds, and insurance recovery.

The General Purpose School Fund had an increase in allocations totaling $2,827,206, which consisted mostly of additional revenue received from the State of Tennessee and an increase in support services and instructional services.

Capital Assets and Debt Administration

Capital assets. The investment in capital assets includes land, buildings and system improvements, machinery and equipment, park facilities, roads, highways, and bridges. Bradley County's net investment in capital assets for its governmental activities as of June 30, 2019, totals $54,132,852 (net of accumulated depreciation and related debt). The Bradley County School Department's investment in capital assets for its governmental activities totals $85,029,898 (net of accumulated depreciation). Related debt for schools is carried in the primary governmental activities.

Major capital assets events during the current fiscal year included the following:

- Purchase of ten vehicles and equipment – Sheriff's Department at $144,589
- Purchase of equipment – Sheriff's Department at $350,513
- Purchase of vehicle and ambulance remounts – Ambulance Service at $260,625

- Purchase of command center – EMA at $39,460

For more detailed information on capital assets activity, please see the relevant disclosures in the notes to the financial statements, Note IV.D.

Long-term Debt and Other Obligations

Table 3

BRADLEY COUNTY

Issued For	General County	County Schools	City Schools	Total Governmental Activity
Bonds	$ 1,900,000	$ 17,542,500	$ 2,417,500	$ 21,860,000
Notes	0	2,200,000	0	2,200,000
Other Loans	7,374,896	20,118,366	10,192,118	37,685,380
Capital Leases	590,315	15,011,009	0	15,601,324
Total Bonds, Other Loans, and Capital Leases	$ 9,865,211	$ 54,871,875	$ 12,609,618	$ 77,346,704
Compensated Absences	1,824,366	0	0	1,824,366
Other Postemployment Benefits	4,842,654	17,908,235	0	22,750,889
Net Pension Liability	0	0	0	0
Total Long-term Debt and Other Obligations	$ 16,532,231	$ 72,780,110	$ 12,609,618	$ 101,921,959

At the end of the current fiscal year, Bradley County had total bonds, notes, other loans, and capital leases outstanding of $77,346,704. This amount comprises debt backed by the full faith and credit of the government. This debt decreased by a net amount of $1,762,659 during the current fiscal year due to scheduled debt payments and bond refunding.

For more detailed information on long-term debt activity, please see the relevant disclosures in the notes to the financial statements. Note IV.G. of this report provides additional information regarding capital leases, and Note IV.H. provides additional information regarding general obligation bonds and other loans.

Bradley County maintains an Aa2 rating from Moody's and AA from Standard and Poor's for general obligation debt.

Economic Factors and Next Year's Budgets and Rates

The unemployment rate for the county as of June 30, 2019, is 3.2 percent, which has remained level over the past year. The state's average unemployment rate is 3.4 percent and the national average is 3.7 percent. Inflationary trends in the region compare favorably to national indices. All of these factors were considered in preparing the county's budget for the 2019-2020 fiscal year.

A projection of Bradley County's governmental funds reports combined ending fund balances of $40,556,990. Of this amount, $16,146,797 is set aside for endowments, $5,321,745 is restricted funds with externally enforceable limitations on use, $13,060,310 is committed by the county's legislative body to a specific fund or use, and $1,084,396 is assigned by its intended use. Unassigned fund balance for the General Fund is $7,293,240 or 19 percent of total General Fund expenditures while total fund balance of $9,290,556 represents 24 percent of projected expenditures. The minimum fund balance policy of the county requires a fund balance of at least ten percent, which is within the boundaries of our policy.

Request for Information

This financial report is designed to provide a general overview of the county's finances for all those with an interest in the government's finances. For questions concerning any of the information provided in this report, please contact the Finance Office at 155 Broad Street, Cleveland, Tennessee 37311.

Basic Financial Statements

Exhibit A

Bradley County, Tennessee
Statement of Net Position
June 30, 2019

	Primary Government	Component Units	
	Governmental Activities	Bradley County School Department	Bradley Healthcare and Rehabilitation Center
ASSETS			
Cash	$ 543,821	$ 8,123	$ 2,448,823
Equity in Pooled Cash and Investments	37,970,952	19,580,462	0
Inventories	0	0	72,706
Accounts Receivable	15,321,347	0	1,106,875
Allowance for Uncollectibles	(13,503,056)	0	(128,366)
Due from Other Governments	1,502,972	3,016,902	0
Due from Primary Government	0	89,903	0
Due from Component Unit	15,051,009	0	0
Property Taxes Receivable	29,833,257	11,900,264	0
Allowance for Uncollectible Property Taxes	(1,011,270)	(346,822)	0
Prepaid Items	0	0	2,692
Net Pension Asset - Public Employee Retirement Plan	88,923	12,611	0
Net Pension Asset - Public Employee Legacy Pension Plan	2,652,659	741,224	0
Net Pension Asset - Teacher Retirement Plan	0	292,417	0
Net Pension Asset - Teacher Legacy Plan	0	3,514,885	0
Restricted Assets:			
Amounts Accumulated for Pension Benefits	152,832	184,018	0
Other Restricted Assets	0	0	452,219
Notes Receivable - Long-term	33,131	0	0
Capital Assets:			
Assets Not Depreciated:			
Land	5,788,355	1,620,912	1,250
Construction in Progress	0	19,605,943	102,854
Assets Net of Accumulated Depreciation:			
Buildings and Improvements	28,643,791	60,854,072	991,229
Infrastructure	24,369,151	0	0
Other Capital Assets	7,396,765	2,948,971	300,183
Total Assets	$ 154,834,639	$ 124,023,885	$ 5,350,465
DEFERRED OUTFLOWS OF RESOURCES			
Accumulated Decrease in Fair Value of Hedging Derivatives	$ 1,822,302	$ 0	$ 0
Pension Changes in Experience	829,565	941,462	0
Pension Changes in Assumptions	1,197,220	2,424,238	0
Pension Changes in Proportionate Share	0	229,927	0
Pension Contributions After Measurement Date	2,826,675	4,512,056	0
OPEB Changes in Experience	0	1,703,588	0
OPEB Changes in Assumptions	0	613,866	0
OPEB Changes in Proportionate Share	0	1,671,174	0
OPEB Contributions After Measurement Date	0	642,429	0
Total Deferred Outflows of Resources	$ 6,675,762	$ 12,738,740	$ 0
LIABILITIES			
Accounts Payable	$ 62,211	$ 127,205	$ 197,995
Accrued Payroll	0	7,143,765	632,093
Payroll Deductions Payable	37,073	1,278,788	0
Accrued Interest Payable	395,884	0	0
Due to Primary Government	0	15,051,009	0
Derivative - Interest Rate Swap	1,822,302	0	0
Other Current Liabilities	49	0	39,293
Other Long-term Liabilities	0	0	73,423
Noncurrent Liabilities:			
Due Within One Year - Debt	8,942,746	0	0
Due Within One Year - Other	91,218	0	0
Due in More Than One Year - Debt	70,204,659	0	0
Due in More Than One Year - Other	6,575,802	17,908,235	0
Total Liabilities	$ 88,131,944	$ 41,509,002	$ 942,804

(Continued)

Exhibit A

Bradley County, Tennessee
Statement of Net Position (Cont.)

	Primary Government	Component Units	
	Governmental Activities	Bradley County School Department	Bradley Healthcare and Rehabilitation Center
DEFERRED INFLOWS OF RESOURCES			
Deferred Current Property Taxes	$ 28,298,342	$ 11,403,126	$ 0
Pension Changes in Experience	1,202,631	5,089,553	0
Pension Changes in Investment Earnings	374,097	885,706	0
Pension Changes in Proportionate Share	0	69,291	0
OPEB Changes in Assumptions	0	592,401	0
Total Deferred Inflows of Resources	$ 29,875,070	$ 18,040,077	$ 0
NET POSITION			
Net Investment in Capital Assets	$ 54,132,852	$ 85,029,898	$ 1,395,516
Restricted for:			
General Government	340,456	0	0
Finance	75,015	0	0
Administration of Justice	279,079	0	0
Public Safety	1,869,743	0	0
Social, Cultural, and Recreational Services	19,296	0	0
Highways/Public Works	2,527,151	0	0
Capital Projects	39,324	0	0
Education	0	4,270,246	0
Pensions	2,894,414	4,745,155	0
Permanent Endowment:			
Nonexpendable	16,146,797	0	337,222
Expendable	748,180	0	41,574
Unrestricted	(35,568,920)	(16,831,753)	2,633,349
Total Net Position	$ 43,503,387	$ 77,213,546	$ 4,407,661

The notes to the financial statements are an integral part of this statement.

Exhibit B

Bradley County, Tennessee
Statement of Activities
For the Year Ended June 30, 2019

		Program Revenues			Net (Expense) Revenue and Changes in Net Position		
					Primary Government	Component Units	
Functions/Programs	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Total Governmental Activities	Bradley County School Department	Bradley Healthcare and Rehabilitation Center
Primary Government:							
Governmental Activities:							
General Government	$ 3,319,669	$ 1,313,128	$ 123,955	$ 1,195,744	$ (686,842)	$ 0	$ 0
Finance	3,224,215	3,189,788	0	0	(34,427)	0	0
Administration of Justice	3,806,237	2,745,312	215,625	0	(845,300)	0	0
Public Safety	24,402,492	3,670,243	1,396,211	220,161	(19,115,877)	0	0
Public Health and Welfare	8,134,513	4,535,605	1,823,537	0	(1,775,371)	0	0
Social, Cultural, and Recreational Services	2,054,394	123,962	0	0	(1,930,432)	0	0
Agriculture and Natural Resources	497,707	0	0	0	(497,707)	0	0
Highways/Public Works	7,438,764	3,834	2,749,664	751,682	(3,933,584)	0	0
Education	4,439,656	0	524,060	0	(3,915,596)		
Interest on Long-term Debt	2,946,176	0	0	0	(2,946,176)	0	0
Total Governmental Activities	$ 60,263,823	$ 15,581,872	$ 6,833,052	$ 2,167,587	$ (35,681,312)	$ 0	$ 0
Total Primary Government	$ 60,263,823	$ 15,581,872	$ 6,833,052	$ 2,167,587	$ (35,681,312)	$ 0	$ 0
Component Units:							
Bradley County School Department	$ 85,493,944	$ 1,604,911	$ 11,117,409	$ 2,560,301	$ 0	$ (70,211,323)	$ 0
Bradley Healthcare and Rehabilitation Center	13,580,292	12,639,903	0	0	0	0	(940,389)
Total Component Units	$ 99,074,236	$ 14,244,814	$ 11,117,409	$ 2,560,301	$ 0	$ (70,211,323)	$ (940,389)

(Continued)

Exhibit B

Bradley County, Tennessee
Statement of Activities (Cont.)

Functions/Programs	Expenses	Program Revenues: Charges for Services	Program Revenues: Operating Grants and Contributions	Program Revenues: Capital Grants and Contributions	Net (Expense) Revenue and Changes in Net Position: Primary Government: Total Governmental Activities	Component Units: Bradley County School Department	Component Units: Bradley Healthcare and Rehabilitation Center
General Revenues:							
Taxes:							
Property Taxes Levied for General Purposes					$ 18,610,252	$ 12,871,813	$ 0
Property Taxes Levied for Debt Service					8,203,877	0	0
Local Option Sales Taxes					6,149,602	11,518,536	0
Hotel/Motel Tax					1,501,748	0	0
Litigation Tax - General					316,094	0	0
Litigation Tax - Special Purpose					69,832	0	0
Litigation Tax - Jail, Workhouse, or Courthouse					73,315	0	0
Income Tax					0	23,723	0
Business Tax					1,452,958	4,281	0
Wholesale Beer Tax					310,906	0	0
Interstate Telecommunications Tax					5,196	0	0
Other Local Taxes					1,040	0	0
Grants and Contributions Not Restricted to Specific Programs					2,520,216	52,545,162	0
Grants and Contributions Restricted for Debt Service					892,473	0	0
Unrestricted Investment Income					1,271,663	143,094	6,153
Sale of Equipment					43,505	0	1,400
Miscellaneous					730,975	70,773	5,448
Total General Revenues					$ 42,153,652	$ 77,177,382	$ 13,001
Insurance Recovery					$ 0	$ 16,898	$ 0
Change in Net Position					$ 6,472,340	$ 6,982,957	$ (927,388)
Net Position, July 1, 2018					39,231,047	70,230,589	5,335,049
Prior-period Adjustment - See Note I.D.10.					(2,200,000)	0	0
Net Position, June 30, 2019					$ 43,503,387	$ 77,213,546	$ 4,407,661

The notes to the financial statements are an integral part of this statement.

Exhibit C-1

Bradley County, Tennessee
Balance Sheet
Governmental Funds
June 30, 2019

	Major Funds				
	General	Special Purpose Fire Tax	Highway / Public Works	General Debt Service	Endowment
ASSETS					
Cash	$ 0	$ 0	$ 0	$ 0	$ 0
Equity in Pooled Cash and Investments	9,832,673	1,439,444	2,462,659	11,324,184	8,743,316
Accounts Receivable	15,241,871	7,774	4,861	0	0
Allowance for Uncollectibles	(13,503,056)	0	0	0	0
Due from Other Governments	1,214,411	0	267,611	16,945	0
Due from Other Funds	4,750	0	0	0	8,151,661
Due from Component Units	0	0	0	0	0
Property Taxes Receivable	12,149,410	5,257,553	2,771,460	7,826,507	0
Allowance for Uncollectible Property Taxes	(331,053)	(322,506)	(80,049)	(233,201)	0
Restricted Assets	144,884	0	7,948	0	0
Notes Receivable - Long-term	0	0	0	0	0
Total Assets	$ 24,753,890	$ 6,382,265	$ 5,434,490	$ 18,934,435	$ 16,894,977
LIABILITIES					
Accounts Payable	$ 0	$ 0	$ 62,211	$ 0	$ 0
Payroll Deductions Payable	37,073	0	0	0	0
Due to Other Funds	2,150,209	0	0	3,424,218	0
Unearned/Unavailable Revenue	49	0	0	0	0
Total Liabilities	$ 2,187,331	$ 0	$ 62,211	$ 3,424,218	$ 0
DEFERRED INFLOWS OF RESOURCES					
Deferred Current Property Taxes	$ 11,688,421	$ 4,693,948	$ 2,657,098	$ 7,489,037	$ 0
Deferred Delinquent Property Taxes	112,784	209,273	29,784	90,506	0

(Continued)

Exhibit C-1

Bradley County, Tennessee
Balance Sheet
Governmental Funds (Cont.)

	Major Funds				
	General	Special Purpose Fire Tax	Highway / Public Works	General Debt Service	Endowment
DEFERRED INFLOWS OF RESOURCES (Cont.)					
Other Deferred/Unavailable Revenue	$ 1,474,798	$ 0	$ 0	$ 0	$ 0
Total Deferred Inflows of Resources	$ 13,276,003	$ 4,903,221	$ 2,686,882	$ 7,579,543	$ 0
FUND BALANCES					
Nonspendable:					
Endowments	$ 0	$ 0	$ 0	$ 0	$ 16,146,797
Restricted:					
Restricted for General Government	340,456	0	0	0	0
Restricted for Finance	75,015	0	0	0	0
Restricted for Administration of Justice	241,874	0	0	0	0
Restricted for Public Safety	45,333	1,479,044	0	0	0
Restricted for Social, Cultural, and Recreational Services	0	0	0	0	0
Restricted for Highways/Public Works	0	0	2,677,449	0	0
Restricted for Capital Outlay	0	0	0	0	0
Restricted for Hybrid Retirement Stabilization Funds	144,884	0	7,948	0	0
Committed:					
Committed for General Government	0	0	0	0	0
Committed for Finance	0	0	0	0	0
Committed for Administration of Justice	42,494	0	0	0	0
Committed for Public Health and Welfare	0	0	0	0	748,180
Committed for Social, Cultural, and Recreational Services	0	0	0	0	0
Committed for Other Operations	22,864	0	0	0	0
Committed for Capital Outlay	0	0	0	0	0
Committed for Debt Service	0	0	0	7,930,674	0
Assigned:					
Assigned for General Government	127,067	0	0	0	0

(Continued)

Exhibit C-1

Bradley County, Tennessee
Balance Sheet
Governmental Funds (Cont.)

	Major Funds				
	General	Special Purpose Fire Tax	Highway / Public Works	General Debt Service	Endowment
FUND BALANCES (Cont.)					
Assigned (Cont.):					
Assigned for Finance	$ 178,556	$ 0	$ 0	$ 0	$ 0
Assigned for Administration of Justice	48,286	0	0	0	0
Assigned for Public Safety	451,831	0	0	0	0
Assigned for Public Health and Welfare	146,145	0	0	0	0
Assigned for Social, Cultural, and Recreational Services	117,295	0	0	0	0
Assigned for Agriculture and Natural Resources	15,053	0	0	0	0
Assigned for Other Operations	163	0	0	0	0
Unassigned	7,293,240	0	0	0	0
Total Fund Balances	$ 9,290,556	$ 1,479,044	$ 2,685,397	$ 7,930,674	$ 16,894,977
Total Liabilities, Deferred Inflows of Resources, and Fund Balances	$ 24,753,890	$ 6,382,265	$ 5,434,490	$ 18,934,435	$ 16,894,977

(Continued)

Exhibit C-1

Bradley County, Tennessee
Balance Sheet
Governmental Funds (Cont.)

	Nonmajor Funds Other Govern-mental Funds	Total Governmental Funds
ASSETS		
Cash	$ 543,821	$ 543,821
Equity in Pooled Cash and Investments	4,168,676	37,970,952
Accounts Receivable	66,841	15,321,347
Allowance for Uncollectibles	0	(13,503,056)
Due from Other Governments	4,005	1,502,972
Due from Other Funds	5,000	8,161,411
Due from Component Units	40,000	40,000
Property Taxes Receivable	1,828,327	29,833,257
Allowance for Uncollectible Property Taxes	(44,461)	(1,011,270)
Restricted Assets	0	152,832
Notes Receivable - Long-term	33,131	33,131
Total Assets	$ 6,645,340	$ 79,045,397
LIABILITIES		
Accounts Payable	$ 0	$ 62,211
Payroll Deductions Payable	0	37,073
Due to Other Funds	2,586,984	8,161,411
Unearned/Unavailable Revenue	0	49
Total Liabilities	$ 2,586,984	$ 8,260,744
DEFERRED INFLOWS OF RESOURCES		
Deferred Current Property Taxes	$ 1,769,838	$ 28,298,342
Deferred Delinquent Property Taxes	12,176	454,523

(Continued)

Exhibit C-1

Bradley County, Tennessee
Balance Sheet
Governmental Funds (Cont.)

	Nonmajor Funds: Other Governmental Funds	Total Governmental Funds
DEFERRED INFLOWS OF RESOURCES (Cont.)		
Other Deferred/Unavailable Revenue	$ 0	$ 1,474,798
Total Deferred Inflows of Resources	$ 1,782,014	$ 30,227,663
FUND BALANCES		
Nonspendable:		
Endowments	$ 0	$ 16,146,797
Restricted:		
Restricted for General Government	0	340,456
Restricted for Finance	0	75,015
Restricted for Administration of Justice	37,205	279,079
Restricted for Public Safety	136,093	1,660,470
Restricted for Social, Cultural, and Recreational Services	13,313	13,313
Restricted for Highways/Public Works	0	2,677,449
Restricted for Capital Outlay	33,131	33,131
Restricted for Hybrid Retirement Stabilization Funds	0	152,832
Committed:		
Committed for General Government	89,939	89,939
Committed for Finance	291,760	291,760
Committed for Administration of Justice	165,076	207,570
Committed for Public Health and Welfare	1,915,641	2,663,821
Committed for Social, Cultural, and Recreational Services	123,353	123,353
Committed for Other Operations	0	22,864
Committed for Capital Outlay	1,730,329	1,730,329
Committed for Debt Service	0	7,930,674
Assigned:		
Assigned for General Government	0	127,067

(Continued)

Exhibit C-1

Bradley County, Tennessee
Balance Sheet
Governmental Funds (Cont.)

	Nonmajor Funds: Other Governmental Funds	Total Governmental Funds
FUND BALANCES (Cont.)		
Assigned (Cont.):		
Assigned for Finance	$ 0	$ 178,556
Assigned for Administration of Justice	0	48,286
Assigned for Public Safety	0	451,831
Assigned for Public Health and Welfare	0	146,145
Assigned for Social, Cultural, and Recreational Services	0	117,295
Assigned for Agriculture and Natural Resources	0	15,053
Assigned for Other Operations	0	163
Unassigned	(2,259,498)	5,033,742
Total Fund Balances	$ 2,276,342	$ 40,556,990
Total Liabilities, Deferred Inflows of Resources, and Fund Balances	$ 6,645,340	$ 79,045,397

The notes to the financial statements are an integral part of this statement.

Exhibit C-2

Bradley County, Tennessee
Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Position
June 30, 2019

Amounts reported for governmental activities in the statement of net position (Exhibit A) are different because:		
Total fund balances - balance sheet - governmental funds (Exhibit C-1)		$ 40,556,990
(1) Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds		
Add: land	$ 5,788,355	
Add: buildings and improvements net of accumulated depreciation	28,643,791	
Add: infrastructure net of accumulated depreciation	24,369,151	
Add: other capital assets net of accumulated depreciation	7,396,765	66,198,062
(2) Long-term liabilities are not due and payable in the current period and therefore are not reported in the governmental funds.		
Less: bonds payable	$ (21,860,000)	
Less: notes payable	(2,200,000)	
Less: other loans payable	(37,685,380)	
Less: capital leases payable	(15,601,324)	
Add: debt to be contributed by the School Department	15,011,009	
Less: unamortized premium on debt	(1,800,701)	
Less: interest accrued on bonds, other loans, and capital leases	(395,884)	
Less: OPEB Liability	(4,842,654)	
Less: compensated absences payable	(1,824,366)	(71,199,300)
(3) Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be amortized and recognized as components of pension expense in future years:		
Add: deferred outflows of resources related to pensions	$ 4,853,460	
Less: deferred inflows of resources related to pensions	(1,576,728)	3,276,732
(4) Net pension assets of the agent plan are not current financial resources and therefore are not reported in the governmental funds.		
Add: net pension asset - public employee retirement plan	$ 88,923	
Add: net pension asset - public employee legacy pension plan	2,652,659	2,741,582
(5) Other long-term assets are not available to pay for current-period expenditures and therefore are deferred in the governmental funds.		1,929,321
Net position of governmental activities (Exhibit A)		$ 43,503,387

The notes to the financial statements are an integral part of this statement.

Exhibit C-3

Bradley County, Tennessee
Statement of Revenues, Expenditures,
and Changes in Fund Balances
Governmental Funds
For the Year Ended June 30, 2019

	Major Funds				
	General	Special Purpose Fire Tax	Highway / Public Works	General Debt Service	Endowment
Revenues					
Local Taxes	$ 20,391,885	$ 5,241,730	$ 2,931,772	$ 8,891,510	$ 0
Licenses and Permits	585,975	0	0	0	0
Fines, Forfeitures, and Penalties	534,098	0	0	0	0
Charges for Current Services	5,382,413	10	0	0	0
Other Local Revenues	1,632,202	21,706	29,265	0	312,373
Fees Received From County Officials	2,751,332	0	0	0	0
State of Tennessee	4,951,567	34,800	3,782,246	243,282	0
Federal Government	459,046	0	0	306,987	0
Other Governments and Citizens Groups	1,574,762	25,000	0	1,093,590	0
Total Revenues	$ 38,263,280	$ 5,323,246	$ 6,743,283	$ 10,535,369	$ 312,373
Expenditures					
Current:					
General Government	$ 2,676,534	$ 0	$ 0	$ 0	$ 0
Finance	1,644,971	0	0	0	0
Administration of Justice	3,763,063	0	0	0	0
Public Safety	19,512,632	5,483,258	0	0	0
Public Health and Welfare	8,036,128	0	0	0	136,847
Social, Cultural, and Recreational Services	1,072,142	0	0	0	0
Agriculture and Natural Resources	511,912	0	0	0	0
Other Operations	1,339,885	98,940	0	176,857	0
Highways	0	0	6,063,975	0	0
Debt Service:					
Principal on Debt	0	0	0	6,406,768	0
Interest on Debt	0	0	0	2,750,157	0
Other Debt Service	0	0	0	517,614	0

(Continued)

Exhibit C-3

Bradley County, Tennessee
Statement of Revenues, Expenditures,
and Changes in Fund Balances
Governmental Funds (Cont.)

	Major Funds				
	General	Special Purpose Fire Tax	Highway / Public Works	General Debt Service	Endowment
Expenditures (Cont.)					
Capital Projects	$ 0	$ 0	$ 442,523	$ 0	$ 0
Capital Projects - Donated	0	0	0	0	0
Total Expenditures	$ 38,557,267	$ 5,582,198	$ 6,506,498	$ 9,851,396	$ 136,847
Excess (Deficiency) of Revenues Over Expenditures	$ (293,987)	$ (258,952)	$ 236,785	$ 683,973	$ 175,526
Other Financing Sources (Uses)					
Capital Leases Issued	$ 0	$ 691,593	$ 0	$ 0	$ 0
Refunding Debt Issued	0	0	0	19,960,000	0
Premiums on Debt Sold	0	0	0	1,818,890	0
Other Loans Issued	0	0	0	0	0
Insurance Recovery	0	0	11,269	0	0
Transfers In	0	5,000	0	212,413	0
Transfers Out	(5,000)	(212,413)	0	0	0
Discounts on Debt Issued	0	0	0	(114,725)	0
Payments to Refunded Debt Escrow Agent	0	0	0	(21,515,000)	0
Total Other Financing Sources (Uses)	$ (5,000)	$ 484,180	$ 11,269	$ 361,578	$ 0
Net Change in Fund Balances	$ (298,987)	$ 225,228	$ 248,054	$ 1,045,551	$ 175,526
Fund Balance, July 1, 2018	9,589,543	1,253,816	2,437,343	6,885,123	16,719,451
Fund Balance, June 30, 2019	$ 9,290,556	$ 1,479,044	$ 2,685,397	$ 7,930,674	$ 16,894,977

(Continued)

Exhibit C-3

Bradley County, Tennessee
Statement of Revenues, Expenditures,
and Changes in Fund Balances
Governmental Funds (Cont.)

	Nonmajor Funds: Other Governmental Funds	Total Governmental Funds
Revenues		
Local Taxes	$ 1,817,043	$ 39,273,940
Licenses and Permits	0	585,975
Fines, Forfeitures, and Penalties	78,341	612,439
Charges for Current Services	2,268,639	7,651,062
Other Local Revenues	1,368,217	3,363,763
Fees Received From County Officials	0	2,751,332
State of Tennessee	743,765	9,755,660
Federal Government	0	766,033
Other Governments and Citizens Groups	10,000	2,703,352
Total Revenues	$ 6,286,005	$ 67,463,556
Expenditures		
Current:		
General Government	$ 376,112	$ 3,052,646
Finance	1,615,532	3,260,503
Administration of Justice	228,147	3,991,210
Public Safety	94,390	25,090,280
Public Health and Welfare	189,310	8,362,285
Social, Cultural, and Recreational Services	923,219	1,995,361
Agriculture and Natural Resources	0	511,912
Other Operations	384,848	2,000,530
Highways	0	6,063,975
Debt Service:		
Principal on Debt	0	6,406,768
Interest on Debt	54,571	2,804,728
Other Debt Service	0	517,614

(Continued)

Exhibit C-3

Bradley County, Tennessee
Statement of Revenues, Expenditures,
and Changes in Fund Balances
Governmental Funds (Cont.)

	Nonmajor Funds Other Govern-mental Funds	Total Governmental Funds
Expenditures (Cont.)		
Capital Projects	$ 1,843,716	$ 2,286,239
Capital Projects - Donated	3,449,754	3,449,754
Total Expenditures	$ 9,159,599	$ 69,793,805
Excess (Deficiency) of Revenues Over Expenditures	$ (2,873,594)	$ (2,330,249)
Other Financing Sources (Uses)		
Capital Leases Issued	$ 0	$ 691,593
Refunding Debt Issued	0	19,960,000
Premiums on Debt Sold	0	1,818,890
Other Loans Issued	3,449,754	3,449,754
Insurance Recovery	0	11,269
Transfers In	0	217,413
Transfers Out	0	(217,413)
Discounts on Debt Issued	0	(114,725)
Payments to Refunded Debt Escrow Agent	0	(21,515,000)
Total Other Financing Sources (Uses)	$ 3,449,754	$ 4,301,781
Net Change in Fund Balances	$ 576,160	$ 1,971,532
Fund Balance, July 1, 2018	1,700,182	38,585,458
Fund Balance, June 30, 2019	$ 2,276,342	$ 40,556,990

The notes to the financial statements are an integral part of this statement.

Exhibit C-4

Bradley County, Tennessee
Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities
For the Year Ended June 30, 2019

Amounts reported for governmental activities in the statement of activities (Exhibit B) are different because:

Net change in fund balances - total governmental funds (Exhibit C-3)		$ 1,971,532
(1) Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of these assets is allocated over their useful lives and reported as depreciation expense. The difference between capital outlays and depreciation is itemized as follows:		
Add: capital assets purchased in the current period	$ 5,899,701	
Less: current-year depreciation expense	(3,544,773)	2,354,928
(2) The net effect of various miscellaneous transactions involving capital assets (sales, trade-ins, and donations) is to decrease net position.		
Less: book value of capital assets disposed		(36,130)
(3) Revenues in the statement of activities that do not provide current financial resources are not reported in the funds.		
Add: deferred delinquent property taxes and other deferred June 30, 2019	$ 1,929,321	
Less: deferred delinquent property taxes and other deferred June 30, 2018	(2,024,784)	(95,463)
(4) The issuance of long-term debt (e.g., bonds, notes, other loans, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items:		
Less: bond proceeds	$ (19,960,000)	
Less: capital lease proceeds	(691,592)	
Less: other loan proceeds	(3,449,755)	
Add: principal payments on bonds	170,000	
Add: principal payments on other loans	5,525,000	
Add: payment to refunding agent	21,515,000	
Add: principal payments on capital leases	854,006	
Less: change in premiums on debt issuances	(1,800,701)	
Less: contributions from the School Department for debt	(711,768)	1,450,190
(5) Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the governmental funds.		
Change in accrued interest payable	$ (141,448)	
Change in compensated absences payable	(131,320)	
Change in net pension asset - public employee retirement plan	66,459	
Change in net pension asset - public employee legacy pension plan	2,789,568	
Change in deferred outflows related to pensions	(618,179)	
Change in deferred inflows related to pensions	(816,137)	
Change in OPEB liability	(321,660)	827,283
Change in net position of governmental activities (Exhibit B)		$ 6,472,340

The notes to the financial statements are an integral part of this statement.

Exhibit C-5

Bradley County, Tennessee
Statement of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
General Fund
For the Year Ended June 30, 2019

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2018	Add: Encumbrances 6/30/2019	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts Original	Budgeted Amounts Final	Variance with Final Budget - Positive (Negative)
Revenues							
Local Taxes	$ 20,391,885	$ 0	$ 0	$ 20,391,885	$ 20,523,563	$ 20,035,331	$ 356,554
Licenses and Permits	585,975	0	0	585,975	436,500	513,295	72,680
Fines, Forfeitures, and Penalties	534,098	0	0	534,098	537,343	502,468	31,630
Charges for Current Services	5,382,413	0	0	5,382,413	6,182,807	5,949,990	(567,577)
Other Local Revenues	1,632,202	0	0	1,632,202	653,556	1,540,595	91,607
Fees Received From County Officials	2,751,332	0	0	2,751,332	2,720,985	2,418,200	333,132
State of Tennessee	4,951,567	0	0	4,951,567	5,007,474	4,995,209	(43,642)
Federal Government	459,046	0	0	459,046	171,142	470,246	(11,200)
Other Governments and Citizens Groups	1,574,762	0	0	1,574,762	1,821,268	1,872,068	(297,306)
Total Revenues	$ 38,263,280	$ 0	$ 0	$ 38,263,280	$ 38,054,638	$ 38,297,402	$ (34,122)
Expenditures							
General Government							
County Commission	$ 417,008	$ (4,593)	$ 752	$ 413,167	$ 518,132	$ 470,152	$ 56,985
Board of Equalization	1,270	0	0	1,270	2,425	2,425	1,155
Beer Board	2,748	0	0	2,748	3,602	3,602	854
Other Boards and Committees	43,467	(2,598)	1,220	42,089	38,261	43,261	1,172
County Mayor/Executive	286,579	(202)	259	286,636	286,830	286,830	194
Personnel Office	177,020	(16,101)	30,189	191,108	191,230	191,230	122
County Attorney	214,512	(3,715)	4,611	215,408	219,240	219,240	3,832
Election Commission	323,081	(562)	2,254	324,773	334,647	339,588	14,815
Register of Deeds	94,211	(7,928)	6,589	92,872	72,062	124,186	31,314
Planning	220,150	(9,592)	4,608	215,166	236,095	236,527	21,361
Geographical Information Systems	218,170	(27,582)	25,971	216,559	227,613	227,614	11,055
County Buildings	668,319	(29,836)	50,613	689,096	429,988	725,692	36,596
Other Facilities	9,999	0	0	9,999	10,000	10,000	1
Finance							
Accounting and Budgeting	210,156	(11,244)	8,218	207,130	213,609	213,609	6,479
Property Assessor's Office	774,815	(4,742)	10,250	780,323	872,505	872,505	92,182
Reappraisal Program	123,552	(75,721)	109,548	157,379	175,500	175,500	18,121

(Continued)

Exhibit C-5

Bradley County, Tennessee
Statement of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
General Fund (Cont.)

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2018	Add: Encumbrances 6/30/2019	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts Original	Budgeted Amounts Final	Variance with Final Budget - Positive (Negative)
Expenditures (Cont.)							
Finance (Cont.)							
County Trustee's Office	$ 149,747	$ (244)	$ 605	$ 150,108	$ 152,074	$ 152,074	$ 1,966
County Clerk's Office	255,326	(5,728)	27,905	277,503	246,250	287,083	9,580
Data Processing	131,375	(12,556)	22,030	140,849	140,972	140,972	123
Administration of Justice							
Circuit Court	88,957	0	0	88,957	0	88,957	0
Circuit Court Clerk	1,429,967	(4,029)	1,279	1,427,217	1,521,463	1,527,370	100,153
General Sessions Judge	252,582	0	0	252,582	261,070	261,070	8,488
Drug Court	139,645	0	450	140,095	70,000	142,341	2,246
Chancery Court	49,770	(5,014)	2,911	47,667	57,343	57,343	9,676
Juvenile Court	714,750	(8,057)	32,677	739,370	766,489	796,659	57,289
Juvenile Court Judge	314,587	0	118	314,705	327,497	327,497	12,792
Office of Public Defender	34,056	(3,830)	3,163	33,389	39,064	39,064	5,675
Judicial Commissioners	27,975	0	0	27,975	35,000	35,000	7,025
Other Administration of Justice	111,040	(2,946)	1,600	109,694	134,171	134,771	25,077
Probation Services	332,354	(3,757)	5,089	333,686	399,162	408,663	74,977
Courtroom Security	24,936	0	0	24,936	0	25,176	240
Victim Assistance Programs	242,444	(145)	1,000	243,299	253,214	253,214	9,915
Public Safety							
Sheriff's Department	8,427,523	(106,774)	203,770	8,524,519	8,441,665	8,770,088	245,569
Special Patrols	31,456	0	0	31,456	0	59,373	27,917
Traffic Control	27,770	(4,472)	4	23,302	33,600	33,600	10,298
Administration of the Sexual Offender Registry	5,000	0	0	5,000	0	5,000	0
Jail	7,109,722	(88,952)	140,916	7,161,686	7,587,680	7,587,680	425,994
Workhouse	614,502	(7,675)	21,746	628,573	802,577	802,577	174,004
Correctional Incentive Program Improvements	1,211,799	(4,144)	13,039	1,220,694	1,315,355	1,313,067	92,373
Juvenile Services	65,626	0	0	65,626	66,580	69,198	3,572
Work Release Program	312,036	(9,180)	13,060	315,916	354,395	354,395	38,479
Civil Defense	541,131	(15,323)	49,527	575,335	544,693	582,822	7,487
Other Emergency Management	50,333	0	0	50,333	50,333	50,333	0

(Continued)

Exhibit C-5

Bradley County, Tennessee
Statement of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
General Fund (Cont.)

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2018	Add: Encumbrances 6/30/2019	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts Original	Budgeted Amounts Final	Variance with Final Budget - Positive (Negative)
Expenditures (Cont.)							
Public Safety (Cont.)							
Inspection and Regulation	$ 234,514	$ 0	$ 1,900	$ 236,414	$ 175,521	$ 259,540	$ 23,126
County Coroner/Medical Examiner	222,260	(48,860)	7,870	181,270	192,281	192,281	11,011
Public Safety Grants Program	8,960	0	0	8,960	9,000	9,000	40
Other Public Safety	650,000	0	0	650,000	650,000	650,000	0
Public Health and Welfare							
Local Health Center	371,393	(34,971)	11,136	347,558	465,048	524,367	176,809
Rabies and Animal Control	135,000	0	0	135,000	135,000	135,000	0
Ambulance/Emergency Medical Services	5,872,905	(15,340)	132,156	5,989,721	6,116,579	6,116,578	126,857
Alcohol and Drug Programs	54,323	0	604	54,927	49,680	55,980	1,053
Other Local Health Services	1,431,940	(3,623)	382	1,428,699	1,564,075	1,564,075	135,376
Other Local Welfare Services	98,827	0	0	98,827	98,827	98,827	0
Other Waste Disposal	63,352	0	0	63,352	0	65,310	1,958
Other Public Health and Welfare	8,388	0	1,866	10,254	10,000	10,298	44
Social, Cultural, and Recreational Services							
Adult Activities	9,000	0	0	9,000	9,000	9,000	0
Senior Citizens Assistance	101,071	0	0	101,071	101,071	101,071	0
Parks and Fair Boards	22,426	0	5,000	27,426	36,627	36,627	9,201
Other Social, Cultural, and Recreational	939,645	(60,513)	112,295	991,427	1,050,552	1,068,812	77,385
Agriculture and Natural Resources							
Agricultural Extension Service	325,387	(5,600)	3,989	323,776	343,784	343,784	20,008
Soil Conservation	52,067	0	0	52,067	52,662	52,662	595
Storm Water Management	134,458	(23,207)	11,064	122,315	160,925	160,925	38,610
Other Operations							
Tourism	294,343	0	0	294,343	275,000	302,231	7,888
Industrial Development	294,343	0	0	294,343	275,000	302,231	7,888
Other Economic and Community Development	10,000	0	0	10,000	10,000	10,000	0
Public Transportation	42,000	0	0	42,000	42,000	42,000	0
Veterans' Services	142,570	(3,930)	163	138,803	158,322	158,322	19,519
Other Charges	391,295	0	0	391,295	445,536	445,698	54,403

(Continued)

Exhibit C-5

Bradley County, Tennessee
Statement of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
General Fund (Cont.)

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2018	Add: Encumbrances 6/30/2019	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts Original	Budgeted Amounts Final	Variance with Final Budget - Positive (Negative)
Expenditures (Cont.)							
Other Operations (Cont.)							
Contributions to Other Agencies	$ 164,847	$ 0	$ 0	$ 164,847	$ 164,942	$ 164,942	$ 95
Miscellaneous	487	(487)	0	0	0	0	0
Total Expenditures	$ 38,557,267	$ (673,773)	$ 1,084,396	$ 38,967,890	$ 40,023,818	$ 41,326,909	$ 2,359,019
Excess (Deficiency) of Revenues Over Expenditures	$ (293,987)	$ 673,773	$ (1,084,396)	$ (704,610)	$ (1,969,180)	$ (3,029,507)	$ 2,324,897
Other Financing Sources (Uses)							
Special Items (Revenues)	$ 0	$ 0	$ 0	$ 0	$ 193,000	$ 0	$ 0
Extraordinary Items (Revenues)	0	0	0	0	162,000	0	0
Transfers Out	(5,000)	0	0	(5,000)	0	(5,000)	0
Total Other Financing Sources	$ (5,000)	$ 0	$ 0	$ (5,000)	$ 355,000	$ (5,000)	$ 0
Net Change in Fund Balance	$ (298,987)	$ 673,773	$ (1,084,396)	$ (709,610)	$ (1,614,180)	$ (3,034,507)	$ 2,324,897
Fund Balance, July 1, 2018	9,589,543	(673,773)	0	8,915,770	12,086,917	12,086,917	(3,171,147)
Fund Balance, June 30, 2019	$ 9,290,556	$ 0	$ (1,084,396)	$ 8,206,160	$ 10,472,737	$ 9,052,410	$ (846,250)

The notes to the financial statements are an integral part of this statement.

Exhibit C-6

Bradley County, Tennessee
Statement of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
Special Purpose Fire Tax Fund
For the Year Ended June 30, 2019

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2018	Add: Encumbrances 6/30/2019	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts Original	Budgeted Amounts Final	Variance with Final Budget - Positive (Negative)
Revenues							
Local Taxes	$ 5,241,730	$ 0	$ 0	$ 5,241,730	$ 5,438,633	$ 5,180,007	$ 61,723
Charges for Current Services	10	0	0	10	0	10	0
Other Local Revenues	21,706	0	0	21,706	0	27,978	(6,272)
State of Tennessee	34,800	0	0	34,800	0	34,800	0
Other Governments and Citizens Groups	25,000	0	0	25,000	25,000	25,000	0
Total Revenues	$ 5,323,246	$ 0	$ 0	$ 5,323,246	$ 5,463,633	$ 5,267,795	$ 55,451
Expenditures							
Public Safety							
Fire Prevention and Control	$ 5,483,258	$ (113,174)	$ 75,083	$ 5,445,167	$ 4,983,082	$ 5,760,634	$ 315,467
Other Operations							
Other Charges	98,940	0	0	98,940	100,000	98,940	0
Total Expenditures	$ 5,582,198	$ (113,174)	$ 75,083	$ 5,544,107	$ 5,083,082	$ 5,859,574	$ 315,467
Excess (Deficiency) of Revenues Over Expenditures	$ (258,952)	$ 113,174	$ (75,083)	$ (220,861)	$ 380,551	$ (591,779)	$ 370,918
Other Financing Sources (Uses)							
Capital Leases Issued	$ 691,593	$ 0	$ 0	$ 691,593	$ 0	$ 691,593	$ 0
Insurance Recovery	0	0	0	0	0	65	(65)
Transfers In	5,000	0	0	5,000	0	5,000	0
Transfers Out	(212,413)	0	0	(212,413)	(212,413)	(212,413)	0
Total Other Financing Sources	$ 484,180	$ 0	$ 0	$ 484,180	$ (212,413)	$ 484,245	$ (65)
Net Change in Fund Balance	$ 225,228	$ 113,174	$ (75,083)	$ 263,319	$ 168,138	$ (107,534)	$ 370,853
Fund Balance, July 1, 2018	1,253,816	(113,174)	0	1,140,642	996,915	996,915	143,727
Fund Balance, June 30, 2019	$ 1,479,044	$ 0	$ (75,083)	$ 1,403,961	$ 1,165,053	$ 889,381	$ 514,580

The notes to the financial statements are an integral part of this statement.

Exhibit C-7

Bradley County, Tennessee
Statement of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
Highway/Public Works Fund
For the Year Ended June 30, 2019

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2018	Add: Encumbrances 6/30/2019	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts Original	Budgeted Amounts Final	Variance with Final Budget - Positive (Negative)
Revenues							
Local Taxes	$ 2,931,772	$ 0	$ 0	$ 2,931,772	$ 2,953,239	$ 2,919,684	$ 12,088
Other Local Revenues	29,265	0	0	29,265	50,100	22,985	6,280
State of Tennessee	3,782,246	0	0	3,782,246	3,337,873	3,689,087	93,159
Total Revenues	$ 6,743,283	$ 0	$ 0	$ 6,743,283	$ 6,341,212	$ 6,631,756	$ 111,527
Expenditures							
Highways							
Administration	$ 728,630	$ 0	$ 0	$ 728,630	$ 722,698	$ 756,358	$ 27,728
Highway and Bridge Maintenance	2,390,090	0	0	2,390,090	3,250,055	3,004,778	614,688
Operation and Maintenance of Equipment	585,075	0	0	585,075	597,710	632,476	47,401
Quarry Operations	0	0	0	0	2,000	0	0
Other Charges	198,693	0	0	198,693	196,353	204,200	5,507
Employee Benefits	986,655	0	0	986,655	986,521	1,005,435	18,780
Capital Outlay	1,174,832	(658,126)	54,761	571,467	1,337,027	621,001	49,534
Capital Projects							
Highway and Street Capital Projects	442,523	0	0	442,523	719,515	468,615	26,092
Total Expenditures	$ 6,506,498	$ (658,126)	$ 54,761	$ 5,903,133	$ 7,811,879	$ 6,692,863	$ 789,730
Excess (Deficiency) of Revenues Over Expenditures	$ 236,785	$ 658,126	$ (54,761)	$ 840,150	$ (1,470,667)	$ (61,107)	$ 901,257
Other Financing Sources (Uses)							
Insurance Recovery	$ 11,269	$ 0	$ 0	$ 11,269	$ 0	$ 11,269	$ 0
Total Other Financing Sources	$ 11,269	$ 0	$ 0	$ 11,269	$ 0	$ 11,269	$ 0
Net Change in Fund Balance	$ 248,054	$ 658,126	$ (54,761)	$ 851,419	$ (1,470,667)	$ (49,838)	$ 901,257
Fund Balance, July 1, 2018	2,437,343	(658,126)	0	1,779,217	2,120,592	2,120,592	(341,375)
Fund Balance, June 30, 2019	$ 2,685,397	$ 0	$ (54,761)	$ 2,630,636	$ 649,925	$ 2,070,754	$ 559,882

The notes to the financial statements are an integral part of this statement.

Exhibit D

Bradley County, Tennessee
Statement of Fiduciary Assets and Liabilities
Fiduciary Funds
June 30, 2019

	Agency Funds
ASSETS	
Cash	$ 8,487,914
Equity in Pooled Cash and Investments	21,355
Accounts Receivable	8,570
Due from Other Governments	1,937,047
Property Taxes Receivable	6,700,521
Allowance for Uncollectible Taxes	(193,618)
Total Assets	$ 16,961,789
LIABILITIES	
Due to Other Taxing Units	$ 8,465,305
Due to Litigants, Heirs, and Others	8,496,484
Total Liabilities	$ 16,961,789

The notes to the financial statements are an integral part of this statement.

BRADLEY COUNTY, TENNESSEE
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BRADLEY COUNTY, TENNESSEE
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BRADLEY COUNTY, TENNESSEE
NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended June 30, 2019

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Bradley County's financial statements are presented in accordance with generally accepted accounting principles (GAAP). The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments.

The following are the more significant accounting policies of Bradley County:

A. Reporting Entity

Bradley County is a public municipal corporation governed by an elected 14-member board. As required by GAAP, these financial statements present Bradley County (the primary government) and its component units. The component units discussed below are included in the county's reporting entity because of the significance of their operational or financial relationships with the county.

Discretely Presented Component Units – The following entities meet the criteria for discretely presented component units of the county. They are reported in separate columns in the government-wide financial statements to emphasize that they are legally separate from the county.

The Bradley County School Department operates the public school system in the county, and the voters of Bradley County elect its board. The School Department is fiscally dependent on the county because it may not issue debt and its budget and property tax levy are subject to the county commission's approval. The School Department's taxes are levied under the taxing authority of the county and are included as part of the county's total tax levy.

The Bradley Healthcare and Rehabilitation Center provides resident healthcare to the citizens of Bradley County, and the county commission appoints its governing body. The county commission must approve all long-term debt of the Bradley Healthcare and Rehabilitation Center. Bradley County is responsible for this debt in case of default by the Bradley Healthcare and Rehabilitation Center.

The Bradley County School Department does not issue separate financial statements from those of the county. Therefore, basic financial statements of the Bradley County School Department are included in this report as listed in the table of contents. Complete financial statements of the Bradley Healthcare and Rehabilitation Center can be obtained from its administrative office at the following address:

Administrative Office:

Bradley Healthcare and Rehabilitation Center
2910 Peerless Road Northwest
Cleveland, TN 37312

B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. However, when applicable, interfund services provided and used between functions are not eliminated in the process of consolidation in the Statement of Activities. Governmental activities are normally supported by taxes and intergovernmental revenues. Business-type activities, which rely to a significant extent on fees and charges, are required to be reported separately from governmental activities in government-wide financial statements. However, the primary government of Bradley County does not have any business-type activities to report. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable. The Bradley County School Department component unit only reports governmental activities in the government-wide financial statements.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Bradley County issues all debt for the discretely presented Bradley County School Department. Net debt issues totaling $3,449,755 were contributed by the county to the School Department during the year ended June 30, 2019.

Separate financial statements are provided for governmental funds and fiduciary funds. The fiduciary funds are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the fiduciary funds financial statements, except for agency funds, which have no measurement focus. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Fund financial statements of Bradley County are organized into funds, each of which is considered to be a separate accounting entity. Each fund is accounted for by providing a separate set of self-balancing accounts that constitute its assets, deferred outflow of resources, liabilities, deferred inflow of resources, fund equity, revenues, and expenditures. Funds are organized into three major categories: governmental, proprietary, and fiduciary. However, Bradley County has no proprietary funds to report. An emphasis is placed on major funds within the governmental category.

Separate financial statements are provided for governmental funds and fiduciary funds. Major individual governmental funds are reported as separate columns in the fund financial statements. All other governmental funds are aggregated into a single column on the fund financial statements. The fiduciary funds in total are reported in a single column.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they become both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the county considers revenues other than grants to be available if they are collected within 30 days after year-end. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met and the revenues are available. Bradley County considers grants and similar revenues to be available if they are collected within 60 days after year-end. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Principal and interest on long-term debt are recognized as fund liabilities when due or when amounts have been accumulated in the General Debt Service Fund for payments to be made early in the following year.

Property taxes for the period levied, in-lieu-of tax payments, sales taxes, interest, and miscellaneous taxes are all considered to be susceptible to accrual and have been recognized as revenues of the current period. Applicable business taxes, litigation taxes, state-shared excise taxes, fines, forfeitures,

and penalties are not susceptible to accrual since they are not measurable (reasonably estimable). All other revenue items are considered to be measurable and available only when the county receives cash.

Fiduciary fund financial statements are reported using the economic resources measurement focus, except for agency funds, which have no measurement focus, and the accrual basis of accounting. Revenues are recognized when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Bradley County reports the following major governmental funds:

General Fund – This is the county's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Special Purpose Fire Tax Fund – This special revenue fund is used to account for transactions of the county's Fire Department. A property tax rate is assessed on citizens living in Bradley County but outside of the cities of Cleveland and Charleston. Proceeds of the tax must be expended on fire protection for those citizens.

Highway/Public Works Fund – This special revenue fund accounts for transactions of the county's Highway Department. Local and state gasoline/fuel taxes are the foundational revenues of this fund.

General Debt Service Fund – This fund accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

Endowment Fund – This fund accounts for proceeds from the sale of the Bradley County Memorial Hospital. The county received $15,000,000 from the sale of the hospital and invested these proceeds. The county can spend 85 percent of investment income for the health, wellness, and quality of life for its citizens. The other 15 percent of investment income, as well as the original principal ($15,000,000), cannot be spent.

Additionally, Bradley County reports the following fund types:

Capital Projects Funds – These funds are used to account for various capital projects within the county.

Agency Funds – These funds account for amounts collected in an agency capacity by the constitutional officers, mixed drink tax held in litigation, property taxes levied on residents of the City of Charleston, local sales taxes received by the state to be forwarded to the various cities in Bradley County, and the city school system's share of

educational revenues. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. They do, however, use the accrual basis of accounting to recognize receivables and payables.

The discretely presented Bradley County School Department reports the following major governmental fund:

General Purpose School Fund – This fund is the primary operating fund for the School Department. It is used to account for general operations of the School Department.

Additionally, the Bradley County School Department reports the following fund types:

Special Revenue Funds – These funds account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

Capital Projects Fund – The Education Capital Projects Fund is used to account for the receipt of debt issued by Bradley County and contributed to the School Department for building construction and renovations.

Amounts reported as program revenues include (1) charges to customers or applicants for goods, services, or privileges provided; (2) operating grants and contributions; and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

D. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance

1. Deposits and Investments

State statutes authorize the government to make direct investments in bonds, notes, or treasury bills of the U.S. government and obligations guaranteed by the U.S. government or any of its agencies; deposit accounts at state and federal chartered banks and savings and loan associations; repurchase agreements; the State Treasurer's Investment Pool; bonds of any state or political subdivision rated A or higher by any nationally recognized rating service; nonconvertible debt securities of certain federal government sponsored enterprises; and the county's own legally issued bonds or notes.

The county trustee maintains a cash and internal investment pool that is used by all funds and the discretely presented Bradley County School

Department. Each fund's portion of this pool is displayed on the balance sheets or statements of net position as Equity in Pooled Cash and Investments. Most income from these pooled investments was assigned 50 percent to the General Fund and 50 percent to the Other Capital Projects Fund. In addition, investments are held separately by the Endowment Fund. Bradley County and the School Department have adopted a policy of reporting U.S. Treasury obligations, U.S. agency obligations, and repurchase agreements with maturities of one year or less when purchased on the balance sheet at amortized cost. Certificates of deposit are reported at cost.

Investments in the State Treasurer's Investment Pool are reported at amortized cost using a stable net asset value. The primary oversight responsibility for the investments and operations of the State Treasurer's Investment Pool rests with the Funding Board of the State of Tennessee (Funding Board). The Funding Board has established an investment policy that is administered by the state treasurer. These polices were designed to comply with generally accepted accounting principles. In addition, state statutes require the state treasurer to administer the pool under the same terms and conditions, including collateral requirements, as prescribed for other funds invested by the state treasurer. Compliance with Funding Board polices is audited by the Tennessee Comptroller of the Treasury, Division of State Audit. The latest audit opinion issued by the Division of State Audit concluded that the State Treasurer's Investment Pooled complied with accounting principles generally accepted in the United State of America.

2. <u>Receivables and Payables</u>

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as either due to/from other funds (i.e., the current portion of interfund loans) or advances to/from other funds (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as due to/from other funds.

All ambulance service and property taxes receivable are shown with an allowance for uncollectibles. Ambulance receivables allowance for uncollectibles is based on historical collection data. The allowance for uncollectible property taxes is equal to 1.69 percent of total taxes levied.

Property taxes receivable are recognized as of the date an enforceable legal claim to the taxable property arises. This date is January 1 and is referred to as the lien date. However, revenues from property taxes are recognized in the period for which the taxes are levied, which is the ensuing fiscal year. Since the receivable is recognized before the period of revenue recognition, the entire amount of the receivable, less an

estimated allowance for uncollectible taxes, is reported as a deferred inflow of resources as of June 30.

Property taxes receivable are also reported as of June 30 for the taxes that are levied, collected, and reported as revenue during the current fiscal year. These property taxes receivable are presented on the balance sheet as a deferred inflow of resources to reflect amounts not available as of June 30. Property taxes collected within 30 days of year-end are considered available and accrued. The allowance for uncollectible taxes represents the estimated amount of the receivable that will be filed in court for collection. Delinquent taxes filed in court for collection are not included in taxes receivable since they are neither measurable nor available.

Property taxes are levied as of the first Monday in October. Taxes become delinquent and begin accumulating interest and penalty the following March 1. Suit must be filed in Chancery Court between the following February 1 to April 1 for any remaining unpaid taxes. Additional costs attach to delinquent taxes after a court suit has been filed.

Most payables are disaggregated on the face of the financial statements.

3. Restricted Assets

Restricted assets consist of amounts held in a pension stabilization trust by the Tennessee Consolidated Retirement System (TCRS) for the benefit of the discretely presented Bradley County School Department's Teacher Retirement Plan. The purpose of this trust is to accumulate funds to provide stabilization (smoothing) of retirement costs to the school system in times of fluctuating investment returns and market downturns. These funds are held and invested by TCRS pursuant to an irrevocable agreement and may only be used for the benefit of the Bradley County School Department to fund retirement benefits upon approval of the TCRS Board of Directors. To date, the Bradley County School Department has not withdrawn any funds from the trust to pay pension cost. Trust documents provide that the funds are not subject to the claims of general creditors of the School Department.

4. Capital Assets

Governmental funds do not capitalize the cost of capital outlays; these funds report capital outlays as expenditures upon acquisition.

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, and similar items), are reported in the governmental column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of $10,000; for buildings and

infrastructure with an initial cost of $50,000 or more and an estimated useful life of more than three years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at acquisition value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant, equipment, and infrastructure of the primary government and the discretely presented School Department are depreciated using the straight-line method over the following estimated useful lives:

Assets	Years
Buildings and Improvements	25 - 40
Other Capital Assets	5 - 30
Infrastructure:	
Roads	20 - 40
Bridges	40

5. Deferred Outflows/Inflows of Resources

In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The government has items that qualify for reporting in this category. Accordingly, the items are reported in the government-wide Statement of Net Position and the governmental funds balance sheet. These items are for the accumulated decrease in fair value of hedging derivatives as discussed in Note IV.C., pension changes in experience, assumptions, and proportionate share of contributions, other postemployment benefits (OPEB) changes in experience, assumptions, and proportionate share of contributions, and employer contributions made to the pension and OPEB plans after the measurement date reported in the government-wide Statement of Net Position.

In addition to liabilities, the Statement of Net Position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so

will not be recognized as an inflow of resources (revenue) until that time. The government has items that qualify for reporting in this category. Accordingly, the items are reported in the government-wide Statement of Net Position and the governmental funds balance sheet. These items are from the following sources: current and delinquent property taxes, pension changes in experience, investment earnings, and proportionate share of contributions, other postemployment benefits (OPEB) changes in assumptions. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available.

6. Compensated Absences

It is the policy of the general government and Highway Department to permit employees to accumulate up to 30 days of earned but unused vacation leave that will be paid upon retirement, resignation, or termination. Any accumulated unused vacation leave exceeding 30 days is transferred to the employee's sick leave balance. All vacation leave is accrued when incurred in the government-wide statements for the general government and Highway Department. A liability for vacation leave is reported in governmental funds only if amounts have matured, for example, as a result of employee resignations and retirements. The granting of sick leave has no guaranteed payment attached and therefore is not required to be accrued or recorded.

It is the policy of the discretely presented Bradley County School Department to permit its 12-month employees to accumulate up to ten days earned but unused vacation leave, and its ten month employees to accumulate up to two days earned but unused leave, which will be paid upon retirement, resignation, or termination. However, the policy of the School Department does not allow for 12-month or ten-month employees to accumulate vacation days beyond June 30. The granting of sick leave has no guaranteed payment attached and therefore is not required to be accrued or recorded.

7. Long-term Debt and Long-term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities Statement of Net Position. Debt premiums and discounts are deferred and amortized over the life of the new debt using the straight-line method. Debt issuance costs are expensed in the period incurred. In refunding transactions, the difference between the reacquisition price and the net carrying amount of the old debt is reported as a deferred outflow of resources or a deferred inflow of resources and recognized as a component of interest expense in a systematic and rational manner over the remaining life of the refunded debt or the life of the new debt issued, whichever is shorter.

In the fund financial statements, governmental funds recognize debt premiums and discounts, as well as debt issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources, while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Only the matured portion (the portion that has come due for payment) of long-term indebtedness, including bonds payable, is recognized as a liability and expenditure in the governmental fund financial statements. Liabilities and expenditures for other long-term obligations, including compensated absences and other postemployment benefits, are recognized to the extent that the liabilities have matured (come due for payment) each period.

8. Net Position and Fund Balance

In the government-wide financial statements equity is classified as net position and displayed in three components:

a. Net investment in capital assets – Consists of capital assets, including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.

b. Restricted net position – Consists of net position with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments or (2) law through constitutional provisions or enabling legislation.

c. Unrestricted net position – All other net position that does not meet the definition of restricted or net investment in capital assets.

As of June 30, 2019, Bradley County had $65,281,494 in outstanding debt for capital purposes for the discretely presented Bradley County School Department. In accordance with state statutes, certain county school debt proceeds must be shared with other public school systems in the county (City of Cleveland School System) based on an average daily attendance proration. This debt is a liability of Bradley County, but the capital assets acquired are reported in the financial statements of the School Department and the City of Cleveland School System. Therefore, Bradley County has incurred a liability significantly decreasing its unrestricted net position with no corresponding increase in the county's capital assets.

It is the county's policy that restricted amounts would be reduced first followed by unrestricted amounts when expenditures are incurred for purposes for which both restricted and unrestricted fund balance is available. Also, it is the county's policy that committed amounts would be reduced first, followed by assigned amounts, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of these unrestricted fund balance classifications could be used.

In the fund financial statements, governmental funds report fund balance in classifications that comprise a hierarchy based primarily on the extent to which the government is bound to honor constraints on the specific purposes for which amounts in these funds can be spent. These classifications may consist of the following:

Nonspendable Fund Balance – includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

Restricted Fund Balance – includes amounts that have constraints placed on the use of the resources that are either (a) externally imposed by creditors, grantors, contributors or laws and regulations of other governments or (b) imposed by law through constitutional provisions or enabling legislation.

Committed Fund Balance – includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal resolutions of the county commission, the county's highest level of decision-making authority and the Board of Education, the School Department's highest level of decision-making authority, and shall remain binding unless removed in the same manner.

Assigned Fund Balance – includes amounts that are constrained by the county's intent to be used for specific purposes but are neither restricted nor committed (excluding stabilization arrangements). The county commission has by resolution designated the Budget/Finance Committee as the authorized body to make assignments for the county. The Board of Education makes assignments for the School Department.

Unassigned Fund Balance – the residual classification of the General and General Purpose School funds. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the General and General Purpose School funds.

9. Minimum Fund Balance Policy

Primary Government

To provide management with appropriate guidelines and direction to assist in making sound decisions related to managing the fund balance of certain governmental funds, the following minimum fund balance policy exists and consists of unassigned fund balance:

General Fund – Ten percent of current-year expenditures and transfers to other funds.

Special Purpose Fire Tax Fund – Eight percent of current-year expenditures and transfers to other funds.

Highway/Public Works Fund – Seven percent of current-year expenditures and transfers to other funds.

Agriculture Center funds – Five percent of current-year expenditures and transfers to other funds.

Debt Service Funds – Typically the county will have at least 13 months of future principal and interest payments as fund balance.

Discretely Presented Bradley County School Department

General Purpose and Central Cafeteria Funds – Five percent of current-year expenditures and transfers to other funds.

10. Prior-period Adjustment

Beginning net position on the government-wide financial statements was restated $2,200,000 from the prior year because a promissory note had been omitted.

E. Pension Plans

Primary Government

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of Bradley County's participation in the Public Employee Retirement Plan of the Tennessee Consolidated Retirement System (TCRS), and additions to/deductions from Bradley County's fiduciary net position have been determined on the same basis as they are reported by the TCRS for the Public Employee Retirement Plan. For this purpose, benefits (including refunds of employee contributions)

are recognized when due and payable in accordance with the benefit terms of the Public Employee Retirement Plan of TCRS. Investments are reported at fair value.

Discretely Presented Bradley County School Department

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teacher Retirement Plan and the Teacher Legacy Pension Plan in the Tennessee Consolidated Retirement System, and additions to/deductions from fiduciary net position have been determined on the same basis as they are reported by the TCRS. For this purpose, benefits (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms of the Teacher Retirement Plan and the Teacher Legacy Pension Plan. Investments are reported at fair value.

F. Other Postemployment Benefit (OPEB) Plans

Primary Government

Bradley County provides OPEB benefits to their retirees through a single commercial insurance plan administered by Cigna Insurance Company. For reporting purposes, the plan is considered a single-employer defined benefit OPEB plan based on criteria in Statement No. 75 of the Governmental Accounting Standards Board (GASB). For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, have been determined on the same basis as they are reported by Bradley County. For this purpose, Bradley County recognizes benefit payments when due and payable in accordance with benefit terms. Bradley County's OPEB plan is not administered through a trust.

Discretely Presented Bradley County School Department

The discretely presented Bradley County School Department provides OPEB benefits to its retirees through a closed Local Education Plan (LEP) administered by the Tennessee Department of Finance and Administration. All eligible pre-65 retired teachers, support staff, and disability participants of local education agencies, who choose coverage, participate in the LEP. This plan is closed to the employees of all participating employers that were hired on or after July 1, 2015. For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, have been determined on the same basis as they are reported by the discretely presented Bradley County School Department. For this purpose, the School Department recognizes benefit payments when due and payable in accordance with benefit terms. The School Department's OPEB plan is not administered through a trust.

II. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

A. Explanation of certain differences between the governmental fund balance sheet and the government-wide Statement of Net Position

Primary Government

Exhibit C-2 includes explanations of the nature of individual elements of items required to reconcile the balance sheet of governmental funds with the government-wide Statement of Net Position.

Discretely Presented Bradley County School Department

Exhibit I-3 includes explanations of the nature of individual elements of items required to reconcile the balance sheet of governmental funds with the government-wide Statement of Net Position.

B. Explanation of certain differences between the governmental fund Statement of Revenues, Expenditures, and Changes in Fund Balances and the government-wide Statement of Activities

Primary Government

Exhibit C-4 includes explanations of the nature of individual elements of items required to reconcile the net change in fund balances – total governmental funds with the change in net position of governmental activities reported in the government-wide Statement of Activities.

Discretely Presented Bradley County School Department

Exhibit I-5 includes explanations of the nature of individual elements of items required to reconcile the net change in fund balances – total governmental funds with the change in net position of governmental activities reported in the government-wide Statement of Activities.

III. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

A. Budgetary Information

Annual budgets are adopted on a basis consistent with generally accepted accounting principles (GAAP) for all governmental funds except the Constitutional Officers – Fees Fund (special revenue fund) and the Endowment Fund (permanent fund), which are not budgeted; and the capital projects funds (except for the Community Development/Industrial Development Capital Projects and Other Capital Projects Funds), which adopt project length budgets. All annual appropriations lapse at fiscal year-end.

The county is required by state statute to adopt annual budgets. Annual budgets are prepared on the basis in which current available funds must be sufficient to meet current expenditures. Expenditures and encumbrances may not legally exceed appropriations authorized by the county commission and any authorized revisions. Unencumbered appropriations lapse at the end of each fiscal year.

The budgetary level of control is at the major category level established by the County Uniform Chart of Accounts, as prescribed by the Comptroller of the Treasury of the State of Tennessee. Major categories are at the department level (examples of General Fund major categories: County Commission, Board of Equalization, County Mayor/Executive, County Attorney, etc.). Management may make revisions within major categories, but only the county commission may transfer appropriations between major categories. During the year, several supplementary appropriations were necessary.

The county's budgetary basis of accounting is consistent with GAAP, except instances in which encumbrances are treated as budgeted expenditures. The difference between the budgetary basis and GAAP basis is presented on the face of each budgetary schedule.

At June 30, 2019, Bradley County and the Bradley County School Department reported the following significant encumbrances:

Fund	Amount
Primary Government	
Major Funds:	
General	$ 1,084,396
Special Purpose/Fire Tax	75,083
Highway/Public Works	54,761
Nonmajor Funds:	
Solid Waste/Sanitation	6,000
Other Capital Projects	77,317
School Department	
Major Fund:	
General Purpose School	398,388
Nonmajor Fund:	
Education Capital Projects	8,900

B. Cash Shortage – Prior Year

The Office of County Mayor had a cash shortage of $15,818 as of June 30, 2016, as a result of fraudulent payments made by a former employee in a prior year and discovered by county personnel during the period under examination. The District Attorney General has been made aware of this shortage. As of the date of this report no action has been taken against the former employee.

C. Fund Deficit

The Community Development/Industrial Park Fund (capital projects fund) had a deficit unassigned fund balance of $2,259,498 at June 30, 2019. This deficit unassigned fund balance was a result of the recognition of the outstanding balance of an interfund loan of $2,586,984 at year-end in accordance with Government Accounting Standards Board Statement No. 34 (GASB 34). GASB 34 requires that a payable be reflected at year-end for the outstanding balance of an interfund loan in the financial statements of the borrowing fund. This deficit will be liquidated by making annual payments to the county's Endowment Fund from the collection of Hotel/Motel Tax revenue in the Community Development/Industrial Park Fund. No finding was reflected for this deficit in the Findings and Questioned Costs section of this report because the deficit was a direct result of internal financing (see Note IV. J.). Without the recognition of the outstanding interfund loan balance, the Community Development/Industrial Park Fund would have reflected fund equity of $327,486.

IV. DETAILED NOTES ON ALL FUNDS

A. Deposits and Investments

Bradley County and the Bradley County School Department participate in an internal cash and investment pool through the Office of Trustee. The county trustee is the treasurer of the county and in this capacity is responsible for receiving, disbursing, and investing most county funds. Each fund's portion of this pool is displayed on the balance sheets or statements of net position as Equity in Pooled Cash and Investments. Cash reflected on the balance sheets or statements of net position represents nonpooled amounts held separately by individual funds.

Deposits

Legal Provisions. All deposits with financial institutions must be secured by one of two methods. One method involves financial institutions that participate in the bank collateral pool administered by the state treasurer. Participating banks determine the aggregate balance of their public fund accounts for the State of Tennessee and its political subdivisions. The amount of collateral required to secure these public deposits must equal at least 105 percent of the average daily balance of public deposits held. Collateral securities required to be pledged by the participating banks to protect their public fund accounts are pledged to the state treasurer on behalf of the bank collateral pool. The securities pledged to protect these accounts are pledged in the aggregate rather than against each account. The members of the pool may be required by agreement to pay an assessment to cover any deficiency. Under this additional assessment agreement, public fund accounts covered by the pool are considered to be insured for purposes of credit risk disclosure.

For deposits with financial institutions that do not participate in the bank collateral pool, state statutes require that all deposits be collateralized with collateral whose market value is equal to 105 percent of the uninsured amount of the deposits. The collateral must be placed by the depository bank in an escrow account in a second bank for the benefit of the county.

Investments

Legal Provisions. Counties are authorized to make direct investments in bonds, notes, or treasury bills of the U.S. government and obligations guaranteed by the U.S. government or any of its agencies; deposits at state and federal chartered banks and savings and loan associations; bonds of any state or political subdivision rated A or higher by any nationally recognized rating service; nonconvertible debt securities of certain federal government sponsored enterprises; and the county's own legally issued bonds or notes. These investments may not have a maturity greater than two years. The county may make investments with longer maturities if various restrictions set out in state law are followed. Counties are also authorized to make investments in the State Treasurer's Investment Pool and in repurchase agreements. The primary oversight responsibility for the investments and operations of the State Treasurer's Investment Pool rests with the Funding Board of the State of Tennessee (Funding Board). The Funding Board has established an investment policy that is administered by the state treasurer. Investments in the State Treasurer's Investment Pool are reported both by the pool and the county at amortized cost using a stable net asset value. Repurchase agreements must be approved by the state Comptroller's Office and executed in accordance with procedures established by the State Funding Board. Securities purchased under a repurchase agreement must be obligations of the U.S. government or obligations guaranteed by the U.S. government or any of its agencies. When repurchase agreements are executed, the purchase of the securities must be priced at least two percent below the fair value of the securities on the day of purchase.

Investment Balances. As of June 30, 2019, Bradley County had the following investments carried at amortized cost using a Stable Net Asset Value established by generally accepted accounting principles. All investments are in the county trustee's investment pool. Separate disclosures concerning pooled investments cannot be made for Bradley County and the discretely presented Bradley County School Department since both pool their deposits and investments through the county trustee.

Investment	Weighted Average Maturity (days)	Maturity		Amortized Cost
State Treasurer's Investment Pool	1 to 86	N/A	$	2,127

Interest Rate Risk. Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. State statutes limit the maturities of certain investments as previously disclosed. Bradley County does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk. Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. State statutes limit the ratings of certain investments as previously explained. Bradley County has no investment policy that would further limit its investment choices. As of June 30, 2019, Bradley County's investment in the State Treasurer's Investment Pool was unrated.

TCRS Stabilization Trust

Legal Provisions. Bradley County and the discretely presented Bradley County School Department are members of the Tennessee Consolidated Retirement System (TCRS) Stabilization Reserve Trust. Both the county and the school department have placed funds into the irrevocable trust as authorized by statute under *Tennessee Code Annotated* (*TCA*), Title 8, Chapters 34-37. The TCRS Board of Trustees is responsible for the proper operation and administration of the trust. Funds of trust members are held and invested in the name of the trust for the benefit of each member. Each member's funds are restricted for the payment of retirement benefits of that member's employees. Trust funds are not subject to the claims of general creditors of the School Department.

The trust is authorized to make investments as directed by the TCRS Board of Trustees. Bradley County and the discretely presented Bradley County School Department may not impose any restrictions on investments placed by the trust on their behalf.

Investment Balances. Assets of the TCRS, including the Stabilization Reserve Trust, are invested in the Tennessee Retiree Group Trust (TRGT). The TRGT is not registered with the Securities and Exchange Commission (SEC) as an investment company. The State of Tennessee has not obtained a credit quality rating for the TRGT from a nationally recognized credit ratings agency. The fair value of investment positions in the TRGT is determined daily based on the fair value of the pool's underlying portfolio. Furthermore, TCRS had not obtained or provided any legally binding guarantees to support the value of participant shares during the fiscal year. There are no restrictions on the sale or redemption of shares.

Investments are reported at fair value or amortized which approximates fair value. Securities traded on a national exchange are valued at the last reported sales price. Investment income consists of realized and unrealized appreciation (depreciation) in the fair Securities and securities transactions are recorded in

the financial statements on a trade-date basis. The fair value of assets of the TRGT held at June 30, 2019, represents the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. Assets held are categorized for fair value measurement within the fair value hierarchy established by GAAP. The hierarchy is based on the valuation inputs used to measure the fair value of the asset and give the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements).

• Level 1 - Unadjusted quoted prices for identical assets or liabilities in active markets that can be accessed at the measurement date.

• Level 2 - Quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; assets or liabilities that have a bid-ask spread price in an inactive dealer market, brokered market and principal-to-principal market; and Level 1 assets or liabilities that are adjusted.

• Level 3 - Valuations derived from valuation techniques in which significant inputs are unobservable.

Investments using the Net Asset Value ("NAV") per share have no readily determinable fair value and have been determined using amortized cost, which approximates fair value.

Where inputs used in the measurement of fair value fall into different levels of the hierarchy, fair value of the instrument in its entirety is categorized based on the lowest level input that is significant to the valuation. This assessment requires professional judgement and as such management of the TRGT developed a fair value committee that worked in conjunction with the plan's custodian and investment professionals to make these valuations. All assets held were valued individually and aggregated into classes to be represented in the table below.

Short-term securities generally include investments in money market-type securities reported at cost plus accrued interest.

Equity and equity derivative securities classified in Level 1 are valued using last reported sales prices quoted in active markets that can be accessed at the measurement date. Equity and equity derivative securities classified in Level 2 are securities whose values are derived daily from associated traded securities. Equity securities classified in Level 3 are valued with last trade data having limited trading volume.

U.S. Treasury Bills, Bonds, Notes and Futures classified in Level 1 are valued using last reported sales prices quoted in active markets that can be accessed at the measurement date. Debt and debt derivative securities classified in

Level 2 are valued using a bid-ask spread price from multiple independent brokers, dealers, or market principals, which are known to be actively involved in the market. Level 3 debt securities are valued using proprietary information, a single pricing source, or other unobservable inputs related to similar assets or liabilities.

Real estate investments classified in Level 3 are valued using the last valuations provided by external investment advisors or independent external appraisers. Generally, all direct real estate investments are appraised by a qualified independent appraiser(s) with the professional designation of Member of the Appraisal Institute ("MAI"), or its equivalent, every three (3) years beginning from the acquisition date of the property. The appraisals are performed using generally accepted valuation approaches applicable to the property type.

Investments in private mutual funds, traditional private equity funds, strategic lending funds and real estate funds that report using GAAP, the fair value, as well as the unfunded commitments, were determined using the prior quarter's NAV, as reported by the fund managers, plus the current cash flows. These assets were then categorized by investment strategy. In instances where the fund investment reported using non-GAAP standards, the investment was valued using the same method, but was classified in Level 3.

At June 30, 2019, Bradley County and the discretely presented Bradley County School Department had the following investments held by the trust on its behalf.

Investment	Weighted Average Maturity (days)	Maturities	Fair Value	
			Primary Government	School Department
Investments at Fair Value:				
U.S. Equity	N/A	N/A	$ 47,378	$ 57,045
Developed Market International Equity	N/A	N/A	21,397	25,762
Emerging Market International Equity	N/A	N/A	6,113	7,361
U.S. Fixed Income	N/A	N/A	30,566	36,804
Real Estate	N/A	N/A	15,283	18,402
Short-term Securities	N/A	N/A	1,528	1,840
Investments at Amortized Cost using the NAV:				
Private Equity and Strategic Lending	N/A	N/A	30,567	36,804
Total			$ 152,832	$ 184,018

Primary Government

Investment by fair value level	Fair Value 6-30-19	Fair Value Measurements Using: Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Amortized Cost: NAV
U.S. Equity	$ 47,378	$ 47,378	0	$ 0	$ 0
Developed Market International Equity	21,397	21,397	0	0	0
Emerging Market International Equity	6,113	6,113	0	0	0
U.S. Fixed Income	30,566	0	30,566	0	0
Real Estate	15,283	0	0	15,283	0
Short-term Securities	1,528	0	1,528	0	0
Private Equity and Strategic Lending	30,567	0	0	0	30,567
Total	$ 152,832	$ 74,888	$ 32,094	$ 15,283	$ 30,567

Discretely Presented Bradley County School Department

Investment by fair value level	Fair Value 6-30-19	Fair Value Measurements Using: Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Amortized Cost: NAV
U.S. Equity	$ 57,045	$ 57,045	0	$ 0	$ 0
Developed Market International Equity	25,762	25,762	0	0	0
Emerging Market International Equity	7,361	7,361	0	0	0
U.S. Fixed Income	36,804	0	36,804	0	0
Real Estate	18,402	0	0	18,402	0
Short-term Securities	1,840	0	1,840	0	0
Private Equity and Strategic Lending	36,804	0	0	0	36,804
Total	$ 184,018	$ 90,168	$ 38,644	$ 18,402	$ 36,804

Risks and Uncertainties. The trust's investments include various types of investment funds, which in turn invest in any combination of stock, bonds and other investments exposed to various risks, such as interest rate, credit, and market risk. Due to the level of risk associated with certain investment

securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported for trust investments.

Interest Rate Risk. Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. Bradley County and the discretely presented Bradley County School Department do not have the ability to limit trust investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk. Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. Bradley County and the discretely presented Bradley County School Department do not have the ability to limit the credit ratings of individual investments made by the trust.

Concentration of Credit Risk. Concentration of credit risk is the risk of loss attributed to the magnitude of the county's investment in a single issuer. Bradley County and the discretely presented Bradley County School Department place no limit on the amount the county may invest in one issuer.

Custodial Credit Risk. Custodial credit risk for investments is the risk that, in the event of a failure of the counterparty to a transaction, the county will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. Pursuant to the trust agreement, investments are held in the name of the trust for the benefit of Bradley County and the discretely presented Bradley County School Department to pay retirement benefits of the School Department employees.

For further information concerning the county and school department's investments with the TCRS Stabilization Reserve Trust, audited financial statements of the Tennessee Consolidated Retirement System may be obtained at https://comptroller.tn.gov/content/dam/cot/sa/advanced-search/disclaimer/2019/ag18092.pdf

B. Notes Receivable

Notes receivable in the HUD Capital Projects Fund resulted from idle federal funds being used to finance various low/no-interest loans for housing assistance to low-income individuals. The amount of the notes that is not expected to be collected within one year is $33,131 and is included in the restricted fund balance account.

C. Derivative Instruments

At June 30, 2019, Bradley County had the following derivative instruments outstanding:

Instrument	Type	Objective	Original Notional Amount	Effective Date	Maturity Date	Terms
$10M Swap Series IV-C-2	Pay fixed interest rate swap	Variable to synthetic fixed rate swap	$10,000,000	12-1-06	6-1-20	Pay 4.38% receive 63.5% of LIBOR
$10M Swap Series IV-G-1	Pay fixed interest rate swap	Variable to synthetic fixed rate swap	10,000,000	12-1-06	6-1-26	Pay 4.45% receive 63.5% of LIBOR

The fair value balances and notional amounts of derivative instruments outstanding at June 30, 2019, classified by type, and the changes in fair value using a pay fixed, receive a percentage of LIBOR pricing model (Level 2 inputs of the GAAP fair value hierarchy) of the derivative instruments for the year then ended as reported in the 2019 financial statements are as follows:

	Changes in Fair Value		Fair Value at June 30, 2019		6-30-19
Type	Classification	Amount	Classification	Amount	Notional Amount
Governmental Activities					
Cash Flow Hedges:					
Pay-fixed interest rate swaps:					
$10M Swap - Series IV-C-2	Deferred Outflow	$ 100,732	Debt	$ (78,146)	$ 2,610,000
$10M Swap - Series IV-G-1	Deferred Outflow	(180,330)	Debt	(1,744,156)	10,000,000
Total		$ (79,598)		$ (1,822,302)	$ 12,610,000

Derivative Swap Agreement Detail

$10M Series IV-C-2 Swap:

The Public Building Authority of Sevier County, Tennessee, at the request of the county, has entered into an interest rate swap agreement under its Series IV-C-2 Loan Agreement.

Objective of the interest rate swap. To protect against the potential of rising interest rates and to balance its mixture of variable and fixed rate debt, the county requested the authority, on its behalf, to enter into an interest rate swap in connection with its $10 million Series IV-C-2 variable-rate bonds. The intention of the swap was to effectively change the county's variable interest rate on the bonds to a synthetic fixed rate. The Series IV-C-2 bonds have since been

refunded with a portion of the proceeds of the Series E-6-A bonds and the interest rate swap is now associated with the Series E-6-A bonds.

Terms. Under the swap, the authority pays the counterparty a fixed payment of 4.38 percent and receives a variable payment computed as 63.5 percent of the five-year London Interbank Offered Rate (LIBOR). The swap has a notional amount of $10 million and the associated variable-rate bond has a $10 million principal amount. At no time will the notional amount on interest rate swap agreement exceed the outstanding principal of the Series E-6-A Bonds. The bonds' variable-rates have historically approximated the Securities Industry and Financial Markets Association lndex™ (the "SIFMA"). The swap agreement matures on June 1, 2020. As of June 30, 2019, rates were as follows:

	Terms	Rate
Interest rate swap:		
Fixed payment to counterparty	Fixed	4.380 %
Variable payment from counterparty	% of LIBOR	(1.121)
Net interest rate swap payments		3.259 %
Variable-rate bond coupon payments		1.950
Synthetic interest rate on bonds		5.209 %

Fair value. As of June 30, 2019, the swap had a negative fair value of $78,146. The negative fair value of the swap may be countered by reductions in total interest payments required under the variable-rate bond, creating lower synthetic rates. Because the rates on the government's variable-rate bonds adjust to changing interest rates, the bonds do not have a corresponding fair value increase. The fair value model calculates future cash flows by projecting forward rates, and then discounts those cash flows at their present value.

Credit risk. As of June 30, 2019, the county was not exposed to credit risk because the swap had a negative fair value. However, should interest rates change and the fair value of the swap becomes positive, the county would be exposed to credit risk in the amount of the swap's fair value. As of June 30, 2019, the swap counterparty, Deutsche Bank, was rated A3/BBB+/A- by Moody's, Standard & Poor's and Fitch, respectively.

Basis risk. As noted above, the swap exposes the county to basis risk should BMA increase to above 63.5 percent of LIBOR, thus increasing the synthetic rate on the bonds. If a change occurs that results in the BMA to be below 63.5 percent of LIBOR, then the synthetic rate on the bonds would decrease.

Termination risk. The swap contract uses the International Swap Dealers Association Master Agreement, which includes standard termination events, such as failure to pay and bankruptcy. The Schedule to the Master Agreement includes an "additional termination provision." The authority or the

counterparty may terminate the swap if the other party fails to perform under the terms of the contract. If the swap is terminated, the variable-rate bond would no longer carry a synthetic interest rate. Also, if at the time of termination the swap has a negative fair value, the authority would be liable to the counterparty for a payment equal to the swap's fair value. Likewise, if the swap has a positive fair value at termination, the counterparty would be liable to the authority for a payment equal to the swap's fair value.

Swap payments and associated debt. As of June 30, 2019, debt service requirements of the variable-rate debt and net swap payments, assuming current interest rates remain the same, for their term were as follows. As rates vary, variable-rate bond interest payments and net swap payments will vary.

Year Ending June 30	Variable Rate Bonds Principal	Variable Rate Bonds Interest	Net Interest Rate Swap Payment	Total
2020	$ 2,610,000	$ 50,895	$ 85,066	$ 2,745,961
Total	$ 2,610,000	$ 50,895	$ 85,066	$ 2,745,961

<u>$10M Series IV-G-1 Swap</u>:

The Public Building Authority of Sevier County, Tennessee, at the request of the county, has entered into an interest rate swap agreement under its Series IV-G-1 Loan Agreement.

Objective of the interest rate swap. To protect against the potential of rising interest rates and to balance its mixture of variable and fixed rate debt, the county requested the authority, on its behalf, to enter into an interest rate swap in connection with its $10 million Series IV-G-1 variable-rate bonds. The intention of the swap was to effectively change the county's variable interest rate on the bonds to a synthetic fixed rate. The Series IV-G-1 bonds have since been refunded with a portion of the proceeds of the Series E-6-A bonds and the interest rate swap is now associated with the Series E-6-A bonds.

Terms. Under the swap, the authority pays the counterparty a fixed payment of 4.45 percent and receives a variable payment computed as 63.5 percent of the five-year London Interbank Offered Rate (LIBOR). The swap has a notional amount of $10 million and the associated variable-rate bond has a $10 million principal amount. At no time will the notional amount on the interest rate swap agreement exceed the outstanding principal of the Series E-6-A Bonds. The bonds' variable-rates have historically approximated the Securities Industry and Financial Markets Association lndex™ (the "SIFMA"). The swap agreement matures on June 1, 2026. As of June 30, 2019, rates were as follows:

	Terms	Rate
Interest rate swap:		
Fixed payment to counterparty	Fixed	4.450 %
Variable payment from counterparty	% of LIBOR	(1.121)
Net interest rate swap payments		3.329 %
Variable-rate bond coupon payments		1.950
Synthetic interest rate on bonds		5.279 %

Fair value. As of June 30, 2019, the swap had a negative fair value of $1,744,156. The negative fair value of the swap may be countered by reductions in total interest payments required under the variable-rate bond, creating lower synthetic rates. Because the rates on the government's variable-rate bonds adjust to changing interest rates, the bonds do not have a corresponding fair value increase. The fair value model calculates future cash flows by projecting forward rates, and then discounts those cash flows at their present value.

Credit risk. As of June 30, 2019, the county was not exposed to credit risk because the swap had a negative fair value. However, should interest rates change and the fair value of the swap becomes positive, the county would be exposed to credit risk in the amount of the swap's fair value. As of June 30, 2019, the swap counterparty, Deutsche Bank, was rated A3/BBB+/BBB+ by Moody's, Standard & Poor's and Fitch, respectively.

Basis risk. As noted above, the swap exposes the county to basis risk should BMA increase to above 63.5 percent of LIBOR, thus increasing the synthetic rate on the bonds. If a change occurs that results in the BMA to be below 63.5 percent of LIBOR, then the synthetic rate on the bonds would decrease.

Termination risk. The swap contract uses the International Swap Dealers Association Master Agreement, which includes standard termination events, such as failure to pay and bankruptcy. The Schedule to the Master Agreement includes an "additional termination provision." The authority or the counterparty may terminate the swap if the other party fails to perform under the terms of the contract. If the swap is terminated, the variable-rate bond would no longer carry a synthetic interest rate. Also, if at the time of termination, the swap has a negative fair value, the authority would be liable to the counterparty for a payment equal to the swap's fair value. Likewise, if the swap has a positive fair value at termination, the counterparty would be liable to the authority for a payment equal to the swap's fair value.

Swap payments and associated debt. As of June 30, 2019, debt service requirements of the variable-rate debt and net swap payments, assuming current interest rates remain the same, for their term were as follows. As rates vary, variable-rate bond interest payments and net swap payments will vary.

Year Ending June 30	Variable Rate Bonds Principal	Variable Rate Bonds Interest	Net Interest Rate Swap Payment	Total
2020	$ 0	$ 195,000	$ 332,923	$ 527,923
2021	0	195,000	332,923	527,923
2022	0	195,000	332,923	527,923
2023	1,870,000	195,000	332,923	2,397,923
2024	1,980,000	158,535	270,666	2,409,201
2025-2026	6,150,000	199,095	339,914	6,689,009
Total	$ 10,000,000	$ 1,137,630	$ 1,942,272	$ 13,079,902

D. Capital Assets

Capital assets activity for the year ended June 30, 2019, was as follows:

Primary Government

Governmental Activities:

	Balance 7-1-18	Increases	Decreases	Balance 6-30-19
Capital Assets Not Depreciated:				
Land	$ 5,788,355	$ 0	$ 0	$ 5,788,355
Construction in Progress	7,473,911	0	(7,473,911)	0
Total Capital Assets Not Depreciated	$ 13,262,266	$ 0	$ (7,473,911)	$ 5,788,355
Capital Assets Depreciated:				
Buildings and Improvements	$ 36,969,511	$ 10,930,554	$ 0	$ 47,900,065
Infrastructure	42,648,358	222,883	0	42,871,241
Other Capital Assets	18,743,242	2,220,175	(661,714)	20,301,703
Total Capital Assets Depreciated	$ 98,361,111	$ 13,373,612	$ (661,714)	$ 111,073,009
Less Accumulated Depreciated For:				
Buildings and Improvements	$ 18,253,809	$ 1,002,465	$ 0	$ 19,256,274
Infrastructure	17,151,967	1,350,123	0	18,502,090
Other Capital Assets	12,338,337	1,192,185	(625,584)	12,904,938
Total Accumulated Depreciation	$ 47,744,113	$ 3,544,773	$ (625,584)	$ 50,663,302
Total Capital Assets Depreciated, Net	$ 50,616,998	$ 9,828,839	$ (36,130)	$ 60,409,707
Governmental Activities Capital Assets, Net	$ 63,879,264	$ 9,828,839	$ (7,510,041)	$ 66,198,062

Depreciation expense was charged to functions of the primary government as follows:

Governmental Activities:

General Government	$ 104,398
Finance	3,678
Administration of Justice	8,996
Public Safety	1,364,037
Public Health and Welfare	215,674
Social, Cultural, and Recreational Services	102,148
Agriculture and Natural Resources	559
Highways/Public Works	1,745,283
Total Depreciation Expense - Governmental Activities	$ 3,544,773

Discretely Presented Bradley County School Department

Governmental Activities:

	Balance 7-1-18	Increases	Decreases	Balance 6-30-19
Capital Assets Not Depreciated:				
Land	$ 1,620,912	$ 0	$ 0	$ 1,620,912
Construction in Progress	16,666,289	2,939,654	0	19,605,943
Total Capital Assets Not Depreciated	$ 18,287,201	$ 2,939,654	$ 0	$ 21,226,855
Capital Assets Depreciated:				
Buildings and Improvements	$ 113,648,802	$ 607,867	$ (40,000)	$ 114,216,669
Other Capital Assets	4,726,308	205,775	(80,982)	4,851,101
Total Capital Assets Depreciated	$ 118,375,110	$ 813,642	$ (120,982)	$ 119,067,770
Less Accumulated Depreciated For:				
Buildings and Improvements	$ 50,370,483	$ 3,032,114	$ (40,000)	$ 53,362,597
Other Capital Assets	1,586,128	396,984	(80,982)	1,902,130
Total Accumulated Depreciation	$ 51,956,611	$ 3,429,098	$ (120,982)	$ 55,264,727
Total Capital Assets Depreciated, Net	$ 66,418,499	$ (2,615,456)	$ 0	$ 63,803,043
Governmental Activities Capital Assets, Net	$ 84,705,700	$ 324,198	$ 0	$ 85,029,898

Depreciation expense was charged to functions of the discretely presented Bradley County School Department as follows:

Governmental Activities:

Instruction	$ 3,175,959
Support Services	86,665
Operation of Non-instructional Services	166,474
Total Depreciation Expense - Governmental Activities	$ 3,429,098

E. Interfund Receivables, Payables, and Transfers

The composition of interfund balances as of June 30, 2019, was as follows:

Due to/from Other Funds:

Receivable Fund	Payable Fund	Amount
Primary Government:		
Endowment	General	$ 2,150,209
"	General Debt Service	3,414,468
"	Nonmajor governmental	2,586,984
Nonmajor governmental	General Debt Service	5,000
General	"	4,750
Discretely Presented School Department:		
General Purpose School	Nonmajor governmental	936

The balances due to the Endowment Fund are the result of internal financing. The payable funds borrowed from the Endowment Fund to fund various projects in Bradley County. The amounts shown are the outstanding balances of these loans at June 30, 2019.

The other balances resulted from the time lag between the dates that interfund goods and services are provided or reimbursable expenditures occur and payments between funds are made.

Due to/from Primary Government and Component Unit:

Receivable Fund	Payable Fund	Amount
	Component Unit:	
Primary Government:	School Department:	
Governmental Activities	Governmental Activities	$ 15,011,009
Other Capital Projects	General Purpose School	40,000
Component Unit:		
School Department:	Primary Government:	
General Purpose School	Nonmajor governmental	89,903

The Due to Primary Government ($15,011,009) represents the balance of capital leases issued by the county for the School Department. The School Department has agreed to contribute the funds annually to retire these leases. This long-term obligation is reflected in the governmental activities on the Statement of Net Position.

The Due to Primary Government ($40,000) represents the balance of an interfund loan between the Education Capital Projects Fund and the General Purpose School Fund at year-end. See Note IV.J. for details of the interfund loan.

The Due to Component Unit ($89,903) was in transit from the Other Capital Projects Fund (Nonmajor governmental fund) at June 30, 2019.

Interfund Transfers:

Interfund transfers for the year ended June 30, 2019, consisted of the following amounts:

Primary Government

Transfers Out	Transfers In: Special Purpose Fire Tax Fund	Transfers In: General Debt Service Fund	Purpose
General	$ 5,000	$	Operations
Special Purpose Fire Tax		212,413	Debt Payments

Discretely Presented Bradley County School Department

Transfer Out	Transfer In: General Purpose School Fund	Transfer In: Education Capital Projects Fund	Purpose
Nonmajor governmental fund	$ 47,770	$ 0	Indirect Costs
General Purpose School	0	2,000,000	Building project

Transfers are used to move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them.

F. Capital Leases

On November 3, 2014, Bradley County entered into a five-year lease-purchase agreement for turnout gear for the county's Fire Department. The terms of the agreement require total lease payments of $195,700 plus interest of 3.37 percent. Title to the turnout gear transferred to the county immediately upon acceptance of each item of equipment. In the government-wide financial statements, the turnout gear was expensed in the year of acquisition because those items did not meet criteria of the county's capitalization policy. The Special Purpose Fire Tax Fund made the final lease payment of $40,961 during the year.

On August 19, 2016, Bradley County entered into a twenty-year lease-purchase agreement for energy saving equipment and upgrades for the School Department. The terms of the agreement require total lease payments of $16,188,500 plus interest of 2.45 percent. Title to the energy saving equipment transferred to the School Department immediately upon acceptance of each item of energy saving equipment. The General Purpose School Fund is contributing the lease payments to the primary government. In the government-wide financial statements, if the various upgrades and equipment meet criteria of the county's capitalization policy then these items are

capitalized. Various other upgrades and equipment are expensed in the year of acquisition if those items do not meet criteria of the county's capitalization policy.

On January 6, 2017, Bradley County entered into a two-year lease-purchase agreement for computer equipment for the School Department. The terms of the agreement require total lease payments of $96,460 plus interest of 4.79 percent. Title to the computer equipment transferred to the School Department immediately upon acceptance of each item of computer equipment. The General Purpose School Fund is contributing the lease payments to the primary government. In the government-wide financial statements, the equipment was expensed in the year of acquisition because those items did not meet criteria of the county's capitalization policy. This lease was retired during the year.

On September 17, 2018, Bradley County entered into a five-year lease-purchase agreement for self-containing breathing apparatuses for the county's Fire Department. The terms of the agreement require total lease payments of $498,882 plus interest of 3.89 percent. Title to the equipment transferred to the county immediately upon acceptance of each item of equipment. The Special Purpose Fire Tax Fund is making the lease payments.

On April 1, 2019, Bradley County entered into a five-year lease-purchase agreement for turnout gear for the county's Fire Department. The terms of the agreement require total lease payments of $192,710 plus interest of 3.794 percent. Title to the turnout gear transferred to the county immediately upon acceptance of each item of equipment. The Special Purpose Fire Tax Fund is making the lease payments.

The assets acquired through capital leases are as follows:

Asset		Governmental Activities
Machinery and Equipment	$	7,991,153
Less: Accumulated Depreciation		(885,580)
Total Book Value	$	7,105,573

Future minimum lease payments and the net present value of these minimum lease payments as of June 30, 2019, were as follows:

Year Ending June 30		Governmental Funds
2020	$	1,196,232
2021		1,215,367
2022		1,215,509
2023		1,215,656
2024		1,106,548
2025-2029		5,299,605
2030-2034		5,299,605
2035-2037		2,649,801
Total Minimum Lease Payments	$	19,198,323
Less: Amount Representing Interest		(3,596,999)
Present Value of Minimum Lease Payments	$	15,601,324

G. Long-term Debt

Primary Government

General Obligation Bonds, Notes and Other Loans

General Obligation Bonds - Bradley County issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities for the primary government and the discretely presented School Department. In addition, general obligation bonds have been issued to refund other general obligation bonds. General obligation bonds are direct obligations and pledge the full faith, credit, and taxing authority of the government. General obligation bonds were issued for original terms of up to 20 years. Repayment terms are generally structured with increasing amounts of principal maturing as interest requirements decrease over the term of the debt. All bonds included in long-term debt as of June 30, 2019, will be retired from the General Debt Service Fund.

Direct Borrowing and Direct Placements - Bradley County issues other loans to provide funds for the acquisition and construction of major capital facilities for the primary government and the discretely presented School Department. Notes are also issued to fund capital facilities and other capital outlay purchases, such as equipment. Notes and other loans are direct obligations and pledge the full faith, credit, and taxing authority of the government. Notes and other loans outstanding were issued for original terms of up to 2 years for notes and up to 20 years for other loans. Repayment terms are generally structured with increasing amounts of principal maturing as interest requirements decrease over the term of the debt. The outstanding note will be retired from the Other Capital Projects Fund. All other loans included in long-term debt as of June 30, 2019, will be retired from the General Debt Service Fund.

General obligation bonds, notes, other loans, and capital leases outstanding as of June 30, 2019, for governmental activities are as follows:

Type	Interest Rate	Final Maturity	Original Amount of Issue	Balance 6-30-19
General Obligation Bonds	2 to 2.14 %	6-1-29	$ 22,830,000	$ 21,860,000
Direct Borrowing and Direct Placement:				
Notes	1.375	7-15-19	2,200,000	2,200,000
Other Loans - Variable Rate	Variable	6-1-37	63,810,000	37,685,380
Capital Leases	2.45 to 3.89	8-15-36	16,880,092	15,601,324

In a prior year, Bradley County, on behalf of the School Department and the City of Cleveland, issued $17,550,000 of general obligation bonds from the Build America Bonds program. This program allows state and local governments to issue taxable bonds for capital projects and to receive a new direct federal subsidy payment from the U.S. Treasury Department for a portion of their borrowing costs. The American Recovery and Reinvestment Act of 2009 created the new Build America Bond program, which authorized state and local governments to issue Build America Bonds as taxable bonds in 2009 and 2012 to finance any capital expenditures for which they otherwise could issue tax-exempt government bonds. State and local governments receive a direct federal subsidy payment for a portion of their borrowing costs on Build America Bonds equal to 35 percent of the total coupon interest paid to investors. These bonds were refunded during the year.

In prior years, Bradley County entered into various loan agreements with the Sevier County Public Building Authority (PBA) to finance various capital projects for the county and the discretely presented Bradley County School Department. Under the loan agreements, the PBA issued revenue bonds and made the proceeds available for loan to Bradley County. In addition to repaying the loans, the county pays various other fees (trustee, debt remarketing, etc.). Refunding loan series V-I-1 was refunded during the year. The following table summarizes loan agreements outstanding at June 30, 2019:

Description	Original Amount of Loan Agreement	Outstanding Principal 6-30-19	Interest Type	Interest Rates as of 6-30-19	Fee Rates as of 6-30-19
Refunding:					
Series E-6-A:	$ 28,210,000	$ 10,145,000	Variable	1.95 %	.760 %
Series IV-C-2	10,000,000	2,610,000	Synthetic Fixed by Swap	1.95	.760
Series IV-G-1	10,000,000	10,000,000	Synthetic Fixed by Swap	1.95	.760
PIB:					
Series VII-P-1	15,600,000	14,930,380	Variable	2.35	.250
Total		$ 37,685,380			

The annual requirements to amortize all general obligation bonds, notes, and other loans outstanding as of June 30, 2019, including interest payments, other loan fees, and direct federal subsidy are presented in the following tables:

Year Ending June 30	Bonds		
	Principal	Interest	Total
2020	$ 1,030,000	$ 860,187	$ 1,890,187
2021	3,210,000	811,663	4,021,663
2022	1,780,000	656,413	2,436,413
2023	1,900,000	572,813	2,472,813
2023	2,025,000	483,363	2,508,363
2025-2029	8,635,000	1,146,314	9,781,314
2030	3,280,000	96,561	3,376,561
Total	$ 21,860,000	$ 4,627,314	$ 26,487,314

Year Ending June 30	Notes - Direct Placement		
	Principal	Interest	Total
2020	$ 2,200,000	$ 60,500	$ 2,260,500
Total	$ 2,200,000	$ 60,500	$ 2,260,500

Year Ending June 30	Other Loans - Direct Placement			
	Principal	Interest	Other Fees	Total
2020	$ 4,885,000	$ 794,586	$ 210,264	$ 5,889,850
2021	2,980,000	696,769	176,402	3,853,171
2022	3,100,000	636,019	157,120	3,893,139
2023	3,245,000	572,849	137,028	3,954,877
2024	3,400,000	506,771	115,936	4,022,707
2025-2029	12,480,000	1,454,247	233,722	14,167,969
2030-2034	4,565,000	684,365	72,805	5,322,170
2035-2037	3,030,380	142,789	15,190	3,188,359
Total	$ 37,685,380	$ 5,488,395	$ 1,118,467	$ 44,292,242

There is $7,930,674 available in the General Debt Service Fund to service long-term debt. Bonded debt per capita totaled $221, based on the 2010 federal census. Total debt per capita, including bonds, other loans, capital leases, and unamortized premium on debt, totaled $800, based on the 2010 federal census.

The School Department is currently contributing funds to service some of the debt issued on its behalf by the primary government as noted in the table below. This debt is reflected in the government-wide financial statements as Due to the Primary Government in the financial statements of the School Department and as Due from Component Units in the financial statements of the primary government.

Description of Debt	Outstanding 6-30-19
Capital Leases - Direct Placemnet	
Contributions from the General Purpose School Fund	
Energy Upgrades	$ 15,011,009

Changes in Long-term Debt

Long-term debt activity for the year ended June 30, 2019, was as follows:

Governmental Activities:

	Bonds	Notes - Direct Placement *
Balance, July 1, 2018	$ 19,620,000	$ 2,200,000
Additions	19,960,000	0
Reductions	(17,720,000)	0
Balance, June 30, 2019	$ 21,860,000	$ 2,200,000
Balance Due Within One Year	$ 1,030,000	$ 2,200,000

	Other Loans - Direct Placement	Capital Leases - Direct Placement
Balance, July 1, 2018	$ 43,725,625	$ 15,763,738
Additions	3,449,755	691,592
Reductions	(9,490,000)	(854,006)
Balance, June 30, 2019	$ 37,685,380	$ 15,601,324
Balance Due Within One Year	$ 4,885,000	$ 827,746

* Beginning balance restated – see Note I.D.10.

Analysis of Noncurrent Liabilities for Debt Presented on Exhibit A:

Total Noncurrent Liabilities - Debt, June 30, 2019	$ 77,346,704
Less: Balance Due Within One Year - Debt	(8,942,746)
Add: Unamortized Premium on Debt	1,800,701
Noncurrent Liabilities - Due in More Than One Year - Debt - Exhibit A	$ 70,204,659

Current Refunding

On May 31, 2019, Bradley County refunded Build America Bonds and refunding loan series V-I-1 with a separate general obligation bond issue. The county issued $19,960,000 of general obligation refunding bonds to provide resources to retire the bonds and other loan, and as a result, the liability has been removed from the county's long-term debt. Because of the refunding, total debt service payments over the next 10 years will be reduced by $1,916,035, and an economic gain (difference between the present value of the debt service

payments of the refunded other loans and refunding bonds) of $1,702,099 was obtained.

H. Long-term Obligations

Changes in Long-term Obligations

Long-term obligations activity for the year ended June 30, 2019, was as follows:

	Net Pension Liability - Agent-Legacy Plan #	Compensated Absences	Other Postemployment Benefits
Balance, July 1, 2018	$ 136,909	$ 1,693,046	$ 4,520,994
Additions	1,471,467	1,597,954	453,890
Reductions	(4,261,035)	(1,466,634)	(132,230)
Balance, June 30, 2019	$ (2,652,659)	$ 1,824,366	$ 4,842,654
Balance Due Within One Year	$ 0	$ 91,218	$ 0

The Agent Plan had a net pension asset at June 30, 2019

Analysis of Other Noncurrent Liabilities Presented on Exhibit A:

Total Noncurrent Liabilities, June 30, 2019	$ 6,667,020
Less: Balances Due Within One Year - Other	(91,218)
Noncurrent Liabilities - Due in More Than One Year - Other - Exhibit A	$ 6,575,802

Compensated absences and other postemployment benefits will be paid from the employing funds, primarily the General and Highway/Public Works funds.

Discretely Presented Bradley County School Department

Changes in Long-term Obligations

Long-term obligations activity for the discretely presented Bradley County School Department for the year ended June 30, 2019, was as follows:

Governmental Activities:

	Net Pension Liability - Agent-Legacy Plan #	Other Postemployment Benefits
Balance, July 1, 2018	$ 38,547	$ 13,198,676
Additions	411,104	5,772,997
Reductions	(1,190,875)	(1,063,438)
Balance, June 30, 2019	$ (741,224)	$ 17,908,235
Balance Due Within One Year	$ 0	$ 0

The Agent Plan had a net pension asset at June 30, 2019

Analysis of Other Noncurrent Liabilities Presented on Exhibit A:

Total Noncurrent Liabilities, June 30, 2019	$ 17,908,235
Less: Balances Due Within One Year - Other	0
Noncurrent Liabilities - Due in More Than One Year - Other - Exhibit A	$ 17,908,235

Other postemployment benefits will be paid from the employing funds, primarily the General Purpose School and School Federal Projects funds.

I. On-Behalf Payments

Discretely Presented Bradley County School Department

The State of Tennessee pays health insurance premiums for retired teachers on-behalf of the Bradley County School Department. These payments are made by the state to the Local Education Group Insurance Plan and the Medicare Supplement Plan. Both plans are administered by the State of Tennessee and reported in the state's Comprehensive Annual Financial Report. Payments by the state to the Local Education Group Insurance Plan and the Medicare Supplement Plan for the year ended June 30, 2019, were $198,441 and $98,833, respectively. The School Department has recognized these on-behalf payments as revenues and expenditures in the General Purpose School Fund.

J. Internal Financing

In a prior year, a local bank committed to donate $200,000 to the discretely presented Bradley County School Department to be used at two of the county's high schools, Bradley Central and Walker Valley. The bank plans to fulfill this

commitment by donating $40,000 per year ($20,000 per school) for five years to the School Department. The School Department received $40,000 from the bank during the year. On December 7, 2015, based on the commitment from the bank, the county commission voted to loan the balance of the committed funds ($160,000) to the School Department for immediate use. This loan was made from the Other Capital Projects Fund to the General Purpose School Fund at zero interest and is to be repaid at $40,000 annually with funds received from the bank. The amount financed is reflected as Due from Component Unit in the Other Capital Projects Fund and as Due to Primary Government in the General Purpose School Fund in the financial statements of this report.

In-lieu-of issuing debt with financial institutions, Bradley County has chosen to internally finance several capital projects with idle county funds in the county's Endowment Fund, commonly referred to as the Health, Wellness, and Quality of Life Fund. These debt issues were transferred from the Endowment Fund to the Other Capital Projects – Workhouse Fund ($2,200,000 for workhouse construction to be repaid from the General Fund), to the Community Development/Industrial Park Fund ($3,000,000 for the Spring Branch Industrial Park), to the Energy Upgrade Projects Fund ($3,597,799 for courthouse energy efficiency projects to be repaid from the General Debt Service Fund), and to the General Fund ($209,601 for softball lighting).

Governmental Accounting Standards Board Statement No. 34 requires such interfund borrowing to be reflected as a receivable in the lending fund and as a payable in the borrowing fund; therefore, in each fund that is repaying interfund loans, the outstanding amount of loan principal is reflected as Due to Other Funds, and the same amount is reflected as Due from Other Funds in the Endowment Fund. Payments on these interfund loans in subsequent periods will be budgeted annually as if they were being made to an external lender; however, the principal will not be reflected as expenditures in the borrowing funds but will be reflected as a reduction in the Due to Other Funds account until the debt is repaid. Interest rates are negotiated annually.

Internal loans receivable at June 30, 2019, are reflected as follows:

Receivable Fund/Description	Original Amount of Issue	Interest Rate	Date of Issue	Last Maturity Date
Other Capital Projects Fund:				
School Projects	$ 160,000	0 %	5-25-16	10-31-20
Endowment Fund:				
Workhouse	2,200,000	1.53	11-21-16	11-21-36
Industrial Park	3,000,000	1.45	7-18-17	7-1-32
Energy Upgrades	3,597,799	1.53	12-12-17	7-1-38
Softball Lighting	209,601	1.53	12-12-17	7-1-26

	Outstanding 7-1-18	Issued During Period	Paid and/or Matured During Period	Outstanding 6-30-19
Other Capital Projects Fund:				
School Projects	$ 80,000	$ 0	$ (40,000)	$ 40,000
Endowment Fund:				
Workhouse	2,085,000	0	(118,099)	1,966,901
Industrial Park	2,798,500	0	(211,516)	2,586,984
Energy Upgrades	3,597,799	0	(183,331)	3,414,468
Softball Lighting	209,601	0	(26,293)	183,308
Total	$ 8,770,900	$ 0	$ (579,239)	$ 8,191,661

V. OTHER INFORMATION

A. Risk Management

Primary Government

Bradley County's risks of loss relating to general liability, property, casualty, and workers' compensation are covered by participation in a public entity risk pool. The county is a member of the Local Government Property and Casualty Fund (LGPCF), which is a public entity risk pool established by the Tennessee County Services Association, an association of member counties. The county pays an annual premium to the LGPCF for its general liability, property, and casualty insurance coverage. The creation of the LGPCF provides for it to be self-sustaining through member premiums. The LGPCF reinsures through commercial insurance companies for claims exceeding $100,000 for each insured event.

Bradley County participates in a commercial health insurance plan for its employees. The administration of Bradley County's plan was changed from Blue Cross/Blue Shield to Cigna effective January 1, 2019. Settled claims have not exceeded commercial coverage over the past three fiscal years.

Discretely Presented Bradley County School Department

The School Department's risks of loss relating to general liability, property, casualty, and workers' compensation are covered by participation in a public entity risk pool. The School Department is a member of the Tennessee Risk Management Trust (TN-RMT), which is a public entity risk pool created under the auspices of the Tennessee Governmental Tort Liability Act to provide governmental insurance coverage. The School Department pays annual premiums to the TN-RMT for its general liability, property, casualty, and workers' compensation insurance coverage. The creation of the TN-RMT provides for it to be self-sustaining through member premiums.

The School Department participates in the Local Education Group Insurance Fund (LEGIF), a public entity risk pool established to provide a program of health insurance coverage for employees of local education agencies. In accordance with Section 8-27-301, *Tennessee Code Annotated* (*TCA*), all local education agencies are eligible to participate. The LEGIF is included in the Comprehensive Annual Financial Report of the State of Tennessee, but the state does not retain any risk for losses by this fund. Section 8-27-303, *TCA*, provides for the LEGIF to be self-sustaining through member premiums.

B. Accounting Changes

Provisions of Governmental Accounting Standards Board (GASB) Statement No. 83, *Certain Asset Retirement Obligations*; Statement No. 88, *Certain Disclosures Related to Debt, Including Direct Borrowing and Direct Placements* became effective for the year ended June 30, 2019. In addition, Bradley County early implemented the provisions of GASB Statement No. 89, *Accounting for Interest Costs Incurred Before the End of a Construction Period*.

GASB Statement No. 83, *Certain Asset Retirement Obligations* establishes accounting and reporting requirements for certain asset retirement obligations (AROs) associated with tangible capital assets. The scope of this statement establishes standards for recognizing and measuring liabilities, deferred outflows of resources, and expense/expenditures. In addition, this standard establishes note disclosure requirements for AROs.

GASB Statement No. 88, *Certain Disclosures Related to Debt, including Direct Borrowing and Direct Placements* addresses note disclosure requirements related to debt, including direct borrowings and direct placements. It also clarifies which liabilities governments should report when disclosing information related to debt. These required disclosures include direct borrowings and direct placements, unused lines of credit, assets pledged as collateral for debt, terms specified in debt agreements related to significant events of default with finance-related consequences, significant termination events with finance-related consequences, and significant acceleration clauses.

GASB Statement No. 89, *Accounting for Interest Costs Incurred Before the End of a Construction Period* amends paragraphs 5 through 22 of GASB Statement No. 62. This standard establishes that interest cost incurred before the end of a construction period should be recognized as an expense/expenditure. The changes adopted to conform with this standard are to be applied prospectively.

C. Contingent Liabilities

Bradley County and Santek Environmental, LLC are defendants in a lawsuit questioning the legality of certain aspects of the contract for operation of the county landfill. The potential economic impact of this lawsuit on the county is unknown.

The county is also involved in several pending lawsuits. Attorneys for the county estimate that the potential claims against the county not covered by insurance resulting from such litigation would not materially affect the financial statements of the county.

D. Financial Guarantees

In October 2007, Bradley and McMinn counties guaranteed the 35-year, $12,000,000 public improvement bonds issuance of a joint venture, the Hiwassee Utilities Commission. The bonds mature annually through June 1, 2042, with semiannual interest payments. In the event that the Hiwassee Utilities Commission is unable to make a payment, Bradley County will be required to make one-half of that payment. See Note V.G.

E. Change in Administration

On August 31, 2018, Eric Watson left the Office of Sheriff and was succeeded by Steve Lawson.

F. Landfill Closure/Postclosure Care Costs

Bradley County has active permits on file with the state Department of Environment and Conservation for a sanitary landfill and a demolition landfill. The county has provided financial assurances for estimated closure and postclosure liabilities as required by the State of Tennessee. These financial assurances are on file with the Department of Environment and Conservation.

State and federal laws and regulations require the county to place a final cover on its landfill sanitary site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for 30 years after closure. Closure costs generally are paid near the date that the landfill stops accepting waste and postclosure care costs are paid during the 30-year period following closure. Bradley County has contracted with Santek Environmental, Inc., of Bradley County, a private company, to operate the county's landfill. This contract was amended on December 1, 1999, and again on September 23,

2005, and requires Santek to be responsible for all closure and postclosure care costs of the county's landfill during the term of the contract. The term of the 2005 amendment to the contract is the estimated life of the landfill – approximately 23 years based on current usage – and the life of additional cells that might be opened in the future. The $3,167,332 estimated closure and postclosure costs of the landfill at June 30, 2019, were not included in the county's long-term debt due to the uncertainty of what amount, if any, will be paid by the county. This amount is based on estimates of what it would cost to perform all closure and postclosure care in 2019. Actual costs may be higher due to inflation, changes in technology, or changes in regulations.

G. Joint Ventures

The Bradley County Emergency Communications District (also known as the Cleveland/Bradley Communications Center) is a joint venture in which the county and the cities of Cleveland and Charleston participate. The district provides a simplified means of securing emergency services through a uniform emergency number for the residents of Bradley County. The governing body of the district includes three members appointed by the county mayor, subject to confirmation by the Bradley County Commission, the Cleveland City Council, and eight ex-officio members, who are employees of the cities of Cleveland and Charleston involved in emergency response management. Before the issuance of most debt instruments, the district must obtain the approval of the Bradley County Commission and the Cleveland City Council. The center is funded through a service charge levied on telephone services and appropriations from the cities and county. During the year ended June 30, 2019, the county appropriated an operating subsidy of $650,000 to the district.

The Hiwassee Utilities Commission is a joint venture that is operated by Bradley and McMinn counties. The commission is governed by a six-member board that is appointed by the participating governments. Bradley County and McMinn County are contingently liable for certain revenue bonds of the Hiwassee Utilities Commission. On October 18, 2007, the Hiwassee Utilities Commission issued $12,000,000 in public improvement bonds. The principal of these bonds is reflected on the financial statements of the Hiwassee Utilities Commission. Bradley County would become liable for one-half of these bonds and the interest thereon in the event of default by the Hiwassee Utilities Commission. Calculations using the Hiwassee Utilities Commission's audit report for fiscal year ending June 30, 2017, reflect that as of June 30, 2019, future principal and interest requirements, which Bradley County would be liable for, were $4,932,500 and $3,435,588, respectively. Bradley County made no contributions to the Hiwassee Utilities Commission for the year ended June 30, 2019.

The Bradley County Industrial Development Board (also known as the Bradley/Cleveland Industrial Development Board) is a joint venture in which the county and the city of Cleveland participate. The industrial board promotes jobs creation and economic development for Bradley County. The industrial

board is governed by a seven-member board including two members appointed by the Bradley County Commission, two members appointed by the Cleveland City Council, the County Mayor, the City Mayor, and the chairman of the Economic Development Council. Before the issuance of most debt instruments, the district must obtain the approval of the Bradley County Commission and the Cleveland City Council. Bradley County made no contributions to the industrial board for the year ended June 30, 2019.

The Tenth Judicial District Drug Task Force (DTF) is a joint venture formed by an interlocal agreement between the district attorney general of the Tenth Judicial District and the municipalities within the district. The district is composed of Bradley, McMinn, Monroe, and Polk counties and various cities within these counties. The purpose of the DTF is to provide multi-jurisdictional law enforcement to promote the investigation and prosecution of drug-related activities. Funds for the operations of the DTF come primarily from federal grants, drug fines, and the forfeiture of drug-related assets to the DTF. The DTF is overseen by the district attorney general and is governed by a Board of Directors that includes the district attorney general, sheriffs, and police chiefs of the participating law enforcement agencies within the judicial district. Bradley County made no contributions to the DTF for the year ended June 30, 2019.

Bradley County does not have equity interests in any of the above-noted joint ventures. Complete financial statements for the Bradley County Emergency Communications District, the Hiwassee Utilities Commission, and the Tenth Judicial District Drug Task Force can be obtained from their administrative offices at the following addresses:

Administrative Offices:

Bradley County Emergency Communications District
1555 Guthrie Drive Northwest
Cleveland, TN 37311

Hiwassee Utilities Commission
3973 Chatata Valley Road Northeast
Charleston, TN 37310

Bradley County Industrial Development Board
PO Box 2275
225 Keith Street Southwest
Cleveland, TN 37320

District Attorney General
Tenth Judicial District
P.O. Box 647
Athens, Tennessee 37371-0647

H. Jointly Governed Organization

Bradley County, in conjunction with McMinn, Monroe, and Polk counties, participates in the Southeast Tennessee Community Corrections Program. The program's 20-member board comprises the county mayor/executive and the sheriff of each of the four counties, the district attorney general, and one member from a nonprofit organization. The remaining ten members are appointed by the board from the private sector. The program provides alternative sentencing for selected nonviolent offenders and receives funding from the Tennessee Department of Correction. The counties that participate in the program do not have any ongoing financial interest or responsibility for the program.

I. Retirement Commitments

1. Tennessee Consolidated Retirement System (TCRS)

Primary Government

Public Employee Retirement Plan

General Information About the Pension Plan

Plan Description. Employees of Bradley County and non-certified employees of the discretely presented Bradley County School Department with membership in the TCRS before October 1, 2016, are provided a defined benefit pension plan through the Public Employee Legacy Retirement Plan, an agent multiple-employer pension plan administered by the TCRS. The Public Employee Legacy Pension Plan is closed to new membership. Employees of Bradley County and non-certified employees of the discretely presented Bradley County School Department with membership in the TCRS after October 1, 2016, are provided with pensions through a legally separate plan, referred to as the Public Employee Retirement Plan, an agent multiple-employer pension plan administered by the TCRS. The primary government employees comprise 87.58 percent and the non-certified employees of the discretely presented School Department comprised 12.42 percent of the Public Employee Retirement Plan based on contribution data. The TCRS was created by state statute under *Tennessee Code Annotated (TCA)*, Title 8, Chapters 34-37. The TCRS Board of Trustees is responsible for the proper operation and administration of the TCRS. The Tennessee Treasury Department, an agency in the legislative branch of state government, administers the plans of the TCRS. The TCRS issues a publicly available financial report that can be obtained at: www.treasury.tn.gov/Retirement/Boards-and-Governance/Reporting-and-Investment-Policies.

Benefits Provided. TCA, Title 8, Chapters 34-37 establish the benefit terms and can be amended only by the Tennessee General Assembly. Members are eligible to retire with an unreduced benefit at age 65 with five years of service credit or pursuant to the rule of 90 in which the member's age and service credit total 90. Benefits are determined by a formula using the member's highest five consecutive year average compensation and the member's years of service credit. A reduced early retirement benefit is available to vested members at age 60 or pursuant to the rule of 80 in which the member's age and service credits total 80. Members are vested with five years of service credit. Service related disability benefits are provided regardless of length of service. Five years of service is required for non-service related disability eligibility. The service related and non-service related disability benefits are determined in the same manner as a service retirement benefit but are reduced ten percent and include projected service credits. A variety of death benefits is available under various eligibility criteria.

Member and beneficiary annuitants are entitled to an automatic cost of living adjustment (COLA) after retirement. A COLA is granted each July for annuitants retired prior to the second of July of the previous year. The COLA is based on the change in the consumer price index (CPI) during the prior calendar year, capped at three percent, and applied to the current benefit. No COLA is granted if the change in the CPI is less than one-half percent. A one percent COLA is granted if the CPI change is between one-half percent and one percent. Members who leave employment may withdraw their employee contributions, plus any accumulated interest. Under the Retirement Plan, benefit terms and conditions, including COLA, can be adjusted on a prospective basis. Moreover, there are defined cost controls and unfunded liability controls that provide for the adjustment of benefit terms and conditions on an automatic basis.

Employees Covered by Benefit Terms. At the measurement date of June 30, 2018, the following employees were covered by the benefit terms:

Inactive Employees or Beneficiaries Currently Receiving Benefits	0
Inactive Employees Entitled to But Not Yet Receiving Benefits	63
Active Employees	167
Total	230

Contributions. Contributions for employees are established in the statutes governing the TCRS and may only be changed by the

Tennessee General Assembly. Employees contribute five percent of salary. Bradley County makes employer contributions at the rate set by the Board of Trustees as determined by an actuarial valuation and statutory provisions. Per the statutory provisions governing TCRS, the employer contribution rate cannot be less than four percent, except in years when the maximum funded level, approved by the TCRS Board of Trustees, is reached. By law, employer contributions for the Retirement Plan are required to be paid. The TCRS may intercept the state shared taxes of the sponsoring governmental entity of the LEA if the required employer contributions are not remitted. Employer contributions for the year ended June 30, 2019, to the Retirement Plan were $75,093, which is 1.2 percent of covered payroll. In addition, employer contributions of $164,244, which is 2.8 percent of covered payroll were made to the Pension Stabilization Reserve Trust Fund to fund future pension costs. The employer rate, when combined with member contributions and the Stabilization Reserve Trust Fund, is expected to finance the costs of benefits earned by members during the year, the cost of administration, as well as an amortized portion of any unfunded liability.

Net Pension Liability (Asset)

Bradley County's net pension liability (asset) was measured at June 30, 2018, and the total pension liability used to calculate net pension liability (asset) was determined by an actuarial valuation as of that date.

Actuarial Assumptions. The total pension liability as of the June 30, 2018, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.5%
Salary Increases	Graded Salary Ranges from 8.72% to 3.44% Based on Age, Including Inflation, Averaging 4%
Investment Rate of Return	7.25%, Net of Pension Plan Investment Expenses, Including Inflation
Cost of Living Adjustment	2.25%

Mortality rates were based on actual experience including an adjustment for some anticipated improvement.

The actuarial assumptions used in the June 30, 2018, actuarial valuation were based on the results of an actuarial experience study performed for the period July 1, 2012, through June 30, 2016. The

demographic assumptions were adjusted to more closely reflect actual and expected future experience.

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees in conjunction with the June 30, 2016, actuarial experience study. A blend of future capital market projections and historic market returns was used in a building-block method in which a best-estimate of expected future real rates of return (expected returns, net of pension plan investments expense and inflation) is developed for each major asset class. These best-estimates are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target allocation percentage and by adding expected inflation of 2.5 percent. The best-estimates of geometric real rates of return and the TCRS investment policy target asset allocation for each major class are summarized in the following table:

Asset Class	Percentage Long-term Expected Real Rate of Return		Percentage Target Allocations	
U.S. Equity	5.69	%	31	%
Developed Market International Equity	5.29		14	
Emerging Market International Equity	6.36		4	
Private Equity and Strategic Lending	5.79		20	
U.S. Fixed Income	2.01		20	
Real Estate	4.32		10	
Short-term Securities	0.00		1	
Total			100	%

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees as 7.25 percent based on a blending of the factors described above.

Discount Rate. The discount rate used to measure the total pension liability was 7.25 percent. The projection of cash flows used to determine the discount rate assumes that employee contributions will be made at the current rate and that contributions from Bradley County will be made at the actuarially determined contribution rate pursuant to an actuarial valuation in accordance with the funding policy of the TCRS Board of Trustees and as required to be paid by state statute.

Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current active and inactive members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Changes in the Net Pension Liability (Asset)

	Increase (Decrease)		
	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability (Asset) (a)-(b)
Balance, July 1, 2017	$ 49,439	$ 72,238	$ (22,799)
Changes for the Year:			
Service Cost	$ 92,534	$ 0	$ 92,534
Interest	10,167	0	10,167
Changes in BenefitTerms	0	0	0
Differences Between Expected and Actual Experience	162,236	0	162,236
Changes in Assumptions	0	0	0
Contributions-Employer	0	150,393	(150,393)
Contributions-Employees	0	187,991	(187,991)
Net Investment Income	0	19,314	(19,314)
Benefit Payments, Including Refunds of Employee Contributions	(3,467)	(3,467)	0
Administrative Expense	0	(14,026)	14,026
Other Changes	0	0	0
Net Changes	$ 261,470	$ 340,205	$ (78,735)
Balance, June 30, 2018	$ 310,909	$ 412,443	$ (101,534)

Allocation of Agent Plan Changes in the Net Pension Liability (Asset)

		Total Pension Liability	Plan Fiduciary Net Position	Net Pension Liability (Asset)
Primary Government	87.58%	$ 272,294	$ 361,218	$ (88,923)
School Department	12.42%	38,615	51,225	(12,611)
Total		$ 310,909	$ 412,443	$ (101,534)

Sensitivity of the Net Pension Liability (Asset) to Changes in the Discount Rate. The following presents the net pension liability (asset) of Bradley County calculated using the discount rate of 7.25 percent, as well as what the net pension liability (asset) would be if it were calculated using a discount rate that is one percentage point lower (6.25%) or one percentage point higher (8.25%) than the current rate:

Bradley County	1% Decrease 6.25%	Current Discount Rate 7.25%	1% Increase 8.25%
Net Pension Liability	$ (9,968)	$ (101,534)	$ (168,276)

Pension Expense (Income) and Deferred Outflows of Resources and Deferred Inflows of Resources to Pensions

Pension Expense or Negative Pension Expense. For the year ended June 30, 2019, Bradley County recognized (negative) pension expense of ($70,859).

Deferred Outflows of Resources and Deferred Inflows of Resources. For the year ended June 30, 2019, Bradley County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference Between Expected and Actual Experience	$ 144,210	$ 0
Net Difference Between Projected and Actual Earnings on Pension Plan Investments	0	2,741
Changes in Assumptions	0	0
Contributions Subsequent to the Measurement Date of June 30, 2018 (1)	75,093	N/A
Total	$ 219,303	$ 2,741

(1) The amount shown above for "Contributions Subsequent to the Measurement Date of June 30, 2018," will be recognized

as a reduction (increase) to net pension liability (asset) in the following measurement period.

Allocation of Agent Plan Deferred Outflows of Resources and Deferred Inflows of Resources

	Deferred Outflows of Resources	Deferred Inflows of Resources
Primary Government	$ 188,448	$ 2,401
School Department	30,855	340
Total	$ 219,303	$ 2,741

Amounts reported as deferred outflows of resources, with the exception of contributions subsequent to the measurement date, and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending June 30	Amount
2020	$ 17,275
2021	17,275
2022	17,275
2023	17,537
2024	18,026
Thereafter	54,078

In the table shown above, positive amounts will increase pension expense while negative amounts will decrease pension expense.

Public Employee Legacy Pension Plan

General Information About the Pension Plan

Plan Description. Employees of Bradley County and non-certified employees of the discretely presented Bradley County School Department are provided a defined benefit pension plan through the Public Employee Retirement Plan, an agent multiple-employer pension plan administered by the TCRS. The primary government employees comprise 78.16 percent, the non-certified employees of the discretely presented School Department comprise 21.84 percent of the plan based on contribution data. The TCRS was created by state statute under

Tennessee Code Annotated (TCA), Title 8, Chapters 34-37. The TCRS Board of Trustees is responsible for the proper operation and administration of the TCRS. The Tennessee Treasury Department, an agency in the legislative branch of state government, administers the plans of the TCRS. The TCRS issues a publicly available financial report that can be obtained at www.treasury.tn.gov/Retirement/Boards-and-Governance/Reporting-and-Investment-Policies.

Benefits Provided. TCA, Title 8, Chapters 34-37 establish the benefit terms and can be amended only by the Tennessee General Assembly. The chief legislative body may adopt the benefit terms permitted by statute. Members are eligible to retire with an unreduced benefit at age 60 with five years of service credit or after 30 years of service credit regardless of age. Benefits are determined by a formula using the member's highest five consecutive year average compensation and the member's years of service credit. Reduced benefits for early retirement are available to vested members at age 55. Members vest with five years of service credit. Service related disability benefits are provided regardless of length of service. Five years of service is required for non-service related disability eligibility. The service related and non-service related disability benefits are determined in the same manner as a service retirement benefit but are reduced ten percent and include projected service credits. A variety of death benefits is available under various eligibility criteria.

Member and beneficiary annuitants are entitled to an automatic cost of living adjustment (COLA) after retirement. A COLA is granted each July for annuitants retired prior to the second of July of the previous year. The COLA is based on the change in the consumer price index (CPI) during the prior calendar year, capped at three percent, and applied to the current benefit. No COLA is granted if the change in the CPI is less than one-half percent. A one percent COLA is granted if the CPI change is between one-half percent and one percent. A member who leaves employment may withdraw their employee contributions plus any accumulated interest.

Employees Covered by Benefit Terms. At the measurement date of June 30, 2018, the following employees were covered by the benefit terms:

Inactive Employees or Beneficiaries Currently Receiving Benefits	526
Inactive Employees Entitled to But Not Yet Receiving Benefits	768
Active Employees	729
Total	2,023

Contributions. Contributions for employees are established in the statutes governing the TCRS and may only be changed by the Tennessee General Assembly. Employees are non-contributory. Bradley County makes employer contributions at the rate set by the Board of Trustees as determined by an actuarial valuation. For the year ended June 30, 2019, the employer contribution for Bradley County was $3,560,113 based on a rate of 13.62 percent of covered payroll. By law, employer contributions are required to be paid. The TCRS may intercept Bradley County's state shared taxes if required employer contributions are not remitted. The employer's actuarially determined contributions (ADC) and member contributions are expected to finance the costs of benefits earned by members during the year, the cost of administration, as well as an amortized portion of any unfunded liability.

Net Pension Liability (Asset)

Bradley County's net pension liability (asset) was measured as of June 30, 2018, and the total pension liability (asset) used to calculate net pension liability (asset) was determined by an actuarial valuation as of that date.

Actuarial Assumptions. The total pension liability as of the June 30, 2018, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.5%
Salary Increases	Graded Salary Ranges from 8.72% to 3.44% Based on Age, Including Inflation, Averaging 4%
Investment Rate of Return	7.25%, Net of Pension Plan Investment Expenses, Including Inflation
Cost of Living Adjustment	2.25%

Mortality rates were based on actual experience including an adjustment for some anticipated improvement.

The actuarial assumptions used in the June 30, 2018, actuarial valuation were based on the results of an actuarial experience study performed for the period July 1, 2012, through June 30, 2016. The demographic assumptions were adjusted to more closely reflect actual and expected future experience.

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees in conjunction with the June 30, 2016, actuarial experience study. A blend of future capital market projections and historic market returns was used in a building-block method in which a best-estimate of expected future real rates of return (expected returns, net of pension plan investments expense and inflation) is developed for each major asset class. These best-estimates are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target allocation percentage and by adding expected inflation of 2.5 percent. The best-estimates of geometric real rates of return and the TCRS investment policy target asset allocation for each major class are summarized in the following table:

Asset Class	Percentage Long-term Expected Real Rate of Return		Percentage Target Allocations	
U.S. Equity	5.69	%	31	%
Developed Market International Equity	5.29		14	
Emerging Market International Equity	6.36		4	
Private Equity and Strategic Lending	5.79		20	
U.S. Fixed Income	2.01		20	
Real Estate	4.32		10	
Short-term Securities	0.00		1	
Total			100	%

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees as 7.25 percent based on a blending of the factors described above.

Discount Rate. The discount rate used to measure the total pension liability was 7.25 percent. The projection of cash flows used to determine the discount rate assumes that employee contributions will

be made at the current rate and that contributions from Bradley County will be made at the actuarially determined contribution rate pursuant to an actuarial valuation in accordance with the funding policy of the TCRS Board of Trustees and as required to be paid by state statute. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current active and inactive members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Changes in the Net Pension Liability (Asset)

	Increase (Decrease)		
	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability (Asset) (a)-(b)
Balance, July 1, 2017	$ 97,939,552	$ 97,764,096	$ 175,456
Changes for the Year:			
Service Cost	$ 2,443,619	$ 0	$ 2,443,619
Interest	7,149,251	0	7,149,251
Differences Between Expected and Actual Experience	(1,336,334)	0	(1,336,334)
Changes in Assumptions	0	0	0
Contributions-Employer	0	3,776,242	(3,776,242)
Contributions-Employees	0	0	0
Net Investment Income	0	8,121,581	(8,121,581)
Benefit Payments, Including Refunds of Employee Contributions	(3,545,612)	(3,545,612)	0
Administrative Expense	0	(71,948)	71,948
Other Changes	0	0	0
Net Changes	$ 4,710,924	$ 8,280,263	$ (3,569,339)
Balance, June 30, 2018	$ 102,650,476	$ 106,044,359	$ (3,393,883)

Allocation of Agent Plan Changes in the Net Pension Liability (Asset)

		Total Pension Liability	Plan Fiduciary Net Position	Net Pension Liability (Asset)
Primary Government	78.16%	$ 80,231,612	$ 82,884,271	$ (2,652,659)
School Department	21.84%	22,418,864	23,160,088	(741,224)
Total		$ 102,650,476	$ 106,044,359	$ (3,393,883)

Sensitivity of the Net Pension Liability (Asset) to Changes in the Discount Rate. The following presents the net pension liability (asset) of Bradley County calculated using the discount rate of 7.25 percent, as well as what the net pension liability (asset) would be if it were calculated using a discount rate that is one percentage point lower (6.25%) or one percentage point higher (8.25%) than the current rate:

Bradley County	1% Decrease 6.25%	Current Discount Rate 7.25%	1% Increase 8.25%
Net Pension Liability	$ 10,592,278	$ (3,393,883)	$ (14,898,412)

Pension Expense (Income) and Deferred Outflows of Resources and Deferred Inflows of Resources to Pensions

Pension Expense or Negative Pension Expense. For the year ended June 30, 2019, Bradley County recognized pension expense of $1,882,344.

Deferred Outflows of Resources and Deferred Inflows of Resources. For the year ended June 30, 2019, Bradley County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference Between Expected and Actual Experience	$ 899,777	$ 1,538,679
Net Difference Between Projected and Actual Earnings on Pension Plan Investments	0	475,558
Changes in Assumptions	1,531,755	0
Contributions Subsequent to the Measurement Date of June 30, 2018 (1)	3,560,113	N/A
Total	$ 5,991,645	$ 2,014,237

(1) The amount shown above for "Contributions Subsequent to the Measurement Date of June 30, 2018," will be recognized as a reduction (increase) to net pension liability (asset) in the following measurement period.

Allocation of Agent Plan Deferred Outflows of Resources and Deferred Inflows of Resources

	Deferred Outflows of Resources	Deferred Inflows of Resources
Primary Government	$ 4,665,012	$ 1,574,327
School Department	1,326,633	439,910
Total	$ 5,991,645	$ 2,014,237

Amounts reported as deferred outflows of resources, with the exception of contributions subsequent to the measurement date, and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending June 30	Amount
2020	$ 560,580
2021	311,266
2022	(524,319)
2023	69,773
2024	0
Thereafter	0

In the table shown above, positive amounts will increase pension expense while negative amounts will decrease pension expense.

Discretely Presented Bradley County School Department

Non-certified Employees

General Information About the Pension Plan

Plan Description. As noted above under the primary government, Employees of Bradley County and non-certified employees of the discretely presented Bradley County School Department with membership in the TCRS before October 1, 2016, are provided a defined benefit pension plan through the Public Employee Legacy Retirement Plan, an agent multiple-employer pension plan administered by the TCRS. The Public Employee Legacy Pension Plan is closed to new membership. Employees of Bradley County and non-certified employees of the discretely presented Bradley County School Department with membership in the TCRS after October 1, 2016, are provided with pensions through a legally separate plan, referred to as the Public Employee Retirement Plan, an agent multiple-employer pension plan administered by the TCRS. The primary government employees comprise 87.58 percent and the non-certified employees of the discretely presented School Department comprised 12.42 percent of the Public Employee Retirement Plan based on contribution data. The primary government employees comprise 78.16 percent and the non-certified employees of the discretely presented School Department comprised 21.84 percent of the Public Employee Legacy Retirement Plan based on contribution data.

Certified Employees

Teacher Retirement Plan

General Information About the Pension Plan

Plan Description. Teachers of the Bradley County School Department with membership in the TCRS before July 1, 2014, are provided with pensions through the Teacher Legacy Pension Plan, a cost-sharing multiple-employer pension plan administered by the TCRS. The Teacher Legacy Pension Plan is closed to new membership. Teachers with membership in the TCRS after June 30, 2014, are provided with pensions through a legally separate plan referred to as the Teacher Retirement Plan, a cost-sharing multiple-employer pension plan administered by the TCRS. The TCRS was created by state statute under *Tennessee Code Annotated* (*TCA)*, Title 8, Chapters 34-37. The TCRS Board of Trustees is responsible for the proper operation and administration of all employer pension plans in the TCRS. The Tennessee Treasury Department, an agency in the legislative branch of state government, administers the plans of the TCRS. The TCRS issues a publicly available financial report that can be obtained at www.treasury.tn.gov/Retirement/Boards-and-Governance/Reporting-and-Investment-Policies.

Benefits Provided. TCA, Title 8, Chapters 34-37 establish the benefit terms and can be amended only by the Tennessee General Assembly. Members are eligible to retire with an unreduced benefit at age 65 with five years of service credit or pursuant to the rule of 90 in which the member's age and service credit total 90. Benefits are determined by a formula using the member's highest five consecutive year average compensation and the member's years of service credit. A reduced early retirement benefit is available to vested members at age 60 or pursuant to the rule of 80. Members are vested with five years of service credit. Service related disability benefits are provided regardless of length of service. Five years of service is required for non-service related disability eligibility. The service related and non-service related disability benefits are determined in the same manner as a service retirement benefit but are reduced ten percent and include projected service credits. A variety of death benefits is available under various eligibility criteria. Member and beneficiary annuitants are entitled to an automatic cost of living adjustment (COLA) after retirement. A COLA is granted each July for annuitants retired prior to the second of July of the previous year. The COLA is based on the change in the consumer price index (CPI) during the prior calendar year, capped at three percent, and applied to the current benefit. No COLA is granted if the change in the CPI is less than one-half percent. A one percent COLA is granted if the CPI change is between one-half percent and one percent. Members who leave employment may withdraw their employee contributions, plus any accumulated interest. Under the Teacher Retirement Plan, benefit terms and conditions, including COLA, can be adjusted on a prospective basis. Moreover, there are defined cost controls and unfunded liability controls that provide for the adjustment of benefit terms and conditions on an automatic basis.

Contributions. Contributions for teachers are established in the statutes governing the TCRS and may only be changed by the Tennessee General Assembly or by automatic cost controls set out in law. Teachers are required to contribute five percent of their salary to the plan. The Local Education Agencies (LEAs) make employer contributions at the rate set by the Board of Trustees as determined by an actuarial valuation. Per the statutory provisions governing TCRS, the employer contribution rate cannot be less than four percent, except in years when the maximum funded level, approved by the TCRS Board of Trustees, is reached. By law, employer contributions for the Teacher Retirement Plan are required to be paid. The TCRS may intercept the state shared taxes of the sponsoring governmental entity of the LEA if the required employer contributions are not remitted. Employer contributions for the year ended June 30, 2019, to the Teacher Retirement Plan were $149,183, which is 1.94 percent of covered payroll. In addition, employer contributions of $156,024, which is 2.06 percent of covered payroll were made to the Pension Stabilization Reserve Trust Fund to fund future pension costs. The employer rate, when combined with member contributions and the Stabilization Reserve Trust Fund, is expected to finance the costs of benefits earned by members during the year, the cost of administration, as well as an amortized portion of any unfunded liability.

Pension Liabilities (Assets), Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Pension Liabilities (Assets). At June 30, 2019, the School Department reported a liability (asset) of ($292,417) for its proportionate share of the net pension liability (asset). The net pension liability (asset) was measured as of June 30, 2018, and the total pension liability (asset) used to calculate the net pension liability (asset) was determined by an actuarial valuation as of that date. The School Department's proportion of the net pension liability (asset) was based on the School Department's share of contributions to the pension plan relative to the contributions of all participating LEAs. At the measurement date of June 30, 2018, the School Department's proportion was .644761 percent. The proportion as of June 30, 2017, was .633229 percent.

Pension Expense. For the year ended June 30, 2019, the School Department recognized pension expense of $99,363.

Deferred Outflows of Resources and Deferred Inflows of Resources. For the year ended June 30, 2019, the School Department reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference Between Expected and Actual Experience	$ 16,562	$ 11,647
Net Difference Between Projected and Actual Earnings on Pension Plan Investments	0	16,518
Changes in Assumptions	13,795	0
Changes in Proportion of Net Pension Liability (Asset)	0	5,695
LEA's Contributions Subsequent to the Measurement Date of June 30, 2018	149,183	N/A
Total	$ 179,540	$ 33,860

The School Department's employer contributions of $149,183, reported as pension related deferred outflows of resources subsequent to the measurement date, will be recognized as an increase of net pension asset in the year ending June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending June 30	Amount
2020	$ (2,639)
2021	(3,163)
2022	(5,518)
2023	(1,202)
2024	999
Thereafter	8,020

In the table above, positive amounts will increase pension expense, while negative amounts will decrease pension expense.

Actuarial Assumptions. The total pension liability in the June 30, 2018, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.5%
Salary Increases	Graded Salary Ranges from 8.72% to 3.44% Based on Age, Including Inflation, Averaging 4%
Investment Rate of Return	7.25%, Net of Pension Plan Investment Expenses, Including Inflation
Cost of Living Adjustment	2.25%

Mortality rates are based on actual experience including an adjustment for some anticipated improvement.

The actuarial assumptions used in the June 30, 2018, actuarial valuation were based on the results of an actuarial experience study performed for the period July 1, 2012, through June 30, 2016. The demographic assumptions were adjusted to more closely reflect actual and expected future experience.

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees in conjunction with the June 30, 2016, actuarial experience study. A blend of future capital market projections and historic market returns was used in a building-block method in which a best-estimate of expected future real rates of return (expected returns, net of pension plan investments expense and inflation) is developed for each major asset class. These best-estimates are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target allocation percentage and by adding expected inflation of 2.5 percent. The best-estimates of geometric real rates of return and the TCRS investment policy target asset allocation for each major class are summarized in the following table:

Asset Class	Percentage Long-term Expected Real Rate of Return	Percentage Target Allocations
U.S. Equity	5.69 %	31 %
Developed Market International Equity	5.29	14
Emerging Market International Equity	6.36	4
Private Equity and Strategic Lending	5.79	20
U.S. Fixed Income	2.01	20
Real Estate	4.32	10
Short-term Securities	0.00	1
Total		100 %

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees as 7.25 percent based on a blending of the factors described above.

Discount Rate. The discount rate used to measure the total pension liability was 7.25 percent. The projection of cash flows used to determine the discount rate assumes that employee contributions will be made at the current rate and that contributions from all the LEAs will be made at the actuarially determined contribution rate pursuant to an actuarial valuation in accordance with the funding policy of the TCRS Board of Trustees and as required to be paid by state statute. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current active and inactive members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Proportionate Share of Net Pension Liability (Asset) to Changes in the Discount Rate. The following presents the School Department's proportionate share of the net pension liability (asset) calculated using the discount rate of 7.25 percent, as well as what the School Department's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is one percentage point lower (6.25%) or one percentage point higher (8.25%) than the current rate:

School Department's Proportionate Share of the Net Pension Liability (Asset)	1% Decrease 6.25%	Current Discount Rate 7.25%	1% Increase 8.25%
Net Pension Liability	$ 45,208	$ (292,417)	$ (541,167)

Pension Plan Fiduciary Net Position. Detailed information about the pension plan's fiduciary net position is available in a separately issued TCRS financial report.

Payable to the Pension Plan

At June 30, 2019, the Bradley County School Department reported a payable of $132,244 for the outstanding amount of contributions due to the pension plan at year end.

Teacher Legacy Pension Plan

General Information About the Pension Plan

Plan Description. Teachers of the Bradley County School Department with membership in the TCRS before July 1, 2014, are provided with pensions through the Teacher Legacy Pension Plan, a cost-sharing multiple-employer pension plan administered by the TCRS. The Teacher Legacy Pension Plan closed to new membership on June 30, 2014, but will continue providing benefits to existing members and retirees. Beginning July 1, 2014, the Teacher Retirement Plan became effective for teachers employed by LEAs after June 30, 2014. The Teacher Retirement Plan is a separate cost-sharing, multiple-employer defined benefit plan. The TCRS was created by state statute under *Tennessee Code Annotated (TCA)*, Title 8, Chapters 34-37. The TCRS Board of Trustees is responsible for the proper operation and administration of all employer pension plans in the TCRS. The Tennessee Treasury Department, an agency in the legislative branch of state government, administers the plans of the TCRS. The TCRS issues a publicly available financial report that can be obtained at www.treasury.tn.gov/tcrs.

Benefits Provided. TCA, Title 8, Chapters 34-37 establish the benefit terms and can be amended only by the Tennessee General Assembly. Members of the Teacher Legacy Pension Plan are eligible to retire with an unreduced benefit at age 60 with five years of service credit or after 30 years of service credit regardless of age. Benefits are determined by a formula using the member's highest five consecutive year average compensation and the member's years of service credit. A reduced early retirement benefit is available to vested members at age 55. Members are vested with five years of service credit. Service related disability

benefits are provided regardless of length of service. Five years of service is required for non-service related disability eligibility. The service related and non-service related disability benefits are determined in the same manner as a service retirement benefit but are reduced ten percent and include projected service credits. A variety of death benefits is available under various eligibility criteria. Member and beneficiary annuitants are entitled to an automatic cost of living adjustment (COLA) after retirement. A COLA is granted each July for annuitants retired prior to the second of July of the previous year. The COLA is based on the change in the consumer price index (CPI) during the prior calendar year, capped at three percent, and applied to the current benefit. No COLA is granted if the change in the CPI is less than one-half percent. A one percent COLA is granted if the CPI change is between one-half and one percent. A member who leaves employment may withdraw their employee contributions, plus any accumulated interest. Under the Teacher Legacy Pension Plan, benefit terms and conditions, including COLAs can be adjusted on a prospective basis. Moreover, there are defined cost controls and unfunded liability controls that provide for the adjustment of benefit terms and conditions on an automatic basis.

Contributions. Contributions for teachers are established in the statutes governing the TCRS and may only be changed by the Tennessee General Assembly. Teachers are required to contribute five percent of their salaries. The Local Education Agencies (LEAs) make employer contributions at the rate set by the Board of Trustees as determined by an actuarial valuation. By law, employer contributions for the Teacher Legacy Pension Plan are required to be paid. The TCRS may intercept the state shared taxes of the sponsoring governmental entity of the LEA if the required employer contributions are not remitted. Employer contributions by the Bradley County School Department for the year ended June 30, 2019, to the Teacher Legacy Pension Plan were $3,554,342, which is 10.46 percent of covered payroll. The employer rate, when combined with member contributions, is expected to finance the costs of benefits earned by members during the year, the cost of administration, as well as an amortized portion of any unfunded liability.

Pension Liabilities (Assets), Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Pension Liability (Assets). At June 30, 2019, the School Department reported a liability (asset) of ($3,514,885) for its proportionate share of the net pension liability (asset). The net pension liability (asset) was measured as of June 30, 2018, and the total pension liability used to calculate the net pension liability (asset) was determined by an actuarial valuation as of that date. The School Department's proportion

of the net pension liability (asset) was based on the School Department's long-term share of contributions to the pension plan relative to the contributions of all participating LEAs. At the measurement date of June 30, 2018, the School Department's proportion was .998855 percent. The proportion measured at June 30, 2017, was 1.00941 percent.

Pension Expense. For the year ended June 30, 2019, the School Department recognized negative pension expense of ($936,878).

Deferred Outflows of Resources and Deferred Inflows of Resources. For the year ended June 30, 2019, the School Department reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference Between Expected and Actual Experience	$ 710,478	$ 4,741,858
Changes in Assumptions	2,075,908	0
Net Difference Between Projected and Actual Earnings on Pension Plan Investments	0	764,986
Changes in Proportion of Net Pension Liability (Asset)	229,927	63,596
LEA's Contributions Subsequent to the Measurement Date of June 30, 2018	3,554,342	N/A
Total	$ 6,570,655	$ 5,570,440

The School Department's employer contributions of $3,554,342 reported as pension related deferred outflows of resources subsequent to the measurement date, will be recognized as a decrease in net pension liability in the year ending June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending June 30	Amount
2020	$ 793,847
2021	(1,053,213)
2022	(1,962,605)
2023	(332,155)
2024	0
Thereafter	0

In the table above, positive amounts will increase pension expense, while negative amounts will decrease pension expense.

Actuarial Assumptions. The total pension liability in the June 30, 2018, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.5%
Salary Increases	Graded Salary Ranges from 8.72% to 3.44% Based on Age, Including Inflation, Averaging 4%
Investment Rate of Return	7.25%, Net of Pension Plan Investment Expenses, Including Inflation
Cost of Living Adjustment	2.25%

Mortality rates are based actual experience including an adjustment for some anticipated improvement.

The actuarial assumptions used in the June 30, 2018, actuarial valuation were based on the results of an actuarial experience study performed for the period July 1, 2012, through June 30, 2016. The demographic assumptions were adjusted to more closely reflect actual and expected future experience.

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees in conjunction with the June 30, 2016, actuarial experience study. A blend of future capital market projections and historic market returns was used in a building-block method in which a best-estimate of expected future real rates of return (expected returns, net of pension plan investments expense and inflation) is developed for each major asset class. These best-estimates are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target allocation percentage and by adding expected inflation of 2.5 percent. The best-estimates of geometric real rates of return and the TCRS

investment policy target asset allocation for each major class are summarized in the following table:

Asset Class	Percentage Long-term Expected Real Rate of Return	Percentage Target Allocations
U.S. Equity	5.69 %	31 %
Developed Market International Equity	5.29	14
Emerging Market International Equity	6.36	4
Private Equity and Strategic Lending	5.79	20
U.S. Fixed Income	2.01	20
Real Estate	4.32	10
Short-term Securities	0.00	1
Total		100 %

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees as 7.25 percent based on a blending of the factors described above.

Discount Rate. The discount rate used to measure the total pension liability was 7.25 percent. The projection of cash flows used to determine the discount rate assumes that employee contributions will be made at the current rate and that contributions from all the LEAs will be made at the actuarially determined contribution rate pursuant to an actuarial valuation in accordance with the funding policy of the TCRS Board of Trustees and as required to be paid by state statute. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current active and inactive members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Proportionate Share of Net Pension Liability (Asset) to Changes in the Discount Rate. The following presents the School Department's proportionate share of the net pension liability (asset) calculated using the discount rate of 7.25 percent, as well as what the School Department's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is one

percentage point lower (6.25%) or one percentage point higher (8.25%) than the current rate:

School Department's Proportionate Share of the Net Pension Liability (Asset)	1% Decrease 6.25%	Current Discount Rate 7.25%	1% Increase 8.25%
Net Pension Liability	$ 27,094,948	$ (3,514,885)	$ (28,840,257)

Pension Plan Fiduciary Net Position. Detailed information about the pension plan's fiduciary net position is available in a separately issued TCRS financial report.

Payable to the Pension Plan

At June 30, 2019, the Bradley County School Department reported a payable of $585,203 for the outstanding amount of contributions due to the pension plan at year end.

2. Deferred Compensation

Primary Government and Discretely Presented Bradley County School Department

Employees of the primary government and certain non-certified employees of the discretely presented School Department hired after October 1, 2016, are required to participate in a hybrid pension plan administered by the Tennessee Consolidated Retirement System. The county and School Department contribute five percent of employee salaries into deferred compensation accounts managed by the hybrid plans pursuant to IRC Section 401(k). Additional contributions by employees are optional. These Section 401(k) plan assets remain the property of the participating employees and are not presented in the accompanying financial statements. IRC Section 401(k), establishes participation, contribution, and withdrawal provisions for the plans. During the year, the primary government contributed $254,708 and the School Department contributed $42,730 to the 401(k) portion of the hybrid pension plan for plan participants.

Discretely Presented Bradley County School Department

Teachers hired after July 1, 2014, by the School Department are required to participate in a hybrid pension plan consisting of a defined benefit portion, which is detailed in the pensions footnote above and is managed by the Tennessee Consolidated Retirement System, and a defined contribution portion which is placed into the state's 401 (K) plan

and is managed by the employee. The defined contribution portion of the plan requires that the School Department contribute five percent of each teacher's salary into their deferred compensation plan. In addition, teachers are required to contribute two percent of their salaries into this deferred compensation plan, unless they opt out of the employee portion. During the year the School Department contributed $382,802 and teachers contributed $267,567 to this deferred compensation pension plan.

J. Other Postemployment Benefits (OPEB)

Bradley County provides OPEB benefits to its employees through a commercial insurance plan.

Commercial Postemployment Benefits Plan

Plan Description. The county participates in a commercial postemployment benefits plan administered by Cigna for its retirees and their covered dependents until they reach Medicare eligibility. Employees are eligible for OPEB benefits if they retire at any age with at least 30 years of service or if they are over the age 60 and have at least 5 years of service. For accounting purposes, the plan is a single-employer defined benefit OPEB plan. Benefits are established and amended by the Board of Education. No assets are accumulated in a trust that meets the criteria of paragraph 4 of GASB Statement 75.

Benefits Provided. The benefit terms provide for the county to pay a percentage of the retirees healthcare costs depending on years of service with Bradley County. The county pays 100 percent of the individual premium of an employee who retires with at least 30 years of service and 50 percent of the individual premium for an employee who retires with 25 to 30 years service. Employees retiring with less than 25 years service pay 100 percent of the premium.

Employees Covered by Benefit Terms

At the measurement date of June 30, 2019, the following employees were covered by the benefit terms:

Inactive Employees or Beneficiaries Currently Receiving Benefits	17
Inactive Employees Entitled to But Not Yet Receiving Benefits	0
Active Employees	625
Total	642

Total OPEB Liability

The county's total OPEB liability of $4,842,654 was measured as of June 30, 2019, and was determined by an actuarial valuation as of that date.

Actuarial Assumptions and other inputs. The total OPEB liability in the June 30, 2019, actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Inflation	3%
Discount Rate	3.88%
Healthcare Cost Trend Rates	5.50%
Retirees share of Benefit-related Cost	0% to 100% depending on years of service and employee classification

The discount rate was based on the Bond Buyer GO-20 bond index.

Mortality rates were based on RHP-14 Total Table with Projection MP-2017.

The actuarial assumptions used in the June 30, 2019, valuation were based on plan data and costs presented by the county with concurrence by the actuary and certain actuarial assumptions from the 2017 Tennessee Consolidated Retirement Plan valuation report.

Changes in the Total OPEB Liability

	Total OPEB Liability
Balance July 1, 2018	$ 4,520,994
Changes for the Year:	
Service Cost	$ 270,544
Interest	183,346
Changes in Benefit Terms	0
Difference between Expected and Actuarial Experience	0
Changes in Assumption and Other Inputs	0
Benefit Payments	(132,230)
Net Changes	$ 321,660
Balance June 30, 2019	$ 4,842,654

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources. For the year ended June 30, 2019, the county recognized OPEB expense of $453,890. At June 30, 2019, the county reported no deferred outflows of resources or deferred inflows of resources related to OPEB.

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate. The following presents the total OPEB liability of the county calculated using the discount rate of 3.88 percent, as well as what the OPEB liability would be if it was calculated using a discount rate that is one percentage point lower (2.88%) or one percentage point higher (4.88%) than the current rate:

	1% Decrease 2.88%	Current Discount Rate 3.88%	1% Increase 4.88%
Total OPEB Liability	$ 5,450,345	$ 4,842,654	$ 4,307,974

Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rate. The following presents the total OPEB liability of the county calculated using the healthcare cost trend rate of 5.50 percent, as well as what the OPEB liability would be if it was calculated using a trend rate that is one percentage point lower (4.50%) or one percentage point higher (6.50%) than the current rate:

	1% Decrease 4.50%	Current Trend Rate 5.50%	1% Increase 6.50%
Total OPEB Liability	$ 4,186,010	$ 4,842,654	$ 5,646,213

Closed Local Education (LEP) OPEB Plan (Discretely Presented School Department)

Plan Description. Employees of the Bradley County School Department who were hired prior to July 1, 2015, are provided with pre-65 retiree health insurance benefits through the closed Local Education Plan (LEP) administered by the Tennessee Department of Finance and Administration. All eligible pre-65 retired teachers, support staff, and disability participants of local education agencies, who choose coverage, participate in the LEP. This plan is closed to the employees of all participating employers that were hired on or after July 1, 2015.

Benefits Provided. The Bradley County School Department offers the LEP to provide health insurance coverage to eligible pre-65 retirees, support staff, and disabled participants of local education agencies. Retirees are required to discontinue coverage under the LEP upon obtaining Medicare eligibility. Insurance coverage is the only postemployment benefit provided to retirees. An insurance committee created in accordance with *TCA* 8-27-301 establishes and amends the benefit terms of the LEP. All members have the option of choosing between the premier preferred provider organization (PPO), standard

PPO, limited PPO or the wellness health savings consumer-driven health plan (CDHP) for healthcare benefits. Retired plan members of the LEP receive the same plan benefits as active employees at a blended premium rate that considers the cost of all participants. This creates an implicit subsidy for retirees. Participating employers determine their own policy related to direct subsidies provided for retiree premiums. Bradley County does not provide a direct subsidy and is only subject to the implicit subsidy. The state, as a governmental non-employer contributing entity, provides a direct subsidy for eligible retirees premiums based on years of service. Therefore, retirees with 30 or more years of service will receive 45 percent; 20 but less than 30 years, 35 percent; and less than 20 years, 20 percent of the scheduled premium. No subsidy is provided for enrollees of the health savings CDHP.

Employees Covered by Benefit Terms

At the measurement date of June 30, 2018, the following employees were covered by the benefit terms:

	School Department
Retirees and Beneficiaries	71
Inactive, Nonretired Members	0
Active Employees Eligible for for Future Benefits	817
Active Employees Not Eligible for Future Benefits	45
Total	933

A state insurance committee, created in accordance with *TCA* 8-27-301, establishes the required payments to the LEP by member employers and employees through the blended premiums established for active and retired employees. Claims liabilities of the plan are periodically computed using actuarial and statistical techniques to establish premium rates. Administrative costs are allocated to plan participants. Employers contribute towards employee costs based on their own developed policies. During the current reporting period, the School Department paid $642,429 to the LEP for OPEB benefits as they came due.

Changes in the Collective Total OPEB Liability

	Share of Collective Liability		
	Bradley County School Department 77.32%	State of TN 22.68%	Total OPEB Liability
Balance July 1, 2017	$ 13,198,675	$ 6,178,686	$ 19,377,361
Changes for the Year:			
Service Cost	$ 878,678	$ 257,739	$ 1,136,417
Interest	554,053	162,519	716,572
Change in Proportion	1,783,899	(1,783,899)	0
Changes in Benefit Terms	(467,518)	(137,135)	(604,653)
Difference between Expected and Actuarial Experience	1,879,216	551,224	2,430,440
Changes in Assumption and Other Inputs	677,151	198,626	875,777
Benefit Payments	(595,919)	(174,801)	(770,720)
Net Changes	$ 4,709,560	$ (925,727)	$ 3,783,833
Balance June 30, 2018	$ 17,908,235	$ 5,252,959	$ 23,161,194

The Bradley County School Department has a special funding situation related to benefits paid by the State of Tennessee for its eligible retired employees participating in the LEP. The Bradley County School Department's proportionate share of the collective total OPEB liability was based on a projection of the employer's long-term share of benefit payments to the OPEB plan relative to the projected share of benefit payments of all participating employers and nonemployer contributing entities, actuarially determined. The School Department recognized $160,943 in revenue for subsidies provided by nonemployer contributing entities for benefits paid by the LEP for School Department retirees.

During the year, the Bradley County School Department's proportionate share of the collective OPEB liability was 77.32 percent and the State of Tennessee's share was 22.68 percent.

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources. For the year ended June 30, 2019, the School Department recognized OPEB expense of $1,469,263, including the state's share of the expense. At June 30, 2019, the School Department reported deferred outflows of resources and deferred inflows of resources related to its proportionate share of OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference Between Expected and Actual Experience	$ 1,703,589	$ 0
Changes of Assumptions/Inputs	613,866	592,401
Changes in Proportion and Differences Between Amounts Paid as Benefits Came Due and Proportionate Share Amounts Paid by the Employee and Nonemployer Contributors As Benefits Came Due	1,671,174	0
Benefits Paid After the Measurement Date	642,429	0
Total	$ 4,631,058	$ 592,401

Amounts reported as deferred inflows and deferred outflows of resources (excluding benefits paid after the measurement date) related to OPEB will be recognized in OPEB expense as follows:

Year Ending June 30	School Department
2020	$ 343,107
2021	343,107
2022	343,107
2023	343,107
2024	343,107
Thereafter	1,680,693

In the table shown above, positive amounts will increase OPEB expense while negative amounts will decrease OPEB expense.

Sensitivity of Proportionate Share of the Collective Total OPEB Liability to Changes in the Discount Rate. The following presents the School Department's proportionate share of the collective total OPEB liability related to the LEP, as well as what the proportionate share of the collective total OPEB liability would be if it were calculated using a discount rate that is one percentage point lower or one percentage point higher than the current discount rate.

Discount Rate	1% Decrease 2.62%	Current Discount Rate 3.62%	1% Increase 4.62%
Proportionate Share of the Collective Total OPEB Liability	$ 19,291,972	$ 17,908,235	$ 16,592,067

Sensitivity of Proportionate Share of the Collective total OPEB Liability to Changes in the Healthcare Cost Trend Rate. The following presents the School Department's proportionate share of the collective total OPEB liability related to the LEP, as well as what the proportionate share of the collective total OPEB liability would be if it were calculated using a healthcare cost trend rate that is one percentage point lower or one percentage point higher than the current healthcare cost trend rate.

Healthcare Cost Trend Rate	1% Decrease 5.75 to 2.85%	Curent Rate 6.75 to 3.85%	1% Increase 7.75 to 4.85%
Proportionate Share of the Collective Total OPEB Liability	$ 15,736,987	$ 17,908,235	$ 20,491,091

K. Termination Benefits

The discretely presented Bradley County School Department offers a retirement incentive to employees who retire with at least five years of service with the School Department and 28 years of service with the Tennessee Consolidated Retirement System (TCRS). In accordance with contract provisions, eligible retirees can choose either the retirement incentive or the postemployment health insurance benefits noted above. The retirement incentive consists of a one-time cash payment between $4,000 and $10,000 depending on the employee's creditable service with TCRS. These payments are made only when employees choose to accept the incentive. During the year ended June 30, 2019, no School Department employees chose to accept the retirement incentive. Certified employees who retire are paid for accrued sick leave at the rate of $10 per day up to a maximum of two-hundred days. During the year ended June 30, 2019, 18 certified School Department employees, at retirement, received the $10 per day payout of unused sick leave for a cash payment of $18,415.

L. Purchasing Laws

Office of County Mayor

Purchasing procedures for the County Mayor's Office are governed by provisions of Chapter 313, Private Acts of 1951, as amended. This statute provides for the county mayor to serve as purchasing agent and for all purchases exceeding $10,000 to be made only after competitive bids have been received from two or more suppliers.

Office of Road Superintendent

Purchasing procedures for the Highway Department are governed by provisions of Chapter 354, Private Acts of 1947, and the Uniform Road Law, Section 54-7-113, *Tennessee Code Annotated* (*TCA*), which provide for the Road Superintendent to make all purchases and for all purchases exceeding $10,000 to be made after public advertisement and solicitation of competitive bids.

Office of Director of Schools

Purchasing procedures for the discretely presented Bradley County School Department are governed by purchasing laws applicable to schools as set forth in Section 49-2-203, *TCA*, which provides for the county Board of Education, through its executive committee (director of schools and the chairman of the Board of Education), to make all purchases. This statute also requires that competitive bids be solicited through newspaper advertisement on all purchases exceeding $10,000.

M. Subsequent Events

On July 15, 2019, a tax anticipation note was issued from the Debt Service Fund to the Other Capital Projects Fund in the amount of $1,200,000. This tax anticipation note was issued to pay off promissory note of $2,200,000 due on 7/15/19.

VI. OTHER NOTES – DISCRETELY PRESENTED BRADLEY HEALTHCARE AND REHABILITATION CENTER

A. Summary of Significant Accounting Policies

Reporting Entity

Bradley Healthcare and Rehabilitation Center (the "nursing center") is a component unit of Bradley County, Tennessee. The nursing center's Board of Trustees is appointed by the Bradley County Board of Commissioners. Capital projects are funded primarily from general obligation bonds of the county.

Nature of Operations

The nursing center is principally engaged in providing long-term medical and therapeutic care to elderly residents of Bradley County and the surrounding area.

Basis of Accounting

The nursing center uses the accrual basis of accounting. Revenues are recorded when earned and expenses are recognized when incurred using the economic resources measurement focus.

Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Income Taxes

The Internal Revenue Service has ruled that the nursing center, as a component unit of Bradley County, is an exempt organization as described in Section 501(a) of the Internal Revenue Code; therefore, no provision for income taxes is provided in the financial statements.

Patient Service Revenue

Patient service revenue is reported at the nursing center's estimated net realizable amounts from residents, third-party payors, and others for services rendered.

Retroactively-calculated contractual adjustments arising under reimbursement agreements with third-party payors are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods, as final settlements are determined.

Restricted Resources

The nursing center's restricted resources can be used only for the specific purpose for which they were given and are not normally used for nursing center operations.

Cash Equivalents

For purposes of the statements of cash flows, the nursing center considers all highly liquid investments with an original maturity of three months or less when purchased to be cash equivalents. Limited use assets include cash held for patients, which are not considered cash equivalents for purposes of the statements of cash flows as they are not the property of the nursing center and can only be used at the direction of the patient. The nursing center also holds limited use assets that are restricted by donors for specific purposes until the specifications are met. These items are not considered cash equivalents until they are transferred to unrestricted net position.

Inventories

Inventories are stated at the lower of cost (first-in, first-out) or market.

Property and Equipment

Property and equipment are recorded at cost. Depreciation is provided over the estimated useful lives of the depreciable assets, ranging from four to 50 years using the straight-line method.

Compensated Absences

Accumulated paid time off is accrued when earned.

Net Position

Net position of the nursing center is classified in four components. Investment in capital assets consists of property and equipment, net of accumulated depreciation, and reduced by any outstanding borrowings used to finance the purchase or construction of those assets. There was no outstanding debt for property and equipment. Expendable restricted net position is subject to donor-imposed restrictions that may or will be met, whether by action of the nursing center or the passage of time. Nonexpendable restricted net position is subject to donor-imposed stipulations that are required to be maintained permanently by the nursing center. Generally, the donors of nonexpendable restricted net position permit the nursing center to use all or part of the income earned on any related investment for general or specific purposes. Unrestricted net position is the remaining net position that does not meet the definition of investment in capital assets or restricted net position.

Operating and Non-operating Revenues

The nursing center defines operating revenue as any revenue derived from the provision of services to patients or ancillary thereto. Any revenue earned that is not related to the provision of patient care services is considered non-operating.

B. Custodial Credit Risk

Custodial credit risk is the risk that in the event of a bank failure, the nursing center's deposits may not be returned to it. The nursing center's deposits are made to a local bank that participates in the Tennessee Bank Collateral Pool, a multi-entity risk pool that assumes the burden of collateralizing public funds on deposit with local banks. The Treasury Department of the State of Tennessee administers the pool. The Treasury Department, using uniform procedures, centralizes the collateralization of public funds. The funds in the pool are collateralized at 105 percent of the face amount of the deposits uninsured by the Federal Deposit Insurance Corporation (FDIC). As required by state statute, all deposits are either insured by the FDIC or through the pool resulting in no custodial credit risk.

C. Inventories

Inventories consist of the following at June 30, 2019:

General Stores	$	51,696
Foods and Dietary		19,499
Enteral Feeding Supplies		1,511
Total	$	72,706

D. Assets Whose Use Is Limited

Assets whose use is limited are as follows at June 30, 2019:

Patient Trust Funds	$	73,423
Scholarship Fund		12,159
Activities Fund		20,213
Country Store Fund		2,082
Citizens' Endowment Fund		344,342
Total	$	452,219

These assets represent cash and certificates of deposit with a local financial institution. The patient trust funds are patients' personal assets and are reflected in the financial statements as both an asset and a liability. The Scholarship, Activities, Country Store, and Citizens' Endowment funds represent restricted cash and are shown on the balance sheet as both limited use assets and restricted net positon.

E. Property and Equipment

Property and equipment consist of the following:

	Balance 7-1-18	Increases	Decreases	Balance 6-30-19
Land	$ 1,250	$ 0	$ 0	$ 1,250
Construction in Progress	0	102,854	0	102,854
Land Improvements	379,814	0	0	379,814
Buildings	5,626,070	29,221	0	5,655,291
Fixed Equipment	1,094,990	0	0	1,094,990
Major Movable	1,955,633	0	0	1,955,633
Computer Software	50,195	0	0	50,195
Computer Hardware	150,686	0	0	150,686
Vehicles	186,435	0	(6,700)	179,735
Total	$ 9,445,073	$ 132,075	$ (6,700)	$ 9,570,448
Less: Accumulated Depreciation:				
Land Improvements	$ 345,385	$ 10,671	$ 0	$ 356,056
Buildings	4,550,811	137,009	0	4,687,820
Fixed Equipment	928,085	22,007	0	950,092
Major Movable	1,802,999	33,539	0	1,836,538
Computer Software	44,057	2,167	0	46,224
Computer Hardware	137,752	5,746	0	143,498
Vehicles	141,015	20,389	(6,700)	154,704
Total	$ 7,950,104	$ 231,528	$ (6,700)	$ 8,174,932
Property and Equipment, Net	$ 1,494,969	$ (99,453)	$ 0	$ 1,395,516

F. Nonexpendable Restricted Net Position

Assets whose use is permanently restricted are as follows at June 30, 2019:

Scholarship	$ 12,000
Citizens' Endowment Fund	325,222
Total	$ 337,222

Citizens' Endowment Fund

On December 27, 2005, the trustees of the nursing center took over control of the Bradley Memorial Hospital Citizens' Endowment Fund. The fund was originally established at the bequest of a private citizen to provide a source of income for the Bradley Memorial Hospital (the "hospital"). On October 14, 2005, the hospital was sold to a private entity and in accordance with the terms of the hospital's Declaration of Trust, the assets of the fund were required to be transferred to another county-owned entity. The trustees of the nursing center took over management of the fund by executing a separate Declaration of Trust dated December 27, 2005. Should the nursing center be sold to a private entity, these funds are to be transferred to the Cleveland Public Library.

Donations may be made to the fund and be designated as restricted or unrestricted. No part of the original principal of the fund shall be expended; it should be invested and reinvested by the nursing center's trustees at a financial institution in Bradley County, Tennessee, and be fully insured by a federal agency. All income of the fund must be used for exempt purposes under federal tax laws and regulations applicable to the fund.

A total of $19,120 in earnings on the endowment investment are available for authorization for expenditure by the board and is reported on the balance sheet as part of expendable restricted net position.

Scholarship Fund

The Scholarship Fund was established by a former medical director of the nursing center as a memorial to his sister. The corpus of the fund is to be held in a certificate of deposit with the earnings to be used to fund scholarships for nursing center employees who desire to pursue a career in nursing. The fund is administered by the trustees through the nursing center's management.

G. Net Patient Service Revenue

Medicare

The nursing center is paid for Medicare patients under a prospective payment system that bases payment on categories that are indicative of the amount of resources used to treat the specific patient. The category is determined based on periodic clinical assessments of the patient's functional ability.

TennCare

Services rendered to TennCare recipients are reimbursed at per day rates determined by the Tennessee Comptroller's Office. The rates are subject to ceilings for both skilled and intermediate care. The per-diem rate is established prospectively, based on the prior-year's cost report.

A summary of gross and net patient revenues for the year ended June 30, 2019, follows:

Medicare	$ 5,125,861
TennCare	7,637,278
Other	2,165,569
Gross Patient Service Revenues	$ 14,928,708
Contractual Adjustments and Uncollectible Accounts	(2,466,688)
Net Patient Service Revenue	$ 12,462,020

H. Accrued Leave

The nursing center has an all-purpose paid time off (PTO) policy. Employees who work 30 hours or more per week are eligible to earn and use PTO. PTO is accrued using a formula based on length of employment at the nursing center. Accrued but unpaid PTO benefits at June 30, 2019, were $284,397, and are included in accrued payroll as a current liability.

I. Pension Plan

The nursing center sponsors a 403(b) salary deferral plan for the benefit of its employees, which is administered by Ascensus. Under the plan, employees are allowed to defer a portion of their earnings up to certain maximum amounts. The nursing center matches the employee contributions at the amount deferred up to four percent. The employer match totaled $116,401 for the year ended June 30, 2019. There was no unpaid liability at June 30, 2019.

Employees vest in the employer matching and nonelective contributions based of the following schedule:

Years of Service	Vesting %
1	0
2	40
3	60
4	80
5	100

Forfeitures are used to pay the expenses of the plan. There is currently no unused forfeitures in pension expense.

J. Commitments and Contingencies

Leases that do not meet the criteria for capitalization are classified as operating leases with the related rentals charged to operations as incurred.

Total rental expense for all operating leases was $15,809 for 2019 and is included in the general services expense classification.

K. Risk Financing and Related Insurance Issues

The nursing center is insured for professional liability under a claims-made policy with an independent insurance carrier. The policy covers all claims reported to the carrier for incidents that occur during the coverage period. The coverage period coincides with the nursing center's fiscal year. Coverage was renewed under a binder of coverage at June 30, 2019, rendering the need for tail coverage unnecessary. Premiums are determined by a variety of factors related to the nursing center.

The nursing center is subject to the risks of torts by its employees; theft, destruction or damage to its fixed assets; business interruptions; errors or omissions; injury or illness of employees while in the course of their employment and acts of God, such as fires, floods and earthquakes. The nursing center insures itself against losses due to these exposures through the purchase of commercial liability and workers' compensation insurance from reputable insurers. There have been no substantial losses incurred in prior years, and the amount of coverage purchased has not been reduced. Management is unaware of any potential claims that would result in reductions to or cancellation of coverage by the insurer.

L. Subsequent Events

As required by FASB ASC 850-10 "*Subsequent events,"* subsequent events for the nursing center have been evaluated through the financial statement date of issuance.

Required Supplementary Information

Exhibit E-1

Bradley County, Tennessee
Schedule of Changes in Net Pension Liability (Asset) and Related Ratios Based on Participation in the Public Employee Pension Plan of TCRS
Primary Government
Last Fiscal Year Ending June 30

	2017	2018
Total Pension Liability		
Service Cost	$ 0	$ 92,534
Interest	0	10,167
Differences Between Actual and Expected Experience	49,439	162,236
Change of Assumptions	0	0
Benefit Payments, Including Refunds of Employee Contributions	0	(3,467)
Net Change in Total Pension Liability	$ 49,439	$ 261,470
Total Pension Liability, Beginning	0	49,439
Total Pension Liability, Ending (a)	$ 49,439	$ 310,909
Plan Fiduciary Net Position		
Contributions - Employer	$ 32,216	$ 150,393
Contributions - Employee	40,270	187,991
Net Investment Income	3,874	19,314
Benefit Payments, Including Refunds of Employee Contributions	0	(3,467)
Administrative Expense	(4,122)	(14,026)
Net Change in Plan Fiduciary Net Position	$ 72,238	$ 340,205
Plan Fiduciary Net Position, Beginning	0	72,238
Plan Fiduciary Net Position, Ending (b)	$ 72,238	$ 412,443
Net Pension Liability (Asset), Ending (a - b)	$ (22,799)	$ (101,534)
Plan Fiduciary Net Position as a Percentage of Total Pension Liability	146.12%	132.66%
Covered Payroll	$ 805,407	$ 3,759,807
Net Pension Liability (Asset) as a Percentage of Covered Payroll	(2.83%)	(2.70%)

Note: Ten-year information will be presented when available.

Note: The agent plan is a single plan that is participated in by the primary government and non-certified employees of the discretely presented School Department.

Exhibit E-2

Bradley County, Tennessee
Schedule of Changes in Net Pension Liability (Asset) and Related Ratios Based on
Participation in the Public Employee Legacy Pension Plan of TCRS
Primary Government
Last Fiscal Year Ending June 30

	2014	2015	2016	2017	2018
Total Pension Liability					
Service Cost	$ 2,108,007	$ 2,139,815	$ 2,192,879	$ 2,356,853	$ 2,443,619
Interest	5,697,980	5,880,785	6,276,937	6,721,598	7,149,251
Differences Between Actual and Expected Experience	(2,817,672)	91,321	461,181	958,121	(1,336,334)
Change of Assumptions	0	0	0	2,297,633	0
Benefit Payments, Including Refunds of Employee Contributions	(2,413,625)	(2,751,817)	(3,014,105)	(3,318,209)	(3,545,612)
Net Change in Total Pension Liability	$ 2,574,690	$ 5,360,104	$ 5,916,892	$ 9,015,996	$ 4,710,924
Total Pension Liability, Beginning	75,071,870	77,646,560	83,006,664	88,923,556	97,939,552
Total Pension Liability, Ending (a)	$ 77,646,560	$ 83,006,664	$ 88,923,556	$ 97,939,552	$ 102,650,476
Plan Fiduciary Net Position					
Contributions - Employer	$ 3,729,911	$ 3,608,613	$ 3,837,680	$ 3,989,996	$ 3,776,242
Net Investment Income	11,411,807	2,504,725	2,244,514	9,920,516	8,121,581
Benefit Payments, Including Refunds of Employee Contributions	(2,413,625)	(2,751,817)	(3,014,105)	(3,318,209)	(3,545,612)
Administrative Expense	(34,067)	(40,743)	(62,919)	(70,885)	(71,948)
Net Change in Plan Fiduciary Net Position	$ 12,694,026	$ 3,320,778	$ 3,005,170	$ 10,521,418	$ 8,280,263
Plan Fiduciary Net Position, Beginning	68,222,704	80,916,730	84,237,508	87,242,678	97,764,096
Plan Fiduciary Net Position, Ending (b)	$ 80,916,730	$ 84,237,508	$ 87,242,678	$ 97,764,096	$ 106,044,359
Net Pension Liability (Asset), Ending (a - b)	$ (3,270,170)	$ (1,230,844)	$ 1,680,878	$ 175,456	$ (3,393,883)
Plan Fiduciary Net Position as a Percentage of Total Pension Liability	104.21%	101.48%	98.11%	99.82%	103.31%
Covered Payroll	$ 26,910,220	$ 26,488,324	$ 28,180,107	$ 29,296,165	$ 27,725,705
Net Pension Liability (Asset) as a Percentage of Covered Payroll	(12.15%)	(4.65%)	5.96%	0.60%	(12.24%)

Note: Ten-year information will be presented when available.

Note: The agent plan is a single plan that is participated in by the primary government and non-certified employees of the discretely presented School Department.

Exhibit E-3

Bradley County, Tennessee
Schedule of Contributions Based on Participation in the Public
Employee Pension Plan of TCRS
Primary Government
Last Fiscal Year Ending June 30

	2017	2018	2019*
Actuarial Determined Contribution	$ 32,216	$ 150,393	$ 75,093
Less Contributions in Relation to the Actuarial Determined Contribution	(32,216)	(150,393)	(75,093)
Contribution Deficiency (Excess)	$ 0	$ 0	$ 0
Covered Payroll	$ 805,407	$ 3,759,807	$ 6,322,907
Contributions as a Percentage of Covered Payroll	4.00%	4.00%	1.2%

* - In FY 2019 the primary government placed the actuarially determined contribution rate (1.2%) of covered payroll into the pension plan and placed 2.8 percent of covered payroll into the Pension Stabilization Reserve Trust.

Note: Ten-year information will be presented when available.

Note: The agent plan is a single plan that is participated in by the primary government and non-certified employees of the discretely presented School Department.

Exhibit E-4

Bradley County, Tennessee
Schedule of Contributions Based on Participation in the Public
Employee Legacy Pension Plan of TCRS
Primary Government
Last Fiscal Year Ending June 30

	2014	2015	2016	2017	2018	2019
Actuarially Determined Contribution	$ 3,729,911	$ 3,608,613	$ 3,837,680	$ 3,989,996	$ 3,776,242	$ 3,560,113
Less Contributions in Relation to the Actuarially Determined Contribution	(3,729,911)	(3,608,613)	(3,837,680)	(3,989,996)	(3,776,242)	(3,560,113)
Contribution Deficiency (Excess)	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Covered Payroll	$ 26,910,220	$ 26,488,324	$ 28,180,107	$ 29,296,165	$ 27,725,705	$ 26,147,115
Contributions as a Percentage of Covered Payroll	13.86%	13.62%	13.62%	13.62%	13.62%	13.62%

Note: Ten-year information will be presented when available.

Note: The agent plan is a single plan that is participated in by the primary government and non-certified employees of the discretely presented School Department.

Exhibit E-5

Bradley County, Tennessee
Schedule of Contributions Based on Participation in the Teacher Pension Plan of TCRS
Discretely Presented Bradley County School Department
For the Fiscal Year Ended June 30

	2015	2016	2017	2018	2019*
Contractually Required Contribution	$ 51,319	$ 106,452	$ 166,245	$ 225,377	$ 149,183
Less Contributions in Relation to the Contractually Required Contribution	(51,319)	(106,452)	(166,245)	(225,377)	(149,183)
Contribution Deficiency (Excess)	$ 0	$ 0	$ 0	$ 0	$ 0
Covered Payroll	$ 1,282,963	$ 2,661,298	$ 4,156,134	$ 5,651,267	$ 7,700,723
Contributions as a Percentage of Covered Payroll	4.00%	4.00%	4.00%	3.99%	1.94%

* - In FY 2019 the School Department placed the actuarially determined contribution rate (1.94%) of covered payroll into the pension plan and placed 2.06 percent of covered payroll into the Pension Stabilization Reserve Trust.

Note: Ten years of data will be presented when available.

Exhibit E-6

Bradley County, Tennessee
Schedule of Contributions Based on Participation in the Teacher Legacy Pension Plan of TCRS
Discretely Presented Bradley County School Department
For the Fiscal Year Ended June 30

	2014	2015	2016	2017	2018	2019
Contractually Required Contribution	$ 3,451,104	$ 3,406,765	$ 3,322,756	$ 3,225,667	$ 3,175,879	$ 3,554,342
Less Contributions in Relation to the Contractually Required Contribution	(3,451,104)	(3,406,765)	(3,322,756)	(3,225,667)	(3,175,879)	(3,554,342)
Contribution Deficiency (Excess)	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Covered Payroll	$ 38,863,787	$ 37,685,370	$ 36,756,144	$ 35,682,113	$ 34,951,473	$ 33,980,327
Contributions as a Percentage of Covered Payroll	8.88%	9.04%	9.04%	9.04%	9.09%	10.46%

Note: Ten years of data will be presented when available.

Exhibit E-7

Bradley County, Tennessee
Schedule of Proportionate Share of the Net Pension Asset
in the Teacher Pension Plan of TCRS
Discretely Presented Bradley County School Department
For the Fiscal Year Ended June 30

	2015	2016	2017	2018
School Department's Proportion of the Net Pension Asset	0.604746%	0.604835%	0.633229%	0.644761%
School Department's Proportionate Share of the Net Pension Liability (Asset)	$ (24,841)	$ (62,965)	$ (167,067)	$ (292,417)
Covered Payroll	$ 1,282,963	$ 2,661,298	$ 4,156,134	$ 5,651,267
School Department's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Payroll	(1.91%)	(2.37%)	(4.02%)	(5.17%)
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	127.46%	121.88%	126.81%	126.97%

Note: Ten years of data will be presented when available.

Exhibit E-8

Bradley County, Tennessee
Schedule of Proportionate Share of the Net Pension Asset
in the Teacher Legacy Pension Plan of TCRS
Discretely Presented Bradley County School Department
For the Fiscal Year Ended June 30

	2013	2014	2015	2016	2017	2018
School Department's Proportion of the Net Pension Liability (Asset)	0.990162%	0.990162%	1.006690%	1.018233%	1.009410%	0.998855%
School Department's Proportionate Share of the Net Pension Liability (Asset)	$ 160,897	$ (160,897)	$ 412,375	$ 6,363,389	$ (330,262)	$ (3,514,885)
Covered Payroll	$ 38,863,861	$ 38,863,787	$ 37,685,370	$ 36,756,144	$ 35,682,113	$ 34,951,473
School Department's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Payroll	0.41%	(0.41%)	1.09%	17.31%	(0.93%)	(10.06%)
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	100.08%	100.08%	99.81%	97.14%	100.14%	101.49%

Note: Ten years of data will be presented when available.

Exhibit E-9

Bradley County, Tennessee
Schedule of Changes in the Total OPEB Liability and Related Ratios-Commercial Plan-Local Government Plan
Primary Government
For the Fiscal Year Ended June 30

Commercial Plan

Total OPEB Liability	2018	2019
Service Cost		
Interest	$ 260,439	$ 270,544
Changes in Benefit Terms	171,332	183,346
Differences Between Actual and Expected Experience	0	0
Changes in Assumptions or Other Inputs	0	0
Benefit Payments	0	0
Net Change in Total OPEB Liability	(132,230)	(132,230)
Total OPEB Liability, Beginning	$ 299,541	$ 321,660
	$ 4,221,453	$ 4,520,994
Total OPEB Liability, Ending		
	$ 4,520,994	$ 4,842,654
Covered Employee Payroll		
Total OPEB Liability as a percentage of covered employee payroll	$ 22,907,010	$ 25,541,623
	19.74%	18.96%

Notes:

Note 1: Ten years of data will be presented when available.

Note 2: No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75.

Exhibit E-10

Bradley County, Tennessee
Schedule of Changes in the Total OPEB Liability and Related Ratios - Local Education Plan
Discretely Presented Bradley County School Department
For the Fiscal Year Ended June 30

	2017	2018
Total OPEB Liability		
Service Cost	$ 1,225,979	$ 1,136,417
Interest	585,950	716,572
Changes in Benefit Terms	0	(604,653)
Differences Between Actual and Expected Experience	0	2,430,440
Changes in Assumptions or Other Inputs	(942,298)	875,777
Benefit Payments	(666,125)	(770,720)
Net Change in Total OPEB Liability	$ 203,506	$ 3,783,833
Total OPEB Liability, Beginning	19,173,855	19,377,361
Total OPEB Liability, Ending	$ 19,377,361	$ 23,161,194
Nonemployer Contributing Entity Proportionate Share of the Total OPEB Liability	$ 6,178,685	$ 5,252,959
Employer Proportionate Share of the Total OPEB Liability	13,198,676	17,908,235
Covered Employee Payroll	$ 47,115,568	$ 48,609,449
Net OPEB Liability as a Percentage of Covered Employee Payroll	41.13%	47.65%

Note 1: Ten years of data will be presented when available.

Note 2. Changes in assumptions. Changes in assumptions and other inputs reflect the effects of changes in the discount rate each period. The following are the discount rates used in each period:

2017	2.92%
2018	3.56%
2019	3.62%

Note 3: No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75.

TENNESSEE CONSOLIDATED RETIREMENT SYSTEM

Valuation Date:

Bradley County Hybrid Plan:
Actuarially determined contribution rates for fiscal year 2019 were calculated based on the June 30, 2017, actuarial valuation.

Bradley County Legacy Plan:
Actuarially determined contribution rates for fiscal year 2019 were calculated based on the June 30, 2017, actuarial valuation.

Methods and assumptions used for both plans to determine contribution rates:

Actuarial Cost Method	Entry Age Normal
Amortization Method	Level Dollar, Closed (Not to Exceed 20 Years)
Remaining Amortization Period	Varies by Year
Asset Valuation	10-Year Smoothed Within a 20% Corridor to Market Value
Inflation	2.5%
Salary Increases	Graded Salary Ranges from 8.72% to 3.44% Based on Age, Including Inflation, Averaging 4%
Investment Rate of Return	7.25%, Net of Investment Expense, Including Inflation
Retirement Age	Pattern of Retirement Determined by Experience Study
Mortality	Customized Table Based on Actual Experience Including an Adjustment for Some Anticipated Improvement
Cost of Living Adjustment	2.25%

Changes of Assumptions. In 2017, the following assumptions were changed: decreased inflation rate from 3.0 percent to 2.5 percent; decreased the investment rate of return from 7.5 percent to 7.25 percent; decreased the cost-of-living adjustment from 2.5 to 2.25 percent; decreased salary growth graded ranges from an average of 4.25 percent to an average of 4 percent; and modified mortality assumptions.

Combining and Individual Fund Financial Statements and Schedules

Nonmajor Governmental Funds

Special Revenue Funds

Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

Law Library Fund – The Law Library Fund is used to account for a special tax levied by private act on litigation. Proceeds of the tax must be expended for the benefit of the county's law library.

Public Library Fund – The Public Library Fund is used to account for transactions for the Bradley County/Cleveland Public Library, which is jointly funded by Bradley County and the City of Cleveland.

Solid Waste/Sanitation Fund – The Solid Waste/Sanitation Fund is used to account for transactions relating to Bradley County trash collection and waste disposal.

Drug Control Fund – The Drug Control Fund is used to account for revenues received from drug-related fines, forfeitures, and seizures.

Agriculture Center Fund – The Agriculture Center Fund is used to account for revenues and expenditures associated with the Agri-Business Center's operations.

Constitutional Officers - Fees Fund – The Constitutional Officers - Fees Fund is used to account for operating expenses paid directly from the fee and commission accounts of the trustee, clerks, register of deeds, and sheriff.

Capital Projects Funds

Capital Projects Funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

Community Development/Industrial Park Fund – The Community Development/ Industrial Park Fund is used to account for industrial park projects.

Energy Upgrade Projects Fund – The Energy Upgrade Projects Fund is used to account for energy efficiency upgrades to the courthouse building. This fund was closed during the year.

HUD Grant Projects Fund – The HUD Grant Projects Fund is used to account for Housing and Urban Development projects.

Education Capital Projects Fund – The Education Capital Projects Fund is used to account for debt issued by Bradley County that is subsequently contributed to the discretely presented Bradley County School Department and the City of Cleveland School System for construction and renovation projects.

Other Capital Projects Fund – The Other Capital Projects Fund is used to account for financial resources that are to be used for by the county for various capital outlays, including the acquisition or construction of capital facilities and other capital assets.

Exhibit F-1

Bradley County, Tennessee
Combining Balance Sheet
Nonmajor Governmental Funds
June 30, 2019

	Special Revenue Funds				
	Law Library	Public Library	Solid Waste / Sanitation	Drug Control	Agriculture Center
ASSETS					
Cash	$ 0	$ 0	$ 0	$ 0	$ 0
Equity in Pooled Cash and Investments	37,205	10,930	1,915,641	136,093	123,353
Accounts Receivable	0	0	0	0	0
Due from Other Governments	0	1,473	0	0	0
Due from Other Funds	0	0	0	0	0
Due from Component Units	0	0	0	0	0
Property Taxes Receivable	0	675,796	0	0	0
Allowance for Uncollectible Property Taxes	0	(18,090)	0	0	0
Notes Receivable - Long-term	0	0	0	0	0
Total Assets	$ 37,205	$ 670,109	$ 1,915,641	$ 136,093	$ 123,353
LIABILITIES					
Due to Other Funds	$ 0	$ 0	$ 0	$ 0	$ 0
Total Liabilities	$ 0	$ 0	$ 0	$ 0	$ 0
DEFERRED INFLOWS OF RESOURCES					
Deferred Current Property Taxes	$ 0	$ 650,813	$ 0	$ 0	$ 0
Deferred Delinquent Property Taxes	0	5,983	0	0	0
Total Deferred Inflows of Resources	$ 0	$ 656,796	$ 0	$ 0	$ 0

(Continued)

Exhibit F-1

Bradley County, Tennessee
Combining Balance Sheet
Nonmajor Governmental Funds (Cont.)

	Special Revenue Funds				
	Law Library	Public Library	Solid Waste / Sanitation	Drug Control	Agriculture Center
FUND BALANCES					
Restricted:					
Restricted for Administration of Justice	$ 37,205	$ 0	$ 0	$ 0	$ 0
Restricted for Public Safety	0	0	0	136,093	0
Restricted for Social, Cultural, and Recreational Services	0	13,313	0	0	0
Restricted for Capital Outlay	0	0	0	0	0
Committed:					
Committed for General Government	0	0	0	0	0
Committed for Finance	0	0	0	0	0
Committed for Administration of Justice	0	0	0	0	0
Committed for Public Health and Welfare	0	0	1,915,641	0	0
Committed for Social, Cultural, and Recreational Services	0	0	0	0	123,353
Committed for Capital Outlay	0	0	0	0	0
Total Fund Balances	$ 37,205	$ 13,313	$ 1,915,641	$ 136,093	$ 123,353
Total Liabilities, Deferred Inflows of Resources, and Fund Balances	$ 37,205	$ 670,109	$ 1,915,641	$ 136,093	$ 123,353

(Continued)

Exhibit F-1

Bradley County, Tennessee
Combining Balance Sheet
Nonmajor Governmental Funds (Cont.)

	Special Revenue Funds (Cont.)		Capital Projects Funds	
	Constitu - tional Officers - Fees	Total	Community Development/ Industrial Park	HUD Grant Projects
ASSETS				
Cash	$ 543,821	$ 543,821	$ 0	$ 0
Equity in Pooled Cash and Investments	0	2,223,222	322,486	138,929
Accounts Receivable	2,954	2,954	0	284
Due from Other Governments	0	1,473	0	0
Due from Other Funds	0	0	5,000	0
Due from Component Units	0	0	0	0
Property Taxes Receivable	0	675,796	0	0
Allowance for Uncollectible Property Taxes	0	(18,090)	0	0
Notes Receivable - Long-term	0	0	0	33,131
Total Assets	$ 546,775	$ 3,429,176	$ 327,486	$ 172,344
LIABILITIES				
Due to Other Funds	$ 0	$ 0	$ 2,586,984	$ 0
Total Liabilities	$ 0	$ 0	$ 2,586,984	$ 0
DEFERRED INFLOWS OF RESOURCES				
Deferred Current Property Taxes	$ 0	$ 650,813	$ 0	$ 0
Deferred Delinquent Property Taxes	0	5,983	0	0
Total Deferred Inflows of Resources	$ 0	$ 656,796	$ 0	$ 0

(Continued)

Exhibit F-1

Bradley County, Tennessee
Combining Balance Sheet
Nonmajor Governmental Funds (Cont.)

	Special Revenue Funds (Cont.)		Capital Projects Funds	
FUND BALANCES	Constitu - tional Officers - Fees	Total	Community Development/ Industrial Park	HUD Grant Projects
Restricted:				
Restricted for Administration of Justice	$ 0	$ 37,205	$ 0	$ 0
Restricted for Public Safety	0	136,093	0	0
Restricted for Social, Cultural, and Recreational Services	0	13,313	0	0
Restricted for Capital Outlay	0	0	0	33,131
Committed:				
Committed for General Government	89,939	89,939	0	0
Committed for Finance	291,760	291,760	0	0
Committed for Administration of Justice	165,076	165,076	0	0
Committed for Public Health and Welfare	0	1,915,641	0	0
Committed for Social, Cultural, and Recreational Services	0	123,353	0	0
Committed for Capital Outlay	0	0	0	139,213
Unassigned	0	0	(2,259,498)	0
Total Fund Balances	$ 546,775	$ 2,772,380	$ (2,259,498)	$ 172,344
Total Liabilities, Deferred Inflows of Resources, and Fund Balances	$ 546,775	$ 3,429,176	$ 327,486	$ 172,344

(Continued)

Exhibit F-1

Bradley County, Tennessee
Combining Balance Sheet
Nonmajor Governmental Funds (Cont.)

	Capital Projects Funds (Cont.)		
	Other Capital Projects	Total	Total Nonmajor Governmental Funds
ASSETS			
Cash	$ 0	$ 0	$ 543,821
Equity in Pooled Cash and Investments	1,484,039	1,945,454	4,168,676
Accounts Receivable	63,603	63,887	66,841
Due from Other Governments	2,532	2,532	4,005
Due from Other Funds	0	5,000	5,000
Due from Component Units	40,000	40,000	40,000
Property Taxes Receivable	1,152,531	1,152,531	1,828,327
Allowance for Uncollectible Property Taxes	(26,371)	(26,371)	(44,461)
Notes Receivable - Long-term	0	33,131	33,131
Total Assets	$ 2,716,334	$ 3,216,164	$ 6,645,340
LIABILITIES			
Due to Other Funds	$ 0	$ 2,586,984	$ 2,586,984
Total Liabilities	$ 0	$ 2,586,984	$ 2,586,984
DEFERRED INFLOWS OF RESOURCES			
Deferred Current Property Taxes	$ 1,119,025	$ 1,119,025	$ 1,769,838
Deferred Delinquent Property Taxes	6,193	6,193	12,176
Total Deferred Inflows of Resources	$ 1,125,218	$ 1,125,218	$ 1,782,014

(Continued)

Exhibit F-1

Bradley County, Tennessee
Combining Balance Sheet
Nonmajor Governmental Funds (Cont.)

	Capital Projects Funds (Cont.)		
	Other Capital Projects	Total	Total Nonmajor Governmental Funds
FUND BALANCES			
Restricted:			
Restricted for Administration of Justice	$ 0	$ 0	$ 37,205
Restricted for Public Safety	0	0	136,093
Restricted for Social, Cultural, and Recreational Services	0	0	13,313
Restricted for Capital Outlay	0	(2,226,367)	(2,226,367)
Committed:			
Committed for General Government	0	0	89,939
Committed for Finance	0	0	291,760
Committed for Administration of Justice	0	0	165,076
Committed for Public Health and Welfare	0	0	1,915,641
Committed for Social, Cultural, and Recreational Services	0	0	123,353
Committed for Capital Outlay	1,591,116	1,730,329	1,730,329
Total Fund Balances	$ 1,591,116	$ (496,038)	$ 2,276,342
Total Liabilities, Deferred Inflows of Resources, and Fund Balances	$ 2,716,334	$ 3,216,164	$ 6,645,340

Exhibit F-2

Bradley County, Tennessee
Combining Statement of Revenues, Expenditures,
and Changes in Fund Balances
Nonmajor Governmental Funds
For the Year Ended June 30, 2019

	Special Revenue Funds				
	Law Library	Public Library	Solid Waste / Sanitation	Drug Control	Agriculture Center
Revenues					
Local Taxes	$ 652	$ 588,759	$ 0	$ 0	$ 268,813
Fines, Forfeitures, and Penalties	932	0	0	77,409	0
Charges for Current Services	11,730	0	0	0	0
Other Local Revenues	0	0	0	3,000	0
State of Tennessee	0	16,435	97,163	0	0
Other Governments and Citizens Groups	0	0	10,000	0	0
Total Revenues	$ 13,314	$ 605,194	$ 107,163	$ 80,409	$ 268,813
Expenditures					
Current:					
General Government	$ 0	$ 0	$ 0	$ 0	$ 0
Finance	0	0	0	0	0
Administration of Justice	0	0	0	0	0
Public Safety	0	0	0	94,390	0
Public Health and Welfare	0	0	183,310	6,000	0
Social, Cultural, and Recreational Services	8,418	654,002	0	0	260,799
Other Operations	143	11,547	28,000	793	2,688
Debt Service:					
Interest on Debt	0	0	0	0	0
Capital Projects	0	0	0	0	0
Capital Projects - Donated	0	0	0	0	0
Total Expenditures	$ 8,561	$ 665,549	$ 211,310	$ 101,183	$ 263,487

(Continued)

Exhibit F-2

Bradley County, Tennessee
Combining Statement of Revenues, Expenditures,
and Changes in Fund Balances
Nonmajor Governmental Funds (Cont.)

	Special Revenue Funds				
	Law Library	Public Library	Solid Waste / Sanitation	Drug Control	Agriculture Center
Excess (Deficiency) of Revenues Over Expenditures	$ 4,753	$ (60,355)	$ (104,147)	$ (20,774)	$ 5,326
Other Financing Sources (Uses)					
Other Loans Issued	$ 0	$ 0	$ 0	$ 0	$ 0
Total Other Financing Sources (Uses)	$ 0	$ 0	$ 0	$ 0	$ 0
Net Change in Fund Balances	$ 4,753	$ (60,355)	$ (104,147)	$ (20,774)	$ 5,326
Fund Balance, July 1, 2018	32,452	73,668	2,019,788	156,867	118,027
Fund Balance, June 30, 2019	$ 37,205	$ 13,313	$ 1,915,641	$ 136,093	$ 123,353

(Continued)

Exhibit F-2

Bradley County, Tennessee
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Nonmajor Governmental Funds (Cont.)

	Special Revenue Funds (Cont.)		Capital Projects Funds			
	Constitu - tional Officers - Fees	Total	Community Development/ Industrial Park	Energy Upgrade Projects	HUD Grant Projects	Education Capital Projects
Revenues						
Local Taxes	$ 0	$ 858,224	$ 343,931	$ 0	$ 0	$ 0
Fines, Forfeitures, and Penalties	0	78,341	0	0	0	0
Charges for Current Services	2,256,909	2,268,639	0	0	0	0
Other Local Revenues	0	3,000	0	0	3,168	0
State of Tennessee	0	113,598	0	0	0	0
Other Governments and Citizens Groups	0	10,000	0	0	0	0
Total Revenues	$ 2,256,909	$ 3,331,802	$ 343,931	$ 0	$ 3,168	$ 0
Expenditures						
Current:						
General Government	$ 376,112	$ 376,112	$ 0	$ 0	$ 0	$ 0
Finance	1,615,532	1,615,532	0	0	0	0
Administration of Justice	228,147	228,147	0	0	0	0
Public Safety	0	94,390	0	0	0	0
Public Health and Welfare	0	189,310	0	0	0	0
Social, Cultural, and Recreational Services	0	923,219	0	0	0	0
Other Operations	0	43,171	325,281	0	31	0
Debt Service:						
Interest on Debt	0	0	54,571	0	0	0
Capital Projects	0	0	0	89,776	0	0
Capital Projects - Donated	0	0	0	0	0	3,449,754
Total Expenditures	$ 2,219,791	$ 3,469,881	$ 379,852	$ 89,776	$ 31	$ 3,449,754

(Continued)

Exhibit F-2

Bradley County, Tennessee
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Nonmajor Governmental Funds (Cont.)

	Special Revenue Funds (Cont.)		Capital Projects Funds			
	Constitu - tional Officers - Fees	Total	Community Development/ Industrial Park	Energy Upgrade Projects	HUD Grant Projects	Education Capital Projects
Excess (Deficiency) of Revenues Over Expenditures	$ 37,118	$ (138,079)	$ (35,921)	$ (89,776)	$ 3,137	$ (3,449,754)
Other Financing Sources (Uses)						
Other Loans Issued	$ 0	$ 0	$ 0	$ 0	$ 0	$ 3,449,754
Total Other Financing Sources (Uses)	$ 0	$ 0	$ 0	$ 0	$ 0	$ 3,449,754
Net Change in Fund Balances	$ 37,118	$ (138,079)	$ (35,921)	$ (89,776)	$ 3,137	$ 0
Fund Balance, July 1, 2018	509,657	2,910,459	(2,223,577)	89,776	169,207	0
Fund Balance, June 30, 2019	$ 546,775	$ 2,772,380	$ (2,259,498)	$ 0	$ 172,344	$ 0

(Continued)

Exhibit F-2

Bradley County, Tennessee
Combining Statement of Revenues, Expenditures,
and Changes in Fund Balances
Nonmajor Governmental Funds (Cont.)

	Capital Projects Funds (Cont.)		
	Other Capital Projects	Total	Total Nonmajor Governmental Funds
Revenues			
Local Taxes	$ 614,888	$ 958,819	$ 1,817,043
Fines, Forfeitures, and Penalties	0	0	78,341
Charges for Current Services	0	0	2,268,639
Other Local Revenues	1,362,049	1,365,217	1,368,217
State of Tennessee	630,167	630,167	743,765
Other Governments and Citizens Groups	0	0	10,000
Total Revenues	$ 2,607,104	$ 2,954,203	$ 6,286,005
Expenditures			
Current:			
General Government	$ 0	$ 0	$ 376,112
Finance	0	0	1,615,532
Administration of Justice	0	0	228,147
Public Safety	0	0	94,390
Public Health and Welfare	0	0	189,310
Social, Cultural, and Recreational Services	0	0	923,219
Other Operations	16,365	341,677	384,848
Debt Service:			
Interest on Debt	0	54,571	54,571
Capital Projects	1,753,940	1,843,716	1,843,716
Capital Projects - Donated	0	3,449,754	3,449,754
Total Expenditures	$ 1,770,305	$ 5,689,718	$ 9,159,599

(Continued)

Exhibit F-2

Bradley County, Tennessee
Combining Statement of Revenues, Expenditures,
and Changes in Fund Balances
Nonmajor Governmental Funds (Cont.)

	Capital Projects Funds (Cont.)		
	Other Capital Projects	Total	Total Nonmajor Governmental Funds
Excess (Deficiency) of Revenues Over Expenditures	$ 836,799	$ (2,735,515)	$ (2,873,594)
Other Financing Sources (Uses)			
Other Loans Issued	$ 0	$ 3,449,754	$ 3,449,754
Total Other Financing Sources (Uses)	$ 0	$ 3,449,754	$ 3,449,754
Net Change in Fund Balances	$ 836,799	$ 714,239	$ 576,160
Fund Balance, July 1, 2018	754,317	(1,210,277)	1,700,182
Fund Balance, June 30, 2019	$ 1,591,116	$ (496,038)	$ 2,276,342

Exhibit F-3

Bradley County, Tennessee
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Actual and Budget
Law Library Fund
For the Year Ended June 30, 2019

	Actual	Budgeted Amounts Original	Budgeted Amounts Final	Variance with Final Budget - Positive (Negative)
Revenues				
Local Taxes	$ 652	$ 500	$ 500	$ 152
Fines, Forfeitures, and Penalties	932	1,250	887	45
Charges for Current Services	11,730	11,000	10,721	1,009
Total Revenues	$ 13,314	$ 12,750	$ 12,108	$ 1,206
Expenditures				
Social, Cultural, and Recreational Services				
Libraries	$ 8,418	$ 12,600	$ 12,600	$ 4,182
Other Operations				
Other Charges	143	150	150	7
Total Expenditures	$ 8,561	$ 12,750	$ 12,750	$ 4,189
Excess (Deficiency) of Revenues Over Expenditures	$ 4,753	$ 0	$ (642)	$ 5,395
Net Change in Fund Balance	$ 4,753	$ 0	$ (642)	$ 5,395
Fund Balance, July 1, 2018	32,452	27,991	27,991	4,461
Fund Balance, June 30, 2019	$ 37,205	$ 27,991	$ 27,349	$ 9,856

Exhibit F-4

Bradley County, Tennessee
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Actual and Budget
Public Library Fund
For the Year Ended June 30, 2019

	Actual	Budgeted Amounts Original	Budgeted Amounts Final	Variance with Final Budget - Positive (Negative)
Revenues				
Local Taxes	$ 588,759	$ 609,539	$ 585,883	$ 2,876
State of Tennessee	16,435	13,500	13,500	2,935
Total Revenues	$ 605,194	$ 623,039	$ 599,383	$ 5,811
Expenditures				
Social, Cultural, and Recreational Services				
Libraries	$ 654,002	$ 654,000	$ 654,002	$ 0
Other Operations				
Other Charges	11,547	15,000	11,547	0
Total Expenditures	$ 665,549	$ 669,000	$ 665,549	$ 0
Excess (Deficiency) of Revenues Over Expenditures	$ (60,355)	$ (45,961)	$ (66,166)	$ 5,811
Net Change in Fund Balance	$ (60,355)	$ (45,961)	$ (66,166)	$ 5,811
Fund Balance, July 1, 2018	73,668	73,561	73,561	107
Fund Balance, June 30, 2019	$ 13,313	$ 27,600	$ 7,395	$ 5,918

Exhibit F-5

Bradley County, Tennessee
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
Solid Waste/Sanitation Fund
For the Year Ended June 30, 2019

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2018	Add: Encumbrances 6/30/2019	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts Original	Budgeted Amounts Final	Variance with Final Budget - Positive (Negative)
Revenues							
State of Tennessee	$ 97,163	$ 0	$ 0	$ 97,163	$ 65,000	$ 102,163	$ (5,000)
Other Governments and Citizens Groups	10,000	0	0	10,000	10,000	10,000	0
Total Revenues	$ 107,163	$ 0	$ 0	$ 107,163	$ 75,000	$ 112,163	$ (5,000)
Expenditures							
Public Health and Welfare							
Other Waste Collection	$ 65,000	$ 0	$ 0	$ 65,000	$ 65,000	$ 65,000	$ 0
Recycling Center	118,310	(23,500)	6,000	100,810	112,274	112,720	11,910
Other Operations							
Other Charges	0	0	0	0	700	0	0
Contributions to Other Agencies	28,000	0	0	28,000	28,000	28,000	0
Total Expenditures	$ 211,310	$ (23,500)	$ 6,000	$ 193,810	$ 205,974	$ 205,720	$ 11,910
Excess (Deficiency) of Revenues Over Expenditures	$ (104,147)	$ 23,500	$ (6,000)	$ (86,647)	$ (130,974)	$ (93,557)	$ 6,910
Net Change in Fund Balance	$ (104,147)	$ 23,500	$ (6,000)	$ (86,647)	$ (130,974)	$ (93,557)	$ 6,910
Fund Balance, July 1, 2018	2,019,788	(23,500)	0	1,996,288	1,992,640	1,992,640	3,648
Fund Balance, June 30, 2019	$ 1,915,641	$ 0	$ (6,000)	$ 1,909,641	$ 1,861,666	$ 1,899,083	$ 10,558

Exhibit F-6

Bradley County, Tennessee
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
Drug Control Fund
For the Year Ended June 30, 2019

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2018	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts Original	Budgeted Amounts Final	Variance with Final Budget - Positive (Negative)
Revenues						
Fines, Forfeitures, and Penalties	$ 77,409	$ 0	$ 77,409	$ 117,240	$ 72,065	$ 5,344
Other Local Revenues	3,000	0	3,000	10,000	3,000	0
Total Revenues	$ 80,409	$ 0	$ 80,409	$ 127,240	$ 75,065	$ 5,344
Expenditures						
Public Safety						
Sheriff's Department	$ 10,823	$ 0	$ 10,823	$ 46,000	$ 11,523	$ 700
Drug Enforcement	83,567	(842)	82,725	140,151	87,457	4,732
Public Health and Welfare						
Alcohol and Drug Programs	6,000	0	6,000	6,000	6,000	0
Other Operations						
Other Charges	793	0	793	1,500	806	13
Total Expenditures	$ 101,183	$ (842)	$ 100,341	$ 193,651	$ 105,786	$ 5,445
Excess (Deficiency) of Revenues Over Expenditures	$ (20,774)	$ 842	$ (19,932)	$ (66,411)	$ (30,721)	$ 10,789
Net Change in Fund Balance	$ (20,774)	$ 842	$ (19,932)	$ (66,411)	$ (30,721)	$ 10,789
Fund Balance, July 1, 2018	156,867	(842)	156,025	83,949	83,949	72,076
Fund Balance, June 30, 2019	$ 136,093	$ 0	$ 136,093	$ 17,538	$ 53,228	$ 82,865

Exhibit F-7

Bradley County, Tennessee
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Actual and Budget
Agriculture Center Fund
For the Year Ended June 30, 2019

	Actual	Budgeted Amounts Original	Budgeted Amounts Final	Variance with Final Budget - Positive (Negative)
Revenues				
Local Taxes	$ 268,813	$ 267,650	$ 277,003	$ (8,190)
Total Revenues	$ 268,813	$ 267,650	$ 277,003	$ (8,190)
Expenditures				
Social, Cultural, and Recreational Services				
Other Social, Cultural, and Recreational	$ 260,799	$ 266,746	$ 266,624	$ 5,825
Other Operations				
Other Charges	2,688	2,519	2,688	0
Total Expenditures	$ 263,487	$ 269,265	$ 269,312	$ 5,825
Excess (Deficiency) of Revenues Over Expenditures	$ 5,326	$ (1,615)	$ 7,691	$ (2,365)
Net Change in Fund Balance	$ 5,326	$ (1,615)	$ 7,691	$ (2,365)
Fund Balance, July 1, 2018	118,027	90,154	90,154	27,873
Fund Balance, June 30, 2019	$ 123,353	$ 88,539	$ 97,845	$ 25,508

Exhibit F-8

Bradley County, Tennessee
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Actual and Budget
Community Development/Industrial Park Fund
For the Year Ended June 30, 2019

	Actual	Budgeted Amounts Original	Budgeted Amounts Final	Variance with Final Budget - Positive (Negative)
Revenues				
Local Taxes	$ 343,931	$ 344,300	$ 344,300	$ (369)
Total Revenues	$ 343,931	$ 344,300	$ 344,300	$ (369)
Expenditures				
Other Operations				
Industrial Development	$ 321,841	$ 734,124	$ 734,124	$ 412,283
Other Charges	3,440	6,000	6,000	2,560
Interest on Debt				
General Government	54,571	0	250,000	195,429
Total Expenditures	$ 379,852	$ 740,124	$ 990,124	$ 610,272
Excess (Deficiency) of Revenues Over Expenditures	$ (35,921)	$ (395,824)	$ (645,824)	$ 609,903
Other Financing Sources (Uses)				
Transfers Out	$ 0	$ (250,000)	$ 0	$ 0
Total Other Financing Sources	$ 0	$ (250,000)	$ 0	$ 0
Net Change in Fund Balance	$ (35,921)	$ (645,824)	$ (645,824)	$ 609,903
Fund Balance, July 1, 2018	(2,223,577)	758,745	758,745	(2,982,322)
Fund Balance, June 30, 2019	$ (2,259,498)	$ 112,921	$ 112,921	$ (2,372,419)

Exhibit F-9

Bradley County, Tennessee
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
Other Capital Projects Fund
For the Year Ended June 30, 2019

	Actual (GAAP Basis)	Add: Encumbrances 6/30/2019	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts Original	Budgeted Amounts Final	Variance with Final Budget - Positive (Negative)
Revenues						
Local Taxes	$ 614,888	$ 0	$ 614,888	$ 648,887	$ 620,184	$ (5,296)
Other Local Revenues	1,362,049	0	1,362,049	987,600	1,309,430	52,619
State of Tennessee	630,167	0	630,167	10,516	624,039	6,128
Total Revenues	$ 2,607,104	$ 0	$ 2,607,104	$ 1,647,003	$ 2,553,653	$ 53,451
Expenditures						
Other Operations						
Other Charges	$ 16,365	$ 0	$ 16,365	$ 25,000	$ 16,500	$ 135
Capital Projects						
Other General Government Projects	764,038	77,317	841,355	1,000,000	1,715,000	873,645
Education Capital Projects	989,902	0	989,902	1,150,000	1,150,000	160,098
Total Expenditures	$ 1,770,305	$ 77,317	$ 1,847,622	$ 2,175,000	$ 2,881,500	$ 1,033,878
Excess (Deficiency) of Revenues Over Expenditures	$ 836,799	$ (77,317)	$ 759,482	$ (527,997)	$ (327,847)	$ 1,087,329
Net Change in Fund Balance	$ 836,799	$ (77,317)	$ 759,482	$ (527,997)	$ (327,847)	$ 1,087,329
Fund Balance, July 1, 2018	754,317	0	754,317	620,768	620,768	133,549
Fund Balance, June 30, 2019	$ 1,591,116	$ (77,317)	$ 1,513,799	$ 92,771	$ 292,921	$ 1,220,878

Major Governmental Fund

General Debt Service Fund

The General Debt Service Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

Exhibit G

Bradley County, Tennessee
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Actual and Budget
General Debt Service Fund
For the Year Ended June 30, 2019

	Actual	Budgeted Amounts Original	Budgeted Amounts Final	Variance with Final Budget - Positive (Negative)
Revenues				
Local Taxes	$ 8,891,510	$ 8,952,377	$ 8,902,771	$ (11,261)
Other Local Revenues	0	5,250	5,250	(5,250)
State of Tennessee	243,282	160,494	170,494	72,788
Federal Government	306,987	303,387	303,387	3,600
Other Governments and Citizens Groups	1,093,590	0	1,093,590	0
Total Revenues	$ 10,535,369	$ 9,421,508	$ 10,475,492	$ 59,877
Expenditures				
Other Operations				
Other Charges	$ 176,857	$ 162,500	$ 176,857	$ 0
Principal on Debt				
General Government	1,477,744	1,640,617	1,831,075	353,331
Education	4,929,024	4,237,714	4,929,024	0
Interest on Debt				
General Government	355,964	456,612	484,076	128,112
Education	2,394,193	2,060,545	2,394,193	0
Other Debt Service				
General Government	90,546	200,000	95,034	4,488
Education	427,068	400,000	439,780	12,712
Total Expenditures	$ 9,851,396	$ 9,157,988	$ 10,350,039	$ 498,643
Excess (Deficiency) of Revenues Over Expenditures	$ 683,973	$ 263,520	$ 125,453	$ 558,520
Other Financing Sources (Uses)				
Refunding Debt Issued	$ 19,960,000	$ 0	$ 19,960,000	$ 0
Premiums on Debt Sold	1,818,890	0	1,818,890	0
Transfers In	212,413	212,413	212,413	0
Discounts on Debt Issued	(114,725)	0	(114,725)	0
Payments to Refunded Debt Escrow Agent	(21,515,000)	0	(21,515,000)	0
Total Other Financing Sources	$ 361,578	$ 212,413	$ 361,578	$ 0
Net Change in Fund Balance	$ 1,045,551	$ 475,933	$ 487,031	$ 558,520
Fund Balance, July 1, 2018	6,885,123	9,450,614	9,450,614	(2,565,491)
Fund Balance, June 30, 2019	$ 7,930,674	$ 9,926,547	$ 9,937,645	$ (2,006,971)

Fiduciary Funds

Agency Funds are used to account for assets held by the county as an agent for individuals, private organizations, other governments, and/or other funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

Cities - Sales Tax Fund – The Cities - Sales Tax Fund is used to account for the second half of sales tax revenues collected inside incorporated cities of the county. These revenues are received by the county from the State of Tennessee and forwarded to the various cities on a monthly basis.

Cities - Mixed Drink Tax in Litigation Fund – The Cities - Mixed Drink Tax in Litigation Fund is used to account for mixed drink tax proceeds received subsequent to March 2014. The City of Cleveland had asked for a ruling from the court as to how the proceeds are to be prorated between Bradley County and the cities. The county trustee is holding these proceeds until a ruling is made.

City School ADA - Cleveland Fund – The City School ADA - Cleveland Fund is used to account for the city school system's share of education revenues collected by the county that must be apportioned between the various school systems on an average daily attendance basis. These collections are remitted to the city school system on a monthly basis.

City of Charleston Fund – The City of Charleston Fund is used to account for property taxes collected by the county trustee on behalf of the City of Charleston. These collections are remitted to the city on a monthly basis.

Constitutional Officers - Agency Fund – The Constitutional Officers - Agency Fund is used to account for amounts collected in an agency capacity by the county clerk, circuit and general sessions courts clerk, clerk and master, register of deeds, and sheriff. Such collections include amounts due the state, cities, other county funds, litigants, heirs, and others.

Exhibit H-1

Bradley County, Tennessee
Combining Statement of Fiduciary Assets and Liabilities
Fiduciary Funds
June 30, 2019

	Agency Funds				
	Cities - Sales Tax	City School ADA - Cleveland	Cities - Mixed Drink Tax In Litigation	Constitu - tional Officers - Agency	Total
ASSETS					
Cash	$ 0	$ 0	$ 0	$ 8,487,914	$ 8,487,914
Equity in Pooled Cash and Investments	0	139	21,216	0	21,355
Accounts Receivable	0	0	0	8,570	8,570
Due from Other Governments	1,273,089	663,841	117	0	1,937,047
Property Taxes Receivable	0	6,700,521	0	0	6,700,521
Allowance for Uncollectible Property Taxes	0	(193,618)	0	0	(193,618)
Total Assets	$ 1,273,089	$ 7,170,883	$ 21,333	$ 8,496,484	$ 16,961,789
LIABILITIES					
Due to Other Taxing Units	$ 1,273,089	$ 7,170,883	$ 21,333	$ 0	$ 8,465,305
Due to Litigants, Heirs, and Others	0	0	0	8,496,484	8,496,484
Total Liabilities	$ 1,273,089	$ 7,170,883	$ 21,333	$ 8,496,484	$ 16,961,789

Exhibit H-2

Bradley County, Tennessee
Combining Statement of Changes in Assets and Liabilities - All Agency Funds
For the Year Ended June 30, 2019

	Beginning Balance	Additions	Deductions	Ending Balance
Cities - Sales Tax Fund				
Assets				
Equity in Pooled Cash and Investments	$ 0	$ 13,534,702	$ 13,534,702	$ 0
Due from Other Governments	2,207,842	1,273,089	2,207,842	1,273,089
Total Assets	$ 2,207,842	$ 14,807,791	$ 15,742,544	$ 1,273,089
Liabilities				
Due to Other Taxing Units	$ 2,207,842	$ 14,807,791	$ 15,742,544	$ 1,273,089
Total Liabilities	$ 2,207,842	$ 14,807,791	$ 15,742,544	$ 1,273,089
Cities - Mixed Drink Tax In Litigation Fund				
Assets				
Equity in Pooled Cash and Investments	$ 18,678	$ 2,538	$ 0	$ 21,216
Due from Other Governments	782	117	782	117
Total Assets	$ 19,460	$ 2,655	$ 782	$ 21,333
Liabilities				
Due to Other Taxing Units	$ 19,460	$ 2,655	$ 782	$ 21,333
Total Liabilities	$ 19,460	$ 2,655	$ 782	$ 21,333
City School ADA - Cleveland Fund				
Assets				
Equity in Pooled Cash and Investments	$ 8,090	$ 14,136,550	$ 14,144,501	$ 139
Due from Other Governments	1,244,488	663,841	1,244,488	663,841
Taxes Receivable	6,975,111	6,700,521	6,975,111	6,700,521
Allowance for Uncollectible Taxes	(209,096)	(193,618)	(209,096)	(193,618)
Total Assets	$ 8,018,593	$ 21,307,294	$ 22,155,004	$ 7,170,883
Liabilities				
Due to Other Taxing Units	$ 8,018,593	$ 21,307,294	$ 22,155,004	$ 7,170,883
Total Liabilities	$ 8,018,593	$ 21,307,294	$ 22,155,004	$ 7,170,883

(Continued)

Exhibit H-2

Bradley County, Tennessee
Combining Statement of Changes in Assets and
Liabilities - All Agency Funds (Cont.)

	Beginning Balance	Additions	Deductions	Ending Balance
City of Charleston				
Assets				
Equity in Pooled Cash and Investments	$ 0	$ 63,979	$ 63,979	$ 0
Total Assets	$ 0	$ 63,979	$ 63,979	$ 0
Liabilities				
Due to Other Taxing Units	$ 0	$ 63,979	$ 63,979	$ 0
Total Liabilities	$ 0	$ 63,979	$ 63,979	$ 0
Constitutional Officers - Agency Fund				
Assets				
Cash	$ 7,685,725	$ 24,565,673	$ 23,763,484	$ 8,487,914
Accounts Receivable	8,716	8,570	8,716	8,570
Total Assets	$ 7,694,441	$ 24,574,243	$ 23,772,200	$ 8,496,484
Liabilities				
Due to Litigants, Heirs, and Others	$ 7,694,441	$ 24,574,243	$ 23,772,200	$ 8,496,484
Total Liabilities	$ 7,694,441	$ 24,574,243	$ 23,772,200	$ 8,496,484
Totals - All Agency Funds				
Assets				
Cash	$ 7,685,725	$ 24,565,673	$ 23,763,484	$ 8,487,914
Equity in Pooled Cash and Investments	26,768	27,737,769	27,743,182	21,355
Accounts Receivable	8,716	8,570	8,716	8,570
Due from Other Governments	3,453,112	1,937,047	3,453,112	1,937,047
Taxes Receivable	6,975,111	6,700,521	6,975,111	6,700,521
Allowance for Uncollectible Taxes	(209,096)	(193,618)	(209,096)	(193,618)
Total Assets	$ 17,940,336	$ 60,755,962	$ 61,734,509	$ 16,961,789
Liabilities				
Due to Other Taxing Units	$ 10,245,895	$ 36,181,719	$ 37,962,309	$ 8,465,305
Due to Litigants, Heirs, and Others	7,694,441	24,574,243	23,772,200	8,496,484
Total Liabilities	$ 17,940,336	$ 60,755,962	$ 61,734,509	$ 16,961,789

Bradley County School Department

This section presents combining and individual fund financial statements for the Bradley County School Department, a discretely presented component unit. The School Department uses a General Fund and two Special Revenue Funds.

General Purpose School Fund – The General Purpose School Fund is used to account for general operations of the School Department.

School Federal Projects Fund – The School Federal Projects Fund is used to account for restricted federal revenues, which must be expended on specific education programs.

Central Cafeteria Fund – The Central Cafeteria Fund is used to account for the cafeteria operations in each of the schools.

Education Capital Projects Fund – The Education Capital Projects Fund is used to account for funds contributed from Bradley County for construction and renovation projects in county schools.

Exhibit I-1

Bradley County, Tennessee
Statement of Activities
Discretely Presented Bradley County School Department
For the Year Ended June 30, 2019

Functions/Programs	Expenses	Program Revenues: Charges for Services	Program Revenues: Operating Grants and Contributions	Program Revenues: Capital Grants and Contributions	Net (Expense) Revenue and Changes in Net Position: Total Governmental Activities
Governmental Activities:					
Instruction	$ 51,119,318	$ 14,380	$ 3,278,204	$ 2,560,301	$ (45,266,433)
Support Services	26,993,717	0	3,180,534	0	(23,813,183)
Operation of Non-instructional Services	7,380,909	1,590,531	4,658,671	0	(1,131,707)
Total Governmental Activities	$ 85,493,944	$ 1,604,911	$ 11,117,409	$ 2,560,301	$ (70,211,323)
General Revenues:					
Taxes:					
Property Taxes Levied for General Purposes					$ 12,871,813
Local Option Sales Taxes					11,518,536
Income Tax					23,723
Business Tax					4,281
Grants and Contributions Not Restricted to Specific Programs					52,545,162
Unrestricted Investment Earnings					143,094
Miscellaneous					70,773
Total General Revenues					$ 77,177,382
Insurance Recovery					$ 16,898
Change in Net Position					$ 6,982,957
Net Position, July 1, 2018					70,230,589
Net Position, June 30, 2019					$ 77,213,546

Exhibit I-2

Bradley County, Tennessee
Balance Sheet - Governmental Funds
Discretely Presented Bradley County School Department
June 30, 2019

	Major Fund	Nonmajor Funds	
	General Purpose School	Other Govern-mental Funds	Total Governmental Funds
ASSETS			
Cash	$ 0	$ 8,123	$ 8,123
Equity in Pooled Cash and Investments	14,979,684	4,600,778	19,580,462
Due from Other Governments	2,683,785	333,117	3,016,902
Due from Other Funds	936	0	936
Due from Primary Government	89,903	0	89,903
Property Taxes Receivable	11,900,264	0	11,900,264
Allowance for Uncollectible Property Taxes	(346,822)	0	(346,822)
Restricted Assets	184,018	0	184,018
Total Assets	$ 29,491,768	$ 4,942,018	$ 34,433,786
LIABILITIES			
Accounts Payable	$ 126,765	$ 440	$ 127,205
Accrued Payroll	6,667,595	476,170	7,143,765
Payroll Deductions Payable	1,156,300	122,488	1,278,788
Due to Other Funds	0	936	936
Due to Primary Government	40,000	0	40,000
Total Liabilities	$ 7,990,660	$ 600,034	$ 8,590,694
DEFERRED INFLOWS OF RESOURCES			
Deferred Current Property Taxes	$ 11,403,126	$ 0	$ 11,403,126
Deferred Delinquent Property Taxes	130,399	0	130,399
Total Deferred Inflows of Resources	$ 11,533,525	$ 0	$ 11,533,525
FUND BALANCES			
Restricted:			
Restricted for Education	$ 228,262	$ 1,670,732	$ 1,898,994
Restricted for Capital Projects	0	2,371,252	2,371,252
Restricted for Hybrid Retirement Stabilization Funds	184,018	0	184,018
Committed:			
Committed for Education	0	300,000	300,000
Assigned:			
Assigned for Education	398,388	0	398,388
Unassigned	9,156,915	0	9,156,915
Total Fund Balances	$ 9,967,583	$ 4,341,984	$ 14,309,567
Total Liabilities, Deferred Inflows of Resources, and Fund Balances	$ 29,491,768	$ 4,942,018	$ 34,433,786

Exhibit I-3

Bradley County, Tennessee
Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Position
Discretely Presented Bradley County School Department
June 30, 2019

Amounts reported for governmental activities in the statement of net position (Exhibit A) are different because:

Total fund balances - balance sheet - governmental funds (Exhibit I-2)		$ 14,309,567
(1) Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds.		
Add: land	$ 1,620,912	
Add: construction in progress	19,605,943	
Add: buildings and improvements net of accumulated depreciation	60,854,072	
Add: other capital assets net of accumulated depreciation	2,948,971	85,029,898
(2) Long-term liabilities are not due and payable in the current period and therefore are not reported in the governmental funds.		
Less: contributions due on primary government debt for capital leases	$ (15,011,009)	
Less: other postemployment benefits liability	(17,908,235)	(32,919,244)
(3) Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be amortized and recognized as components of pension expense in future years:		
Add: deferred outflows of resources related to pensions	$ 8,107,683	
Less: deferred inflows of resources related to pensions	(6,044,550)	
Add: deferred outflows of resources related to OPEB	4,631,057	
Less: deferred inflows of resources related to OPEB	(592,401)	6,101,789
(4) Net pension assets are not current financial resources and therefore are not reported in the governmental funds.		
Add: net pension asset - public employee retirement plan	$ 12,611	
Add: net pension asset - public employee legacy plan	741,224	
Add: net pension asset - teacher retirement plan	292,417	
Add: net pension asset - teacher legacy plan	3,514,885	4,561,137
(5) Other long-term assets are not available to pay for current-period expenditures and therefore are deferred in the governmental funds.		130,399
Net position of governmental activities (Exhibit A)		$ 77,213,546

Exhibit I-4

Bradley County, Tennessee
Statement of Revenues, Expenditures,
and Changes in Fund Balances -
Governmental Funds
Discretely Presented Bradley County School Department
For the Year Ended June 30, 2019

	Major Fund	Nonmajor Funds	
	General Purpose School	Other Govern-mental Funds	Total Governmental Funds
Revenues			
Local Taxes	$ 25,512,446	$ 0	$ 25,512,446
Licenses and Permits	6,593	0	6,593
Charges for Current Services	3,594	1,590,531	1,594,125
Other Local Revenues	429,568	1,678,955	2,108,523
State of Tennessee	52,819,698	0	52,819,698
Federal Government	502,447	9,548,898	10,051,345
Other Governments and Citizens Groups	97,200	2,229,231	2,326,431
Total Revenues	$ 79,371,546	$ 15,047,615	$ 94,419,161
Expenditures			
Current:			
Instruction	$ 48,816,469	$ 2,747,581	$ 51,564,050
Support Services	25,209,791	2,482,711	27,692,502
Operation of Non-Instructional Services	1,673,655	5,540,780	7,214,435
Capital Outlay	1,569,756	0	1,569,756
Capital Projects	0	3,606,832	3,606,832
Total Expenditures	$ 77,269,671	$ 14,377,904	$ 91,647,575
Excess (Deficiency) of Revenues Over Expenditures	$ 2,101,875	$ 669,711	$ 2,771,586
Other Financing Sources (Uses)			
Proceeds from Sale of Capital Assets	$ 4,676	$ 0	$ 4,676
Insurance Recovery	16,898	0	16,898
Transfers In	47,770	2,000,000	2,047,770
Transfers Out	(2,000,000)	(47,770)	(2,047,770)
Total Other Financing Sources (Uses)	$ (1,930,656)	$ 1,952,230	$ 21,574
Net Change in Fund Balances	$ 171,219	$ 2,621,941	$ 2,793,160
Fund Balance, July 1, 2018	9,796,364	1,720,043	11,516,407
Fund Balance, June 30, 2019	$ 9,967,583	$ 4,341,984	$ 14,309,567

Exhibit I-5

Bradley County, Tennessee
Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities
Discretely Presented Bradley County School Department
For the Year Ended June 30, 2019

Amounts reported for governmental activities in the statement of activities (Exhibit B) are different because:

Net change in fund balances - total governmental funds (Exhibit I-4)		$ 2,793,160
(1) Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of these assets is allocated over their useful lives and reported as depreciation expense. The difference between capital outlays and depreciation is itemized as follows:		
Add: capital assets purchased in the current period	$ 3,753,296	
Less: current-year depreciation expense	(3,429,098)	324,198
(2) Revenues in the statement of activities that do not provide current financial resources are not reported in the funds.		
Add: deferred delinquent property taxes and other deferred June 30, 2019	$ 130,399	
Less: deferred delinquent property taxes and other deferred June 30, 2018	(1,260,426)	(1,130,027)
(3) The contributions of long-term debt (e.g., notes, bonds, leases) by the primary government provide current financial resources to governmental funds, while the contributions by the School Department of the principal of long-term debt consume the current financial resources of governmental funds. Neither transaction, however, has any effect on net position.		
Add: principal contributions on capital leases to primary government		711,768
(4) Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the governmental funds.		
Change in net pension asset - public employee retirement plan	$ 12,276	
Change in net pension asset - public employee legacy plan	779,771	
Change in net pension asset - teacher retirement plan	125,350	
Change in net pension asset - teacher legacy retirement plan	3,184,623	
Change in deferred outflows related to pensions	(211,141)	
Change in deferred inflows related to pensions	1,058,871	
Change in OPEB liability	(4,709,559)	
Change in deferred outflows related to OPEB	4,054,217	
Change in deferred inflows related to OPEB	(10,550)	4,283,858
Change in net position of governmental activities (Exhibit B)		$ 6,982,957

Exhibit I-6

Bradley County, Tennessee
Combining Balance Sheet - Nonmajor Governmental Funds
Discretely Presented Bradley County School Department
June 30, 2019

	Special Revenue Funds			Capital Projects Fund	
	School Federal Projects	Central Cafeteria	Total	Education Capital Projects	Total Nonmajor Governmental Funds
ASSETS					
Cash	$ 0	$ 8,123	$ 8,123	$ 0	$ 8,123
Equity in Pooled Cash and Investments	518,882	1,710,644	2,229,526	2,371,252	4,600,778
Due from Other Governments	333,117	0	333,117	0	333,117
Total Assets	$ 851,999	$ 1,718,767	$ 2,570,766	$ 2,371,252	$ 4,942,018
LIABILITIES					
Accounts Payable	$ 440	$ 0	$ 440	$ 0	$ 440
Accrued Payroll	476,170	0	476,170	0	476,170
Payroll Deductions Payable	74,453	48,035	122,488	0	122,488
Due to Other Funds	936	0	936	0	936
Total Liabilities	$ 551,999	$ 48,035	$ 600,034	$ 0	$ 600,034
FUND BALANCES					
Restricted:					
Restricted for Education	$ 0	$ 1,670,732	$ 1,670,732	$ 0	$ 1,670,732
Restricted for Capital Projects	0	0	0	2,371,252	2,371,252
Committed:					
Committed for Education	300,000	0	300,000	0	300,000
Total Fund Balances	$ 300,000	$ 1,670,732	$ 1,970,732	$ 2,371,252	$ 4,341,984
Total Liabilities and Fund Balances	$ 851,999	$ 1,718,767	$ 2,570,766	$ 2,371,252	$ 4,942,018

Exhibit I-7

Bradley County, Tennessee
Combining Statement of Revenues, Expenditures,
and Changes in Fund Balances -
Nonmajor Governmental Funds
Discretely Presented Bradley County School Department
For the Year Ended June 30, 2019

	Special Revenue Funds			Capital Projects Fund	
	School Federal Projects	Central Cafeteria	Total	Education Capital Projects	Total Nonmajor Governmental Funds
Revenues					
Charges for Current Services	$ 0	$ 1,590,531	$ 1,590,531	$ 0	$ 1,590,531
Other Local Revenues	0	44,745	44,745	1,634,210	1,678,955
Federal Government	5,277,657	4,271,241	9,548,898	0	9,548,898
Other Governments and Citizens Groups	0	0	0	2,229,231	2,229,231
Total Revenues	$ 5,277,657	$ 5,906,517	$ 11,184,174	$ 3,863,441	$ 15,047,615
Expenditures					
Current:					
Instruction	$ 2,747,581	$ 0	$ 2,747,581	$ 0	$ 2,747,581
Support Services	2,482,711	0	2,482,711	0	2,482,711
Operation of Non-Instructional Services	0	5,540,780	5,540,780	0	5,540,780
Capital Projects	0	0	0	3,606,832	3,606,832
Total Expenditures	$ 5,230,292	$ 5,540,780	$ 10,771,072	$ 3,606,832	$ 14,377,904
Excess (Deficiency) of Revenues Over Expenditures	$ 47,365	$ 365,737	$ 413,102	$ 256,609	$ 669,711
Other Financing Sources (Uses)					
Transfers In	$ 0	$ 0	$ 0	$ 2,000,000	$ 2,000,000
Transfers Out	(47,770)	0	(47,770)	0	(47,770)
Total Other Financing Sources (Uses)	$ (47,770)	$ 0	$ (47,770)	$ 2,000,000	$ 1,952,230

(Continued)

Exhibit I-7

Bradley County, Tennessee
Combining Statement of Revenues, Expenditures,
and Changes in Fund Balances -
Nonmajor Governmental Funds
Discretely Presented Bradley County School Department (Cont.)

	Special Revenue Funds			Capital Projects Fund	
	School Federal Projects	Central Cafeteria	Total	Education Capital Projects	Total Nonmajor Governmental Funds
Net Change in Fund Balances	$ (405)	$ 365,737	$ 365,332	$ 2,256,609	$ 2,621,941
Fund Balance, July 1, 2018	300,405	1,304,995	1,605,400	114,643	1,720,043
Fund Balance, June 30, 2019	$ 300,000	$ 1,670,732	$ 1,970,732	$ 2,371,252	$ 4,341,984

Exhibit I-8

Bradley County, Tennessee
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
Discretely Presented Bradley County School Department
General Purpose School Fund
For the Year Ended June 30, 2019

	Actual (GAAP Basis)	Add: Encumbrances 6/30/2019	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts Original	Budgeted Amounts Final	Variance with Final Budget - Positive (Negative)
Revenues						
Local Taxes	$ 25,512,446	$ 0	$ 25,512,446	$ 25,177,760	$ 25,177,760	$ 334,686
Licenses and Permits	6,593	0	6,593	5,700	5,700	893
Charges for Current Services	3,594	0	3,594	3,400	3,400	194
Other Local Revenues	429,568	0	429,568	117,000	501,815	(72,247)
State of Tennessee	52,819,698	0	52,819,698	50,374,200	52,285,031	534,667
Federal Government	502,447	0	502,447	145,290	496,489	5,958
Other Governments and Citizens Groups	97,200	0	97,200	0	0	97,200
Total Revenues	$ 79,371,546	$ 0	$ 79,371,546	$ 75,823,350	$ 78,470,195	$ 901,351
Expenditures						
Instruction						
Regular Instruction Program	$ 40,758,857	$ 0	$ 40,758,857	$ 42,211,314	$ 42,264,382	$ 1,505,525
Special Education Program	4,802,766	0	4,802,766	4,923,244	4,975,474	172,708
Career and Technical Education Program	3,254,846	0	3,254,846	3,234,087	3,380,067	125,221
Support Services						
Attendance	168,064	0	168,064	173,262	173,262	5,198
Health Services	820,168	0	820,168	841,417	843,110	22,942
Other Student Support	3,756,348	0	3,756,348	3,869,576	3,869,576	113,228
Regular Instruction Program	2,321,962	0	2,321,962	2,481,207	2,491,238	169,276
Special Education Program	938,417	0	938,417	950,528	1,015,157	76,740
Career and Technical Education Program	148,193	0	148,193	150,330	150,330	2,137
Technology	958,127	33,600	991,727	1,010,737	1,013,653	21,926
Other Programs	297,274	0	297,274	0	297,274	0
Board of Education	829,375	0	829,375	967,926	967,926	138,551
Director of Schools	312,131	0	312,131	336,070	336,070	23,939

(Continued)

Exhibit I-8

Bradley County, Tennessee
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
Discretely Presented Bradley County School Department
General Purpose School Fund (Cont.)

	Actual (GAAP Basis)	Add: Encumbrances 6/30/2019	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts Original	Budgeted Amounts Final	Variance with Final Budget - Positive (Negative)
Expenditures (Cont.)						
Support Services (Cont.)						
Office of the Principal	$ 4,215,506	$ 0	$ 4,215,506	$ 4,376,710	$ 4,376,710	$ 161,204
Fiscal Services	306,954	0	306,954	331,426	331,426	24,472
Human Services/Personnel	281,124	0	281,124	297,857	297,857	16,733
Operation of Plant	6,207,935	0	6,207,935	5,782,688	6,520,665	312,730
Maintenance of Plant	1,149,273	0	1,149,273	1,266,401	1,266,401	117,128
Transportation	2,498,940	0	2,498,940	2,547,667	2,547,667	48,727
Operation of Non-Instructional Services						
Food Service	105,265	0	105,265	109,602	109,602	4,337
Community Services	336,263	0	336,263	0	337,499	1,236
Early Childhood Education	1,232,127	0	1,232,127	0	1,232,127	0
Capital Outlay						
Regular Capital Outlay	1,569,756	364,788	1,934,544	2,754,698	2,646,480	711,936
Total Expenditures	$ 77,269,671	$ 398,388	$ 77,668,059	$ 78,616,747	$ 81,443,953	$ 3,775,894
Excess (Deficiency) of Revenues Over Expenditures	$ 2,101,875	$ (398,388)	$ 1,703,487	$ (2,793,397)	$ (2,973,758)	$ 4,677,245
Other Financing Sources (Uses)						
Proceeds from Sale of Capital Assets	$ 4,676	$ 0	$ 4,676	$ 0	$ 0	$ 4,676
Insurance Recovery	16,898	0	16,898	0	0	16,898
Transfers In	47,770	0	47,770	38,700	38,700	9,070
Transfers Out	(2,000,000)	0	(2,000,000)	0	(2,000,000)	0
Total Other Financing Sources	$ (1,930,656)	$ 0	$ (1,930,656)	$ 38,700	$ (1,961,300)	$ 30,644

(Continued)

Exhibit I-8

Bradley County, Tennessee
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
Discretely Presented Bradley County School Department
General Purpose School Fund (Cont.)

	Actual (GAAP Basis)	Add: Encumbrances 6/30/2019	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts Original	Budgeted Amounts Final	Variance with Final Budget - Positive (Negative)
Net Change in Fund Balance	$ 171,219	$ (398,388)	$ (227,169)	$ (2,754,697)	$ (4,935,058)	$ 4,707,889
Fund Balance, July 1, 2018	9,796,364	0	9,796,364	8,027,462	8,027,462	1,768,902
Fund Balance, June 30, 2019	$ 9,967,583	$ (398,388)	$ 9,569,195	$ 5,272,765	$ 3,092,404	$ 6,476,791

Exhibit I-9

Bradley County, Tennessee
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Actual and Budget
Discretely Presented Bradley County School Department
School Federal Projects Fund
For the Year Ended June 30, 2019

	Actual	Budgeted Amounts Original	Budgeted Amounts Final	Variance with Final Budget - Positive (Negative)
Revenues				
Federal Government	$ 5,277,657	$ 4,682,610	$ 6,281,032	$ (1,003,375)
Total Revenues	$ 5,277,657	$ 4,682,610	$ 6,281,032	$ (1,003,375)
Expenditures				
Instruction				
Regular Instruction Program	$ 1,455,342	$ 1,109,108	$ 1,520,827	$ 65,485
Special Education Program	1,199,745	1,192,331	1,580,714	380,969
Career and Technical Education Program	92,494	83,756	127,799	35,305
Support Services				
Other Student Support	616,664	723,241	674,378	57,714
Regular Instruction Program	1,040,408	683,805	1,261,715	221,307
Special Education Program	646,030	638,400	835,826	189,796
Career and Technical Education Program	1,182	1,167	1,182	0
Board of Education	211	0	211	0
Transportation	178,216	203,800	230,611	52,395
Total Expenditures	$ 5,230,292	$ 4,635,608	$ 6,233,263	$ 1,002,971
Excess (Deficiency) of Revenues Over Expenditures	$ 47,365	$ 47,002	$ 47,769	$ (404)
Other Financing Sources (Uses)				
Transfers Out	$ (47,770)	$ (47,000)	$ (47,770)	$ 0
Total Other Financing Sources	$ (47,770)	$ (47,000)	$ (47,770)	$ 0
Net Change in Fund Balance	$ (405)	$ 2	$ (1)	$ (404)
Fund Balance, July 1, 2018	300,405	300,925	300,925	(520)
Fund Balance, June 30, 2019	$ 300,000	$ 300,927	$ 300,924	$ (924)

Exhibit I-10

Bradley County, Tennessee
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Actual and Budget
Discretely Presented Bradley County School Department
Central Cafeteria Fund
For the Year Ended June 30, 2019

	Actual	Budgeted Amounts Original	Budgeted Amounts Final	Variance with Final Budget - Positive (Negative)
Revenues				
Charges for Current Services	$ 1,590,531	$ 1,922,400	$ 1,922,400	$ (331,869)
Other Local Revenues	44,745	6,200	6,200	38,545
Federal Government	4,271,241	4,080,000	4,080,000	191,241
Total Revenues	$ 5,906,517	$ 6,008,600	$ 6,008,600	$ (102,083)
Expenditures				
Operation of Non-Instructional Services				
Food Service	$ 5,540,780	$ 6,008,600	$ 6,008,600	$ 467,820
Total Expenditures	$ 5,540,780	$ 6,008,600	$ 6,008,600	$ 467,820
Excess (Deficiency) of Revenues Over Expenditures	$ 365,737	$ 0	$ 0	$ 365,737
Net Change in Fund Balance	$ 365,737	$ 0	$ 0	$ 365,737
Fund Balance, July 1, 2018	1,304,995	1,002,933	1,002,933	302,062
Fund Balance, June 30, 2019	$ 1,670,732	$ 1,002,933	$ 1,002,933	$ 667,799

Exhibit I-11

Bradley County, Tennessee
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
Discretely Presented Bradley County School Department
Education Capital Projects Fund
For the Year Ended June 30, 2019

	Actual (GAAP Basis)	Add: Encumbrances 6/30/2019	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts Original	Budgeted Amounts Final	Variance with Final Budget - Positive (Negative)
Revenues						
Other Local Revenues	$ 1,634,210	$ 0	$ 1,634,210	$ 0	$ 1,634,210	$ 0
Other Governments and Citizens Groups	2,229,231	0	2,229,231	0	2,229,231	0
Total Revenues	$ 3,863,441	$ 0	$ 3,863,441	$ 0	$ 3,863,441	$ 0
Expenditures						
Capital Projects						
Education Capital Projects	$ 3,606,832	$ 8,900	$ 3,615,732	$ 0	$ 3,661,149	$ 45,417
Total Expenditures	$ 3,606,832	$ 8,900	$ 3,615,732	$ 0	$ 3,661,149	$ 45,417
Excess (Deficiency) of Revenues Over Expenditures	$ 256,609	$ (8,900)	$ 247,709	$ 0	$ 202,292	$ 45,417
Other Financing Sources (Uses)						
Transfers In	$ 2,000,000	$ 0	$ 2,000,000	$ 0	$ 2,000,000	$ 0
Total Other Financing Sources	$ 2,000,000	$ 0	$ 2,000,000	$ 0	$ 2,000,000	$ 0
Net Change in Fund Balance	$ 2,256,609	$ (8,900)	$ 2,247,709	$ 0	$ 2,202,292	$ 45,417
Fund Balance, July 1, 2018	114,643	0	114,643	0	114,643	0
Fund Balance, June 30, 2019	$ 2,371,252	$ (8,900)	$ 2,362,352	$ 0	$ 2,316,935	$ 45,417

Miscellaneous Schedules

Exhibit J-1

Bradley County, Tennessee
Schedule of Changes in Long-term Bonds, Notes, Other Loans, and Capital Leases
For the Year Ended June 30, 2019

Description of Indebtedness	Original Amount of Issue	Interest Rate	Date of Issue	Last Maturity Date	Outstanding 7-1-18	Issued During Period	Paid and/or Matured During Period	Debt Refunded	Outstanding 6-30-19
BONDS PAYABLE									
Payable through General Debt Service Fund									
Build America Bonds 2009	$ 17,550,000 (1)	5 to 5.55 %	9-10-09	6-1-29	$ 17,550,000	$ 0	$ 0	$ 17,550,000	$ 0
General Obligation Series 2013	2,870,000	2 to 2.125	3-15-13	6-1-29	2,070,000	0	170,000	0	1,900,000
General Obligation Refunding Bonds, Series 2019	19,960,000	2.14	5-31-19	6-1-29		19,960,000		0	19,960,000
Total Bonds Payable					$ 19,620,000	$ 19,960,000	$ 170,000	$ 17,550,000	$ 21,860,000
NOTES PAYABLE									
Payable through Other Capital Projects Fund									
Promissory Note - PIE Building	2,200,000 (4)	1.375	7/27/17	7/15/19	$ 2,200,000	$ 0	$ 0	$ 0	$ 2,200,000
Total Notes Payable					$ 2,200,000	$ 0	$ 0	$ 0	$ 2,200,000
OTHER LOANS PAYABLE									
Payable through General Debt Service Fund									
Refunding Loan Series V-I-1	12,050,000	3 to 4.25	2-18-09	6-30-21	$ 4,835,000	$ 0	$ 870,000	$ 3,965,000	$ 0
Refunding Loan Series E-6-A	48,210,000 (2)	Variable	6-4-08	6-1-26	26,790,000	0	4,035,000	0	22,755,000
PIB - Series VII-P-1 (Lake Forest Middle School)	15,550,380 (3)	Variable	10-20-17	6-1-37	12,100,625	3,449,755	620,000	0	14,930,380
Total Other Loans Payable					$ 43,725,625	$ 3,449,755	$ 5,525,000	$ 3,965,000	$ 37,685,380
CAPITAL LEASES PAYABLE									
Contributions Due by the School Department from the General Purpose School Fund to the General Debt Service Fund									
Computer Equipment	96,460	4.79	1-6-17	12-16-18	$ 32,130	$ 0	$ 32,130	0	$ 0
Energy Upgrades	16,188,500	2.45	8-19-16	8-15-36	15,690,647	0	679,638	0	15,011,009
Total Contributions Due by the School Department from the General Purpose School Fund to the General Debt Service Fund					$ 15,722,777	$ 0	$ 711,768	0	$ 15,011,009
Payable through Special Purpose Fire Tax Fund									
Fire Dept. - Turnout Gear	195,700	3.37	11-3-14	4-1-19	$ 40,961	$ 0	$ 40,961	0	$ 0
Fire Dept. - Self Containing Breathing Apparatuses	498,882	3.89	9-17-18	2-12-23	0	498,882	101,277	0	397,605
Fire Dept. - Turnout Gear	192,710	3.794	4-1-19	12-1-23	0	192,710	0	0	192,710
Total Payable through Special Purpose Fire Tax Fund					$ 40,961	$ 691,592	$ 142,238	0	$ 590,315
Total Capital Leases Payable					$ 15,763,738	$ 691,592	$ 854,006	$ 0	$ 15,601,324

(1) The county receives a direct federal subsidy equal to 35 percent of the total coupon interest paid.
(2) The loan agreements refunded by a portion of this issue were swapped from variable to a synthetic fixed rate by execution of swap agreements.
(3) Total funds available from this loan are $15,600,000; therefore, funds remaining for drawdown at June 30, 2019, are $49,620.
(4) This note was issued in the prior year, but it was not reflected in the prior year financial statements. A prior-period adjustment is presented in the current year to restate the beginning balance. (See note I.D.10.)

Exhibit J-2

Bradley County, Tennessee
Schedule of Long-term Debt Requirements by Year

Year Ending June 30	Bonds		
	Principal	Interest	Total
2020	$ 1,030,000	$ 860,187	$ 1,890,187
2021	3,210,000	811,663	4,021,663
2022	1,780,000	656,413	2,436,413
2023	1,900,000	572,813	2,472,813
2024	2,025,000	483,363	2,508,363
2025	2,150,000	387,663	2,537,663
2026	195,000	285,863	480,863
2027	3,080,000	281,719	3,361,719
2028	3,210,000	191,069	3,401,069
2029	3,280,000	96,561	3,376,561
Total	$ 21,860,000	$ 4,627,314	$ 26,487,314

Year Ending June 30	Notes		
	Principal	Interest	Total
2020	$ 2,200,000	$ 60,500	$ 2,260,500
Total	$ 2,200,000	$ 60,500	$ 2,260,500

Year Ending June 30	Other Loans			
	Principal	Interest	Other Fees	Total
2020	$ 4,885,000	$ 794,586	$ 210,264	$ 5,889,850
2021	2,980,000	696,769	176,402	3,853,171
2022	3,100,000	636,019	157,120	3,893,139
2023	3,245,000	572,849	137,028	3,954,877
2024	3,400,000	506,771	115,936	4,022,707
2025	3,530,000	437,592	93,768	4,061,360
2026	6,520,000	365,796	70,714	6,956,510
2027	785,000	235,596	25,063	1,045,659
2028	810,000	217,149	23,101	1,050,250
2029	835,000	198,114	21,076	1,054,190
2030	860,000	178,491	18,989	1,057,480
2031	885,000	158,282	16,838	1,060,120
2032	910,000	137,484	14,626	1,062,110
2033	940,000	116,099	12,351	1,068,450
2034	970,000	94,009	10,001	1,074,010
2035	995,000	71,214	7,576	1,073,790
2036	1,025,000	47,831	5,088	1,077,919
2037	1,010,380	23,744	2,526	1,036,650
Total	$ 37,685,380	$ 5,488,395	$ 1,118,467	$ 44,292,242

(Continued)

Exhibit J-2

Bradley County, Tennessee
Schedule of Long-term Debt Requirements by Year (Cont.)

Year Ending June 30	Capital Leases Principal	Capital Leases Interest	Capital Leases Total
2020	$ 827,746	$ 368,486	$ 1,196,232
2021	847,634	367,733	1,215,367
2022	870,407	345,102	1,215,509
2023	893,814	321,842	1,215,656
2024	808,613	297,935	1,106,548
2025	786,558	273,363	1,059,921
2026	805,947	253,974	1,059,921
2027	825,813	234,108	1,059,921
2028	846,170	213,751	1,059,921
2029	867,028	192,893	1,059,921
2030	888,400	171,521	1,059,921
2031	910,299	149,622	1,059,921
2032	932,738	127,183	1,059,921
2033	955,730	104,191	1,059,921
2034	979,289	80,632	1,059,921
2035	1,003,429	56,492	1,059,921
2036	1,028,163	31,758	1,059,921
2037	523,546	6,413	529,959
Total	$ 15,601,324	$ 3,596,999	$ 19,198,323

Exhibit J-3

Bradley County, Tennessee
Schedule of Notes Receivable
June 30, 2019

Description	Debtor	Original Amount of Note	Date of Issue	Date of Maturity	Interest Rate	Balance 6-30-19
HUD Grant Projects Fund						
H.O.U.S.E. Down Payment Assistance	Hugh Wilson	$ 4,000	12-2-1992	12-2-22	0 %	$ 3,311
"	Paula Payne	5,000	5-5-1993	5-5-23	0	3,023
"	Timmie Varner	3,500	10-5-1993	10-5-23	0	885
"	Rebecca Young	2,200	4-27-1994	4-27-24	0	1,626
"	Beryl Paul, Jr.	3,600	5-25-1994	5-25-24	0	2,540
"	Donna Yarber	1,800	10-4-1994	10-4-24	0	1,055
"	Robin Sharp	14,700	10-24-1994	10-24-24	0	11,637
"	Patricia Kendrick	2,300	1-17-1995	1-17-25	0	1,770
"	Angela Thornton	1,300	3-2-1995	3-2-25	0	475
"	Kim Swafford	5,000	5-12-1995	5-12-25	0	3,583
"	Yolandia Thomas	2,100	5-22-1995	5-22-25	0	1,826
"	Christine Scott	1,500	5-20-1995	5-20-25	0	1,400
Total						$ 33,131

Exhibit J-4

Bradley County, Tennessee
Schedule of Transfers
Primary Government and Discretely Presented Bradley County School Department
For the Year Ended June 30, 2019

From Fund	To Fund	Purpose	Amount
PRIMARY GOVERNMENT			
General	Special Purpose Fire Tax	Operations	$ 5,000
Special Purpose Fire Tax	General Debt Service	Debt Payments	212,413
Total Transfers Primary Government			$ 217,413
DISCRETELY PRESENTED BRADLEY COUNTY SCHOOL DEPARTMENT			
School Federal Projects	General Purpose School	Indirect Costs	$ 47,770
General Purpose School	Education Capital Projects	Building project	2,000,000
Total Transfers Discretely Presented Bradley County School Department			$ 2,047,770

Exhibit J-5

Bradley County, Tennessee
Schedule of Salaries and Official Bonds of Principal Officials
Primary Government and Discretely Presented Bradley County School Department
For the Year Ended June 30, 2019

Official	Authorization for Salary	Salary Paid During Period		Bond	Surety
County Mayor	Section 8-24-102, *TCA,* and County Commission	$ 105,813	(1)	$ (4)	
Road Superintendent	Section 8-24-102, *TCA*	97,853		(4)	
Director of Schools	State Board of Education and Bradley County Board of Education	142,190	(2)	(4)	
Trustee	Section 8-24-102, *TCA*	88,957		4,248,373	Cincinnati Insurance Company
Assessor of Property	Section 8-24-102, *TCA*	88,957		(4)	
County Clerk	Section 8-24-102, *TCA*	88,957		(4)	
Circuit and General Sessions Courts Clerk	Section 8-24-102, *TCA*	88,957		(4)	
Clerk and Master	Section 8-24-102, *TCA*	88,957		(4)	
Register of Deeds	Section 8-24-102, *TCA*	88,957		(4)	
Sheriff:				(4)	
Eric Watson (7-1-18 through 8-31-18)	Section 8-24-102, *TCA*	18,818	(3)	100,000	Auto Owners Mutual Insurance Compnay
Steve Lawson (9-1-18 through 6-30-19)	Section 8-24-102, *TCA*	79,035		(4)	
Other Bonds:					
Public Employee Dishonesty				400,000	Local Government Property and Casualty Fund
School Employee Dishonesty				400,000	Tennessee Risk Management Trust

(1) Includes compensation of $3,067 for serving as county purchasing agent.
(2) Does not include a chief executive officer training supplement of $1,000, retirement reimbursement of $7,441, and other fringe benefits of $15,314 allowed by director's contract.
(3) Does not include a law enforcement training supplement of $600.
(4) Covered under the Public Employee Dishonesty Bond.

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types
For the Year Ended June 30, 2019

		Special Revenue Funds			
	General	Law Library	Public Library	Solid Waste / Sanitation	Special Purpose Fire Tax
Local Taxes					
County Property Taxes					
Current Property Tax	$ 9,871,749	$ 0	$ 523,683	$ 0	$ 4,216,567
Trustee's Collections - Prior Year	189,355	0	9,084	0	63,018
Circuit Clerk/Clerk and Master Collections - Prior Years	152,266	0	8,077	0	277,046
Interest and Penalty	40,226	0	2,024	0	14,356
Payments in-Lieu-of Taxes - T.V.A.	6,179	0	328	0	5,619
Payments in-Lieu-of Taxes - Local Utilities	4,188	0	222	0	3,808
Payments in-Lieu-of Taxes - Other	818,857	0	43,439	0	661,316
County Local Option Taxes					
Local Option Sales Tax	6,149,602	0	0	0	0
Hotel/Motel Tax	889,035	0	0	0	0
Local Amusement Tax	1,040	0	0	0	0
Litigation Tax - General	316,094	0	0	0	0
Litigation Tax - Special Purpose	69,180	652	0	0	0
Litigation Tax - Jail, Workhouse, or Courthouse	73,315	0	0	0	0
Business Tax	1,452,958	0	0	0	0
Mixed Drink Tax	5,881	0	0	0	0
Statutory Local Taxes					
Bank Excise Tax	35,858	0	1,902	0	0
Wholesale Beer Tax	310,906	0	0	0	0
Interstate Telecommunications Tax	5,196	0	0	0	0
Total Local Taxes	$ 20,391,885	$ 652	$ 588,759	$ 0	$ 5,241,730
Licenses and Permits					
Licenses					
Cable TV Franchise	$ 400,697	$ 0	$ 0	$ 0	$ 0

(Continued)

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types (Cont.)

		Special Revenue Funds			
	General	Law Library	Public Library	Solid Waste / Sanitation	Special Purpose Fire Tax
Licenses and Permits (Cont.)					
Permits					
Beer Permits	$ 3,705	$ 0	$ 0	$ 0	$ 0
Building Permits	180,072	0	0	0	0
Electrical Permits	1,501	0	0	0	0
Total Licenses and Permits	$ 585,975	$ 0	$ 0	$ 0	$ 0
Fines, Forfeitures, and Penalties					
Circuit Court					
Fines	$ 3,866	$ 0	$ 0	$ 0	$ 0
Officers Costs	29,855	0	0	0	0
Drug Control Fines	13,382	0	0	0	0
Data Entry Fee - Circuit Court	34,074	0	0	0	0
Courtroom Security Fee	1,292	0	0	0	0
Criminal Court					
Fines	136,362	932	0	0	0
Officers Costs	87,584	0	0	0	0
Drug Control Fines	10,075	0	0	0	0
Jail Fees	70,037	0	0	0	0
DUI Treatment Fines	16,921	0	0	0	0
Data Entry Fee - Criminal Court	3,547	0	0	0	0
Courtroom Security Fee	7,489	0	0	0	0
General Sessions Court					
Fines for Littering	676	0	0	0	0
Game and Fish Fines	74	0	0	0	0
Jail Fees	2,667	0	0	0	0
Data Entry Fee - General Sessions Court	25,172	0	0	0	0

(Continued)

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types (Cont.)

	General	Special Revenue Funds			
		Law Library	Public Library	Solid Waste / Sanitation	Special Purpose Fire Tax
Fines, Forfeitures, and Penalties (Cont.)					
Juvenile Court					
Fines	$ 4,134	$ 0	$ 0	$ 0	$ 0
Victims Assistance Assessments	26,450	0	0	0	0
Chancery Court					
Courtroom Security Fee	21	0	0	0	0
Other Courts - In-county					
Fines	12,921	0	0	0	0
Officers Costs	7	0	0	0	0
Drug Court Fees	43,021	0	0	0	0
Other Fines, Forfeitures, and Penalties					
Proceeds from Confiscated Property	0	0	0	0	0
Other Fines, Forfeitures, and Penalties	4,471	0	0	0	0
Total Fines, Forfeitures, and Penalties	$ 534,098	$ 932	$ 0	$ 0	$ 0
Charges for Current Services					
General Service Charges					
Water Treatment Charges	$ 2,925	$ 0	$ 0	$ 0	$ 0
Patient Charges	4,283,836	0	0	0	0
Zoning Studies	400	0	0	0	0
Work Release Charges for Board	67,099	0	0	0	0
Other General Service Charges	59,319	0	0	0	0
Service Charges	232,298	0	0	0	0
Fees					
Subdivision Lot Fees	255	0	0	0	0
Engineer Review Fees	10,938	0	0	0	0
Recreation Fees	80,162	0	0	0	0

(Continued)

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types (Cont.)

	General	Special Revenue Funds			
		Law Library	Public Library	Solid Waste / Sanitation	Special Purpose Fire Tax
Charges for Current Services (Cont.)					
Fees (Cont.)					
Copy Fees	$ 4,050	$ 0	$ 0	$ 0	$ 10
Library Fees	32,070	11,730	0	0	0
Archives and Records Management Fee	61,902	0	0	0	0
Telephone Commissions	111,777	0	0	0	0
Constitutional Officers' Fees and Commissions	0	0	0	0	0
Data Processing Fee - Register	36,394	0	0	0	0
Probation Fees	320,353	0	0	0	0
Data Processing Fee - Sheriff	2,091	0	0	0	0
Sexual Offender Registration Fee - Sheriff	9,000	0	0	0	0
Data Processing Fee - County Clerk	13,605	0	0	0	0
Vehicle Insurance Coverage and Reinstatement Fees	2,755	0	0	0	0
Education Charges					
Community Service Fees - Adults	35,694	0	0	0	0
Other Charges for Services	15,490	0	0	0	0
Total Charges for Current Services	$ 5,382,413	$ 11,730	$ 0	$ 0	$ 10
Other Local Revenues					
Recurring Items					
Investment Income	$ 481,178	$ 0	$ 0	$ 0	$ 0
Lease/Rentals	222,504	0	0	0	0
Sale of Materials and Supplies	200	0	0	0	0
Commissary Sales	38,678	0	0	0	0
Sale of Gasoline	81,943	0	0	0	0
Sale of Maps	5,997	0	0	0	0
Sale of Recycled Materials	13,507	0	0	0	0
Miscellaneous Refunds	303,002	0	0	0	9,747

(Continued)

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types (Cont.)

	General	Special Revenue Funds			
		Law Library	Public Library	Solid Waste / Sanitation	Special Purpose Fire Tax
Other Local Revenues (Cont.)					
Nonrecurring Items					
Sale of Equipment	$ 22,527	$ 0	$ 0	$ 0	$ 11,227
Contributions and Gifts	200	0	0	0	727
Other Local Revenues					
Other Local Revenues	462,466	0	0	0	5
Total Other Local Revenues	$ 1,632,202	$ 0	$ 0	$ 0	$ 21,706
Fees Received From County Officials					
Excess Fees					
Clerk and Master	$ 230,314	$ 0	$ 0	$ 0	$ 0
Register	132,364	0	0	0	0
Trustee	837,860	0	0	0	0
Fees In-Lieu-of Salary					
Circuit Court Clerk	393,974	0	0	0	0
Criminal Court Clerk	551,325	0	0	0	0
General Sessions Court Clerk	566,294	0	0	0	0
Probate Court Clerk	6,200	0	0	0	0
Sheriff	33,001	0	0	0	0
Total Fees Received From County Officials	$ 2,751,332	$ 0	$ 0	$ 0	$ 0
State of Tennessee					
General Government Grants					
Juvenile Services Program	$ 82,713	$ 0	$ 0	$ 0	$ 0
Public Safety Grants					
Drug Control Grants	125,023	0	0	0	0
Other Public Safety Grants	10,460	0	0	0	0

(Continued)

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types (Cont.)

		Special Revenue Funds			
	General	Law Library	Public Library	Solid Waste / Sanitation	Special Purpose Fire Tax
State of Tennessee (Cont.)					
Health and Welfare Grants					
Health Department Programs	$ 1,481,837	$ 0	$ 0	$ 0	$ 0
Public Works Grants					
State Aid Program	0	0	0	0	0
Litter Program	51,886	0	0	0	0
State Education Funds					
Energy Efficient School Initiative	16,568	0	0	0	0
Other State Revenues					
Income Tax	26,448	0	1,473	0	0
Beer Tax	17,959	0	0	0	0
Vehicle Certificate of Title Fees	16,757	0	0	0	0
Alcoholic Beverage Tax	161,752	0	0	0	0
State Revenue Sharing - T.V.A.	282,051	0	14,962	0	0
State Revenue Sharing - Telecommunications	96,721	0	0	0	0
Contracted Prisoner Boarding	2,154,119	0	0	0	0
Gasoline and Motor Fuel Tax	0	0	0	0	0
Petroleum Special Tax	0	0	0	0	0
Registrar's Salary Supplement	15,164	0	0	0	0
State Shared Sales Tax - Cities	15,594	0	0	0	0
Other State Grants	302,175	0	0	0	0
Other State Revenues	94,340	0	0	97,163	34,800
Total State of Tennessee	$ 4,951,567	$ 0	$ 16,435	$ 97,163	$ 34,800
Federal Government					
Federal Through State					
Civil Defense Reimbursement	$ 56,000	$ 0	$ 0	$ 0	$ 0

(Continued)

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types (Cont.)

	General	Special Revenue Funds			
		Law Library	Public Library	Solid Waste / Sanitation	Special Purpose Fire Tax
Federal Government (Cont.)					
Federal Through State (Cont.)					
Homeland Security Grants	$ 50,333	$ 0	$ 0	$ 0	$ 0
Medicaid	65,212	0	0	0	0
Law Enforcement Grants	44,805	0	0	0	0
Other Federal through State	227,868	0	0	0	0
Direct Federal Revenue					
Tax Credit Bond Rebate	0	0	0	0	0
Other Direct Federal Revenue	14,828	0	0	0	0
Total Federal Government	$ 459,046	$ 0	$ 0	$ 0	$ 0
Other Governments and Citizens Groups					
Other Governments					
Prisoner Board	$ 1,208,388	$ 0	$ 0	$ 0	$ 0
Contributions	0	0	0	0	0
Contracted Services	342,574	0	0	10,000	25,000
Citizens Groups					
Donations	23,800	0	0	0	0
Total Other Governments and Citizens Groups	$ 1,574,762	$ 0	$ 0	$ 10,000	$ 25,000
Total	$ 38,263,280	$ 13,314	$ 605,194	$ 107,163	$ 5,323,246

(Continued)

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types (Cont.)

	Special Revenue Funds				Debt Service Fund	Capital Projects Funds
	Drug Control	Agriculture Center	Constitu - tional Officers - Fees	Highway / Public Works	General Debt Service	Community Development/ Industrial Park
Local Taxes						
County Property Taxes						
Current Property Tax	$ 0	$ 0	$ 0	$ 2,602,346	$ 7,921,736	$ 0
Trustee's Collections - Prior Year	0	0	0	50,747	125,510	27
Circuit Clerk/Clerk and Master Collections - Prior Years	0	0	0	40,210	122,188	0
Interest and Penalty	0	0	0	10,035	27,885	4
Payments in-Lieu-of Taxes - T.V.A.	0	0	0	1,632	4,959	0
Payments in-Lieu-of Taxes - Local Utilities	0	0	0	1,106	3,360	0
Payments in-Lieu-of Taxes - Other	0	0	0	216,227	657,097	0
County Local Option Taxes						
Local Option Sales Tax	0	0	0	0	0	0
Hotel/Motel Tax	0	268,813	0	0	0	343,900
Local Amusement Tax	0	0	0	0	0	0
Litigation Tax - General	0	0	0	0	0	0
Litigation Tax - Special Purpose	0	0	0	0	0	0
Litigation Tax - Jail, Workhouse, or Courthouse	0	0	0	0	0	0
Business Tax	0	0	0	0	0	0
Mixed Drink Tax	0	0	0	0	0	0
Statutory Local Taxes						
Bank Excise Tax	0	0	0	9,469	28,775	0
Wholesale Beer Tax	0	0	0	0	0	0
Interstate Telecommunications Tax	0	0	0	0	0	0
Total Local Taxes	$ 0	$ 268,813	$ 0	$ 2,931,772	$ 8,891,510	$ 343,931
Licenses and Permits						
Licenses						
Cable TV Franchise	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0

(Continued)

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types (Cont.)

	Special Revenue Funds				Debt Service Fund	Capital Projects Funds
	Drug Control	Agriculture Center	Constitu - tional Officers - Fees	Highway / Public Works	General Debt Service	Community Development/ Industrial Park
Licenses and Permits (Cont.)						
Permits						
Beer Permits	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Building Permits	0	0	0	0	0	0
Electrical Permits	0	0	0	0	0	0
Total Licenses and Permits	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Fines, Forfeitures, and Penalties						
Circuit Court						
Fines	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Officers Costs	0	0	0	0	0	0
Drug Control Fines	21,244	0	0	0	0	0
Data Entry Fee - Circuit Court	0	0	0	0	0	0
Courtroom Security Fee	0	0	0	0	0	0
Criminal Court						
Fines	0	0	0	0	0	0
Officers Costs	0	0	0	0	0	0
Drug Control Fines	10,075	0	0	0	0	0
Jail Fees	0	0	0	0	0	0
DUI Treatment Fines	0	0	0	0	0	0
Data Entry Fee - Criminal Court	0	0	0	0	0	0
Courtroom Security Fee	0	0	0	0	0	0
General Sessions Court						
Fines for Littering	0	0	0	0	0	0
Game and Fish Fines	0	0	0	0	0	0
Jail Fees	0	0	0	0	0	0
Data Entry Fee - General Sessions Court	0	0	0	0	0	0

(Continued)

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types (Cont.)

	Special Revenue Funds				Debt Service Fund	Capital Projects Funds
	Drug Control	Agriculture Center	Constitu - tional Officers - Fees	Highway / Public Works	General Debt Service	Community Development/ Industrial Park
Fines, Forfeitures, and Penalties (Cont.)						
Juvenile Court						
Fines	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Victims Assistance Assessments	0	0	0	0	0	0
Chancery Court						
Courtroom Security Fee	0	0	0	0	0	0
Other Courts - In-county						
Fines	0	0	0	0	0	0
Officers Costs	0	0	0	0	0	0
Drug Court Fees	0	0	0	0	0	0
Other Fines, Forfeitures, and Penalties						
Proceeds from Confiscated Property	46,090	0	0	0	0	0
Other Fines, Forfeitures, and Penalties	0	0	0	0	0	0
Total Fines, Forfeitures, and Penalties	$ 77,409	$ 0	$ 0	$ 0	$ 0	$ 0
Charges for Current Services						
General Service Charges						
Water Treatment Charges	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Patient Charges	0	0	0	0	0	0
Zoning Studies	0	0	0	0	0	0
Work Release Charges for Board	0	0	0	0	0	0
Other General Service Charges	0	0	0	0	0	0
Service Charges	0	0	0	0	0	0
Fees						
Subdivision Lot Fees	0	0	0	0	0	0
Engineer Review Fees	0	0	0	0	0	0
Recreation Fees	0	0	0	0	0	0

(Continued)

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types (Cont.)

	Special Revenue Funds				Debt Service Fund	Capital Projects Funds
	Drug Control	Agriculture Center	Constitu - tional Officers - Fees	Highway / Public Works	General Debt Service	Community Development/ Industrial Park
Charges for Current Services (Cont.)						
Fees (Cont.)						
Copy Fees	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Library Fees	0	0	0	0	0	0
Archives and Records Management Fee	0	0	0	0	0	0
Telephone Commissions	0	0	0	0	0	0
Constitutional Officers' Fees and Commissions	0	0	2,256,909	0	0	0
Data Processing Fee - Register	0	0	0	0	0	0
Probation Fees	0	0	0	0	0	0
Data Processing Fee - Sheriff	0	0	0	0	0	0
Sexual Offender Registration Fee - Sheriff	0	0	0	0	0	0
Data Processing Fee - County Clerk	0	0	0	0	0	0
Vehicle Insurance Coverage and Reinstatement Fees	0	0	0	0	0	0
Education Charges						
Community Service Fees - Adults	0	0	0	0	0	0
Other Charges for Services	0	0	0	0	0	0
Total Charges for Current Services	$ 0	$ 0	$ 2,256,909	$ 0	$ 0	$ 0
Other Local Revenues						
Recurring Items						
Investment Income	$ 0	$ 0	$ 0	$ 725	$ 0	$ 0
Lease/Rentals	0	0	0	0	0	0
Sale of Materials and Supplies	0	0	0	3,634	0	0
Commissary Sales	0	0	0	0	0	0
Sale of Gasoline	0	0	0	0	0	0
Sale of Maps	0	0	0	0	0	0
Sale of Recycled Materials	0	0	0	0	0	0
Miscellaneous Refunds	0	0	0	6,161	0	0

(Continued)

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types (Cont.)

	Special Revenue Funds				Debt Service Fund	Capital Projects Funds
	Drug Control	Agriculture Center	Constitu - tional Officers - Fees	Highway / Public Works	General Debt Service	Community Development/ Industrial Park
Other Local Revenues (Cont.)						
Nonrecurring Items						
Sale of Equipment	$ 3,000	$ 0	$ 0	$ 6,751	$ 0	$ 0
Contributions and Gifts	0	0	0	0	0	0
Other Local Revenues						
Other Local Revenues	0	0	0	11,994	0	0
Total Other Local Revenues	$ 3,000	$ 0	$ 0	$ 29,265	$ 0	$ 0
Fees Received From County Officials						
Excess Fees						
Clerk and Master	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Register	0	0	0	0	0	0
Trustee	0	0	0	0	0	0
Fees In-Lieu-of Salary						
Circuit Court Clerk	0	0	0	0	0	0
Criminal Court Clerk	0	0	0	0	0	0
General Sessions Court Clerk	0	0	0	0	0	0
Probate Court Clerk	0	0	0	0	0	0
Sheriff	0	0	0	0	0	0
Total Fees Received From County Officials	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
State of Tennessee						
General Government Grants						
Juvenile Services Program	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Public Safety Grants						
Drug Control Grants	0	0	0	0	0	0
Other Public Safety Grants	0	0	0	0	0	0

(Continued)

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types (Cont.)

	Special Revenue Funds				Debt Service Fund	Capital Projects Funds
	Drug Control	Agriculture Center	Constitu - tional Officers - Fees	Highway / Public Works	General Debt Service	Community Development/ Industrial Park
State of Tennessee (Cont.)						
Health and Welfare Grants						
Health Department Programs	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Public Works Grants						
State Aid Program	0	0	0	751,682	0	0
Litter Program	0	0	0	0	0	0
State Education Funds						
Energy Efficient School Initiative	0	0	0	0	0	0
Other State Revenues						
Income Tax	0	0	0	6,012	16,945	0
Beer Tax	0	0	0	0	0	0
Vehicle Certificate of Title Fees	0	0	0	0	0	0
Alcoholic Beverage Tax	0	0	0	0	0	0
State Revenue Sharing - T.V.A.	0	0	0	74,483	226,337	0
State Revenue Sharing - Telecommunications	0	0	0	0	0	0
Contracted Prisoner Boarding	0	0	0	0	0	0
Gasoline and Motor Fuel Tax	0	0	0	2,878,663	0	0
Petroleum Special Tax	0	0	0	71,406	0	0
Registrar's Salary Supplement	0	0	0	0	0	0
State Shared Sales Tax - Cities	0	0	0	0	0	0
Other State Grants	0	0	0	0	0	0
Other State Revenues	0	0	0	0	0	0
Total State of Tennessee	$ 0	$ 0	$ 0	$ 3,782,246	$ 243,282	$ 0
Federal Government						
Federal Through State						
Civil Defense Reimbursement	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0

(Continued)

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types (Cont.)

	Special Revenue Funds				Debt Service Fund	Capital Projects Funds
	Drug Control	Agriculture Center	Constitu - tional Officers - Fees	Highway / Public Works	General Debt Service	Community Development/ Industrial Park
Federal Government (Cont.)						
Federal Through State (Cont.)						
Homeland Security Grants	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Medicaid	0	0	0	0	0	0
Law Enforcement Grants	0	0	0	0	0	0
Other Federal through State	0	0	0	0	0	0
Direct Federal Revenue						
Tax Credit Bond Rebate	0	0	0	0	306,987	0
Other Direct Federal Revenue	0	0	0	0	0	0
Total Federal Government	$ 0	$ 0	$ 0	$ 0	$ 306,987	$ 0
Other Governments and Citizens Groups						
Other Governments						
Prisoner Board	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Contributions	0	0	0	0	1,093,590	0
Contracted Services	0	0	0	0	0	0
Citizens Groups						
Donations	0	0	0	0	0	0
Total Other Governments and Citizens Groups	$ 0	$ 0	$ 0	$ 0	$ 1,093,590	$ 0
Total	$ 80,409	$ 268,813	$ 2,256,909	$ 6,743,283	$ 10,535,369	$ 343,931

(Continued)

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types (Cont.)

	Capital Projects Funds		Permanent Fund	
	HUD Grant Projects	Other Capital Projects	Endowment	Total
Local Taxes				
County Property Taxes				
Current Property Tax	$ 0	$ 542,048	$ 0	$ 25,678,129
Trustee's Collections - Prior Year	0	13,166	0	450,907
Circuit Clerk/Clerk and Master Collections - Prior Years	0	9,392	0	609,179
Interest and Penalty	0	2,779	0	97,309
Payments in-Lieu-of Taxes - T.V.A.	0	339	0	19,056
Payments in-Lieu-of Taxes - Local Utilities	0	230	0	12,914
Payments in-Lieu-of Taxes - Other	0	44,965	0	2,441,901
County Local Option Taxes				
Local Option Sales Tax	0	0	0	6,149,602
Hotel/Motel Tax	0	0	0	1,501,748
Local Amusement Tax	0	0	0	1,040
Litigation Tax - General	0	0	0	316,094
Litigation Tax - Special Purpose	0	0	0	69,832
Litigation Tax - Jail, Workhouse, or Courthouse	0	0	0	73,315
Business Tax	0	0	0	1,452,958
Mixed Drink Tax	0	0	0	5,881
Statutory Local Taxes				
Bank Excise Tax	0	1,969	0	77,973
Wholesale Beer Tax	0	0	0	310,906
Interstate Telecommunications Tax	0	0	0	5,196
Total Local Taxes	$ 0	$ 614,888	$ 0	$ 39,273,940
Licenses and Permits				
Licenses				
Cable TV Franchise	$ 0	$ 0	$ 0	$ 400,697

(Continued)

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types (Cont.)

	Capital Projects Funds		Permanent Fund	
	HUD Grant Projects	Other Capital Projects	Endowment	Total
Licenses and Permits (Cont.)				
Permits				
Beer Permits	$ 0	$ 0	$ 0	$ 3,705
Building Permits	0	0	0	180,072
Electrical Permits	0	0	0	1,501
Total Licenses and Permits	$ 0	$ 0	$ 0	$ 585,975
Fines, Forfeitures, and Penalties				
Circuit Court				
Fines	$ 0	$ 0	$ 0	$ 3,866
Officers Costs	0	0	0	29,855
Drug Control Fines	0	0	0	34,626
Data Entry Fee - Circuit Court	0	0	0	34,074
Courtroom Security Fee	0	0	0	1,292
Criminal Court				
Fines	0	0	0	137,294
Officers Costs	0	0	0	87,584
Drug Control Fines	0	0	0	20,150
Jail Fees	0	0	0	70,037
DUI Treatment Fines	0	0	0	16,921
Data Entry Fee - Criminal Court	0	0	0	3,547
Courtroom Security Fee	0	0	0	7,489
General Sessions Court				
Fines for Littering	0	0	0	676
Game and Fish Fines	0	0	0	74
Jail Fees	0	0	0	2,667
Data Entry Fee - General Sessions Court	0	0	0	25,172

(Continued)

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types (Cont.)

	Capital Projects Funds		Permanent Fund	
	HUD Grant Projects	Other Capital Projects	Endowment	Total
Fines, Forfeitures, and Penalties (Cont.)				
Juvenile Court				
Fines	$ 0	$ 0	$ 0	$ 4,134
Victims Assistance Assessments	0	0	0	26,450
Chancery Court				
Courtroom Security Fee	0	0	0	21
Other Courts - In-county				
Fines	0	0	0	12,921
Officers Costs	0	0	0	7
Drug Court Fees	0	0	0	43,021
Other Fines, Forfeitures, and Penalties				
Proceeds from Confiscated Property	0	0	0	46,090
Other Fines, Forfeitures, and Penalties	0	0	0	4,471
Total Fines, Forfeitures, and Penalties	$ 0	$ 0	$ 0	$ 612,439
Charges for Current Services				
General Service Charges				
Water Treatment Charges	$ 0	$ 0	$ 0	$ 2,925
Patient Charges	0	0	0	4,283,836
Zoning Studies	0	0	0	400
Work Release Charges for Board	0	0	0	67,099
Other General Service Charges	0	0	0	59,319
Service Charges	0	0	0	232,298
Fees				
Subdivision Lot Fees	0	0	0	255
Engineer Review Fees	0	0	0	10,938
Recreation Fees	0	0	0	80,162

(Continued)

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types (Cont.)

	Capital Projects Funds		Permanent Fund	
	HUD Grant Projects	Other Capital Projects	Endowment	Total
Charges for Current Services (Cont.)				
Fees (Cont.)				
Copy Fees	$ 0	$ 0	$ 0	$ 4,060
Library Fees	0	0	0	43,800
Archives and Records Management Fee	0	0	0	61,902
Telephone Commissions	0	0	0	111,777
Constitutional Officers' Fees and Commissions	0	0	0	2,256,909
Data Processing Fee - Register	0	0	0	36,394
Probation Fees	0	0	0	320,353
Data Processing Fee - Sheriff	0	0	0	2,091
Sexual Offender Registration Fee - Sheriff	0	0	0	9,000
Data Processing Fee - County Clerk	0	0	0	13,605
Vehicle Insurance Coverage and Reinstatement Fees	0	0	0	2,755
Education Charges				
Community Service Fees - Adults	0	0	0	35,694
Other Charges for Services	0	0	0	15,490
Total Charges for Current Services	$ 0	$ 0	$ 0	$ 7,651,062
Other Local Revenues				
Recurring Items				
Investment Income	$ 3,168	$ 474,219	$ 312,373	$ 1,271,663
Lease/Rentals	0	0	0	222,504
Sale of Materials and Supplies	0	0	0	3,834
Commissary Sales	0	0	0	38,678
Sale of Gasoline	0	0	0	81,943
Sale of Maps	0	0	0	5,997
Sale of Recycled Materials	0	0	0	13,507
Miscellaneous Refunds	0	0	0	318,910

(Continued)

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types (Cont.)

	Capital Projects Funds		Permanent Fund	
	HUD Grant Projects	Other Capital Projects	Endowment	Total
Other Local Revenues (Cont.)				
Nonrecurring Items				
Sale of Equipment	$ 0	$ 0	$ 0	$ 43,505
Contributions and Gifts	0	887,830	0	888,757
Other Local Revenues				
Other Local Revenues	0	0	0	474,465
Total Other Local Revenues	$ 3,168	$ 1,362,049	$ 312,373	$ 3,363,763
Fees Received From County Officials				
Excess Fees				
Clerk and Master	$ 0	$ 0	$ 0	$ 230,314
Register	0	0	0	132,364
Trustee	0	0	0	837,860
Fees In-Lieu-of Salary				
Circuit Court Clerk	0	0	0	393,974
Criminal Court Clerk	0	0	0	551,325
General Sessions Court Clerk	0	0	0	566,294
Probate Court Clerk	0	0	0	6,200
Sheriff	0	0	0	33,001
Total Fees Received From County Officials	$ 0	$ 0	$ 0	$ 2,751,332
State of Tennessee				
General Government Grants				
Juvenile Services Program	$ 0	$ 0	$ 0	$ 82,713
Public Safety Grants				
Drug Control Grants	0	0	0	125,023
Other Public Safety Grants	0	0	0	10,460

(Continued)

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types (Cont.)

	Capital Projects Funds		Permanent Fund	
	HUD Grant Projects	Other Capital Projects	Endowment	Total
State of Tennessee (Cont.)				
Health and Welfare Grants				
Health Department Programs	$ 0	$ 0	$ 0	$ 1,481,837
Public Works Grants				
State Aid Program	0	0	0	751,682
Litter Program	0	0	0	51,886
State Education Funds				
Energy Efficient School Initiative	0	0	0	16,568
Other State Revenues				
Income Tax	0	2,532	0	53,410
Beer Tax	0	0	0	17,959
Vehicle Certificate of Title Fees	0	0	0	16,757
Alcoholic Beverage Tax	0	0	0	161,752
State Revenue Sharing - T.V.A.	0	20,695	0	618,528
State Revenue Sharing - Telecommunications	0	0	0	96,721
Contracted Prisoner Boarding	0	0	0	2,154,119
Gasoline and Motor Fuel Tax	0	0	0	2,878,663
Petroleum Special Tax	0	0	0	71,406
Registrar's Salary Supplement	0	0	0	15,164
State Shared Sales Tax - Cities	0	0	0	15,594
Other State Grants	0	0	0	302,175
Other State Revenues	0	606,940	0	833,243
Total State of Tennessee	$ 0	$ 630,167	$ 0	$ 9,755,660
Federal Government				
Federal Through State				
Civil Defense Reimbursement	$ 0	$ 0	$ 0	$ 56,000

(Continued)

Exhibit J-6

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types (Cont.)

	Capital Projects Funds		Permanent Fund	
	HUD Grant Projects	Other Capital Projects	Endowment	Total
Federal Government (Cont.)				
Federal Through State (Cont.)				
Homeland Security Grants	$ 0	$ 0	$ 0	$ 50,333
Medicaid	0	0	0	65,212
Law Enforcement Grants	0	0	0	44,805
Other Federal through State	0	0	0	227,868
Direct Federal Revenue				
Tax Credit Bond Rebate	0	0	0	306,987
Other Direct Federal Revenue	0	0	0	14,828
Total Federal Government	$ 0	$ 0	$ 0	$ 766,033
Other Governments and Citizens Groups				
Other Governments				
Prisoner Board	$ 0	$ 0	$ 0	$ 1,208,388
Contributions	0	0	0	1,093,590
Contracted Services	0	0	0	377,574
Citizens Groups				
Donations	0	0	0	23,800
Total Other Governments and Citizens Groups	$ 0	$ 0	$ 0	$ 2,703,352
Total	$ 3,168	$ 2,607,104	$ 312,373	$ 67,463,556

Exhibit J-7

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types
Discretely Presented Bradley County School Department
For the Year Ended June 30, 2019

		Special Revenue Funds		Capital Projects Fund	
	General Purpose School	School Federal Projects	Central Cafeteria	Education Capital Projects	Total
Local Taxes					
County Property Taxes					
Current Property Tax	$ 11,470,176	$ 0	$ 0	$ 0	$ 11,470,176
Trustee's Collections - Prior Year	204,413	0	0	0	204,413
Circuit Clerk/Clerk and Master Collections - Prior Years	202,924	0	0	0	202,924
Interest and Penalty	44,322	0	0	0	44,322
Payments in-Lieu-of Taxes - T.V.A.	11,125	0	0	0	11,125
Payments in-Lieu-of Taxes - Local Utilities	4,866	0	0	0	4,866
Payments in-Lieu-of Taxes - Other	951,390	0	0	0	951,390
County Local Option Taxes					
Local Option Sales Tax	12,577,285	0	0	0	12,577,285
Mixed Drink Tax	4,281	0	0	0	4,281
Statutory Local Taxes					
Bank Excise Tax	41,664	0	0	0	41,664
Total Local Taxes	$ 25,512,446	$ 0	$ 0	$ 0	$ 25,512,446
Licenses and Permits					
Licenses					
Marriage Licenses	$ 6,593	$ 0	$ 0	$ 0	$ 6,593
Total Licenses and Permits	$ 6,593	$ 0	$ 0	$ 0	$ 6,593
Charges for Current Services					
Education Charges					
Lunch Payments - Children	$ 0	$ 0	$ 853,827	$ 0	$ 853,827
Lunch Payments - Adults	0	0	138,386	0	138,386
Income from Breakfast	0	0	67,762	0	67,762

(Continued)

Exhibit J-7

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types
Discretely Presented Bradley County School Department (Cont.)

	General Purpose School	Special Revenue Funds: School Federal Projects	Special Revenue Funds: Central Cafeteria	Capital Projects Fund: Education Capital Projects	Total
Charges for Current Services (Cont.)					
Education Charges (Cont.)					
A la Carte Sales	$ 0	$ 0	$ 530,556	$ 0	$ 530,556
TBI Criminal Background Fee	3,594	0	0	0	3,594
Total Charges for Current Services	$ 3,594	$ 0	$ 1,590,531	$ 0	$ 1,594,125
Other Local Revenues					
Recurring Items					
Investment Income	$ 117,101	$ 0	$ 25,993	$ 0	$ 143,094
Lease/Rentals	0	0	0	7,870	7,870
E-Rate Funding	2,916	0	0	0	2,916
Miscellaneous Refunds	12,242	0	18,752	33,540	64,534
Nonrecurring Items					
Sale of Property	0	0	0	692,800	692,800
Contributions and Gifts	201,167	0	0	900,000	1,101,167
Other Local Revenues					
Other Local Revenues	96,142	0	0	0	96,142
Total Other Local Revenues	$ 429,568	$ 0	$ 44,745	$ 1,634,210	$ 2,108,523
State of Tennessee					
General Government Grants					
On-behalf Contributions for OPEB	$ 297,274	$ 0	$ 0	$ 0	$ 297,274
State Education Funds					
Basic Education Program	49,845,857	0	0	0	49,845,857
Early Childhood Education	1,232,126	0	0	0	1,232,126
School Food Service	51,167	0	0	0	51,167

(Continued)

Exhibit J-7

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types
Discretely Presented Bradley County School Department (Cont.)

		Special Revenue Funds		Capital Projects Fund	
	General Purpose School	School Federal Projects	Central Cafeteria	Education Capital Projects	Total
State of Tennessee (Cont.)					
State Education Funds (Cont.)					
Driver Education	$ 42,878	$ 0	$ 0	$ 0	$ 42,878
Other State Education Funds	345,330	0	0	0	345,330
Career Ladder Program	179,535	0	0	0	179,535
Other State Revenues					
Income Tax	88,723	0	0	0	88,723
State Revenue Sharing - T.V.A.	507,797	0	0	0	507,797
Other State Grants	17,092	0	0	0	17,092
Safe Schools	109,434	0	0	0	109,434
Other State Revenues	102,485	0	0	0	102,485
Total State of Tennessee	$ 52,819,698	$ 0	$ 0	$ 0	$ 52,819,698
Federal Government					
Federal Through State					
USDA School Lunch Program	$ 0	$ 0	$ 2,934,435	$ 0	$ 2,934,435
USDA - Commodities	0	0	412,919	0	412,919
Breakfast	0	0	896,994	0	896,994
USDA - Other	0	0	26,893	0	26,893
Vocational Education - Basic Grants to States	0	136,367	0	0	136,367
Title I Grants to Local Education Agencies	0	1,938,828	0	0	1,938,828
Special Education - Grants to States	91,889	1,975,274	0	0	2,067,163
Special Education Preschool Grants	0	74,001	0	0	74,001
English Language Acquisition Grants	0	18,066	0	0	18,066
Safe and Drug-free Schools - State Grants	336,263	0	0	0	336,263
Eisenhower Professional Development State Grants	0	354,859	0	0	354,859
Other Federal through State	0	315,964	0	0	315,964

(Continued)

Exhibit J-7

Bradley County, Tennessee
Schedule of Detailed Revenues -
All Governmental Fund Types
Discretely Presented Bradley County School Department (Cont.)

		Special Revenue Funds		Capital Projects Fund	
	General Purpose School	School Federal Projects	Central Cafeteria	Education Capital Projects	Total
Federal Government (Cont.)					
Direct Federal Revenue					
ROTC Reimbursement	$ 74,295	$ 0	$ 0	$ 0	$ 74,295
Other Direct Federal Revenue	0	464,298	0	0	464,298
Total Federal Government	$ 502,447	$ 5,277,657	$ 4,271,241	$ 0	$ 10,051,345
Other Governments and Citizens Groups					
Other Governments					
Contributions	$ 40,000	$ 0	$ 0	$ 2,229,231	$ 2,269,231
Other					
Other	57,200	0	0	0	57,200
Total Other Governments and Citizens Groups	$ 97,200	$ 0	$ 0	$ 2,229,231	$ 2,326,431
Total	$ 79,371,546	$ 5,277,657	$ 5,906,517	$ 3,863,441	$ 94,419,161

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types
For the Year Ended June 30, 2019

General Fund				
General Government				
County Commission				
Assistant(s)	$	41,000		
Board and Committee Members Fees		151,244		
Social Security		14,625		
Pensions		16,946		
Life Insurance		198		
Medical Insurance		57,788		
Audit Services		45,606		
Communication		83		
Dues and Memberships		1,950		
Maintenance and Repair Services - Office Equipment		533		
Travel		894		
Office Supplies		4,211		
Other Charges		80,490		
Other Equipment		1,440		
Total County Commission			$	417,008
Board of Equalization				
Board and Committee Members Fees	$	1,180		
Social Security		90		
Total Board of Equalization				1,270
Beer Board				
Board and Committee Members Fees	$	2,540		
Social Security		194		
Pensions		14		
Total Beer Board				2,748
Other Boards and Committees				
Clerical Personnel	$	24,433		
Social Security		1,821		
Pensions		3,328		
Life Insurance		19		
Medical Insurance		6,900		
Communication		5		
Operating Lease Payments		840		
Maintenance and Repair Services - Equipment		300		
Office Supplies		5,821		
Total Other Boards and Committees				43,467
County Mayor/Executive				
County Official/Administrative Officer	$	105,813		
Assistant(s)		74,746		
Clerical Personnel		24,973		
Social Security		15,167		
Pensions		27,994		
Life Insurance		76		
Medical Insurance		28,156		

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)				
General Government (Cont.)				
County Mayor/Executive (Cont.)				
Advertising	$	700		
Communication		1,100		
Dues and Memberships		1,950		
Maintenance and Repair Services - Vehicles		190		
Travel		1,899		
Tuition		175		
Office Supplies		2,997		
Vehicle and Equipment Insurance		543		
Other Charges		100		
Total County Mayor/Executive			$	286,579
Personnel Office				
Accountants/Bookkeepers	$	59,837		
Social Security		4,578		
Pensions		8,150		
Life Insurance		38		
Medical Insurance		13,800		
Unemployment Compensation		14,217		
Advertising		750		
Dues and Memberships		54		
Maintenance and Repair Services - Office Equipment		16,667		
Office Supplies		6,990		
Periodicals		2,860		
Testing		10,795		
Workers' Compensation Insurance		35,284		
In Service/Staff Development		3,000		
Total Personnel Office				177,020
County Attorney				
Assistant(s)	$	32,686		
Paraprofessionals		38,000		
Other Salaries and Wages		82,504		
Social Security		11,475		
Pensions		20,865		
Life Insurance		58		
Medical Insurance		20,477		
Communication		8		
Data Processing Services		6,271		
Dues and Memberships		200		
Legal Services		962		
Office Supplies		1,006		
Total County Attorney				214,512
Election Commission				
County Official/Administrative Officer	$	80,061		
Deputy(ies)		38,737		
Part-time Personnel		16,387		

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)		
General Government (Cont.)		
Election Commission (Cont.)		
Board and Committee Members Fees	$ 175	
Election Commission	3,550	
Election Workers	75,079	
Social Security	14,902	
Pensions	16,171	
Life Insurance	38	
Medical Insurance	14,404	
Accounting Services	8,000	
Advertising	7,712	
Communication	1,048	
Maintenance and Repair Services - Equipment	14,070	
Printing, Stationery, and Forms	2,109	
Travel	4,916	
Office Supplies	2,821	
Liability Insurance	4,941	
Other Charges	13,088	
Data Processing Equipment	577	
Other Equipment	4,295	
Total Election Commission		$ 323,081
Register of Deeds		
Life Insurance	$ 134	
Medical Insurance	48,749	
Communication	446	
Data Processing Services	26,984	
Maintenance and Repair Services - Equipment	2,815	
Travel	1,422	
Office Supplies	8,417	
Office Equipment	5,244	
Total Register of Deeds		94,211
Planning		
Assistant(s)	$ 51,250	
Supervisor/Director	56,375	
Clerical Personnel	34,876	
Part-time Personnel	12,196	
Social Security	11,740	
Pensions	12,428	
Life Insurance	58	
Medical Insurance	20,602	
Communication	1,211	
Dues and Memberships	900	
Operating Lease Payments	2,068	
Legal Services	432	
Legal Notices, Recording, and Court Costs	1,908	
Maintenance and Repair Services - Office Equipment	2,094	
Maintenance and Repair Services - Vehicles	481	

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)				
General Government (Cont.)				
Planning (Cont.)				
Travel	$	1,361		
Tuition		1,685		
Gasoline		1,108		
Office Supplies		2,806		
Vehicle and Equipment Insurance		1,019		
Workers' Compensation Insurance		2,152		
Motor Vehicles		1,400		
Total Planning			$	220,150
Geographical Information Systems				
Assistant(s)	$	44,325		
Supervisor/Director		67,698		
Social Security		8,509		
Pensions		15,258		
Life Insurance		42		
Medical Insurance		15,223		
Communication		820		
Contracts with Government Agencies		12,514		
Data Processing Services		40,823		
Dues and Memberships		40		
Maintenance and Repair Services - Equipment		500		
Travel		108		
Tuition		390		
Other Contracted Services		9,990		
Gasoline		122		
Other Supplies and Materials		619		
Vehicle and Equipment Insurance		485		
Data Processing Equipment		704		
Total Geographical Information Systems				218,170
County Buildings				
Custodial Personnel	$	73,715		
Social Security		5,601		
Pensions		6,391		
Life Insurance		38		
Medical Insurance		13,818		
Communication		21,943		
Postal Charges		105,369		
Travel		447		
Other Contracted Services		28,034		
Custodial Supplies		8,631		
Drugs and Medical Supplies		510		
Utilities		89,093		
Other Supplies and Materials		16,810		
Building Improvements		42,893		
Other Equipment		255,026		
Total County Buildings				668,319

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)		
General Government (Cont.)		
Other Facilities		
Maintenance and Repair Services - Buildings	$ 9,999	
Total Other Facilities		$ 9,999
Finance		
Accounting and Budgeting		
Supervisor/Director	$ 59,804	
Clerical Personnel	72,610	
Social Security	10,130	
Pensions	18,035	
Life Insurance	58	
Medical Insurance	20,700	
Accounting Services	11,894	
Dues and Memberships	718	
Maintenance and Repair Services - Office Equipment	10,164	
Travel	579	
Tuition	374	
Office Supplies	4,217	
Other Supplies and Materials	873	
Total Accounting and Budgeting		210,156
Property Assessor's Office		
County Official/Administrative Officer	$ 88,957	
Paraprofessionals	296,058	
Clerical Personnel	166,168	
Social Security	41,501	
Pensions	64,571	
Life Insurance	253	
Medical Insurance	90,060	
Communication	225	
Dues and Memberships	2,820	
Operating Lease Payments	4,190	
Maintenance and Repair Services - Office Equipment	492	
Maintenance and Repair Services - Vehicles	1,442	
Travel	3,228	
Tuition	825	
Gasoline	2,942	
Office Supplies	1,488	
Vehicle and Equipment Insurance	2,596	
Workers' Compensation Insurance	5,768	
Principal on Capital Leases	143	
Office Equipment	1,088	
Total Property Assessor's Office		774,815
Reappraisal Program		
Data Processing Services	$ 62,750	
Postal Charges	5,884	
Other Contracted Services	52,865	
Office Supplies	2,053	
Total Reappraisal Program		123,552

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)				
Finance (Cont.)				
County Trustee's Office				
Life Insurance	$	133		
Medical Insurance		46,993		
Communication		3,650		
Dues and Memberships		862		
Rentals		42,000		
Travel		1,642		
Tuition		485		
Other Contracted Services		33,010		
Custodial Supplies		3,000		
Office Supplies		5,550		
Utilities		5,654		
Data Processing Equipment		6,768		
Total County Trustee's Office			$	149,747
County Clerk's Office				
Life Insurance	$	493		
Medical Insurance		177,990		
Communication		2,349		
Dues and Memberships		1,312		
Travel		7,104		
Office Supplies		49,805		
Other Supplies and Materials		6,647		
Fines, Assessments, and Penalties		325		
Other Charges		7,714		
Office Equipment		1,587		
Total County Clerk's Office				255,326
Data Processing				
Communication	$	10,984		
Data Processing Services		62,271		
Other Contracted Services		40,198		
Data Processing Equipment		17,922		
Total Data Processing				131,375
Administration of Justice				
Circuit Court				
County Official/Administrative Officer	$	88,957		
Total Circuit Court				88,957
Circuit Court Clerk				
Assistant(s)	$	55,563		
Deputy(ies)		809,520		
Part-time Personnel		8,636		
Social Security		70,854		
Pensions		112,776		
Life Insurance		572		
Medical Insurance		203,957		

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)		
Administration of Justice (Cont.)		
Circuit Court Clerk (Cont.)		
Communication	$ 2,559	
Data Processing Services	55,994	
Dues and Memberships	822	
Custodial Supplies	5,558	
Data Processing Supplies	2,595	
Office Supplies	46,902	
Utilities	25,000	
Communication Equipment	6,404	
Data Processing Equipment	13,714	
Office Equipment	8,541	
Total Circuit Court Clerk		$ 1,429,967
General Sessions Judge		
Judge(s)	$ 167,189	
Clerical Personnel	30,247	
Part-time Personnel	2,100	
Social Security	12,696	
Pensions	26,891	
Life Insurance	34	
Medical Insurance	12,069	
Dues and Memberships	250	
Travel	874	
Tuition	75	
Office Supplies	57	
Periodicals	100	
Total General Sessions Judge		252,582
Drug Court		
Assessment Personnel	$ 60,737	
Social Security	4,965	
Pensions	8,642	
Life Insurance	21	
Medical Insurance	7,656	
Other Contracted Services	56,002	
Other Charges	1,622	
Total Drug Court		139,645
Chancery Court		
Life Insurance	$ 78	
Medical Insurance	28,092	
Communication	248	
Dues and Memberships	742	
Maintenance and Repair Services - Office Equipment	16,189	
Travel	625	
Tuition	80	
Office Supplies	1,533	
Data Processing Equipment	2,183	
Total Chancery Court		49,770

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)				
Administration of Justice (Cont.)				
Juvenile Court				
County Official/Administrative Officer	$	54,140		
Probation Officer(s)		275,652		
Youth Service Officer(s)		11,989		
Clerical Personnel		36,585		
Part-time Personnel		15,146		
Other Salaries and Wages		23,561		
Social Security		30,761		
Pensions		54,632		
Life Insurance		165		
Medical Insurance		59,277		
Communication		14,364		
Maintenance and Repair Services - Buildings		18,189		
Maintenance and Repair Services - Vehicles		1,000		
Medical and Dental Services		300		
Travel		4,618		
Tuition		1,000		
Other Contracted Services		4,508		
Gasoline		882		
Office Supplies		1,793		
Utilities		29,365		
Other Supplies and Materials		127		
Vehicle and Equipment Insurance		1,086		
Other Charges		4,161		
Data Processing Equipment		500		
Heating and Air Conditioning Equipment		96		
Office Equipment		853		
Other Equipment		70,000		
Total Juvenile Court			$	714,750
Juvenile Court Judge				
Judge(s)	$	167,189		
Clerical Personnel		29,789		
Other Salaries and Wages		50,494		
Social Security		16,590		
Pensions		26,828		
Life Insurance		53		
Medical Insurance		19,019		
Communication		600		
Dues and Memberships		1,500		
Travel		1,387		
Tuition		556		
Office Supplies		200		
Periodicals		382		
Total Juvenile Court Judge				314,587
Office of Public Defender				
Assistant(s)	$	3,859		

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)				
Administration of Justice (Cont.)				
Office of Public Defender (Cont.)				
Supervisor/Director	$	4,080		
Probation Officer(s)		17,361		
Social Security		1,918		
Pensions		1,389		
Rentals		300		
Travel		2,178		
Other Supplies and Materials		2,971		
Total Office of Public Defender			$	34,056
Judicial Commissioners				
Jury and Witness Expense	$	27,975		
Total Judicial Commissioners				27,975
Other Administration of Justice				
Assistant(s)	$	29,831		
Supervisor/Director		32,086		
Clerical Personnel		15,979		
Social Security		5,829		
Pensions		2,577		
Life Insurance		47		
Medical Insurance		15,677		
Communication		284		
Maintenance and Repair Services - Vehicles		200		
Gasoline		2,568		
Office Supplies		111		
Other Supplies and Materials		4,249		
Vehicle and Equipment Insurance		485		
Workers' Compensation Insurance		1,117		
Total Other Administration of Justice				111,040
Probation Services				
Supervisor/Director	$	54,173		
Probation Officer(s)		167,806		
Clerical Personnel		8,415		
Social Security		17,356		
Pensions		23,148		
Life Insurance		117		
Medical Insurance		42,705		
Communication		30		
Rentals		2,630		
Travel		306		
Tuition		300		
Drug Treatment		9,003		
Office Supplies		2,411		
Utilities		2,205		
Other Supplies and Materials		912		
Other Charges		837		
Total Probation Services				332,354

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)		
Administration of Justice (Cont.)		
Courtroom Security		
Other Supplies and Materials	$ 24,936	
Total Courtroom Security		$ 24,936
Victim Assistance Programs		
Assessment Personnel	$ 36,000	
Social Security	2,686	
Life Insurance	19	
Medical Insurance	6,909	
Travel	1,530	
Other Contracted Services	195,300	
Total Victim Assistance Programs		242,444
Public Safety		
Sheriff's Department		
County Official/Administrative Officer	$ 97,853	
Deputy(ies)	3,711,695	
Clerical Personnel	160,296	
Part-time Personnel	4,928	
School Resource Officer	662,356	
Overtime Pay	159,376	
Other Salaries and Wages	114,180	
In-service Training	63,000	
Social Security	373,968	
Pensions	586,747	
Employee and Dependent Insurance	14,612	
Life Insurance	2,029	
Medical Insurance	736,142	
Communication	83,641	
Confidential Drug Enforcement Payments	3,000	
Dues and Memberships	1,085	
Legal Services	36,149	
Maintenance and Repair Services - Equipment	219	
Maintenance and Repair Services - Vehicles	128,221	
Towing Services	2,395	
Travel	12,493	
Tuition	35,277	
Other Contracted Services	129,222	
Fuel Oil	92,492	
Gasoline	269,589	
Law Enforcement Supplies	29,859	
Office Supplies	10,468	
Uniforms	42,687	
Other Supplies and Materials	8,498	
Building and Contents Insurance	30,710	
Liability Insurance	255,216	
Vehicle and Equipment Insurance	72,804	
Workers' Compensation Insurance	204,527	

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)				
Public Safety (Cont.)				
Sheriff's Department (Cont.)				
Other Charges	$	3,986		
Data Processing Equipment		43,794		
Law Enforcement Equipment		106,855		
Motor Vehicles		137,154		
Total Sheriff's Department			$	8,427,523
Special Patrols				
Deputy(ies)	$	10,736		
Social Security		817		
Pensions		1,289		
Life Insurance		1		
Medical Insurance		495		
Travel		1,468		
Law Enforcement Equipment		16,650		
Total Special Patrols				31,456
Traffic Control				
Maintenance and Repair Services - Equipment	$	25,300		
Utilities		2,470		
Total Traffic Control				27,770
Administration of the Sexual Offender Registry				
Data Processing Equipment	$	5,000		
Total Administration of the Sexual Offender Registry				5,000
Jail				
Deputy(ies)	$	3,249,385		
Mechanic(s)		44,789		
Clerical Personnel		133,494		
Maintenance Personnel		68,420		
Part-time Personnel		63,060		
Overtime Pay		161,845		
Social Security		279,248		
Pensions		315,650		
Employee and Dependent Insurance		14,638		
Life Insurance		1,730		
Medical Insurance		591,040		
Other Fringe Benefits		58,508		
Communication		7,065		
Maintenance and Repair Services - Buildings		97,392		
Maintenance and Repair Services - Equipment		119,705		
Maintenance and Repair Services - Vehicles		2,674		
Medical and Dental Services		908,870		
Transportation - Other than Students		17,640		
Travel		5,794		
Tuition		910		
Other Contracted Services		24,895		

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)		
Public Safety (Cont.)		
Jail (Cont.)		
Custodial Supplies	$ 52,168	
Food Supplies	383,891	
Office Supplies	12,558	
Prisoners Clothing	58,409	
Uniforms	25,429	
Utilities	314,268	
Other Supplies and Materials	12,365	
Specialized Medical Treatment	17,764	
Data Processing Equipment	10,096	
Law Enforcement Equipment	22,791	
Motor Vehicles	33,231	
Total Jail		$ 7,109,722
Workhouse		
Deputy(ies)	$ 195,644	
Overtime Pay	8,694	
Social Security	15,626	
Pensions	4,870	
Life Insurance	118	
Medical Insurance	35,423	
Other Fringe Benefits	15,386	
Communication	895	
Maintenance and Repair Services - Buildings	700	
Maintenance and Repair Services - Equipment	9,000	
Medical and Dental Services	200,000	
Travel	500	
Tuition	100	
Other Contracted Services	4,959	
Custodial Supplies	1,704	
Food Supplies	71,075	
Office Supplies	224	
Utilities	8,577	
Other Supplies and Materials	7,607	
Interest on Other Loans	31,900	
Data Processing Equipment	1,500	
Total Workhouse		614,502
Correctional Incentive Program Improvements		
Supervisor/Director	$ 46,584	
Salary Supplements	12,702	
Guards	724,161	
Overtime Pay	11,286	
Social Security	59,768	
Pensions	75,257	
Life Insurance	514	
Medical Insurance	180,014	
Other Fringe Benefits	20,059	

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)				
Public Safety (Cont.)				
Correctional Incentive Program Improvements (Cont.)				
Communication	$	5,406		
Maintenance and Repair Services - Buildings		3,918		
Maintenance and Repair Services - Equipment		4,255		
Maintenance and Repair Services - Office Equipment		107		
Medical and Dental Services		990		
Travel		2,437		
Tuition		2,167		
Custodial Supplies		10,863		
Food Supplies		16,178		
Gasoline		1,071		
Office Supplies		2,746		
Prisoners Clothing		3,619		
Utilities		21,956		
Other Supplies and Materials		4,029		
Other Charges		1,059		
Data Processing Equipment		653		
Total Correctional Incentive Program Improvements			$	1,211,799
Juvenile Services				
Other Salaries and Wages	$	45,168		
Social Security		2,355		
Pensions		2,659		
Life Insurance		24		
Medical Insurance		9,170		
Other Fringe Benefits		3,025		
Other Supplies and Materials		3,225		
Total Juvenile Services				65,626
Work Release Program				
Supervisor/Director	$	51,939		
Probation Officer(s)		86,706		
Clerical Personnel		24,411		
Part-time Personnel		12,236		
Social Security		12,807		
Pensions		18,832		
Life Insurance		95		
Medical Insurance		34,192		
Other Fringe Benefits		2,456		
Accounting Services		2,300		
Communication		6,158		
Evaluation and Testing		4,347		
Maintenance and Repair Services - Equipment		1,882		
Postal Charges		250		
Printing, Stationery, and Forms		355		
Rentals		18,000		
Travel		9,102		
Tuition		2,849		

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)				
Public Safety (Cont.)				
Work Release Program (Cont.)				
Custodial Supplies	$	558		
Office Supplies		2,635		
Periodicals		312		
Utilities		4,015		
Other Supplies and Materials		1,361		
Vehicle and Equipment Insurance		598		
Workers' Compensation Insurance		3,132		
Other Charges		10,508		
Total Work Release Program			$	312,036
Civil Defense				
Supervisor/Director	$	64,179		
Accountants/Bookkeepers		34,200		
Paraprofessionals		77,378		
Social Security		13,471		
Pensions		23,874		
Life Insurance		75		
Medical Insurance		26,995		
Communication		21,685		
Contracts with Government Agencies		23,732		
Contracts with Other Public Agencies		1,167		
Dues and Memberships		1,000		
Janitorial Services		1,156		
Maintenance and Repair Services - Buildings		3,862		
Maintenance and Repair Services - Equipment		4,617		
Maintenance and Repair Services - Vehicles		4,514		
Travel		484		
Tuition		2,543		
Maintenance and Repair Services - Records		14,180		
Gasoline		9,040		
Office Supplies		1,955		
Uniforms		3,321		
Utilities		15,797		
Building and Contents Insurance		20,879		
Indirect Cost		89,334		
Liability Insurance		535		
Vehicle and Equipment Insurance		9,082		
Other Charges		7,784		
Other Equipment		64,292		
Total Civil Defense				541,131
Other Emergency Management				
Contracts with Government Agencies	$	50,333		
Total Other Emergency Management				50,333
Inspection and Regulation				
Investigator(s)	$	21,451		

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)		
Public Safety (Cont.)		
Inspection and Regulation (Cont.)		
Social Security	$ 1,632	
Pensions	2,906	
Legal Services	6,399	
Maintenance and Repair Services - Vehicles	63,788	
Liability Insurance	129,320	
Liability Claims	9,018	
Total Inspection and Regulation		$ 234,514
County Coroner/Medical Examiner		
Supervisor/Director	$ 48,763	
Medical Personnel	14,040	
Overtime Pay	22,933	
Social Security	6,431	
Pensions	9,148	
Life Insurance	21	
Medical Insurance	6,900	
Other Fringe Benefits	218	
Communication	1,623	
Maintenance and Repair Services - Vehicles	921	
Medical and Dental Services	79,235	
Pauper Burials	1,800	
Travel	448	
Drugs and Medical Supplies	1,000	
Gasoline	2,018	
Office Supplies	300	
Uniforms	612	
Vehicle and Equipment Insurance	1,024	
In Service/Staff Development	825	
Building Improvements	24,000	
Total County Coroner/Medical Examiner		222,260
Public Safety Grants Program		
Other Salaries and Wages	$ 6,784	
Social Security	504	
Pensions	924	
Life Insurance	2	
Medical Insurance	746	
Total Public Safety Grants Program		8,960
Other Public Safety		
Contributions	$ 650,000	
Total Other Public Safety		650,000
Public Health and Welfare		
Local Health Center		
Paraprofessionals	$ 16,652	
Custodial Personnel	32,654	

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)		
Public Health and Welfare (Cont.)		
Local Health Center (Cont.)		
Social Security	$ 3,692	
Pensions	3,886	
Life Insurance	33	
Medical Insurance	11,681	
Other Fringe Benefits	1,286	
Communication	28,412	
Maintenance and Repair Services - Buildings	26,792	
Rentals	1,000	
Travel	1,994	
Tuition	238	
Custodial Supplies	3,811	
Drugs and Medical Supplies	1,526	
Office Supplies	2,576	
Utilities	30,000	
Other Supplies and Materials	1,150	
Liability Insurance	8,978	
Workers' Compensation Insurance	6,002	
Other Charges	159,580	
Other Construction	29,450	
Total Local Health Center		$ 371,393
Rabies and Animal Control		
Contributions	$ 135,000	
Total Rabies and Animal Control		135,000
Ambulance/Emergency Medical Services		
Supervisor/Director	$ 64,225	
Accountants/Bookkeepers	171,585	
Paraprofessionals	2,504,593	
Part-time Personnel	182,654	
Overtime Pay	560,235	
Social Security	261,818	
Pensions	316,317	
Employee and Dependent Insurance	60,782	
Life Insurance	1,260	
Medical Insurance	443,484	
Other Fringe Benefits	79,249	
Communication	18,932	
Dues and Memberships	254	
Laundry Service	11,535	
Licenses	3,954	
Maintenance and Repair Services - Buildings	96,082	
Maintenance and Repair Services - Equipment	11,000	
Maintenance and Repair Services - Vehicles	167,816	
Travel	1,500	
Tuition	4,000	
Custodial Supplies	5,484	

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)		
Public Health and Welfare (Cont.)		
Ambulance/Emergency Medical Services (Cont.)		
Drugs and Medical Supplies	$ 193,007	
Gasoline	111,574	
Office Supplies	16,101	
Uniforms	15,000	
Utilities	20,139	
Other Supplies and Materials	6,578	
Liability Insurance	15,845	
Vehicle and Equipment Insurance	11,627	
Workers' Compensation Insurance	223,036	
Data Processing Equipment	16,282	
Motor Vehicles	239,700	
Office Equipment	652	
Other Equipment	36,605	
Total Ambulance/Emergency Medical Services		$ 5,872,905
Alcohol and Drug Programs		
Other Salaries and Wages	$ 33,611	
Social Security	2,516	
Pensions	4,578	
Life Insurance	15	
Medical Insurance	5,418	
Communication	271	
Travel	2,000	
Other Supplies and Materials	226	
Other Charges	5,688	
Total Alcohol and Drug Programs		54,323
Other Local Health Services		
Medical Personnel	$ 119,309	
Paraprofessionals	882,647	
Part-time Personnel	5,470	
Other Salaries and Wages	8,620	
Social Security	75,603	
Pensions	86,880	
Life Insurance	548	
Medical Insurance	192,596	
Other Fringe Benefits	24,890	
Evaluation and Testing	145	
Travel	22,879	
Office Supplies	2,600	
Other Supplies and Materials	8,211	
Indirect Cost	1,542	
Total Other Local Health Services		1,431,940
Other Local Welfare Services		
Contracts with Government Agencies	$ 98,827	
Total Other Local Welfare Services		98,827

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)		
Public Health and Welfare (Cont.)		
Other Waste Disposal		
Maintenance Personnel	$ 24,978	
Social Security	1,847	
Pensions	3,402	
Life Insurance	15	
Medical Insurance	5,435	
Instructional Supplies and Materials	19,697	
Other Supplies and Materials	7,978	
Total Other Waste Disposal		$ 63,352
Other Public Health and Welfare		
Office Supplies	$ 8,388	
Total Other Public Health and Welfare		8,388
Social, Cultural, and Recreational Services		
Adult Activities		
Contracts with Government Agencies	$ 9,000	
Total Adult Activities		9,000
Senior Citizens Assistance		
Contributions	$ 101,071	
Total Senior Citizens Assistance		101,071
Parks and Fair Boards		
Temporary Personnel	$ 2,676	
Social Security	267	
Pensions	442	
Other Contracted Services	9,765	
Other Supplies and Materials	9,276	
Total Parks and Fair Boards		22,426
Other Social, Cultural, and Recreational		
Assistant(s)	$ 84,183	
Supervisor/Director	47,988	
Clerical Personnel	26,137	
Maintenance Personnel	135,266	
Temporary Personnel	82,777	
Social Security	28,439	
Pensions	39,753	
Life Insurance	170	
Medical Insurance	61,996	
Communication	5,264	
Maintenance and Repair Services - Buildings	60,266	
Travel	68	
Other Contracted Services	52,492	
Food Supplies	69,747	
Gasoline	9,307	
Office Supplies	2,391	

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)				
Social, Cultural, and Recreational Services (Cont.)				
Other Social, Cultural, and Recreational (Cont.)				
Uniforms	$	1,389		
Utilities		78,356		
Other Supplies and Materials		103,802		
Liability Insurance		11,453		
Vehicle and Equipment Insurance		3,797		
Workers' Compensation Insurance		10,523		
Interest on Other Loans		3,207		
Other Capital Outlay		20,874		
Total Other Social, Cultural, and Recreational			$	939,645
Agriculture and Natural Resources				
Agricultural Extension Service				
Clerical Personnel	$	8,580		
Part-time Personnel		16,193		
Other Salaries and Wages		215,607		
Board and Committee Members Fees		200		
Social Security		13,820		
Pensions		25,192		
Medical Insurance		27,798		
Other Fringe Benefits		275		
Communication		2,200		
Contracts with Government Agencies		960		
Dues and Memberships		237		
Maintenance and Repair Services - Buildings		3,637		
Maintenance and Repair Services - Office Equipment		1,010		
Travel		2,100		
Office Supplies		968		
Utilities		5,734		
Liability Insurance		876		
Total Agricultural Extension Service				325,387
Soil Conservation				
Social Security	$	1,596		
Pensions		4,131		
Life Insurance		19		
Medical Insurance		7,031		
Contracts with Government Agencies		31,090		
Contracts with Other Public Agencies		200		
Other Charges		8,000		
Total Soil Conservation				52,067
Storm Water Management				
Assistant(s)	$	46,127		
Social Security		3,507		
Pensions		135		
Life Insurance		25		
Medical Insurance		8,974		

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)		
Agriculture and Natural Resources (Cont.)		
Storm Water Management (Cont.)		
Other Fringe Benefits	$ 4,017	
Advertising	293	
Communication	5	
Data Processing Services	2,792	
Dues and Memberships	16	
Evaluation and Testing	9,300	
Legal Notices, Recording, and Court Costs	146	
Maintenance and Repair Services - Vehicles	333	
Travel	1,061	
Tuition	1,768	
Permits	3,460	
Other Contracted Services	35,291	
Gasoline	1,762	
Instructional Supplies and Materials	376	
Office Supplies	1,269	
Testing	13,291	
Vehicle and Equipment Insurance	510	
Total Storm Water Management		$ 134,458
Other Operations		
Tourism		
Contributions	$ 294,343	
Total Tourism		294,343
Industrial Development		
Contributions	$ 294,343	
Total Industrial Development		294,343
Other Economic and Community Development		
Other Charges	$ 10,000	
Total Other Economic and Community Development		10,000
Public Transportation		
Matching Share	$ 42,000	
Total Public Transportation		42,000
Veterans' Services		
Assistant(s)	$ 58,211	
Supervisor/Director	35,805	
Part-time Personnel	10,427	
Social Security	8,189	
Pensions	8,431	
Life Insurance	54	
Medical Insurance	6,913	
Other Fringe Benefits	4,374	
Communication	10	
Operating Lease Payments	936	

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)			
Other Operations (Cont.)			
Veterans' Services (Cont.)			
Travel	$ 3,834		
Other Contracted Services	1,347		
Office Supplies	3,995		
Periodicals	44		
Total Veterans' Services		$ 142,570	
Other Charges			
Trustee's Commission	$ 391,295		
Total Other Charges		391,295	
Contributions to Other Agencies			
Contributions	$ 138,750		
Dues and Memberships	26,097		
Total Contributions to Other Agencies		164,847	
Miscellaneous			
Other Supplies and Materials	$ 487		
Total Miscellaneous		487	
Total General Fund			$ 38,557,267
Law Library Fund			
Social, Cultural, and Recreational Services			
Libraries			
Library Books/Media	$ 8,018		
Office Supplies	400		
Total Libraries		$ 8,418	
Other Operations			
Other Charges			
Trustee's Commission	$ 143		
Total Other Charges		143	
Total Law Library Fund			8,561
Public Library Fund			
Social, Cultural, and Recreational Services			
Libraries			
Library Books/Media	$ 654,002		
Total Libraries		$ 654,002	
Other Operations			
Other Charges			
Trustee's Commission	$ 11,547		
Total Other Charges		11,547	
Total Public Library Fund			665,549

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

Solid Waste/Sanitation Fund			
Public Health and Welfare			
Other Waste Collection			
Other Contracted Services	$ 65,000		
Total Other Waste Collection		$ 65,000	
Recycling Center			
Maintenance Personnel	$ 20,473		
Social Security	1,566		
Other Contracted Services	93,632		
Utilities	1,342		
Other Supplies and Materials	455		
Liability Insurance	396		
Workers' Compensation Insurance	446		
Total Recycling Center		118,310	
Other Operations			
Contributions to Other Agencies			
Contributions	$ 28,000		
Total Contributions to Other Agencies		28,000	
Total Solid Waste/Sanitation Fund			$ 211,310
Special Purpose Fire Tax Fund			
Public Safety			
Fire Prevention and Control			
Supervisor/Director	$ 64,014		
Paraprofessionals	2,248,877		
Part-time Personnel	53,128		
Overtime Pay	73,316		
Other Salaries and Wages	163,949		
In-service Training	34,800		
Social Security	197,086		
Pensions	261,601		
Life Insurance	1,202		
Medical Insurance	432,646		
Other Fringe Benefits	63,218		
Communication	37,318		
Dues and Memberships	1,175		
Laundry Service	574		
Legal Services	5,000		
Maintenance and Repair Services - Buildings	28,057		
Maintenance and Repair Services - Office Equipment	4,345		
Maintenance and Repair Services - Vehicles	134,615		
Postal Charges	75		
Printing, Stationery, and Forms	38		
Travel	3,928		
Other Contracted Services	24,709		
Custodial Supplies	10,463		
Drugs and Medical Supplies	1,779		

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

Special Purpose Fire Tax Fund (Cont.)			
Public Safety (Cont.)			
Fire Prevention and Control (Cont.)			
Food Supplies	$ 1,087		
Gasoline	79,072		
Instructional Supplies and Materials	8,623		
Office Supplies	4,272		
Uniforms	27,326		
Utilities	98,634		
Other Supplies and Materials	52,773		
Building and Contents Insurance	7,615		
Liability Insurance	6,326		
Vehicle and Equipment Insurance	63,004		
Workers' Compensation Insurance	273,188		
Other Charges	776		
Principal on Capital Leases	142,238		
Interest on Capital Leases	9,402		
Building Improvements	3,742		
Other Equipment	811,267		
Other Capital Outlay	48,000		
Total Fire Prevention and Control		$ 5,483,258	
Other Operations			
Other Charges			
Trustee's Commission	$ 98,940		
Total Other Charges		98,940	
Total Special Purpose Fire Tax Fund			$ 5,582,198
Drug Control Fund			
Public Safety			
Sheriff's Department			
Maintenance and Repair Services - Vehicles	$ 24		
Towing Services	300		
Law Enforcement Equipment	2,499		
Motor Vehicles	8,000		
Total Sheriff's Department		$ 10,823	
Drug Enforcement			
Investigator(s)	$ 21,839		
Social Security	1,658		
Pensions	2,974		
Life Insurance	9		
Medical Insurance	2,648		
Communication	1,513		
Confidential Drug Enforcement Payments	10,000		
Other Contracted Services	39,597		
Other Supplies and Materials	3,329		
Total Drug Enforcement		83,567	

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

Drug Control Fund (Cont.)			
Public Health and Welfare			
Alcohol and Drug Programs			
Other Supplies and Materials	$ 6,000		
Total Alcohol and Drug Programs		$ 6,000	
Other Operations			
Other Charges			
Trustee's Commission	$ 793		
Total Other Charges		793	
Total Drug Control Fund			$ 101,183
Agriculture Center Fund			
Social, Cultural, and Recreational Services			
Other Social, Cultural, and Recreational			
County Official/Administrative Officer	$ 56,178		
Assistant(s)	33,010		
Supervisor/Director	26,428		
Clerical Personnel	30,618		
Part-time Personnel	25,673		
Social Security	13,372		
Pensions	11,822		
Life Insurance	78		
Medical Insurance	16,934		
Other Fringe Benefits	5,611		
Utilities	28,149		
Building and Contents Insurance	9,450		
Vehicle and Equipment Insurance	2,382		
Workers' Compensation Insurance	1,094		
Total Other Social, Cultural, and Recreational		$ 260,799	
Other Operations			
Other Charges			
Trustee's Commission	$ 2,688		
Total Other Charges		2,688	
Total Agriculture Center Fund			263,487
Constitutional Officers - Fees Fund			
General Government			
Register of Deeds			
Constitutional Officers' Operating Expenses	$ 376,112		
Total Register of Deeds		$ 376,112	
Finance			
County Trustee's Office			
Constitutional Officers' Operating Expenses	$ 423,348		
Total County Trustee's Office		423,348	

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

Constitutional Officers - Fees Fund (Cont.)			
Finance (Cont.)			
County Clerk's Office			
Constitutional Officers' Operating Expenses	$ 1,192,184		
Total County Clerk's Office		$ 1,192,184	
Administration of Justice			
Chancery Court			
Constitutional Officers' Operating Expenses	$ 228,147		
Total Chancery Court		228,147	
Total Constitutional Officers - Fees Fund			$ 2,219,791
Highway/Public Works Fund			
Highways			
Administration			
County Official/Administrative Officer	$ 97,853		
Assistant(s)	70,362		
Supervisor/Director	54,175		
Accountants/Bookkeepers	48,268		
Dispatchers/Radio Operators	55,035		
Overtime Pay	4,690		
Other Salaries and Wages	326,155		
Data Processing Services	19,962		
Dues and Memberships	6,206		
Legal Notices, Recording, and Court Costs	697		
Maintenance and Repair Services - Office Equipment	3,286		
Travel	6,751		
Tuition	5,005		
Office Supplies	6,936		
Communication Equipment	5,800		
Office Equipment	17,449		
Total Administration		$ 728,630	
Highway and Bridge Maintenance			
Foremen	$ 47,929		
Equipment Operators	479,937		
Truck Drivers	414,214		
Laborers	274,775		
Overtime Pay	36,989		
Rentals	6,444		
Other Contracted Services	20,500		
Asphalt - Cold Mix	10,795		
Asphalt - Hot Mix	771,192		
Asphalt - Liquid	26,532		
Concrete	1,864		
Crushed Stone	98,400		
Fertilizer, Lime, and Seed	910		
General Construction Materials	34,261		
Pipe	64,207		

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

Highway/Public Works Fund (Cont.)		
Highways (Cont.)		
Highway and Bridge Maintenance (Cont.)		
Pipe - Metal	$ 28,161	
Road Signs	51,944	
Salt	8,985	
Sand	256	
Small Tools	2,209	
Wood Products	299	
Other Supplies and Materials	9,287	
Total Highway and Bridge Maintenance		$ 2,390,090
Operation and Maintenance of Equipment		
Foremen	$ 72,386	
Mechanic(s)	124,991	
Overtime Pay	416	
Laundry Service	20,953	
Other Contracted Services	400	
Diesel Fuel	165,130	
Equipment and Machinery Parts	104,284	
Garage Supplies	24,270	
Gasoline	28,536	
Lubricants	9,242	
Propane Gas	3,378	
Small Tools	4,046	
Tires and Tubes	26,562	
Other Supplies and Materials	481	
Total Operation and Maintenance of Equipment		585,075
Other Charges		
Communication	$ 24,026	
Electricity	12,943	
Water and Sewer	1,864	
Liability Insurance	72,933	
Trustee's Commission	86,927	
Total Other Charges		198,693
Employee Benefits		
Social Security	$ 182,703	
Pensions	311,863	
Employee and Dependent Insurance	8,051	
Life Insurance	1,133	
Medical Insurance	407,141	
Workers' Compensation Insurance	75,764	
Total Employee Benefits		986,655
Capital Outlay		
Engineering Services	$ 17,050	
Building Improvements	39,238	
Highway Construction	658,126	
Other Equipment	460,418	
Total Capital Outlay		1,174,832

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

Highway/Public Works Fund (Cont.)			
Capital Projects			
Highway and Street Capital Projects			
Equipment Operators	$ 84,734		
Truck Drivers	125,934		
Laborers	123,297		
Overtime Pay	2,320		
Other Contracted Services	300		
Concrete	1,939		
Crushed Stone	29,158		
Diesel Fuel	10,500		
Equipment and Machinery Parts	45,702		
General Construction Materials	874		
Pipe - Metal	15,370		
Small Tools	2,395		
Total Highway and Street Capital Projects		$ 442,523	
Total Highway/Public Works Fund			$ 6,506,498
General Debt Service Fund			
Other Operations			
Other Charges			
Accounting Services	$ 2,500		
Trustee's Commission	174,357		
Total Other Charges		$ 176,857	
Principal on Debt			
General Government			
Principal on Bonds	$ 170,000		
Principal on Other Loans	1,307,744		
Total General Government		1,477,744	
Education			
Principal on Capital Leases	$ 711,768		
Principal on Other Loans	4,217,256		
Total Education		4,929,024	
Interest on Debt			
General Government			
Interest on Bonds	$ 42,413		
Interest on Other Loans	313,551		
Total General Government		355,964	
Education			
Interest on Bonds	$ 935,080		
Interest on Capital Leases	381,822		
Interest on Other Loans	1,077,291		
Total Education		2,394,193	

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Debt Service Fund (Cont.)			
Other Debt Service			
General Government			
Other Debt Service	$ 90,546		
Total General Government		$ 90,546	
Education			
Other Debt Issuance Charges	$ 149,165		
Other Debt Service	277,903		
Total Education		427,068	
Total General Debt Service Fund			$ 9,851,396
Community Development/Industrial Park Fund			
Other Operations			
Industrial Development			
Contributions	$ 25,000		
Highway Construction	1,846		
Other Equipment	294,995		
Total Industrial Development		$ 321,841	
Other Charges			
Trustee's Commission	$ 3,440		
Total Other Charges		3,440	
Interest on Debt			
General Government			
Interest on Other Loans	$ 54,571		
Total General Government		54,571	
Total Community Development/Industrial Park Fund			379,852
Energy Upgrade Projects Fund			
Capital Projects			
Other General Government Projects			
Building Improvements	$ 89,776		
Total Other General Government Projects		$ 89,776	
Total Energy Upgrade Projects Fund			89,776
HUD Grant Projects Fund			
Other Operations			
Other Charges			
Trustee's Commission	$ 31		
Total Other Charges		$ 31	
Total HUD Grant Projects Fund			31

(Continued)

Exhibit J-8

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

Education Capital Projects Fund			
Capital Projects - Donated			
Capital Projects Donated to School Department			
Contributions	$ 2,229,231		
Total Capital Projects Donated to School Department		$ 2,229,231	
Capital Projects Donated to Other Entities			
Contributions	$ 1,220,523		
Total Capital Projects Donated to Other Entities		1,220,523	
Total Education Capital Projects Fund			$ 3,449,754
Other Capital Projects Fund			
Other Operations			
Other Charges			
Trustee's Commission	$ 16,365		
Total Other Charges		$ 16,365	
Capital Projects			
Other General Government Projects			
Other Capital Outlay	$ 764,038		
Total Other General Government Projects		764,038	
Education Capital Projects			
Contracts with Other School Systems	$ 900,000		
Other Equipment	89,902		
Total Education Capital Projects		989,902	
Total Other Capital Projects Fund			1,770,305
Endowment Fund			
Public Health and Welfare			
Other Public Health and Welfare			
Contributions	$ 136,847		
Total Other Public Health and Welfare		$ 136,847	
Total Endowment Fund			136,847
Total Governmental Funds - Primary Government			$ 69,793,805

Exhibit J-9

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types
Discretely Presented Bradley County School Department
For the Year Ended June 30, 2019

General Purpose School Fund		
Instruction		
Regular Instruction Program		
Teachers	$ 27,880,327	
Career Ladder Program	109,630	
Career Ladder Extended Contracts	46,600	
Educational Assistants	1,106,102	
Other Salaries and Wages	20,120	
Certified Substitute Teachers	126,019	
Non-certified Substitute Teachers	275,087	
Social Security	1,702,634	
Pensions	2,752,675	
Life Insurance	24,446	
Medical Insurance	4,365,102	
Employer Medicare	403,344	
Other Fringe Benefits	280,169	
Operating Lease Payments	12,266	
Maintenance and Repair Services - Equipment	83,723	
Tuition	900	
Other Contracted Services	63,608	
Instructional Supplies and Materials	473,472	
Textbooks - Bound	842,033	
Other Supplies and Materials	52,208	
Fee Waivers	96,000	
Other Charges	8,723	
Debt Service Contribution to Primary Government	33,669	
Total Regular Instruction Program		$ 40,758,857
Special Education Program		
Teachers	$ 2,674,322	
Career Ladder Program	10,000	
Clerical Personnel	29,315	
Educational Assistants	364,504	
Speech Pathologist	256,851	
Non-certified Substitute Teachers	12,280	
Social Security	197,877	
Pensions	334,104	
Life Insurance	3,300	
Medical Insurance	568,052	
Employer Medicare	47,426	
Contracts with Private Agencies	67,857	
Other Contracted Services	115,585	
Instructional Supplies and Materials	56,747	
Other Supplies and Materials	23,774	
Special Education Equipment	40,772	
Total Special Education Program		4,802,766
Career and Technical Education Program		
Teachers	$ 2,276,271	

(Continued)

Exhibit J-9

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types
Discretely Presented Bradley County School Department (Cont.)

General Purpose School Fund (Cont.)		
Instruction (Cont.)		
Career and Technical Education Program (Cont.)		
Career Ladder Program	$ 1,000	
Other Salaries and Wages	8,560	
Non-certified Substitute Teachers	4,745	
Social Security	134,537	
Pensions	232,409	
Life Insurance	1,892	
Medical Insurance	329,703	
Employer Medicare	31,464	
Maintenance and Repair Services - Equipment	8,641	
Travel	48	
Other Contracted Services	12,026	
Instructional Supplies and Materials	79,500	
Other Supplies and Materials	7,883	
Vocational Instruction Equipment	126,167	
Total Career and Technical Education Program		$ 3,254,846
Support Services		
Attendance		
Supervisor/Director	$ 42,910	
Career Ladder Program	1,000	
Clerical Personnel	70,310	
Social Security	6,574	
Pensions	14,169	
Life Insurance	106	
Medical Insurance	20,887	
Employer Medicare	1,537	
Operating Lease Payments	2,036	
Other Supplies and Materials	6,135	
In Service/Staff Development	2,400	
Total Attendance		168,064
Health Services		
Supervisor/Director	$ 70,713	
Medical Personnel	474,901	
Other Salaries and Wages	39,820	
Social Security	34,201	
Pensions	59,413	
Life Insurance	605	
Medical Insurance	102,598	
Employer Medicare	8,007	
Travel	7,190	
Other Contracted Services	471	
Drugs and Medical Supplies	7,594	
Other Supplies and Materials	12,484	
Other Charges	2,171	
Total Health Services		820,168

(Continued)

Exhibit J-9

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types
Discretely Presented Bradley County School Department (Cont.)

General Purpose School Fund (Cont.)		
Support Services (Cont.)		
Other Student Support		
Career Ladder Program	$ 3,600	
Guidance Personnel	1,491,589	
Other Salaries and Wages	1,222,577	
Social Security	156,496	
Pensions	277,039	
Life Insurance	2,022	
Medical Insurance	366,094	
Employer Medicare	37,104	
Communication	1,361	
Evaluation and Testing	122,260	
Travel	2,869	
Other Contracted Services	11,995	
Other Supplies and Materials	61,342	
Total Other Student Support		$ 3,756,348
Regular Instruction Program		
Supervisor/Director	$ 187,039	
Career Ladder Program	9,500	
Librarians	822,002	
Materials Supervisor	27,361	
Secretary(ies)	54,210	
Educational Assistants	212,347	
Other Salaries and Wages	289,405	
Social Security	92,848	
Pensions	153,266	
Life Insurance	1,122	
Medical Insurance	195,277	
Employer Medicare	22,176	
Communication	1,243	
Travel	4,959	
Other Contracted Services	300	
Instructional Supplies and Materials	43,493	
Library Books/Media	121,774	
Periodicals	5,211	
Other Supplies and Materials	57,358	
In Service/Staff Development	2,359	
Other Equipment	18,712	
Total Regular Instruction Program		2,321,962
Special Education Program		
Supervisor/Director	$ 90,499	
Career Ladder Program	4,600	
Psychological Personnel	313,444	
Secretary(ies)	37,570	
Bonus Payments	8,000	
Other Salaries and Wages	150,107	

(Continued)

Exhibit J-9

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types
Discretely Presented Bradley County School Department (Cont.)

General Purpose School Fund (Cont.)				
Support Services (Cont.)				
Special Education Program (Cont.)				
Social Security	$	37,005		
Pensions		48,755		
Life Insurance		346		
Medical Insurance		51,294		
Employer Medicare		8,654		
Maintenance and Repair Services - Equipment		1,015		
Travel		9,152		
Other Contracted Services		89,984		
Other Supplies and Materials		25,144		
In Service/Staff Development		62,848		
Total Special Education Program			$	938,417
Career and Technical Education Program				
Supervisor/Director	$	81,453		
Secretary(ies)		27,235		
Social Security		6,649		
Pensions		12,093		
Life Insurance		86		
Medical Insurance		14,394		
Employer Medicare		1,555		
Other Supplies and Materials		1,096		
In Service/Staff Development		2,601		
Other Charges		1,031		
Total Career and Technical Education Program				148,193
Technology				
Supervisor/Director	$	71,444		
Data Processing Personnel		198,534		
Social Security		16,009		
Pensions		34,513		
Life Insurance		259		
Medical Insurance		48,592		
Employer Medicare		3,744		
Communication		141,312		
Maintenance and Repair Services - Equipment		57,389		
Internet Connectivity		160,000		
Travel		5,693		
Other Contracted Services		38,313		
Cabling		15,000		
Software		96,784		
Other Supplies and Materials		1,542		
In Service/Staff Development		2,586		
Regular Instruction Equipment		66,413		
Total Technology				958,127

(Continued)

Exhibit J-9

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types
Discretely Presented Bradley County School Department (Cont.)

General Purpose School Fund (Cont.)				
Support Services (Cont.)				
Other Programs				
On-behalf Payments to OPEB	$	297,274		
Total Other Programs			$	297,274
Board of Education				
Board and Committee Members Fees	$	18,100		
Social Security		651		
Pensions		1,430		
Unemployment Compensation		4,733		
Employer Medicare		262		
Audit Services		31,300		
Dues and Memberships		11,416		
Legal Services		54,190		
Travel		490		
Other Supplies and Materials		776		
Liability Insurance		98,266		
Premiums on Corporate Surety Bonds		5,039		
Trustee's Commission		341,622		
Workers' Compensation Insurance		230,128		
In Service/Staff Development		17,126		
Criminal Investigation of Applicants - TBI		10,219		
Refund to Applicant for Criminal Investigation		1,404		
Other Charges		2,223		
Total Board of Education				829,375
Director of Schools				
County Official/Administrative Officer	$	142,190		
Career Ladder Program		1,000		
Secretary(ies)		47,570		
Social Security		10,939		
Pensions		30,499		
Life Insurance		86		
Medical Insurance		18,640		
Employer Medicare		2,823		
Other Fringe Benefits		16,966		
Communication		2,351		
Dues and Memberships		5,309		
Postal Charges		7,471		
Travel		190		
Other Contracted Services		2,422		
Office Supplies		809		
Other Supplies and Materials		11,607		
In Service/Staff Development		6,397		
Other Charges		4,862		
Total Director of Schools				312,131

(Continued)

Exhibit J-9

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types
Discretely Presented Bradley County School Department (Cont.)

General Purpose School Fund (Cont.)		
Support Services (Cont.)		
Office of the Principal		
Principals	$ 1,456,770	
Career Ladder Program	6,600	
Assistant Principals	832,329	
Secretary(ies)	836,859	
Social Security	177,437	
Pensions	342,989	
Life Insurance	2,461	
Medical Insurance	496,318	
Employer Medicare	42,081	
Dues and Memberships	21,600	
In Service/Staff Development	62	
Total Office of the Principal		$ 4,215,506
Fiscal Services		
Supervisor/Director	$ 70,814	
Accountants/Bookkeepers	129,083	
Social Security	11,651	
Pensions	27,226	
Life Insurance	173	
Medical Insurance	32,729	
Employer Medicare	2,725	
Data Processing Services	19,116	
Maintenance and Repair Services - Equipment	238	
Other Contracted Services	3,548	
Data Processing Supplies	2,815	
Office Supplies	1,322	
In Service/Staff Development	2,507	
Administration Equipment	3,007	
Total Fiscal Services		306,954
Human Services/Personnel		
Supervisor/Director	$ 67,718	
Other Salaries and Wages	108,002	
Social Security	9,764	
Pensions	22,379	
Life Insurance	173	
Medical Insurance	32,229	
Employer Medicare	2,284	
Data Processing Services	31,586	
Travel	117	
Office Supplies	1,515	
Other Supplies and Materials	1,300	
In Service/Staff Development	392	
Administration Equipment	3,665	
Total Human Services/Personnel		281,124

(Continued)

Exhibit J-9

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types
Discretely Presented Bradley County School Department (Cont.)

General Purpose School Fund (Cont.)		
Support Services (Cont.)		
Operation of Plant		
Supervisor/Director	$ 137,684	
Secretary(ies)	36,968	
Custodial Personnel	515,722	
Social Security	40,660	
Pensions	80,173	
Life Insurance	1,067	
Medical Insurance	160,659	
Employer Medicare	9,509	
Communication	656	
Janitorial Services	1,141,771	
Maintenance and Repair Services - Equipment	15,698	
Rentals	1,236	
Disposal Fees	42,034	
Other Contracted Services	97,130	
Custodial Supplies	79,844	
Electricity	1,513,987	
Fuel Oil	102,460	
Natural Gas	125,102	
Water and Sewer	371,576	
Other Supplies and Materials	1,825	
Boiler Insurance	16,126	
Building and Contents Insurance	296,270	
In Service/Staff Development	93	
Debt Service Contribution to Primary Government	1,059,921	
Administration Equipment	359,764	
Total Operation of Plant		$ 6,207,935
Maintenance of Plant		
Supervisor/Director	$ 71,444	
Secretary(ies)	37,570	
Maintenance Personnel	455,651	
Other Salaries and Wages	12,481	
Social Security	31,741	
Pensions	74,342	
Life Insurance	564	
Medical Insurance	103,995	
Employer Medicare	7,547	
Communication	1,710	
Other Contracted Services	14,512	
Other Supplies and Materials	336,234	
In Service/Staff Development	1,482	
Total Maintenance of Plant		1,149,273
Transportation		
Supervisor/Director	$ 42,910	
Other Salaries and Wages	53,020	

(Continued)

Exhibit J-9

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types
Discretely Presented Bradley County School Department (Cont.)

General Purpose School Fund (Cont.)		
Support Services (Cont.)		
Transportation (Cont.)		
Social Security	$ 5,629	
Pensions	6,930	
Life Insurance	30	
Medical Insurance	7,241	
Employer Medicare	1,317	
Communication	1,825	
Contracts with Vehicle Owners	2,022,712	
Maintenance and Repair Services - Vehicles	96,610	
Medical and Dental Services	3,040	
Gasoline	74,628	
Other Supplies and Materials	1,059	
Vehicle and Equipment Insurance	90,708	
In Service/Staff Development	885	
Other Charges	649	
Transportation Equipment	89,747	
Total Transportation		$ 2,498,940
Operation of Non-Instructional Services		
Food Service		
Supervisor/Director	$ 70,814	
Social Security	3,889	
Pensions	9,645	
Life Insurance	2,907	
Medical Insurance	10,140	
Employer Medicare	909	
Other Contracted Services	1,294	
In Service/Staff Development	5,667	
Total Food Service		105,265
Community Services		
Other Salaries and Wages	$ 214,237	
Social Security	12,485	
Pensions	6,532	
Life Insurance	43	
Medical Insurance	6,906	
Employer Medicare	3,099	
Maintenance and Repair Services - Equipment	16,000	
Travel	1,839	
Other Contracted Services	55,040	
Instructional Supplies and Materials	7,343	
In Service/Staff Development	2,370	
Other Charges	10,369	
Total Community Services		336,263
Early Childhood Education		
Communication	$ 13,383	

(Continued)

Exhibit J-9

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types
Discretely Presented Bradley County School Department (Cont.)

General Purpose School Fund (Cont.)			
Operation of Non-Instructional Services (Cont.)			
Early Childhood Education (Cont.)			
Contracts with Private Agencies	$ 943,606		
Operating Lease Payments	26,247		
Maintenance and Repair Services - Equipment	21,161		
Travel	15,282		
Other Contracted Services	68,781		
Instructional Supplies and Materials	67,612		
Other Supplies and Materials	27,197		
In Service/Staff Development	5,682		
Other Charges	43,176		
Total Early Childhood Education		$ 1,232,127	
Capital Outlay			
Regular Capital Outlay			
Building Improvements	$ 1,317,911		
Other Capital Outlay	251,845		
Total Regular Capital Outlay		1,569,756	
Total General Purpose School Fund			$ 77,269,671
School Federal Projects Fund			
Instruction			
Regular Instruction Program			
Teachers	$ 720,230		
Educational Assistants	325,953		
Bonus Payments	2,000		
Certified Substitute Teachers	70		
Non-certified Substitute Teachers	19,820		
Social Security	59,978		
Pensions	76,244		
Life Insurance	605		
Medical Insurance	106,151		
Employer Medicare	14,827		
Instructional Supplies and Materials	52,968		
Other Charges	718		
Regular Instruction Equipment	75,778		
Total Regular Instruction Program		$ 1,455,342	
Special Education Program			
Teachers	$ 50,172		
Educational Assistants	617,827		
Speech Pathologist	105,000		
Social Security	45,712		
Pensions	82,296		
Life Insurance	1,456		
Medical Insurance	234,069		
Employer Medicare	10,689		

(Continued)

Exhibit J-9

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types
Discretely Presented Bradley County School Department (Cont.)

School Federal Projects Fund (Cont.)		
Instruction (Cont.)		
Special Education Program (Cont.)		
Contracts with Private Agencies	$ 25,940	
Instructional Supplies and Materials	6,150	
Other Supplies and Materials	3,493	
Special Education Equipment	16,941	
Total Special Education Program		$ 1,199,745
Career and Technical Education Program		
Maintenance and Repair Services - Equipment	$ 4,080	
Instructional Supplies and Materials	10,343	
Other Supplies and Materials	7,255	
Other Charges	1,050	
Vocational Instruction Equipment	69,766	
Total Career and Technical Education Program		92,494
Support Services		
Other Student Support		
Other Salaries and Wages	$ 329,812	
Social Security	19,504	
Pensions	33,814	
Life Insurance	216	
Medical Insurance	27,298	
Employer Medicare	4,561	
Travel	78,225	
Other Contracted Services	9,675	
Other Supplies and Materials	72,224	
In Service/Staff Development	10,869	
Other Charges	30,466	
Total Other Student Support		616,664
Regular Instruction Program		
Supervisor/Director	$ 119,196	
Secretary(ies)	31,084	
Educational Assistants	16,280	
Other Salaries and Wages	288,299	
Non-certified Substitute Teachers	2,608	
Social Security	25,267	
Pensions	41,173	
Life Insurance	389	
Medical Insurance	54,288	
Employer Medicare	6,423	
Consultants	72,000	
Travel	32,050	
Other Contracted Services	125,651	
Other Supplies and Materials	71,147	
In Service/Staff Development	153,369	
Other Charges	1,184	
Total Regular Instruction Program		1,040,408

(Continued)

Exhibit J-9

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types
Discretely Presented Bradley County School Department (Cont.)

School Federal Projects Fund (Cont.)			
Support Services (Cont.)			
Special Education Program			
Secretary(ies)	$ 78,930		
Other Salaries and Wages	372,000		
Social Security	26,391		
Pensions	49,349		
Life Insurance	389		
Medical Insurance	61,344		
Employer Medicare	6,121		
Other Supplies and Materials	5,513		
In Service/Staff Development	45,344		
Other Equipment	649		
Total Special Education Program		$ 646,030	
Career and Technical Education Program			
Clerical Personnel	$ 1,000		
Social Security	62		
Pensions	105		
Employer Medicare	15		
Total Career and Technical Education Program		1,182	
Board of Education			
Criminal Investigation of Applicants - TBI	$ 211		
Total Board of Education		211	
Transportation			
Bus Drivers	$ 146,040		
Other Salaries and Wages	9,249		
Social Security	8,077		
Pensions	5,143		
Employer Medicare	2,237		
Contracts with Vehicle Owners	7,470		
Total Transportation		178,216	
Total School Federal Projects Fund			$ 5,230,292
Central Cafeteria Fund			
Operation of Non-Instructional Services			
Food Service			
Cafeteria Personnel	$ 1,766,729		
Social Security	103,724		
Pensions	158,092		
Medical Insurance	467,646		
Unemployment Compensation	1,707		
Employer Medicare	24,487		
Advertising	60		
Communication	5,311		
Dues and Memberships	694		

(Continued)

Exhibit J-9

Bradley County, Tennessee
Schedule of Detailed Expenditures -
All Governmental Fund Types
Discretely Presented Bradley County School Department (Cont.)

Central Cafeteria Fund (Cont.)			
Operation of Non-Instructional Services (Cont.)			
Food Service (Cont.)			
Freight Expenses	$ 943		
Maintenance and Repair Services - Equipment	80,960		
Pest Control	8,770		
Travel	3,903		
Permits	2,080		
Other Contracted Services	63,050		
Food Preparation Supplies	6,749		
Food Supplies	2,121,586		
Ice	32,303		
Uniforms	12,076		
USDA - Commodities	412,919		
Other Supplies and Materials	223,160		
Refunds	1,529		
In Service/Staff Development	480		
Criminal Investigation of Applicants - TBI	1,723		
Other Charges	1,919		
Food Service Equipment	38,180		
Total Food Service		$ 5,540,780	
Total Central Cafeteria Fund			$ 5,540,780
Education Capital Projects Fund			
Capital Projects			
Education Capital Projects			
Architects	$ 116,670		
Trustee's Commission	79		
Building Construction	3,490,083		
Total Education Capital Projects		$ 3,606,832	
Total Education Capital Projects Fund			3,606,832
Total Governmental Funds - Bradley County School Department			$ 91,647,575

Exhibit J-10

Bradley County, Tennessee
Schedule of Detailed Receipts, Disbursements,
and Changes in Cash Balances - City Agency Funds
For the Year Ended June 30, 2019

	Cities - Sales Tax Fund	Cities - Mixed Drink Tax In Litigation Fund	City School ADA - Cleveland Fund	City of Charleston	Total
Cash Receipts					
Current Property Taxes	$ 0	$ 0	$ 6,291,629	$ 62,223	$ 6,353,852
Trustee's Collections - Prior Years	0	0	125,465	1,404	126,869
Circuit/Clerk and Master Collections - Prior Years	0	0	105,217	0	105,217
Interest and Penalty	0	0	24,393	352	24,745
Payments in-Lieu-of Taxes - Local Utilities	0	0	2,673	0	2,673
Payments in-Lieu-of Taxes - Other	0	0	522,765	0	522,765
Local Option Sales Tax	13,534,702	0	6,962,620	0	20,497,322
Mixed Drink Tax	0	2,076	0	0	2,076
Bank Excise Tax	0	0	22,893	0	22,893
Interstate Telecommunications Tax	0	0	0	0	0
Marriage Licenses	0	0	3,308	0	3,308
Investment Income	0	462	0	0	462
Other Local Revenue	0	0	135	0	135
Income Tax	0	0	75,452	0	75,452
Total Cash Receipts	$ 13,534,702	$ 2,538	$ 14,136,550	$ 63,979	$ 27,737,769
Cash Disbursements					
Remittance of Revenues Collected	$ 13,531,647	$ 0	$ 14,006,785	$ 63,979	$ 27,602,411
Trustee's Commission	3,055	0	137,716	0	140,771
Total Cash Disbursements	$ 13,534,702	$ 0	$ 14,144,501	$ 63,979	$ 27,743,182
Excess of Cash Receipts Over (Under) Cash Disbursements	$ 0	$ 2,538	$ (7,951)	$ 0	$ (5,413)
Cash Balance, July 1, 2018	0	18,678	8,090	0	26,768
Cash Balance, June 30, 2019	$ 0	$ 21,216	$ 139	$ 0	$ 21,355

STATISTICAL SECTION

This part of the Bradley County's comprehensive annual report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

	Tables	Pages
Financial Trends:		
These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.	1-5	277-284
Revenue Capacity:		
These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.	6-9	285-288
Debt Capacity:		
These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future. The tables on legal debt margin information and pledged-revenue coverage are not applicable to counties in Tennessee.	10-14	289-293
Demographic and Economic Information:		
These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.	15-16	294-295
Operating Information:		
These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.	17-19	296-298

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

Table 1

Bradley County, Tennessee
Net Position by Component
Primary Government and Discretely Presented Component Unit
Last Ten Fiscal Years
(accrual basis of accounting)

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
PRIMARY GOVERNMENT (Note 1)										
Governmental Activities										
Net Investment in Capital Assets	$ 35,563,376	$ 37,738,186	$ 38,223,003	$ 39,828,738	$ 40,349,670	$ 40,684,983	$ 41,407,445	$ 45,342,397	$ 53,085,664	$ 54,132,852
Restricted	47,311,720	44,215,069	43,150,279	22,275,369	22,313,233	24,072,985	22,871,780	23,154,521	20,727,875	24,900,131
Unrestricted	(61,843,774)	(60,098,598)	(56,536,421)	(34,224,306)	(34,727,104)	(28,004,141)	(19,957,898)	(23,633,726)	(34,582,492)	(35,529,596)
Total Governmental Activities Net Position	$ 21,031,322	$ 21,854,657	$ 24,836,861	$ 27,879,801	$ 27,935,799	$ 36,753,827	$ 44,321,327	$ 44,863,192	$ 39,231,047	$ 43,503,387
COMPONENT UNIT - Bradley County Schools (Notes 2,3)										
Governmental Activities										
Net Investment in Capital Assets	$ 64,367,319	$ 68,712,588	$ 67,784,079	$ 68,006,731	$ 67,396,979	$ 65,082,166	$ 63,278,082	$ 69,469,264	$ 84,705,700	$ 85,029,898
Restricted	5,330,628	2,422,223	2,203,240	2,452,551	2,182,996	3,074,624	1,607,266	3,144,411	2,044,703	9,015,401
Unrestricted	4,663,822	2,589,192	3,619,334	901,271	(749,987)	(11,789,608)	(4,532,792)	(18,812,067)	(16,519,814)	(16,831,753)
Total Governmental Activities Net Position	$ 74,361,769	$ 73,724,003	$ 73,606,653	$ 71,360,553	$ 68,829,988	$ 56,367,182	$ 60,352,556	$ 53,801,608	$ 70,230,589	$ 77,213,546

Notes:

(1) Bradley County Government does not engage in any business-type activities.
(2) Bradley County Board of Education is not part of the primary government, but is reflected as a component unit. The primary government is responsible for the debt issued to finance construction/improvement of education facilities; however, the physical structures are considered assets of the component unit.
(3) Does not include discretely presented Bradley Healthcare and Rehabilitation Center component unit.

Table 2

Bradley County, Tennessee
Changes in Net Position
Last Ten Fiscal Years
(accrual basis of accounting)

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
EXPENSES (Note 1)										
Governmental Activities:										
General Government	$ 2,669,472	$ 4,101,023	$ 9,353,024	$ 5,921,647	$ 7,429,932	$ 5,528,271	$ 6,790,993	$ 5,645,355	$ 6,437,351	$ 3,319,669
Finance	2,649,529	2,582,911	2,614,986	2,735,872	2,704,160	2,816,104	2,829,690	3,159,667	3,119,765	3,224,215
Administration of Justice	3,363,566	3,464,029	3,434,737	3,567,747	3,623,133	3,499,575	3,582,051	3,844,237	3,884,390	3,806,237
Public Safety	19,113,784	18,508,809	19,485,932	20,443,402	21,105,724	21,600,283	23,016,771	23,349,492	24,270,352	24,402,492
Public Health and Welfare	9,364,256	9,080,206	7,633,085	7,146,000	7,303,033	6,806,388	7,173,245	7,617,387	8,176,867	8,134,513
Social, Cultural, and Recreational Services	1,940,553	2,374,354	2,529,067	1,911,740	1,882,823	1,919,845	1,893,626	1,943,148	2,007,474	2,054,394
Agriculture and Natural Resources	527,160	552,058	1,028,690	530,340	622,063	478,789	472,436	481,838	502,051	497,707
Highways/Public Works	4,570,149	4,580,015	4,650,587	5,006,216	4,927,413	4,330,329	4,892,293	4,754,450	5,771,431	7,438,764
Education (Payments to Component Unit)	17,734,346	666,796	586,923	396,897	49,457	11,731	193,550	17,465,352	14,700,625	4,439,656
Interest on Long-term Debt	2,580,564	2,121,089	2,135,600	2,140,750	2,420,649	2,184,949	2,062,643	2,308,726	2,603,748	2,946,176
Other Debt Service	-	-	-	-	-	-	-	-	-	-
Total Governmental Activities Expenses	$ 64,513,379	$ 48,031,290	$ 53,452,631	$ 49,800,611	$ 52,068,387	$ 49,176,264	$ 52,907,298	$ 70,569,652	$ 71,474,054	$ 60,263,823
PROGRAM REVENUES										
Governmental activities:										
Charges for Services:										
General Government	$ 1,148,994	$ 1,182,462	$ 1,301,060	$ 948,182	$ 758,422	$ 922,543	$ 986,165	$ 628,607	$ 1,067,064	$ 1,313,128
Finance	1,863,399	1,934,359	1,997,445	2,675,973	2,740,069	2,791,378	2,864,805	1,753,881	2,899,417	3,189,788
Administration of Justice	3,209,615	3,368,454	3,779,803	2,887,959	2,965,703	3,018,838	2,868,102	1,637,122	2,712,593	2,745,312
Public Safety	2,957,830	2,815,912	3,056,052	3,753,450	3,222,592	3,540,777	3,528,601	1,828,228	4,523,454	3,670,243
Public Health and Welfare	4,391,421	4,559,478	4,424,929	5,157,857	4,233,066	9,103,220	5,951,449	2,636,570	4,478,132	4,535,605
Social, Cultural, and Recreational Services	256,213	245,372	216,977	129,801	133,496	108,063	86,400	62,215	105,205	123,962
Agriculture and Natural Resources	-	-	6,375	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Highways/Public Works	15,375	10,282	20,344	7,739	6,373	6,601	769	4,838	6,529	3,834
Operating Grants and Contributions	4,499,218	4,930,583	6,405,791	4,822,092	4,427,953	4,780,315	5,387,611	21,290,932	6,272,744	6,833,052
Capital Grants and Contributions	1,094,037	525,265	4,858,831	1,827,877	2,906,712	828,101	1,735,496	1,903,423	2,170,810	2,167,587
Total Governmental Activities Program Revenues	$ 19,436,102	$ 19,572,167	$ 26,067,607	$ 22,210,930	$ 21,394,386	$ 25,099,836	$ 23,409,398	$ 31,745,816	$ 24,235,948	$ 24,582,511

(Continued)

Table 2

Bradley County, Tennessee
Changes in Net Position
Last Ten Fiscal Years
(accrual basis of accounting)

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Net (Expense)/Revenue Governmental Activities	$ (45,077,277)	$ (28,459,123)	$ (27,385,024)	$ (27,589,681)	$ (30,674,001)	$ (24,076,428)	$ (29,497,900)	$ (38,823,836)	$ (47,238,106)	$(35,681,312)
General Revenues and Other Changes in Net Position										
Governmental Activities:										
Taxes										
Property Tax Levied for General Purposes	$ 16,081,162	$ 16,557,371	$ 16,577,507	$ 16,784,718	$ 16,453,426	$ 19,364,871	$ 19,148,661	$ 21,013,257	$ 19,290,446	$ 18,610,252
Property Tax Levied for Debt Services	4,739,818	4,623,601	4,638,965	4,681,026	4,592,558	4,823,017	5,501,655	5,126,129	7,146,451	8,203,877
Sales Tax	3,791,246	4,086,378	4,549,844	4,597,516	4,600,432	4,905,518	5,403,996	5,908,448	5,423,868	6,149,602
Other Local Taxes	2,279,640	2,328,007	2,846,391	2,886,003	2,767,740	2,993,543	3,253,372	3,594,217	3,517,554	3,731,089
Unrestricted Grants and Contributions	987,536	1,016,542	1,122,283	1,341,794	1,308,872	1,851,278	2,264,258	3,059,463	3,276,868	2,520,216
Grants and Contributions Restricted for Debt Servi	-	-	-	-	-	-	-	-	700,332	892,473
Investment Earnings	705,170	497,460	242,552	388,253	372,997	286,349	373,530	501,654	817,409	1,271,663
Proceeds from Sale of Equipment	-	-	-	41,901	115,975	368,089	13,339	138,323	65,669	43,505
Insurance Recovery	-	-	6,028	-	-	-	-	-	-	-
Miscellaneous	232,934	173,099	348,692	555,613	517,999	341,472	1,106,589	24,210	463,305	730,975
Total Governmental Activities	$ 28,817,506	$ 29,282,458	$ 30,332,262	$ 31,276,824	$ 30,729,999	$ 34,934,137	$ 37,065,400	$ 39,365,701	$ 40,701,902	$ 42,153,652
Change in Net Position	$ (16,259,771)	$ 823,335	$ 2,947,238	$ 3,687,143	$ 55,998	$ 10,857,709	$ 7,567,500	$ 541,865	$ (6,536,204)	$ 6,472,340

Notes:

(1) Bradley County Government does not engage in any business-type activities.

Table 2a

Bradley County, Tennessee
Changes in Net Position - Bradley County Schools
Last Ten Fiscal Years
(accrual basis of accounting)

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
EXPENSES (Note 1)										
Governmental Activities:										
Education	$ 76,389,171	$ 76,976,180	$ 80,736,790	$ 82,547,217	$ 85,920,300	$ 80,927,446	$ 79,782,432	$ 92,086,955	$ 81,140,976	$ 85,493,944
PRIMARY GOVERNMENT: (Note 1)	$ 76,389,171	$ 76,976,180	$ 80,736,790	$ 82,547,217	$ 85,920,300	$ 80,927,446	$ 79,782,432	$ 92,086,955	$ 81,140,976	$ 85,493,944
PROGRAM REVENUES										
Governmental Activities:										
Charges for Services - Education	$ 2,058,534	$ 1,900,753	$ 2,109,608	$ 2,108,763	$ 1,947,300	$ 1,701,751	$ 1,665,877	$ 1,497,099	$ 1,608,358	$ 1,604,911
Operating Grants and Contributions	11,014,788	10,898,241	13,111,464	11,760,405	12,334,426	11,496,289	11,013,030	10,276,084	11,106,429	11,117,409
Capital Grants and Contributions	11,897,449	13,906	-	134,004	1,300,757	-	-	1,040,000	8,099,242	2,560,301
Total Governmental Activities Program Revenues	$ 24,970,771	$ 12,812,900	$ 15,221,072	$ 14,003,172	$ 15,582,483	$ 13,198,040	$ 12,678,907	$ 12,813,183	$ 20,814,029	$ 15,282,621
Component Unit - Bradley County Schools (Notes 2,3)										
Net (Expense)/Revenue Governmental Activities	$ (51,418,400)	$ (64,163,280)	$ (65,515,718)	$ (68,544,045)	$ (70,337,817)	$ (67,729,406)	$ (67,103,525)	$ (79,273,772)	$ (60,326,947)	$ (70,211,323)
General Revenues and Other Changes in Net Position										
Governmental Activities:										
Taxes										
Property Tax Levied for General Purposes	$ 11,555,769	$ 11,657,251	$ 11,692,391	$ 11,916,342	$ 11,663,374	$ 12,252,672	$ 12,043,514	$ 12,318,032	$ 12,778,425	$ 12,871,813
Sales Tax	9,115,681	9,353,851	10,425,373	10,436,403	10,471,432	10,834,748	11,615,978	11,970,050	12,103,656	11,518,536
Other Local Taxes	5,141	4,989	-	5,647	7,003	6,540	209,838	172,806	108,515	28,004
Unrestricted Grants and Contributions	41,798,378	42,375,085	42,514,979	43,864,053	45,588,392	45,521,858	46,883,719	48,168,352	52,366,069	52,545,162
Investment Earnings	21,309	15,507	20,648	23,528	28,734	23,014	32,444	41,224	63,178	143,094
Sale of Land/Equipment	-	-	6,199	-	-	2,298	-		-	-
Miscellaneous	48,972	118,831	23,502	51,972	48,317	90,280	26,821	52,360	1,378,005	70,773
Insurance Recovery	-	-	715,276	-	-	-	276,585	-	-	16,898
Pension Income	-	-	-	-	-	84,636	-	-	-	-
Total Governmental Activities	$ 62,545,250	$ 63,525,514	$ 65,398,368	$ 66,297,945	$ 67,807,252	$ 68,816,046	$ 71,088,899	$ 72,722,824	$ 78,797,848	$ 77,194,280
Change in Net Position	$ 11,126,850	$ (637,766)	$ (117,350)	$ (2,246,100)	$ (2,530,565)	$ 1,086,640	$ 3,985,374	$ (6,550,948)	$ 18,470,901	$ 6,982,957

Notes:

(1) Bradley County Schools do not engage in any business-type activities.

(2) Bradley County Board of Education is not part of the primary government, but is reflected as a component unit. The primary government is responsible for the debt issued to finance construction/improvement of education facilities; however, the physical structures are considered assets of the component unit.

(3) Does not include the discretely presented Bradley Healthcare and Rehabilitation Center component unit.

Table 3

Bradley County, Tennessee
Governmental Activities Tax Revenue by Source
General Government and Discretely Presented Component Unit
Last Ten Fiscal Years
(accrual basis of accounting)

Fiscal Year	Property Tax for General Purposes	Property Tax for Bradley Co. Schools	Sales Tax - Primary Government	Sales Tax - Bradley Co. Schools	Other Local Tax - Primary Govt.	Other Local Tax - Bradley Co. Schools	Total
2010	$ 16,081,162	$ 11,555,769	$ 3,791,246	$ 9,115,681	$ 2,279,640	$ 5,141	$ 42,828,639
2011	16,557,371	11,657,251	4,086,378	9,353,851	2,328,007	4,989	43,987,847
2012	16,577,507	11,692,391	4,549,844	10,425,373	2,846,391	0	46,091,506
2013	16,784,718	11,916,342	4,597,516	10,436,403	2,886,003	5,647	46,626,629
2014	16,453,426	11,663,374	4,600,432	10,471,432	2,767,740	7,003	45,963,407
2015	19,364,871	12,252,672	4,905,518	10,834,748	2,993,543	6,540	50,357,892
2016	19,148,661	12,043,514	5,403,996	11,615,978	3,253,372	209,838	51,675,359
2017	21,013,257	12,318,032	5,908,448	11,970,050	3,594,217	172,806	54,976,810
2018	19,290,446	12,778,425	5,423,868	12,103,656	3,517,554	108,515	53,222,464
2019	18,610,252	12,871,813	6,149,602	11,518,536	3,731,089	28,004	52,909,296

Table 4

Bradley County, Tennessee
General Government Fund Balances - Primary Government
Last Ten Fiscal Years
(modified accrual basis of accounting)

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
PRIMARY GOVERNMENT										
General Fund:										
Reserved	$ 2,571,493	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Restricted	-	1,912,515	2,107,591	1,184,962	1,229,926	1,125,843	1,359,785	1,275,612	498,772	847,562
Committed	-	473,920	555,709	656,180	778,668	901,852	814,599	71,052	50,589	65,358
Assigned	-	510,608	473,584	487,520	498,269	459,965	844,036	124,449	673,773	1,084,396
Unreserved/Unassigned	1,090,398	435,371	1,200,973	4,207,690	4,627,134	5,601,008	8,057,958	7,791,309	8,366,409	7,293,240
Total General Fund	$ 3,661,891	$ 3,332,414	$ 4,337,857	$ 6,536,352	$ 7,133,997	$ 8,088,668	$ 11,076,378	$ 9,262,422	$ 9,589,543	$ 9,290,556
All Other Governmental Funds:										
Reserved	$ 16,902,676	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Nonexpendable: Endowments	-	15,941,605	16,493,179	15,927,387	15,978,783	16,021,681	16,044,227	16,068,099	16,099,941	16,146,797
Restricted	-	6,326,324	6,482,944	4,466,337	4,461,847	4,363,048	4,064,862	5,370,428	3,215,135	4,384,183
Committed	-	20,062,092	18,292,224	17,855,310	14,692,728	14,305,427	13,922,952	13,513,371	11,018,998	12,994,952
Assigned	-	154,603	119,692	123,013	137,110	983,248	380,458	374,227	885,418	-
Unreserved, Reported in:										
Special Revenue Funds	5,509,162	-	-	-	-	-	-	-	-	-
Debt Service Funds	16,403,302	-	-	-	-	-	-	-	-	-
Capital Projects Funds	5,800,499	-	-	-	-	-	-	-	(2,223,577)	(2,259,498)
Permanent Funds	552,556	-	-	-	-	-	-	-	-	-
Total All Other Governmental Funds	$ 45,168,195	$ 42,484,624	$ 41,388,039	$ 38,372,047	$ 35,270,468	$ 35,673,404	$ 34,412,499	$ 35,326,125	$ 28,995,915	$ 31,266,434

Notes:

In fiscal year 2011, Bradley County implemented GASB Statement No. 54, which replaced the categories that previously had been used to classify fund balance.

Table 5

Bradley County, Tennessee
Changes in Fund Balances General Governmental and Discretely Presented Component Unit
Last Ten Fiscal Years

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Revenues										
Taxes	$ 47,922,945	$ 49,235,161	$ 51,061,742	$ 51,792,144	$ 51,104,560	$ 56,477,797	$ 58,086,289	$ 61,963,345	$ 63,717,748	$ 64,786,386
Licenses and Permits	289,502	333,876	666,804	368,341	414,345	521,005	470,082	395,360	482,087	592,568
Fines and Forfeitures	698,858	946,282	1,080,260	823,299	799,184	959,705	733,356	842,717	674,865	612,439
Charges for Current Services	8,525,735	8,590,999	8,697,225	9,348,118	9,019,873	9,148,040	9,737,490	9,347,027	9,464,127	9,245,187
Other Local Revenue	1,787,429	2,171,170	2,567,203	2,633,582	3,475,746	1,739,463	1,844,508	2,214,268	6,843,943	5,472,286
Fees from Co. Officials	2,371,732	2,280,525	2,521,097	2,629,465	2,535,893	2,570,682	2,692,784	2,816,848	2,646,665	2,751,332
State Revenues	47,214,998	48,978,417	53,510,110	52,026,724	54,175,412	53,120,116	55,784,710	56,620,804	60,056,155	62,575,358
Federal Revenues	12,398,840	10,791,912	14,326,101	12,194,733	12,635,945	11,584,833	11,387,430	10,143,967	11,206,728	10,817,378
Other Govt/Citizens	13,932,987	1,679,106	1,493,957	1,722,135	1,922,234	1,895,163	2,626,089	19,292,809	11,009,228	5,029,783
Total Revenues	$ 135,143,026	$ 125,007,448	$ 135,924,499	$ 133,538,541	$ 136,083,192	$ 138,016,804	$ 143,362,738	$ 163,637,145	$ 166,101,546	$ 161,882,717
Expenditures										
General Government	$ 2,428,206	$ 2,460,125	$ 2,843,796	$ 2,732,227	$ 2,761,643	$ 2,602,925	$ 2,547,934	$ 2,665,201	$ 2,701,107	$ 3,052,646
Finance	2,603,230	2,543,295	2,591,243	2,679,649	2,655,256	2,819,902	2,831,722	3,137,476	3,178,336	3,260,503
Admin. of Justice	3,304,685	3,320,387	3,368,943	3,482,992	3,545,746	3,647,867	3,694,232	3,924,263	4,003,791	3,991,210
Public Safety	19,219,974	17,432,483	18,360,622	23,558,254	20,007,038	21,479,893	22,173,963	25,700,205	24,083,001	25,090,280
Public Health/Welfare	6,361,336	7,856,462	6,751,861	7,023,999	7,018,149	7,193,575	7,436,375	7,785,173	8,521,716	8,362,285
Social, Cultural/Rec.	1,788,784	1,743,147	1,882,677	1,789,444	1,785,211	2,065,334	1,825,081	2,010,136	2,225,586	1,995,361
Agriculture and Natural Resources	519,283	534,679	577,159	531,148	618,665	505,080	488,745	496,613	517,684	511,912
Other Operations	2,590,590	1,719,951	6,650,518	2,873,527	2,455,395	2,292,390	3,473,401	2,844,561	5,187,419	2,000,530
Highways and Bridges	5,089,706	4,737,789	4,934,941	5,151,612	5,149,798	4,938,155	5,364,537	5,570,813	6,336,280	6,063,975
Education	73,360,474	77,541,619	76,493,967	78,317,538	81,588,765	80,284,932	80,590,120	80,395,874	83,964,779	88,040,743
Debt Service										
Principal	2,424,049	2,989,049	3,559,049	3,884,146	4,265,987	4,267,708	4,557,059	4,706,233	5,378,011	6,406,768
Interest	2,444,072	2,143,396	2,133,215	2,181,759	2,299,575	2,204,048	2,074,563	2,080,607	2,795,113	2,804,728
Other Charges/Operations	453,094	851,425	814,904	518,483	223,314	207,145	286,920	338,159	350,558	517,614
Endowment	232,428	629,426	321,349	-	-	-	-	-		
Capital Projects-General	18,436,805	2,747,137	1,406,705	683,535	2,407,479	687,607	1,712,078	1,512,818	7,299,234	2,286,239
Capital Projects-Donated	-	-	-	-	-	-	-	16,284,960	12,100,625	3,449,754
Cap Assets Pur/Depr. Exp - Primary	1,461,421	-	-	-	-	-	-	-		
Involving Capital Assets - Primary	(93,530)	-	-	-	-	-	-	-		
Capital Outlay/Projects - Schools	8,631,899	3,095,533	2,192,676	2,794,750	2,704,822	1,045,248	1,736,397	19,004,678	16,393,600	3,606,832
Cap Assets Pur /Depr. Exp - Schools	6,592,137	-	-	-	-	-	-	-	-	-
	$ 157,848,643	$ 132,345,903	$ 134,883,625	$ 138,203,063	$ 139,486,843	$ 136,241,809	$ 140,793,127	$ 178,457,770	$ 185,036,840	$ 161,441,380
Excess of Revenues Over (Under) Expenditures	$ (22,705,617)	$ (7,338,455)	$ 1,040,874	$ (4,664,522)	$ (3,403,651)	$ 1,774,995	$ 2,569,611	$ (14,820,625)	$ (18,935,294)	$ 441,337

(Continued)

Table 5

Bradley County, Tennessee
Changes in Fund Balances General Governmental and Discretely Presented Component Unit
Last Ten Fiscal Years

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Other Financing Sources (Uses)										
Transfers In	$ 942,147	$ 47,724	$ 44,599	$ 81,929	$ 279,041	$ 2,618,361	$ 398,693	$ 3,743,286	$ 7,036,849	$ 217,413
Transfers Out	(942,147)	(47,724)	(44,599)	(81,929)	(279,041)	(2,618,361)	(398,693)	(3,743,286)	(7,036,849)	(217,413)
Capital Leases Issued	-	-	-	-	-	195,700	193,550	16,284,960	-	691,593
Bond Proceeds	17,550,000	-	-	2,870,000	-	-	-	-	-	-
Note Proceeds	240,000	-	-	-	-	-	-	-	-	-
Other Loan Proceeds	-	-	-	-	-	-	-	-	12,100,625	3,449,754
Proceeds on Refunded Bonds	-	-	-	4,255,000	-	-	-	-	-	19,960,000
Payments to Refunded Bond Escrow	-	-	-	(4,340,000)	-	-	-	-	-	(21,515,000)
Discount on Debt Issued	-	-	-	(20,158)	-	-	-	-	-	(114,725)
Premiums on Debt Issued	21,601	-	-	202,743	-	-	-	-	-	1,818,890
Proceeds Capitalized Lease	193,736	-	302,000	-	-	-	-	-	-	-
Insurance Recovery	14,880	108,870	721,304	25,364	-	119,818	276,585	-	31,227	11,269
Proceeds on Sale of Assets	-	6,150	-	-	10,259	-	205,941	-	-	-
Proceeds on Sale of Land	-	-	-	-	-	-	-	-	-	-
TOTAL OTHER SOURCES	$ 18,020,217	$ 115,020	$ 1,023,304	$ 2,992,949	$ 10,259	$ 315,518	$ 676,076	$ 16,284,960	$ 12,131,852	$ 4,301,781
Net Change in Fund Balances	$ (4,685,400)	$ (7,223,435)	$ 2,064,178	$ (1,671,573)	$ (3,393,392)	$ 2,090,513	$ 3,245,687	$ 1,464,335	$ (6,803,442)	$ 4,743,118
Debt Service as a Percentage of Noncapital Expenditures	3.5%	4.1%	4.3%	4.5%	4.9%	4.8%	4.8%	4.3%	5.1%	5.9%

General Governmental and Discretely Presented Component Unit Tax Revenues by Source

Fiscal Year	Property Tax	Sales Tax	Hotel/Motel Tax	Litigation Tax	Business Tax	Other Local Tax	Bank Excise Tax	Wholesale Beer	Interstate Telecom	Total Tax Revenue
2010	$ 32,658,281	$ 12,746,012	$ 566,769	$ 509,877	$ 901,288	$ -	$ 231,498	$ 300,090	$ 9,130	$ 47,922,945
2011	33,383,497	13,405,829	608,081	439,941	963,762	-	98,568	327,285	8,198	49,235,161
2012	33,381,638	14,795,051	781,520	478,843	1,184,507	-	92,591	340,654	6,938	51,061,742
2013	33,735,525	15,027,319	817,173	459,508	1,298,529	-	94,239	349,770	10,081	51,792,144
2014	33,148,050	15,057,740	841,873	456,840	1,108,560	13,815	121,149	344,232	12,301	51,104,560
2015	37,635,252	15,665,572	951,845	448,666	1,246,938	16,568	162,131	339,131	11,694	56,477,797
2016	37,712,577	16,955,987	909,319	442,614	1,526,668	19,656	177,731	331,390	10,347	58,086,289
2017	40,383,816	17,806,561	1,368,990	469,622	1,432,698	20,265	147,649	323,306	10,438	61,963,345
2018	42,009,251	17,980,283	1,378,304	447,634	1,406,231	17,597	132,928	313,791	31,729	63,717,748
2019	42,198,611	18,726,887	1,501,748	459,241	1,452,958	11,202	119,637	310,906	5,196	64,786,386

Includes recurring expenditures of the general, special revenue, capital projects, and debt service fund types.

Table 6

Bradley County, Tennessee
Assessed and Estimated Actual Value of Property
Last Ten Fiscal Years

Fiscal Year Ending June 30	Tax Year	Tax Rate	Real Property		Personal Property		Public Utilities		Total		Ratio of Total Assessed Value To Total Estimated Actual Value
			Estimated	Assessed	Estimated	Assessed	Estimated	Assessed	Estimated	Assessed	
2010	2009	$ 1.79	$ 6,183,241,600	$ 1,760,820,220	$ 709,176,752	$ 212,753,182	$ 108,653,195	$ 108,653,195	$ 7,001,071,547	$ 2,082,226,597	29.74%
2011	2010	1.79	6,162,210,702	1,754,580,595	680,745,702	204,223,716	108,668,296	59,767,562	6,951,624,700	2,018,571,873	29.04%
2012	2011	1.79	6,253,300,000	1,786,343,575	722,568,000	215,179,703	113,197,366	62,258,551	7,089,065,366	2,063,781,829	29.11%
2013	2012	1.83	6,258,908,500	1,787,372,505	708,952,500	212,685,757	108,668,300	59,767,562	7,076,529,300	2,059,825,824	29.11%
2014	2013	1.87	6,125,024,200	1,748,268,265	734,794,500	220,438,360	115,719,500	63,645,700	6,975,538,200	2,032,352,325	29.14%
2015	2014	1.87	6,228,628,900	1,773,480,820	719,551,600	215,865,469	118,096,800	64,953,246	7,066,277,300	2,054,299,535	29.07%
2016	2015	1.87	6,172,325,000	1,762,261,550	771,359,500	217,716,596	110,739,380	60,906,659	7,054,423,880	2,040,884,805	28.93%
2017	2016	1.71	6,228,628,900	2,055,202,645	719,551,600	235,023,867	118,096,800	68,150,150	7,066,277,300	2,358,376,662	33.38%
2018	2017	1.71	7,154,891,200	2,052,098,353	898,130,100	269,439,030	118,096,800	64,953,246	8,171,118,100	2,386,490,629	29.21%
2019	2018	1.08	7,154,891,200	1,419,996,993	898,130,100	269,439,030	117,919,700	64,855,828	8,170,941,000	1,754,291,851	21.47%

Source: Bradley County Assessor of Property

Note: Exempt properties are not included in the assessed or estimated value because the property assessor does not currently place values on these.

Table 7

Bradley County, Tennessee
Property Tax Rates - Direct and Overlapping Governments
Last Ten Fiscal Years

Fiscal Year Ending June 30	Tax Year	Bradley Co Gen Fund	Bradley Co Public Library	Bradley Co Pike Road	Bradley Co County Schools	Cleveland City Schools	Bradley Co Debt Service	Bradley Co Capital Projects	Bradley Co Edu Cap Projects	Bradley Co Community Development	Bradley Co Other Cap Projects	Total Bradley County Direct Rate	Bradley Co Fire O/S Fringe	Bradley Co Fire I/S Fringe	City of Cleveland	City of Charleston
2010	2009	$ 0.4570	$ 0.0277	$ 0.1263	$ 0.5740	$ 0.2695	$ 0.2355	$ -	$ 0.0017	$ 0.1003	$ -	$ 1.79	$ 0.34	$ 0.41	$ 1.49	$ 0.42
2011	2010	0.4570	0.0277	0.1263	0.5740	0.2695	0.2355	-	0.0017	0.1003	-	1.79	0.34	0.41	1.49	0.42
2012	2011	0.4570	0.0277	0.1263	0.5740	0.2695	0.2355	-	0.0017	0.1003	-	1.79	0.34	0.41	1.49	0.42
2013	2012	0.5269	0.0282	0.1287	0.5734	0.2859	0.2297	-	0.0017	0.0509	-	1.83	0.34	0.42	1.77	0.44
2014	2013	0.5404	0.0289	0.1320	0.5878	0.2935	0.2356	-	0.0017	0.0522	-	1.87	0.34	0.42	1.77	0.44
2015	2014	0.5349	0.0277	0.1276	0.5624	0.2985	0.2674	-	0.0016	0.0520	-	1.87	0.34	0.42	1.77	0.44
2016	2015	0.5339	0.0250	0.1244	0.5539	0.2941	0.2414	-	-	0.0580	0.0414	1.87	0.42	0.44	1.77	0.44
2017	2016	0.5339	0.0250	0.1244	0.5539	0.2941	0.2414	-	-	0.0580	0.0414	1.87	0.42	0.44	1.61	0.49
2018	2017	0.4298	0.0228	0.1135	0.4964	0.2774	0.3449	-	-	-	0.0236	1.71	0.39	0.41	2.06	0.49
2019	2018	0.4993	0.0278	0.1135	0.4994	0.2744	0.3199	-	-	-	0.0478	1.7821	0.4400	0.4400	2.06	0.49

Source: Bradley County Assessor of Property

Table 8

Bradley County, Tennessee
Principal Taxpayers
For the Fiscal Year Ended June 30, 2019

		2019		Percentage of Total Taxes Levied	2009			Percentage of Total Taxes Levied
Taxpayer	Type of Business	Rank	Tax Liability		Rank	Assessed Valuation	Tax Liability	
Wacker	Solar Products	1	$ 3,667,355	48.22%		$ -	$ -	0.00%
Mars, Inc.	Candies, Cookies	2	571,074	7.51%	1	32,434,320	581,223	15.96%
Whirlpool	Appliance Manufacturer	3	534,547	7.03%	3	25,813,473	462,577	12.70%
Olin Mathieson	Chemical Company	4	534,241	7.03%	4	20,999,048	376,303	10.34%
Life Care Centers	Nursing Homes	5	484,696	6.37%	5	20,234,473	362,602	9.96%
Community Health Systems	Hospitals	6	422,999	5.56%	2	29,839,461	534,723	14.69%
Duracell/Gillette	Battery Manufacturer	7	421,770	5.55%	6	18,857,234	337,922	9.28%
Bayer Healthcare	Health Products	8	371,963	4.89%	10	15,843,787	283,921	7.80%
Volunteer Energy Coop	Utility	9	319,244	4.20%	8	15,234,026	238,570	6.55%
Arch Chemicals	Chemical Company	10	276,835	3.64%	7	12,914,200	- 231,422	6.36%
BellSouth Telecom	Telecommunication				9	15,633,947	231,713	6.36%
				100.00%				100.00%

Source: Bradley County Property Assessor

Table 9

Bradley County, Tennessee
Property Tax Levies and Collections-By Tax Year
Last Ten Fiscal Years

Tax Year	Total Tax Levy	Fiscal Year Tax Collections	Delinquent Tax Collections	Total Tax Collections	Ratio of Total Tax Collections to Tax Levy	Outstanding Delinquent Taxes	Bankruptcies	Ratio of Uncollected Taxes to Total Tax Levy
2009	$ 38,969,734	$ 30,591,121	$ 2,088,092	$ 32,679,213	$ 84	$ 148,043	$ -	$ 0
2010	40,098,446	37,607,631	2,148,571	39,756,202	99.15	250,059	-	0.62
2011	39,987,186	37,619,625	1,659,787	39,279,412	98.23	390,900	27,182	1.05
2012	40,675,006	38,085,172	847,772	38,932,946	95.72	714,854	47,651	1.87
2013	39,843,593	37,434,506	706,064	38,140,571	95.73	1,128,199	22,715	2.89
2014	41,876,986	39,792,289	665,330	40,457,620	96.61	759,848	32,664	1.89
2015	42,118,560	41,920,628	815,325	42,735,953	101.47	1,545,691	34,510	3.75
2016	43,551,676	41,966,070	946,175	42,912,246	98.53	1,613,397	30,217	3.77
2017	44,313,301	42,628,756	868,018	43,496,775	98.16	1,617,728	25,358	3.71
2018	45,035,391	43,417,648	(1)	43,417,648	96.41	(1)	16,209	0.04

Sources: Trustee tax collection records and tax rolls, clerk and master tax collection records

(1) Taxes are current until April 1st of the following year.

Table 10

Bradley County, Tennessee
Ratio of Outstanding Debt by Type
Last Ten Fiscal Years

	Governmental Activities							
Fiscal Year	General Bonded Debt	Notes	Other Loans Payable	Capital Leases	Unamortized Premium	Net Total Government	Percentage of Personal Income	Per Capita (1)
2010	$ 17,550,000	$ 611,193	$ 62,645,000	$ 176,583	$ 112,968	$ 81,095,744	3.80%	$ 922
2011	17,550,000	214,284	60,195,000	321,148	103,485	78,383,917	3.65%	792
2012	17,550,000	142,855	56,660,000	410,556	94,003	74,857,414	2.87%	756
2013	24,075,000	71,426	49,255,000	262,839	277,694	73,941,959	2.68%	747
2014	23,220,000	-	46,060,000	118,278	236,312	69,634,590	3.13%	704
2015	22,345,000	-	42,725,000	217,184	194,932	65,482,116	3.01%	662
2016	21,455,000	-	39,185,000	245,884	153,550	61,039,434	2.61%	617
2017	20,545,000	-	35,485,000	16,396,341	112,169	72,538,510	2.46%	733
2018	19,620,000	-	43,725,625	15,763,738	-	79,109,363	3.08%	799
2019	21,860,000	2,200,000	37,685,380	15,601,324	1,800,701	79,147,405	3.09%	800

(1) Calculated using information from the U.S. Census Bureau.

Table 11

Bradley County, Tennessee
Ratio of Net General Obligation Bonded Debt and Other Loans Payable to Assessed Value
and Net General Obligation Bonded Debt and Other Loans Payable Per Capita
Last Ten Fiscal Years

Fiscal Year	General Bonded Debt (2)	Variable Rate Loans Payable (2)	Unamortized Premium	Less: Amounts Available in Debt Service Fund (Committed Amount)	Net Bonded Debt and Other Loans Payable	Assessed Property Value	Ratio of Net Bonded Debt and Other Loans Payable to Assessed Value	(1) Population	Net Bonded Debt and Other Loans Payable Per Capita
2010	$ 17,550,000	$ 62,645,000	$ 112,968	$ 16,403,302	$ 63,904,666	$ 2,033,332,659	3.14	98,963	$ 646
2011	17,550,000	60,195,000	103,485	15,529,814	62,318,671	2,018,571,873	3.09	98,963	630
2012	17,550,000	56,660,000	94,003	14,136,118	60,167,885	2,063,781,829	2.92	98,963	608
2013	24,075,000	49,255,000	277,694	12,965,130	60,642,564	2,059,825,824	2.94	98,963	613
2014	23,220,000	46,060,000	236,312	11,650,561	57,865,751	2,032,352,325	2.85	98,963	585
2015	22,345,000	42,725,000	194,932	10,667,964	54,596,968	2,054,299,535	2.66	98,963	552
2016	21,455,000	39,185,000	153,550	10,242,491	50,551,059	2,081,702,501	2.43	98,963	511
2017	20,545,000	35,485,000	112,169	9,334,612	46,807,557	2,358,376,662	1.98	98,963	473
2018	19,620,000	43,725,625	-	6,885,123	56,460,502	2,451,299,015	2.30	98,963	571
2019	21,860,000	37,685,380	1,800,701	7,930,674	53,415,407	2,451,299,015	2.18	98,963	540

(1) Information taken from U.S. Census Bureau reports.
(2) Direct general government debt. Does not include discretely presented Bradley Healthcare and Rehabilitation Center component unit.

Table 12

Bradley County, Tennessee
Direct and Overlapping Debt
General Obligation Bonds, Notes and Other Loans
As of June 30, 2019

	Net Debt Outstanding	Percentage of Debt Applicable to the County	County's Share of Debt
Bradley County Direct Debt			
General Bonded Debt (1)	$ 21,860,000		
Notes Payable	2,200,000		
Public Building Authority Loan Agreements	37,685,380		
Capital Leases Payable	15,601,324		
Less: Unamortized Premium on Debt	(1,800,701)		
Total County's Direct Debt	$ 75,546,003	100.00%	$ 75,546,003
City of Cleveland	88,617,915	100.00%	88,617,915
City of Charleston	-	100.00%	-
Total Direct and Overlapping Debt	$ 164,163,918		$ 164,163,918

(1) Amount includes Primary Government and discretely presented Bradley County School Department.

Note - Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the county. This schedule estimates the portion of the outstanding debt of those overlapping governments that are borne by the residents and businesses of Bradley County. This process recognizes that, when considering the county's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account.

For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of another governmental unit's taxable assessed value that is within the county's boundaries and dividing it by each unit's total assessed value.

Table 13

Bradley County, Tennessee
Computation of Legal Debt Margin
June 30, 2019

Not Applicable to Bradley County, Tennessee

Note: Section 9-21-103 of the laws of the State of Tennessee provides that bonds or notes may be issued without regard to any limit on indebtedness for Tennessee counties.

Table 14

Bradley County, Tennessee
Pledged-Revenue Coverage
Last Ten Fiscal Years

Not Applicable to Bradley County, Tennessee

Table 15

Bradley County, Tennessee
Demographic Statistics
Last Ten Fiscal Years

Fiscal Year Ending June 30	(1) Population	Personal Income	(1) Per Capita Income	(1) Median Age	(1) Education Level in Years of Formal Schooling	(2) County School Enrollment	(3) Average Unemployment Rate
2009	87,965	$ 2,132,535,495	$ 24,243	35.5	14.4	12,190	9.9%
2010	87,965	2,132,535,495	24,243	35.5	14.4	12,190	9.0
2011	98,963	2,082,775,298	21,046	38.2	15.9	12,207	9.0
2012	101,000	2,165,844,000	21,444	37.7	16.4	12,100	8.8
2013	101,146	2,746,923,068	27,158	38.7	16.8	10,082	7.8
2014	101,848	2,172,112,296	21,327	38.3	16.8	10,031	7.0
2015	102,975	2,229,305,775	21,649	38.3	15.9	10,490	5.1
2016	104,091	2,320,604,754	22,294	39	15.9	10,490	4.7
2017	104,091	2,429,067,576	23,336	39.4	15.9	10,176	4.1
2018	104,091	2,429,067,576	23,336	39.4	15.9	10,176	4.1

(1) U.S. Census Bureau.
(2) Weighted Full-time Equivalent Average Daily Attendance - Bradley County Schools.

Table 16

Bradley County, Tennessee
Principal Employers
Current Year and Ten Years Ago

Employer	2019 Employees	2019 Rank	2019 % of Total County Employment	2009 Employees	2009 Rank	2009 % of Total County Employment
Whirlpool Corporation (Maytag)	1,435	1	3.44%	1,400	1	4.14%
Bradley County Schools	1,200	2	2.87%	1,100	3	3.25%
Tennova Healthcare-Cleveland	1,120	3	2.68%	1,175	2	3.47%
Amazon	1,101	4	2.64%	-		0.00%
Peyton's Southeastern	1,100	5	2.63%	950	4	2.81%
Jackson Furniture	862	6	2.06%	530	9	1.57%
Wacker Polysilicon	682	7	1.63%	-		0.00%
Walmart (Two Stores)	-	-	0.00%	780	5	2.31%
Cleveland City Schools	664	8	1.59%	650	6	1.92%
Bradley County Government	620	10	1.48%	588	8	1.74%
Lee University				625	7	1.85%
Merck Consumer Care				500	10	1.48%
Walmart (Two Stores)	682	9	1.63%			
Total	9,466		22.67%	7,173		24.53%

Total Employment - Average Annual 2018 41,753
Total Employment - Average Annual 2009 33,827

Sources: Chamber of Commerce
Tennessee Department of Labor

Table 17

Bradley County, Tennessee
Full-time Employees by Function
Last Ten Years

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Function:										
General Government	44	58	47	48	47	46	43	43	41	41
Finance	47	47	48	47	46	48	47	48	48	48
Administration of Justice	60	61	64	59	64	63	65	64	64	62
Public Safety	239	240	239	236	305	301	257	258	258	260
Health and Welfare	89	91	92	92	123	122	95	96	102	107
Social, Cultural, and Recreational	10	9	9	9	10	9	9	9	9	9
Agriculture and Natural Resources	7	20	14	14	20	19	13	13	11	9
Other	3	3	3	3	3	3	3	3	6	3
Road and Bridge	56	59	59	59	59	65	60	60	60	61
Total (1)	**555**	**588**	**575**	**567**	**677**	**676**	**592**	**594**	**599**	**600**
Component Unit:										
Education (2)	1,100	953	988	988	953	955	988	988	1200	1144

(1) Bradley County Human Resources Department
(2) Bradley County Schools

Table 18

Bradley County, Tennessee
Operating Indicators by Function
Last Ten Fiscal Years

Function:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
General Government										
Registered Voters (1)	55,500	60,201	58,000	62,777	62,629	62,635	64,000	68,000	69,000	69,000
Building Permits Issued (2)	325	324	338	642	331	801	722	734	710	980
Public Safety										
Number of Warrants (Civil and Criminal) Served (3)	8,200	9,000	18,150	18,400	22,250	26,246	14,263	12,378	28,586	30,799
Fire Dept. - Call Volume	-	-	-	-	-	-	-	-	-	-
Rescue Service - Call Volume	-	-	-	-	-	-	-	-	-	-
Fire/Rescue Service - Call Volume* (4)	1,302	1,265	1,300	1,310	1,559	1,579	1,579	1,668	1,670	1,670
Public Health (5)										
Ambulance- Call Volume	19,500	20,000	22,000	21,800	21,852	21,950	26,000	27,000	27,000	27,000
Response Time - Avg. Minutes	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0
Road and Bridge (6)										
Roads re-paved	25.0	25	25	25	25	25	26	26	26	20

N/A-Information is not available for this period.
*Fire and Rescue combined services.

(1) Bradley County Election Commission
(2) Bradley County Building Inspector's Office
(3) Bradley County Circuit Court Clerk
(4) Bradley County Fire/Rescue Department
(5) Bradley County Emergency Medical Services
(6) Bradley County Road Department

Table 19

Bradley County, Tennessee
Capital Assets by Function
Last Ten Fiscal Years

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Function:										
Highways and Streets (1)										
Number of Miles	759	759	759	759	759	759	759	759	759	759
Number of Roads	1,253	1,253	1,253	1,253	1,253	1,254	1,254	1,254	1,254	1,254
Traffic Signals	6	6	6	8	8	8	8	8	8	8
Public Safety (2)										
Number of Correctional Facilities	2	2	2	2	2	2	2	2	2	2
Number of Fire Stations	8	8	10	13	13	13	13	13	13	13
Health and Welfare (2)										
Nursing Home	1	1	1	1	1	1	1	1	1	1
Number of Beds	213	213	213	213	213	213	213	213	213	213
Dispatch Station										
Ambulance Stations	5	5	5	5	5	5	5	5	5	5
Number of Ambulance Units	12	12	12	12	12	12	12	12	13	13
Health Department Facilities	1	1	1	1	1	1	1	1	1	1
Facilities and Services Not Included in the Primary Government										
Education (3)										
Number of Employees *	953	953	970	988	1,183	1,050	1,123	1,121	1,129	1,144
Elementary Schools	12	12	12	12	12	12	11	11	11	11
Middle Schools	2	2	2	2	2	2	2	2	2	2
High Schools	2	2	2	2	2	2	2	2	2	2
K-12 School	0	0	0	0	0	0	0	0	0	0
Alternative School	1	1	1	1	1	1	1	1	1	1

N/A - Information is not available for this period.
* Does not include cafeteria workers or substitute teachers.

(1) Bradley County Road Department
(2) Bradley County Fixed Assets Department
(3) Bradley County Schools

SINGLE AUDIT SECTION

Justin P. Wilson
Comptroller

Jason E. Mumpower
Deputy Comptroller

Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards*

Independent Auditor's Report

Bradley County Mayor and
Board of County Commissioners
Bradley County, Tennessee

To the County Mayor and Board of County Commissioners:

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Bradley County, Tennessee, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise Bradley County's basic financial statements, as listed in the table of contents, and have issued our report thereon dated December 6, 2019. Our report includes a reference to other auditors who audited the financial statements of the Bradley Healthcare and Rehabilitation Center, as described in our report on Bradley County's financial statements. This report does not include the results of the other auditors testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Bradley County's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Bradley County's internal control. Accordingly, we do not express an opinion on the effectiveness of Bradley County's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

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Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. We did identify certain deficiencies in internal control, described in the accompanying Schedule of Findings and Questioned Costs that we consider to be significant deficiencies: 2019-001 and 2019-002.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Bradley County's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matter that is required to be reported under *Government Auditing Standards*.

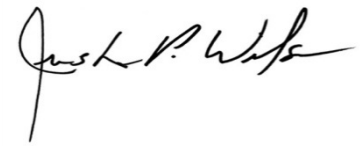
Bradley County's Responses to the Findings

Bradley County's responses to the findings identified in our audit are described in the accompanying Schedule of Findings and Questioned Costs. Bradley County's responses were not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on them.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Bradley County's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Very truly yours,



Justin P. Wilson
Comptroller of the Treasury
Nashville, Tennessee

December 6, 2019

JPW/kp

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Justin P. Wilson
Comptroller

Jason E. Mumpower
Deputy Comptroller

Report on Compliance for Each Major Federal Program; Report on Internal Control Over Compliance; and Report on the Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

Independent Auditor's Report

Bradley County Mayor and
Board of County Commissioners
Bradley County, Tennessee

To the County Mayor and Board of County Commissioners:

Report on Compliance for Each Major Federal Program

We have audited Bradley County's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of Bradley County's major federal programs for the year ended June 30, 2019. Bradley County's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs.

Management's Responsibility

Management is responsible for compliance with the federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Bradley County's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200*, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Bradley County's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

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We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Bradley County's compliance.

Opinion on Each Major Federal Program

In our opinion, Bradley County complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2019.

Report on Internal Control Over Compliance

Management of Bradley County is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Bradley County's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Bradley County's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

We have audited the financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Bradley County, Tennessee, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise Bradley County's basic financial statements. We issued our report thereon dated December 6, 2019, which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying Schedule of Expenditures of Federal Awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Schedule of Expenditures of Federal Awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

Very truly yours,

Justin P. Wilson
Comptroller of the Treasury
Nashville, Tennessee

December 6, 2019

JPW/kp

Bradley County, Tennessee, and the Bradley County School Department
Schedule of Expenditures of Federal Awards and State Grants (1) (2)
For the Year Ended June 30, 2019

Federal/Pass-through Agency/State Grantor Program Title	Federal CFDA Number	Pass-through Entity Identifying Number	Expenditures	
U.S. Department of Agriculture:				
Passed-through State Department of Education:				
Child Nutrition Cluster: (4)				
School Breakfast Program	10.553	N/A	$ 896,994	
National School Lunch Program	10.555	N/A	2,946,914	(5)
Passed-through State Department of Agriculture:				
Child Nutrition Cluster: (4)				
National School Lunch Program (Commodities - Noncash Assistance)	10.555	N/A	427,333	(5)
Total U.S. Department of Agriculture			$ 4,271,241	
U.S. Department of Justice:				
Passed-through City of Cleveland, TN:				
Edward Byrne Memorial Justice Assistance Grant Program	16.738	N/A	$ 11,863	
Total U.S. Department of Justice			$ 11,863	
U.S. Department of Labor:				
Direct Programs:				
YouthBuild	17.274	N/A	$ 464,458	
Total U.S. Department of Labor			$ 464,458	
U.S. Department of Transportation:				
Passed-through State Department of Safety and Homeland Security:				
Highway Safety Cluster: (4)				
State and Community Highway Safety	20.600	Z19THS031	$ 32,942	
Total U.S. Department of Transportation			$ 32,942	
U.S. Department of Education:				
Passed-through State Department of Education:				
Title I Grants to Local Educational Agencies	84.010	N/A	$ 1,938,828	
Special Education Cluster (4):				
Special Education - Grants to States	84.027	N/A	2,067,163	
Special Education - Preschool Grants	84.173	N/A	74,018	
Career and Technical Education - Basic Grants to States	84.048	N/A	136,367	
Twenty-first Century Community Learning Centers	84.287	N/A	336,263	
English Language Acquisition Grants	84.365	N/A	18,066	
Supporting Effective Instruction State Grant	84.367	N/A	354,859	
Passed-through State Higher Education Commission:				
Gaining Early Awareness and Readiness for Undergraduate Programs	84.334	N/A	271,748	
Total U.S. Department of Education			$ 5,197,312	
U.S. Department of Health and Human Services:				
Passed-through State Department of Mental Health & Substance Abuse:				
Substance Abuse and Mental Health Services Projects of Regional and National Significance	93.243	1H79TI026731.01	$ 227,868	
Passed through State Department of Human Services:				
CCDF Cluster: (4)				
Child Care and Development Block Grant	93.575	N/A	8,889	
Total U.S. Department of Health and Human Services			$ 236,757	
U.S. Department of Homeland Security:				
Passed-through State Department of Military:				
Emergency Management Performance Grants	97.042	34101-00419	$ 56,000	
Homeland Security Grant Program	97.067	34101-12117	50,333	
Total U.S. Department of Homeland Security			$ 106,333	
Total Expenditures of Federal Awards			$ 10,320,906	

(Continued)

Bradley County, Tennessee, and the Bradley County School Department
Schedule of Expenditures of Federal Awards and State Grants (1) (2) (Cont.)

Federal/Pass-through Agency/State Grantor Program Title	Federal CFDA Number	Contract Number	Expenditures
State Grants			
Local Health Services - State Department of Health	N/A	GG-19-60169-00	$ 1,456,187
Court Security Grant - State Administrative Office of the Courts	N/A	(3)	22,568
State Supplement Juvenile Court Improvement Funds - State Department of Children's Services		35910-10170	9,000
Tennessee Certified Juvenile Recovery Court Program - State Department of Mental Health and Substance Abuse	N/A	(3)	53,023
Tennessee Certified Adult Recovery Court Program - State Department of Mental Health and Substance Abuse	N/A	(3)	72,000
Child Safety Seat - State Department of Health	N/A	(3)	10,460
Custody Prevention Services - State Department of Children's Services	N/A	35910-02812	73,713
Community Corrections Program - State Department of Correction	N/A	32952-13002	278,607
Special Needs - State Department of Health	N/A	GG-17-51935-00	25,650
Litter Program - State Department of Transportation	N/A	Z19LIT006	51,886
Coaulla Creek Cleanup - State Wildlife Resources Agency	N/A	328-01	1,000
Early Childhood Education - State Department of Education	N/A	(3)	1,232,126
Coordinated School Health Improvement - State Department of Education	N/A	(3)	95,000
Safe Schools Act - State Department of Education	N/A	(3)	109,434
Work Based Learning - State Department of Economic and Community Development	N/A	(3)	17,092
School Safety - State Department of Education	N/A	(3)	250,330
Read to be Ready Summer Literacy Grant - State Department of Education	N/A	(3)	35,555
Total State Grants			$ 3,793,631

CFDA - Catalog of Federal Domestic Assistance
N/A - Not Applicable

(1) Presented in conformity with generally accepted accounting principles using the modified accrual basis of accounting.
(2) Bradley County elected not to use the 10% de minimis cost rate permitted in the Uniform Guidance.
(3) Information not available.
(4) Child Nutrition Cluster total $4,271,241; Special Education Cluster total $2,141,181; Highway Safety Cluster total $32,942; CCDF Cluster total $8,889.
(5) Total for CFDA No. 10.555 is $3,374,247.

Bradley County, Tennessee
Summary Schedule of Prior-year Findings
For the Year Ended June 30, 2019

Government Auditing Standards require auditors to report the status of uncorrected findings from prior audits. In addition, OMB's Uniform Guidance requires auditees to report the status of all prior-year findings whether corrected or not. Presented below are financial statement findings along with their current status from the Annual Financial Report for Bradley County, Tennessee, for the year ended June 30, 2019.

Prior-year Financial Statement Findings

Fiscal Year	Page Number	Finding Number	Title of Finding	CFDA Number	Current Status
OFFICE OF COUNTY MAYOR					
2018	302	2018-001	General Fund general ledger payroll liability accounts were not reconciled	N/A	Not Corrected - See Explanation on Corrective Action Plan.
2018	304	2018-004	Duties were not segregated adequately	N/A	Corrected
OFFICE OF CLERK AND MASTER					
2018	303	2018-002	Bank statements were not reconciled with the general ledger accurately	N/A	Corrected
2018	304	2018-004	Duties were not segregated adequately	N/A	Not Corrected - See Explanation on Corrective Action Plan.
OFFICE OF REGISTER					
2018	303	2018-003	The office was late in making a payment to the State Department of Revenue resulting in a penalty toatling $6,130	N/A	Corrected

Prior-year Federal Awards Findings

There were no prior-year federal award findings to report.

BRADLEY COUNTY, TENNESSEE

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

For the Year Ended June 30, 2019

PART I, SUMMARY OF AUDITOR'S RESULTS

Financial Statements:

1. Our report on the financial statements of Bradley County is unmodified.

2. Internal Control Over Financial Reporting:

   * Material weakness identified? **NO**

   * Significant deficiency identified? **YES**

3. Noncompliance material to the financial statements noted? **NO**

Federal Awards:

4. Internal Control Over Major Federal Programs:

   * Material weakness identified? **NO**

   * Significant deficiency identified? **NONE REPORTED**

5. Type of report auditor issued on compliance for major programs. **UNMODIFIED**

6. Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)? **NO**

7. Identification of Major Federal Programs:

   * CFDA Number: 10.553 and 10.555 — Nutrition Cluster: School Breakfast Program and National School Lunch Program

8. Dollar threshold used to distinguish between Type A and Type B Programs. **$750,000**

9. Auditee qualified as low-risk auditee? **NO**

PART II, FINDINGS RELATING TO THE FINANCIAL STATEMENTS

Findings and recommendations, as a result of our audit, are presented below. We reviewed the findings and recommendations with management to provide an opportunity for their response. The written response for each finding is paraphrased and presented following the finding and recommendation. Management's corrective action plan, whether related to the financial statements or federal awards, is presented separately in the Management's Corrective Action Plan in the Single Audit Section of this report. Findings relating specifically to the audit of federal awards, if any, are separately presented under Part III, Findings and Questioned Costs for Federal Awards.

OFFICE OF COUNTY MAYOR

FINDING 2019-001 **GENERAL FUND GENERAL LEDGER PAYROLL LIABILITY ACCOUNTS WERE NOT RECONCILED**
(Internal Control – Significant Deficiency Under *Government Auditing Standards*)

General ledger payroll liability accounts for the General Fund were not reconciled on a monthly basis with payroll records and payments. As a result, unidentified balances accumulated in the liability accounts for several payroll deductions. Sound business practices dictate that payroll liability accounts should be reconciled with payroll records and payments on a monthly basis. The failure to regularly reconcile payroll liability accounts allows errors to remain undiscovered and uncorrected. This deficiency is the result of a lack of management oversight, management's failure to correct the finding noted in the prior-year audit report, and the failure to implement their corrective action plan.

RECOMMENDATION

Payroll liability accounts should be reconciled monthly with payroll reports and payments, and any errors discovered should be corrected promptly.

MANAGEMENT'S RESPONSE – COUNTY MAYOR

I concur with this finding.

OFFICE OF CLERK AND MASTER

FINDING 2019-002 **DUTIES WERE NOT SEGREGATED ADEQUATELY**
(Internal Control – Significant Deficiency Under *Government Auditing Standards*)

Duties were not segregated adequately among the officials and employees in the Office of Clerk and Master. Officials and employees responsible for maintaining accounting records were also involved in receipting, depositing, and/or disbursing funds. Accounting standards provide that internal controls be designed to give reasonable assurance of the reliability of financial reporting and of the effectiveness and efficiency of operations. This lack of

segregation of duties is the result of management's decisions based on the availability of financial resources and is a significant deficiency in internal controls that increases the risk of unauthorized transactions. Also, this deficiency is the result of management's failure to correct findings noted in the prior-year audit report and the failure to implement their corrective action plan.

RECOMMENDATION

Officials should segregate duties to the extent possible using available resources.

MANAGEMENT'S RESPONSE – CLERK AND MASTER

I concur with this finding.

PART III, FINDINGS AND QUESTIONED COSTS FOR FEDERAL AWARDS

There were no findings and questioned costs related to federal awards for the year ended June 30, 2019.

Bradley County, Tennessee
Management's Corrective Action Plan
For the Year Ended June 30, 2019

We reviewed the financial statement and federal award findings and recommendations with management to provide an opportunity for their response as required by the auditee requirements within Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Management's corrective action plans for all financial statement findings and federal award findings are presented in this section and have been indexed below. The corrective action plans were prepared by management and have been presented as they were submitted.

Finding Number	Title of Finding	Corrective Action Plan Page Number
OFFICE OF COUNTY MAYOR		
2019-001	General Fund general ledger payroll liability accounts were not reconciled	313
OFFICE OF CLERK AND MASTER		
2019-002	Duties were not segregated adequately	314

Office of the
BRADLEY COUNTY MAYOR
D. GARY DAVIS

P.O. Box 1167
Cleveland, Tennessee 37364

Office (423) 728-7141
Facsimile (423) 476-0696

Corrective Action Plan

FINDING: **GENERAL FUND GENERAL LEDGER PAYROLL LIABILITY ACCOUNTS WERE NOT RECONCILED**

Response and Corrective Action Plan Prepared by:
Rena' Samples Finance Director

Person Responsible for Implementing the Corrective Action:
Rena' Samples Finance Director

Anticipated Completion Date of Corrective Action:
This will be corrected by December 31, 2019, if not before. I am working on getting the liabilities reconciled now.

Repeat Finding:
Yes

Reason Corrective Action was Not Taken in the Prior Year:

I am working on redesigning the payment forms to better reconcile the two aspects of the liabilities. We were shorthanded after one of our employees retired. We now have the problem fixed, leaving time to complete this problem.

Planned Corrective Action:
I am redesigning the forms used to reconcile the bills paid to the vendors to the liability accounts. This will help to keep the accounts reconciled, and show when one of the accounts gets out of balance.

Rena' Samples
Finance Director

11/19/19
Date

D. Gary Davis
County Mayor

11/19/19
Date

"A world class place to call home"

JERRI S. BRYANT
CHANCELLOR

10th CHANCERY DIVISION

OFFICE OF
HOLLY THOMPSON, CLERK & MASTER
BRADLEY COUNTY CHANCERY COURT
BRADLEY COUNTY COURTHOUSE
155 N. OCOEE ST., RM 203
CLEVELAND, TN 37311
Office: 423-728-7204
Fax: 423-339-0723

Corrective Action Plan

FINDING: DUTIES WERE NOT SEGREGATED ADEQUATELY

Response and Corrective Action Plan Prepared by:
Holly Thompson, Clerk and Master

Person Responsible for Implementing the Corrective Action:
Holly Thompson, Clerk and Master

Anticipated Completion Date of Corrective Action:
January 30, 2020

Repeat Finding:
Yes

Reason Corrective Action was Not Taken in the Prior Year:
I thought that the only issue we had was that the money was all being kept in one register; therefore, I assigned each employee a money bag and daily close outs are done separately now. Each employee does have a designated duty. This was from last year's findings. I now understand that it is because I don't have each employee's specific job description in the Internal Controls Manual. I will make sure this is done as soon as soon as possible.

Planned Corrective Action:

Internal Controls will be updated to include all employees specific job duties

Holly Thompson