Bradley County
2016-2017 Budget

"Tennessee at its Best"

Work continues on the new intersection on APD 40 near Exit 20 and I-75. This new access will open up hundreds of acres for commercial development as well as the new Spring Branch Industrial Park. As one of the largest non- developed sites along Interstate 75 between Knoxville and Atlanta this area is just beginning to grow. It will provide many Bradley County residents with the ability to have employment, and also the roots of a great economic network for decades into the future. This aerial view shows a portion of the site with work on our access bridge in the foreground and I-75 in the background.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Bradley County Government

Tennessee

For the Fiscal Year Beginning

July 1, 2015

Executive Director

MISSION STATEMENT

BRADLEY COUNTY, TENNESSEE

Bradley County is committed to providing a safe, clean, and progressive community for its citizens through the development and implementation of effective programs which are managed with the highest degree of efficiency. Our focus is to maximize the quantity and quality of services and programs while minimizing the financial contribution of taxpayers.

Bradley County
List of Elected and Appointed Officials
July 1, 2016

County Commission

District 1	Terry Caywood
District 1	Mike Hughes
District 2	Thom Crye
District 2	Louie Alford
District 3	Johnny Mull
District 3	Milan Blake
District 4	Howard Thompson
District 4	Charlotte Peak
District 5	Bobby Goins
District 5	Jeff Yarber
District 6	Dan Rawls
District 6	Robert Rominger
District 7	Bill Winters
District 7	Mark Hall

Elected Officials

County Mayor	D. Gary Davis
Highway Superintendent	Sandra Knight-Collins
Trustee	Mike Smith
Assessor of Property	Stanley Thompson
County Clerk	Donna Alley Simpson
Circuit & General Sessions Courts Clerk	Gayla Miller
Register	Dina Swafford
Sheriff	Eric Watson
Sessions Judge-Division 1	Daniel Swafford
Sessions Judge-Division 2	Sheridan Randolph

Appointed Officials

Agricultural Extension	Kim Frady
Ambulance Service	Shawn Fairbanks
Clerk & Master	Sarah Coleman
County Attorney	Crystal Freiberg
Director of Schools	Dr. Linda Cash
Emergency Management	Troy Spence
Planning/Stormwater	Bently Thomas
Finance & Human Resources	Rena' Samples
Fire & Rescue Chief	Shawn Fairbanks
GIS	Wayne Owenby
Health Department	Eloise Waters
Information Systems	Mike Sullivan
Juvenile Services	Terry Gallaher
Parks & Recreation	Andy Lockhart
Probation Services/Courts Community Service	Rich Kienlen
Veteran Affairs	Larry McDaris

Board of Education

1st District- Nancy Casson
2nd District- Vicki Osment Beaty
3rd District- Ted Bryson
4th District- Dianna Calfee
5th District- Rodney Dillard
6th District- Amanda Lee
7th District- Jerry Frazier

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Fiscal Year 2016/2017

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INTRODUCTION

Bradley County, incorporated in 1836, is located in the southeast portion of the State of Tennessee approximately 26 miles northeast of Chattanooga and 89 miles south of Knoxville and has a population as of 2014 of approximately 102,975. The County lies in a valley between the Cumberland and Great Smoky Mountains and has an approximate land area of 216,230 acres or 338 square miles. Bradley County is bordered to the west by Hamilton County and to the east by Polk County. Meigs and McMinn Counties make up the County's northern border. To the south, the County is bordered by the state of Georgia. The City of Cleveland serves as the County Seat and as the County's largest city with a population of 43,898, according to 2015 estimates.

Bradley County is a Three-Star Community and is a proven leader in preserving existing employment, creating new employment opportunities, improving family income and creating a strong leadership base for economic development. Bradley County is known for its productive agriculture and for its stable diversified industry. Approximately 80 percent of the county's land area is devoted to farming with income derived primarily from dairy, cotton, poultry, tobacco, and various fruits and vegetables. The county has four industrial parks and the area is home to approximately 148 industrial concerns with twelve Fortune 500 manufacturing companies. Major industries with headquarters or divisions located within the government's boundaries or in close proximity include household cooking equipment, newspaper and pulp plant, distribution centers, alkaline batteries, hosiery, candy, cakes, cookies, dairy products, photo finishing, clothing manufacturing, and polysilicon used for manufacturing solar cells.

Tourism is also important to Bradley County's economy, with its proximity to the mountains, whitewater rafting, hiking, biking, fishing, camping and our rich Cherokee Indian heritage.

Transportation is provided by numerous facilities. The County is served by Interstate highway 75, U. S. highways 11 and 64, and state routes 60, 74, 40, and 2. Over 100 motor freight carriers serve the area with local terminals. The Norfolk-Southern railway's main line between New Orleans and Washington, D.C. is located less than thirty miles from Cleveland. Ten miles north of Cleveland a barge terminal is located on the Hiwassee River, providing; manufacturing concerns with direct access to a major barge traffic artery.

The Cleveland Regional Jetport is located on Dry Valley Road in Cleveland and has 5,500 foot concrete runways, 35-foot-wide taxiway, 311,452-square-foot apron, LED runway and taxi lights. The terminal building is 8,000 square feet. Air freight, cargo and package express services are also available. Commercial airline service is available in Chattanooga at Lovell Field which is approximately 15 miles from the County.

There are two school systems in the County. The Bradley County School System operates eleven elementary schools, two middle schools, and two high schools with an enrollment of about 10,490 students. The Cleveland City Schools System operates six elementary schools, one middle school, one high school and one alternative school with an enrollment of about 5,776 students.

Cleveland State Community College is a comprehensive two-year community college operating within the governance of the Tennessee Board of Regents and approved by the Tennessee Higher Education Commission. CSCC is accredited by the Commission on Colleges of the Southern Association of Colleges and Schools. Associate degrees are available in over 40 fields of study. About 5,000 students are enrolled under credit and non-credit courses.

Lee University is a private, comprehensive Christian college operated by the Church of God. Lee is a fully accredited liberal arts institution with bachelor degrees available in 49 majors in 80 programs of study and fifteen master's degree programs. Lee is the second largest of Tennessee's 35 accredited private colleges and universities. About 5,302 students are enrolled.

Reader's Guide to the Budget

This Budget Document has been organized with the main purpose being to make it user-friendly. Government budgets by definition are confusing documents, particularly for the first-time reader. Generally, Accepted Accounting Principles (GAAP) for government requires the use of multiple funds. Some of those funds categories are budged and accounted for using the modified accrual basis of accounting, and some the accrual basis of accounting. This further complicates the matter for readers of government budgets, who are familiar with private sector accounting using full accrual in which there is one balance sheet and one income statement. These terms are explained in the Financial Policies section; Summary of Significant Accounting Policies; and Basis of Accounting. It is strongly recommended that you take a few moments to review this Reader's Guide before reading the Budget.

Following this Guide is Tab II, which contains the County's Mission Statement, the County Mayor's and the Finance Director's Budget Message. This message discusses the fund structure of the Budget, and which basis of accounting is used for each type of fund. It also includes a listing of the assumptions used in developing the Budget. In addition, the budget process is described and a budget calendar is included showing the key dates and steps in the preparation the Budget. Finally, it includes a discussion of the major issues facing the County and how the Budget affects those issues. Immediately following is a listing of the County's Goals and Objectives for FY 2017.

Tab III is a multi-sheet spreadsheet, which summarizes all funds of Bradley County, and the projected fund balances. This summary includes all revenues and transfers into a fund, and all expenditures (expenses) and transfers out of a fund. It also shows the uses of cash in those funds using full accrual accounting. In short, it is the entire budget in a condensed format.

Tab IV contains the four resolutions which the County Commission must adopt annually in order to establish a Budget for the year: 1) the resolution fixing the tax levy; 2) the resolution fixing the tax levy of the county fire district; 3) the resolution making appropriations for the various funds, departments, institutions, offices and agencies of Bradley County; and 4) the resolution making appropriations to non-profit charitable organizations.

Tab V contains the Financial Policies of Bradley County, which guide the financial administration of the County.

Tab VI contains information on the County's personnel functions. First is the organization chart for the entire County, including the General Governmental entity and the Schools. Second is the Personnel Schedule by fund and department and Third the Fringe Benefits Summary.

Tabs I through VI should provide you with a solid overview of the County; how it is organized to provide services and what those services are; the major issues it faces and its goals and objectives to meet them; the financial policies it uses; the Budget preparation process; the assumptions used in developing the Budget; and a summary of the entire Budget.

Tabs VII through XIII will provide you with detailed information on each fund and operational department and division of the County. The tabs denote each of the seven types: 1) general, 2) special revenue, 3) road department, 4) schools, 5) debt service, 6) capital projects, and 7) permanent funds.

Tab XIV contains several appendices, the first being a Glossary of Terms. Since governmental budgeting and accounting is different from that in the private sector, definitions of many of our terms have been included. Also included, you will find historical information on property taxes, property values and assessments.

Our hope is that you will find this document informative about your county government, and organized in a manner that allows you to find information quickly on any fund, department, or operation. If you have any questions, please contact Rena' Samples, Finance Director, at P. O. Box 1167, Cleveland, TN 37364-1167 or phone her at (423) 728-7144.

BRADLEY

Office of the
Bradley County Mayor
D. Gary Davis

Phone 423-728-7141
Facsimile 423-476-0696
37364

P. O. Box 1167
Cleveland, TN

November 4, 2016

To the Members of the County Commission and
the Citizens of Bradley County, Tennessee

Re: County Mayor's Budget Message and Transmittal of the Proposed Budget for Fiscal Year 2017

On July 5, 2016, the final version of the county's fiscal year 2016/2017 budget was adopted by the County Commission. We always take pride in preparing and presenting a budget that does not require a tax increase and the subsequent final adoption of the budget by the County Commission. Bradley County has a wonderful quality of life and we believe a low tax rate is a major quality of life indicator.

In preparation for the future, Bradley County is consistently looking at growth and the needs of our infrastructure. As we anticipate and respond to the needs of a changing and growing community, we are committed to maintaining sensitivity to our quality of life including the cost of living and tax rates.

Bradley County's form of government is one with a popularly elected county mayor who is the administrative head of the county and a popularly elected board of county commissioners, which is the legislative branch of the county. Bradley County's legislative body is composed of 14 members with two members being elected from each of the county's seven districts. The county legislative body assembled in session is authorized to act for the county, including election of officials or confirmation of appointees, fixing salaries, and appropriating money and any other business coming before the body. All funds to be used in the operation of the county must be appropriated for that use by the county legislative body, which can appropriate money only for expenditures sanctioned by state law. It is the duty of the county legislative body to adopt a budget and to appropriate funds for the ensuing fiscal year for all county departments and agencies.

Bradley County provides a full range of services, including police and fire protection; schools; the construction and maintenance of highways, streets, and other infrastructure; and recreational activities and cultural events.

The annual budget serves as the foundation for Bradley County's financial planning and control. All departments of the county are required to submit requests for appropriation to the County Mayor on or before the third Wednesday in April of each year. The County Mayor then presents the budget requests to the full Commission for review prior to the fourth Monday in April. The County Mayor uses these requests as the starting point for developing a proposed budget. The Finance Committee may hold public hearings on the budget requests if questions arise regarding requests. The Commission adopts a final budget by late June or early July of each year. The appropriated budget is prepared by fund, function (e.g., public safety), and department (e.g., police). Transfers of appropriations require the special approval of the County Commission.

The Budget in Brief

With the changing environment in mind, we have worked very diligently and cautiously in preparing the FY 2016-2017 Budget. We are pleased to be able to present this budget to you. The overall budget for FY 2016-2017 has been approved for $139,791,118.

Unlike in past years, the County cannot assume strong growth in local property tax and sales tax revenues to offset the rising costs of existing programs. The economy has placed Bradley County in a long-term financial challenge and while this budget does include a small pay increase for County staff, it does not require layoffs of County employees.

The more than $139-million budget includes $3.2-million dollars to cover previous commitments approved by Commissioners in 2008, 2009 and 2010. Those include $324-thousand dollars in incentives for the new interchanges, $1-million for a new Industrial Park and $1.65-million for the Veteran's Home.

The Sheriff's Department and Jail are projected to receive a combined decrease of $124,903 in its 2016-2017 Budget. Other department increases include: Emergency Medical Services of $182,795, Reappraisal Program of $138,000 and Election Commission of $65,048.

Budget revenue projection for the County are expected to see a small increase for the coming fiscal year. It will take time for the industrial growth we've seen in the past year or two to be transformed into revenue for the County. The overall budget proposal reflects only a small increase over last year's budget. The general fund revenues are projected to be $36,751,216 which is a 1.56% increase over last year revenue projection.

The Bradley County School System will see an increase of 1,310,871.. This is due mainly to a increase in education funds provided by the State of Tennessee, along with a slight projected increase in property taxes.

The County Commission approved a property tax rate of $1.8721 per $100 of assessed value. Additionally, the fire tax rate for those living in an area within five miles of a paid County station is $.4412 per $100 of assessed value, and the rural fire tax rate is $.4212 per $100 of assessed value.

Amounts appropriated by fund are summarized as follows:

	TAX	ADOPTED
General Co.	.5339	$ 36,730,936
Library	.0250	$ 651,742
Law Library	.0000	$ 15,350
Road Dept	.1244	$ 7,220,611
Gen. Schools	.8480	$ 70,963,150
Fed. Schools	.0000	$ 5,851,000
Debt Service	.2414	$ 8,257,906
Other Capital Proj	.0414	$ 1,303,707
Comm. Dev.	.0580	$ 3,238,148
Special Funds	.0000	$ 971,351
	$1.8721	**$135,203,901**

The property tax rate is allocated as follows: General Purpose School Fund including school debt, 45.3.0%; County General Fund, 28.5%; Pike Road Fund, 6.6%; Community Development Projects, 3.1%; General Debt Service, 12.9%; Other Capital Project, 2.2% and the Public Library Fund, 1.3%.

Bradley County has continued a conservative approach of estimating revenues. Due to conservative budgeting practices, the fiscal year 2016/2017 General Fund projected fund balance is estimated to be $7,724,333 as of June 30, 2017

The $36.7 million General Fund Budget for fiscal year 2016/2017 will be spent as follows: The Sheriff's Department and Justice Center, 42.5%; Emergency Medical Services, 15.5%; Courts/ Administration of Justice, 8.4%; Quality of Life Services, 11.9%; Public Safety, 3.9%; Administrative Services, 4.9%; General Services, 5.0%; County Commission, 1.3%; Juvenile Court/Services, 5.4%; and Other 1.2 %.

According to GAAP, General Funds, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds are budgeted and accounted for using the modified accrual basis of accounting. The Enterprise Funds are accounted for using the accrual basis of accounting. The differences in the basis of accounting are defined in

the Glossary of Terms. The basis of budgeting and accounting are the same within each fund.

Budget Assumptions:

We used several assumptions in preparing this Budget. The assumptions were important factors in estimating revenues and expenditures. The major assumptions are as follows:

- 2% growth in property tax.
- 5.7% growth in sales tax for General Fund & 3.01% for Schools.
- 2% Salary increase for all full time employees, employed by April 1, 2016.
- Maintain a minimum of 10% of expenditures for projected FY 2017 Fund Balance for the General Fund.

Major Policy Issues

Many issues affected the development of this budget. These issues represent challenges and opportunities that will impact how Bradley County develops over the next several years. Some of the major issues the County is facing are as follows:

- **Financial Strategies**

The County Commission has traditionally taken a very conservative stance on fiscal issues, reflecting the values of the community. The County has set forth separate policies that provide an excellent mosaic plan when they are combined. Several of the main provisions that are areas of great importance to the financial future of the County are highlighted below. Many of these financial strategies are included in the formal budget resolution adopted by the County Commission.

- Any appropriation requests presented to the County Commission after the formal adoption of the budget appropriation resolution shall specifically provide sufficient revenue or other funds to meet such additional appropriation. In other words, the Commission requires that any additional spending request must provide coinciding funding to cover the expenditure this fiscal year.

- The County will continuously seek new revenues and pursue a diverse revenue base to limit the dependence on one or only a few revenue sources. This revenue diversity will shelter the County for short-time fluctuations in any one revenue source.

- It shall be the objective of the County Commissioners to maintain a managed budgeted reserve in the various operating funds at a level sufficient for temporary financing of unforeseen emergency needs and to permit orderly adjustment to changes resulting from termination of revenue sources through actions of other governmental bodies.

- The County is authorized to borrow money on revenue anticipation notes. These notes provide temporary cash flow for operations until adequate taxes and other revenues have been collected. The proceeds of loans for each fund shall not exceed 60% of the authorized appropriations of each individual fund. The loan shall be repaid prior to June 30, 2017 from current year revenue. The County has been fortunate to have adequate fund balances to enable inter-fund borrowing to meet its temporary cash-flow needs. This has enabled the County to avoid external borrowing for this purpose, which continues to be a goal of the County.

- The Bradley County Commission is committed to long-term solutions for the County's needs including the orderly and systematic financing and acquisition of public improvements. To achieve that goal, the Commission recognizes the value of capital planning.

- Investment income will be allocated 50% to the County's General Fund and 50% to the County's Other Capital Project Fund. Investment income generated from investments purchased for a specific restricted fund will be allocated back to that fund.

Although there are always areas of contention when developing the county's budget, overall the County Commission adopted a good budget that will continue to move our county forward. We appreciate the efforts of our county commissioners, elected officials and department heads in the development of this budget.

➢ Long-term planning

The County has recognized the need for a Comprehensive Capital Improvements Plan (CIP). The Capital Improvement Plan accomplishes several things:

- Documents the County's capital plans to its citizens and other parties
- Demonstrates a method to finance those plans
- Recognizes the County's resources are limited and its ability to live within its means
- Emphasizes obtaining the highest and best use of the County's limited resources
- Demonstrates to the debt market and its citizens the County's willingness and ability to meet its obligations.

Obviously, plans and priorities can and do change, but the County recognizes the value of documenting its plans and priorities at a particular point in time and on a regular basis.

The current plan includes the following:

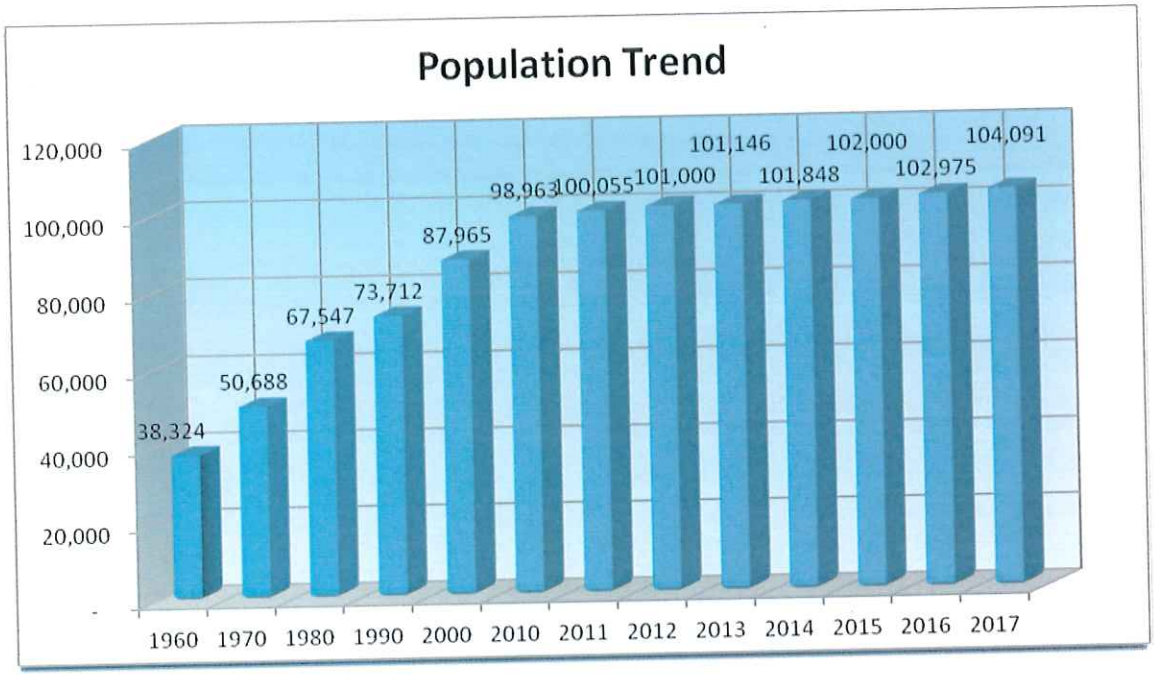
- Encourage and support economic development activities by continuing to fund the Chamber of Commerce and to continue comprehensive planning programs to prepare for growth.
- Refinancing Debt to get the best interest rate for the County when possible.
- Invest in education, (capital improvements and recurring funding) for developing a competitive advantage within the region.
- Increase the number of new jobs in the community by supporting expansion of existing industries. Work with state and local governments to improve incentives for all industries. Continue to maintain and improve business environment and community infrastructure that support existing business expansion and targeting programs to improve skills of existing employees. To develop and maintain adequate inventory of attractive, fully developed industrial sites in order to attract quality industries and to continue to market programs to attract new industries to Bradley County.
- Continuing to seek out and secure grant funding to extend waterlines into the rural area of the County.
- Recreation Project continuing through 2016/2017
- North and South Interchanges.

The first phase of the Capital Improvements Plan Policy has already begun. You can find more details regarding this plan in the CIP section of this budget document. As we develop our capital improvements plan, we are continually mindful of the programs and operation needs that will be created, especially as we build new schools. The construction of schools is only a minor expenditure when you compare that to the operating costs of that school over time. With our CIP in place, the County is now in a better position to ensure the highest and best use of our resources. We are also in a better position to demonstrate our ability to meet the capital needs of the County within the resources provided by the taxpayers.

➢ Economic Factors

Bradley County is a growing area of Tennessee despite the economic downturn which has affected many parts of our country. Business' as well as individuals recognize the tremendous value the County enjoys in its quality of life as demonstrated in our strong position financially and our future is bright due to the sound management practices that have enabled the County to maintain solid fund balances and reserves. Preparation for this growth begins with the development of an insightful budget and this fiscal year's budget is proof of that commitment.

Bradley County has grown tremendously over the last five decades and the trend is expected to continue for many years. Currently, the County's estimated population is 102,975 with a projected population as of June 30, 2017 of 104,091.



With growth in population comes growth of the economy and in commercial development. There are many exciting projects underway for the County. Some of which are as follows:

- Whirlpool Corp. is one of Bradley County's largest tax payers and employers with approximately 1,400 employees. Whirlpool Corp. has completed its new 1.4 million square foot facility. This has allowed Bradley County to retain its current jobs, while adding an additional 130 positions.

- Volkswagen has completed its commitment to invest up to $1 billion for a manufacturing plant in nearby Hamilton County and is currently shipping Chattanooga-built Passats around the country. Bradley County, as well as other counties in the area, is benefiting from the approximately 2,000 jobs created by direct employment at the Volkswagen facility, as well as the estimated additional 9,500 jobs that have been and will continue to be created in the region through construction and supplier activity.

- Wacker Chemie AG, a Munich, Germany-based Company, is progressing with its construction of a new facility in Bradley County with an estimated capital investment of $2.4 billion and initial employment of approximately 750 highly skilled workers. The new facility will produce hyper pure

polycrystalline silicon, a key component in photovoltaic for solar energy and semiconductors for the electronics industry.

- Amazon distribution center is open in Bradley County and at peak times of the year, Amazon will employ more than 600 people with a permanent workforce of approximately 400 employees.

- The Industrial Development Board continues to recruit new industries as well as continuing to promote job growth within existing industries.

Conclusion

We would like to thank everyone involved with the budget process and citizens who took part in the development of this budget. There must be a great deal of input from many varied sources for our final product to properly reflect our community's high values and standards. As always, the budget process is tough and many decisions have to be made to not only ensure proper services are available, but also that Bradley County continues to remain financially strong. Our focus continues to be making the most out of what the County's citizens have given us. Thank you for the opportunity to share this information with you and we look forward to the upcoming year.

Respectfully submitted,

Rena' Samples
Finance Director

D. Gary Davis
County Mayor

BRADLEY COUNTY, TENNESSEE
2016/2017 BUDGET PREPARATION CALENDAR

2/1/2016

DATE		TIME
3/3/2016 Th	MEETING IN COMMISSION ROOM WITH ALL DEPARTMENT HEADS/BOOKKEEPERS TO EXPLAIN BUDGET PROCESS AND DISTRIBUTE BUDGET WORK PAPERS TO BE COMPLETED BY DEPARTMENTS.	2:00 PM
3/24/2016 Th	BUDGET REQUEST DOCUMENTS DUE FROM ALL DEPARTMENTS. BRING TO COUNTY MAYOR'S OFFICE NO LATER THAN:	12:00 PM
3/28/2016 M	COPIES OF BUDGET REQUEST DOCUMENTS FORWARDED BY COUNTY MAYOR'S OFFICE TO COUNTY COMMISSION	7:00 PM
4/18/2016 M	FINANCE COMMITTEE TO MEET AND GO OVER BUDGET REQUESTS AND SCHEDULE DEPARTMENT HEADS FOR BUDGET HEARING.	1:00 PM
5/4/2016 T	COUNTY FINANCE DIRECTOR AND COUNTY MAYOR BEGIN TO PREPARE REVENUE PROJECTIONS.	9:00 AM
5/5/2016 Th	BUDGET HEARINGS - DEPARTMENT HEADS, AS SCHEDULED (SPECIFIC TIMES TO BE ANNOUNCED) PRESENT & EXPLAIN BUDGET REQUESTS TO FINANCE COMMITTEE. FULL COMMISSION & PUBLIC ARE WELCOME TO ATTEND.	BEGINS AT 3:00 PM
5/10/2016 Tu	BUDGET HEARINGS CONTINUED (IF NEEDED)	BEGINS AT 2:00 PM
5/13/2016 F	COPIES OF SCHOOL SYSTEM'S PRELIMINARY BUDGET REQUESTS FORWARDED BY DIRECTOR OF SCHOOL'S OFFICE TO COUNTY MAYOR'S OFFICE.	3:00 PM
5/16/2016 M	SCHOOLS BUDGET HEARINGS DURING VOTING MEETING	12:00 NOON
6/6/2016 M	COUNTY MAYOR PRESENTS BUDGET PROPOSAL TO FULL COMMISSION	7:00 PM
6/9/2016 Th	FINANCE COMMITTEE MEETING TO REVIEW COUNTY MAYOR BUDGET PROPOSAL AND APPROVE FINAL BUDGET AMENDMENTS FOR 2015-2016.	12:00 NOON
6/13/2016 M	COPIES OF BUDGET AMENDMENTS AND PRELIMINARY BUDGET DISTRIBUTED TO COUNTY COMMISSION.	12:00 NOON
6/20/2016 M	COUNTY COMMISSION, IN REGULAR SESSION, TO APPROVE 2015-2016 BUDGET AMENDMENTS, REVIEW 2016/2017 PRELIMINARY BUDGET DOCUMENT, AND LISTEN TO ANY DEPARTMENT HEAD WHO WANTS TO **APPEAL** THEIR BUDGET BEFORE THE COUNTY COMMISSION. ALSO, COUNTY COMMISSION VOTES ON CONTINUING BUDGET RESOLUTION.	12:00 NOON
6/20/2016 W	COPIES OF PROPOSED BUDGET GIVEN TO COMMISSION- IF CHANGES	
6/24/2016 F	PUBLISH PROPOSED BUDGET IN NEWSPAPER.	
7/5/2016 M	COUNTY COMMISSION VOTES TO APPROVE THE 2016/2017+C13 BUDGET DOCUMENT & TO SET THE NEW TAX RATE	7:00 PM

Bradley County, Tennessee
Goals & Objectives

Goal #1: Invest in education, (capital improvements and recurring funding) for helping to develop a competitive advantage within the region.

Objective: Develop 5 – 10 year Capital Improvement Plan to include the needs of the educational system.
Objective: Secure funding for the Capital Improvement Plan.
Objective: Secure recurring costs to improve the quality of educational services delivered in Bradley County.
Objective: Evaluate Charleston School as a K – 8 school.

Goal #2: Increase number of new jobs in the community by supporting the expansion of existing industries.

Objective: Continue the Chamber of Commerce Existing Industry committee company visitation program.
Objective: Continue to provide programs, seminars & other activities designed to help existing industries to remain competitive in the world economy.
Objective: Through the Chamber of Commerce Economic Development division, continue to provide staff support for workforce Development and existing industry expansion needs.
Objective: Work with state & local governments to improve incentives for all industries.
Objective: Continue to maintain & improve the business environment & community infrastructure that support existing business expansion through development of Adult Education programs targeted to improving the skills of existing employees.

Goal #3 Encourage & support economic development activities.

Objective: Continued funding of the Chamber of Commerce.
Objective: Continued comprehensive planning program to prepare for growth.
Objective: Continue offering Chamber of Commerce community workforce development programs with a proven successful record in all 3 local public High Schools such as: The 9th Grade Career Fair, the 11th grade Job Shadowing & the 12th grade Senior Interview exercises.

Goal #4 Develop & maintain adequate inventory of attractive, full developed industrial sites in order to attract quality industries and to continue our Comprehensive marketing program to attract new industries to Bradley County.

Objective: Complete development of the Spring Branch Industrial Park.

Objective: The Chamber of Commerce Economic Development Division should continue to maintain an inventory of available industrial & commercial sites & buildings.

Objective: The Bradley/Cleveland Industrial Development Board continues their speculative industrial building program.

Objective: Attendance at trade shows in target industry markets.

Objective: Continued participation with regional, state & other marketing activities.

Objective: Maintain & continuously improve marketing materials. encourage the continued process of regular upgrades to the Chamber of Commerce economic development Internet web site and all economic development advertising.

Goal #5 Improve urban transportation system.

Objective: Develop and implement a coordinated, comprehensive transportation plan which includes consideration of all modes of transportation.

Objective: Support growth of SETHRA fixed & deviated route transportation system.

Goal #6 Provide recreation facilities programs to serve all age groups & interests.

Objective: Continue upgrades at County Parks.

Objective: Complete the Recreational Assessment Program.

Objective: Observe completion of new multipurpose park (Elrod Park) on Minnis Road.

Objective: Look at potential locations in Charleston for a greenway.

Goal #7 Support & promote agriculture as an important part of Bradley County's economy.

Objective: Participate with the Southeast Tennessee Tourism Association in the development & distribution of an agri-tourism brochure.

Objective: Continue to support of the Century Farms program.

Objective: Continue to support of the Bradley County Farmers Market & Cannery.

Objective: Continue to support the Cleveland Apple Festival, Cowpea Festival, Tri-State Exhibition Center, Lawson Daylily Farm, Nah-Moo Farm, Hiwassee Antique Tractor Show & other agricultural activities.

Bradley County
Summary of All Funds

This section consists of first a consolidated summary of all funds used to provide county services. Funds are organized into two major categories: governmental and fiduciary as follows:

1. Governmental Funds

General Fund – This is the county's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Road Department Fund – This fund accounts for transactions of the county's Highway Department.

General Debt Service Fund – This fund accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

Health, Wellness and Quality of Life Fund – This endowment fund accounts for proceeds from the sale of the Bradley County Memorial Hospital. The county received $15,000,000 from the sale of the hospital and invested these proceeds. The county can spend 85 percent of investment income for the Health, Wellness, and Quality of Life for its citizens. The other 15 percent of investment income as well as the original principal ($15,000,000) cannot be spent.

Capital Projects Funds - These funds are used to account for the receipt of debt and other specific revenue sources that are legally restricted to expenditures for construction and/or renovation.

General Purpose School Fund – This fund is the primary operating fund for the School Department. It is used to account for general operations of the School Department.

Education Capital Projects Funds – This fund is used to account for the receipt of debt and other specific revenue sources that are legally restricted to expenditures for construction and/or renovation.

Special Revenue Funds – These funds account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specific purposes.

2. Fiduciary Funds

Agency Funds – These funds account for amounts collected in an agency capacity by the constructional offices, local sales taxes received by the state to be forwarded to the various cities in Bradley County, the fire tax district, and the city school system's share of educational revenues. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. They do, however, use the accrual basis of accounting to recognize receivables and payables.

The three largest sources of revenue for the County budget include Intergovernmental, Taxes and Charges for Services. Combined these sources provide 96.7% of the total revenues received by Bradley County.

- Intergovernmental revenues represent 46.0% of the County's revenues. Education funding received from the State of Tennessee, and the Federal government accounts for the majority of this revenue.

- Tax revenues account for 44.3% of the total funding sources received to fund county services. Property tax and sales tax are the largest sources of tax revenue. Combined they provide 41.9% of total taxes collected. The proposed budget includes no property tax increase on county taxpayers. The County's tax rate will be $1.8721 per $100 of assessment.

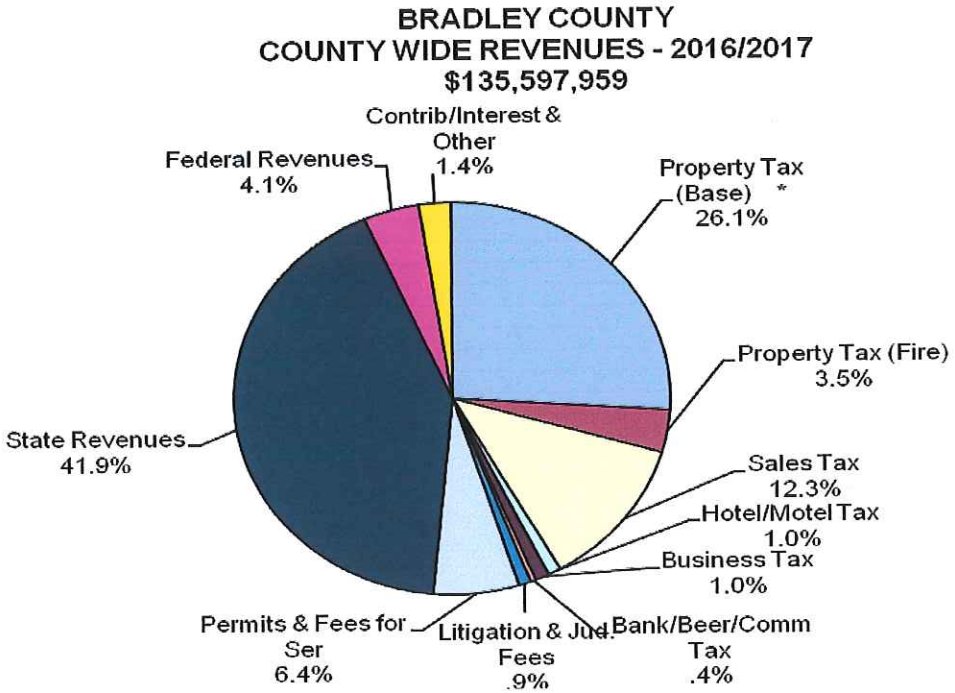
- Charges for service revenues provide 6.4% of the revenues necessary to provide county services. Fees for ambulance services make up 77.8% of the total fees collected.

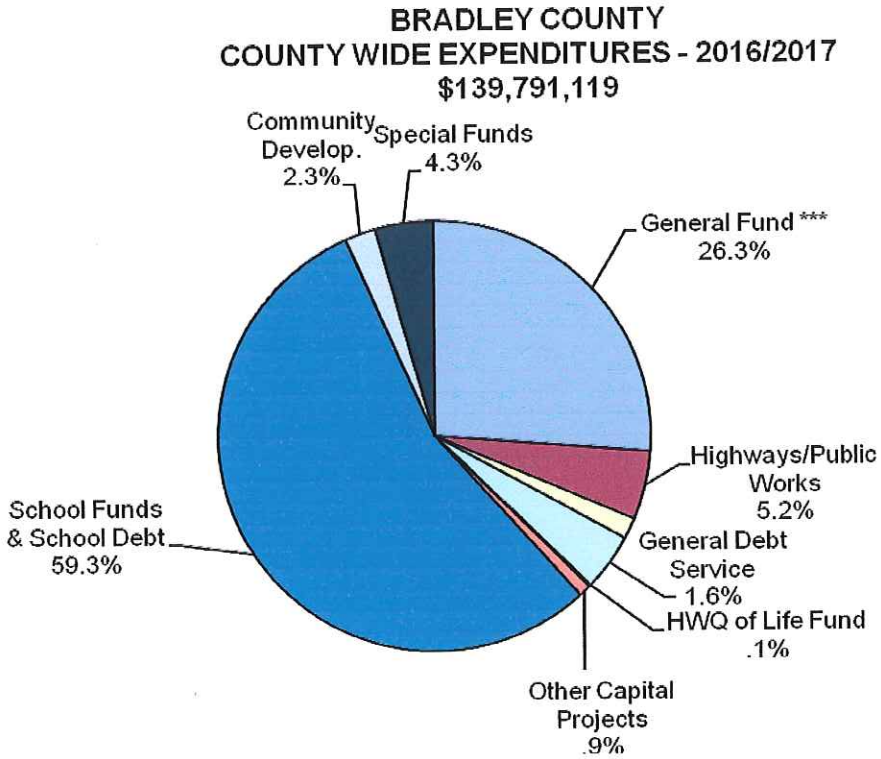
Major uses of these resources include education funding at 55% (59.3% including school debt) and public safety at 49.2% of the General Fund

The revenue sources and expenditure of Bradley County may be more easily understood by reviewing the following pie charts. Also, included in this section are three-year budget spreadsheets (FY 2015, FY 2016 and FY 2017) for each of the major fund categories.

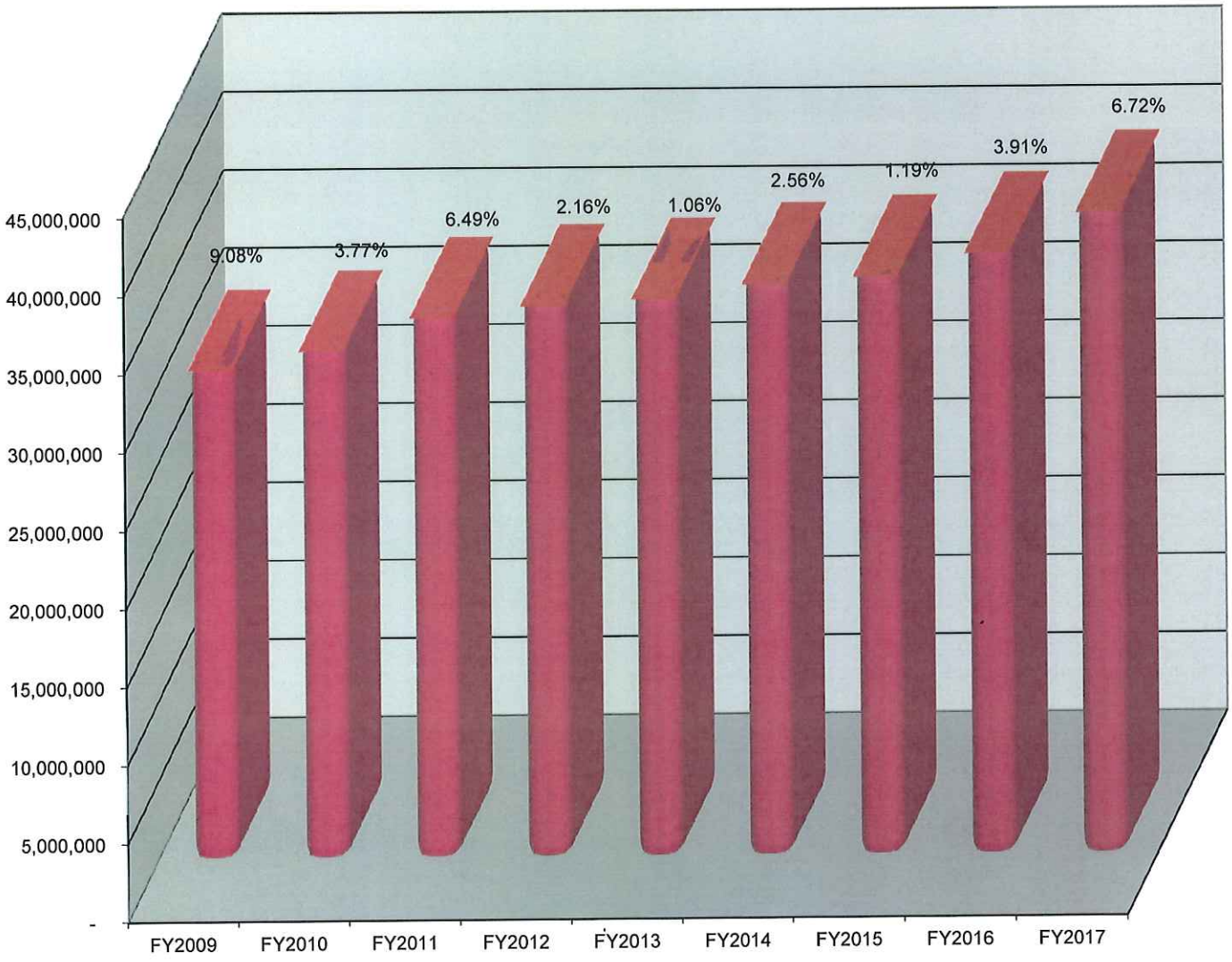
Information about each individual fund may be found within the various fund types. Please see those tabs for detailed budget information and the servicers provided by these funds.

Bradley County Summary of All Funds



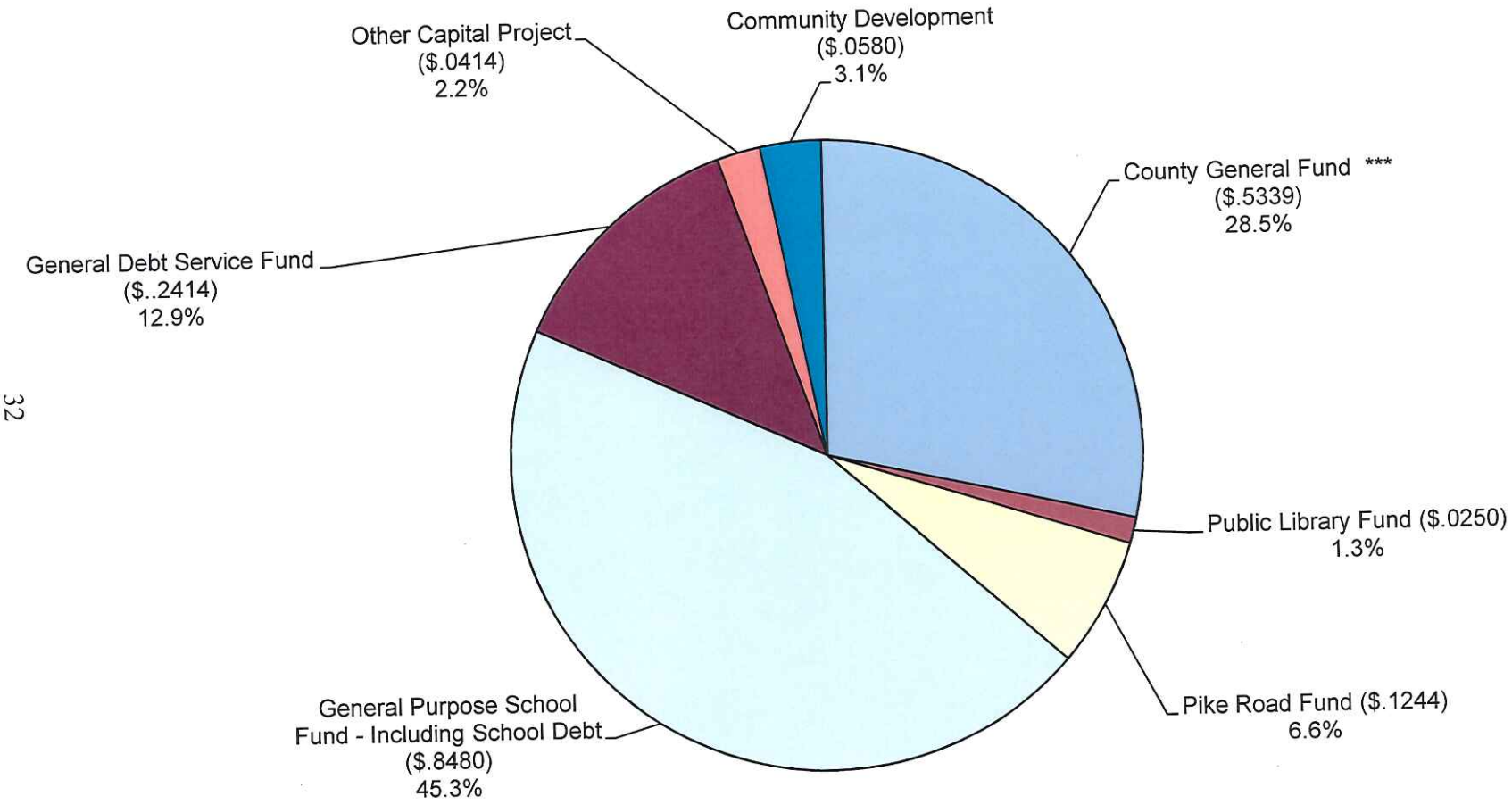


PROPERTY TAX GROWTH



	Governmental Funds			Schools			Totals		
	2015 Budget	2016 Budget	2017 Budget	2015 Budget	2016 Budget	2017 Budget	2015 Budget	2016 Budget	2017 Budget
Revenues:									
Taxes	32,143,834	33,327,006	36,772,874	22,503,000	23,451,780	23,878,151	54,646,834	56,778,786	60,651,025
Licenses, permits & Fees	8,023,238	8,422,350	8,630,089	3,310,500	48,492,000	3,879,500	11,333,738	56,914,350	12,509,589
Intergovernmental	9,355,886	9,970,398	9,837,960	47,690,000	3,309,500	48,971,000	57,045,886	13,279,898	58,808,960
Fines & forfeitures	1,333,659	1,282,290	1,227,924				1,333,659	1,282,290	1,227,924
Other operating revenue	3,938,675	1,806,684	2,314,961	88,000	83,000	85,500	4,026,675	1,889,684	2,400,461
Total Financial Sources	**54,795,292**	**54,808,728**	**58,783,808**	**73,591,500**	**75,336,280**	**76,814,151**	**128,386,792**	**130,145,008**	**135,597,959**
Expenditures & Expenses:									
General Government	33,202,561	33,197,560	36,192,203				33,202,561	33,197,560	36,192,203
Highways/Public Works	4,582,997	4,697,194	5,385,473				4,582,997	4,697,194	5,385,473
General Debt Service	7,534,574	7,110,968	8,257,906				7,534,574	7,110,968	8,257,906
HWQ of Life	89,000	202,200	159,007				89,000	202,200	159,007
OtherCapital Projects Funds	37,105	58,176	1,303,707				37,105	58,176	1,303,707
School Funds				73,020,900	73,975,610	76,814,150	73,020,900	73,975,610	76,814,150
Special Funds	7,539,167	5,872,286	6,180,521				7,539,167	5,872,286	6,180,521
Total Expenditures	**52,985,404**	**51,138,384**	**57,478,817**	**73,020,900**	**73,975,610**	**76,814,150**	**126,006,304**	**125,113,994**	**134,292,967**
Non-Recurring Capital Purchases/Projects	5,809,816	4,781,816	5,498,151	1,720,600	1,014,890	999,230	7,530,416	5,796,706	6,497,381
Total Uses	**58,795,220**	**55,920,200**	**62,976,968**	**74,741,500**	**74,990,500**	**77,813,380**	**133,536,720**	**130,910,700**	**140,790,348**

BRADLEY COUNTY
*2016/2017 Base Property Tax Rate ($1.8721)



BRADLEY COUNTY, TENNESSEE
STATEMENT OF CONSOLIDATED REVENUES
FOR THE FISCAL YEAR ENDING JUNE 30, 2017

	Total Co Property Tax	Sales Tax	Hotel/ Motel Tax	Business Tax	Bank/Beer/ Communication Tax	Litigation & Judicial Fees & Fines	Permits & Fees for Services	State Revenues	Federal Revenues	Contributions/ Interest & Other Revenues	Total
County General Fund	12,000,291	5,175,000	750,000	1,400,000	420,000	1,096,674	8,615,089	4,630,220	1,597,740	1,066,202	36,751,216
Law Library Fund	0	0	0	0	0	12,750	0	0	0	0	12,750
Public Library Fund	561,513	0	0	0	0	0	15,000	0	0	0	576,513
County Fire District Fund	4,756,470	0	0	0	0	0	0	0	0	25,000	4,781,470
Pike Road Fund	2,712,343	0	0	0	0	0	0	3,155,987	0	17,100	5,885,430
General Debt Service Fund	5,528,609	0	0	0	0	0	0	175,000	214,013	701,387	6,619,009
Sheriff's Drug Fund	0	0	0	0	0	118,500	0	0	0	10,000	128,500
County School System Funds:											
Gen Purpose School Fund	12,277,072	11,537,519	0	0	63,560	0	9,500	46,845,000	145,000	85,500	70,963,151
Central Cafeteria Fund	0	0	0	0	0	0	0	0	1,981,000	3,870,000	5,851,000
Agricenter Fund	0	0	256,000	0	0	0	0	0	0	0	256,000
Solid Waste Fund	0	0	0	0	0	0	0	65,000	0	10,000	75,000
Education Capital Proj. Fund	0	0	0	0	0	0	0	0	0	0	0
General Capital Projects Fund	0	0	0	0	0	0	0	0	0	0	0
Community Development Fund	2,263,601	0	0	0	0	0	0	0	0	0	2,263,601
Other Capital Projects Fund	949,047	0	0	0	0	0	0	0	0	332,272	1,281,319
Health/Wellness/Quality of Life	0	0	0	0	0	0	0	0	0	153,000	153,000
Fire Fringe Fund	0	0	0	0	0	0	0	0	0	0	0
	41,048,946	16,712,519	1,006,000	1,400,000	483,560	1,227,924	8,639,589	54,871,207	3,937,753	6,270,461	135,597,960
	30%	12%	1%	1%	0%	1%	6%	40%	3%	5%	

BRADLEY COUNTY, TENNESSEE
STATEMENT OF ESTIMATED CHANGES IN FUND BALANCES
FOR THE FISCAL YEAR ENDING JUNE 30, 2015

	Fund Balance 6/30/2015	Estimated Revenues 2015-2016	Estimated Expenditures 2015-2016	Estimated Fund Balance 6/30/2014	Projected Revenues 2016-2017	Projected Operating Expenditures 2016-2017	Capital Expenses Paid from Current & Prior Yrs Accum. Revenues 2016-2017	Projected Fund Balance 6/30/2017
County General Fund	$ 7,998,059	$ 36,184,139	$ 36,478,147	$ 7,704,053	$ 36,751,216	$ 36,192,203	$ 538,733	$ 7,724,332
Law Library Fund	28,696	12,750	12,350	29,096	12,750	15,350	0	26,496
Public Library Fund	198,189	621,606	641,742	178,053	576,513	651,742	0	102,824
Solid Waste Fund	2,066,089	290,611	211,065	2,145,635	75,000	207,252	0	2,013,383
Sheriff's Drug Fund	575,778	176,037	537,756	214,059	128,500	333,559	9,000	0
Agricenter Fund	128,098	254,000	248,685	133,413	256,000	262,533	0	126,880
County Fire District Fund	687,113	4,283,477	4,641,574	357,009	4,781,470	4,456,317	130,900	551,261
Pike Road Fund	2,385,906	6,531,992	6,544,264	2,373,634	5,885,430	5,385,473	1,835,138	1,038,453
County School System Funds:								
General Purpose School Fund	8,785,666	71,335,406	71,778,871	8,342,201	70,963,151	69,811,921	1,151,230	8,342,201
Central Cafeteria Fund	931,668	5,941,700	5,746,000	1,127,368	5,851,000	5,699,000	152,000	1,127,368
General Debt Service Fund	10,667,964	6,531,857	7,060,421	10,139,400	6,619,009	8,257,906	0	8,500,503
General Capital Projects Fund	399,664	449,630	546,590	302,704	0	0	0	302,704
Community Development Fund	1,055,380	1,191,858	1,477,199	770,040	2,263,601	253,768	2,984,380	-204,507
Other Capital Projects Fund	0	0	0	0	1,342,656	25,000	1,278,707	57,147
Education Capital Projects Fund	204,410	35,925	240,335	0	0	0	0	0
Health / Wellness / Quality of Life Fund	16,623,619	160,000	202,200	16,581,419	153,000	159,007	0	16,575,412
Fire Fringe Fund	69,221	2,384,332	2,392,216	61,337	0	0	0	61,337
	52,805,520	136,385,320	138,759,415	50,459,420	135,659,296	131,711,032	8,080,088	46,345,795

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE FROM CURRENT PROPERTY TAXES
BASED UPON $2,030950467 ASSESSED VALUE AND 2016 TAX RATE

REGULAR COUNTY PROPERTY TAXES:	County's 2015 Tax Rate	County's 2016 Tax Rate	Amount of Tax Levy	Less Reserve for Delinquency 6%	Budgeted 2016 Property Taxes	Tax Levy Growth From Pr Yr Adjusted Budgeted Levy	% Tax Levy Growth From Pr Yr Adjusted Budgeted Levy
* County General Fund	$ 0.5349	$ 0.5339	$ 10,843,245	$ 650,595	$ 10,192,650	479,268	5%
Public Library Fund	$ 0.0277	$ 0.0250	$ 507,738	$ 30,464	$ 477,273	(28,964)	-5%
Pike Road Fund	$ 0.1276	$ 0.1244	$ 2,526,502	$ 151,590	$ 2,374,912	54,183	2%
** General Purpose School Fund - County (ADA .6532395325)	$ 0.5624	$ 0.5539	$ 11,249,435	$ 674,966	$ 10,574,469	352,632	3%
** General Purpose School Fund - City (ADA .3467604675)	$ 0.2985	$ 0.2941	$ 5,973,025	$ 358,382	$ 5,614,644	189,427	3%
General Capital Projects	$ 0.0000	$ 0.0000	$ -	$ -	$ -	-	0%
Education Capital Project	$ 0.0016	$ 0.0000	$ -	$ -	$ -	(31,001)	-100%
Community Development	$ 0.0520	$ 0.0580	$ 1,177,951	$ 70,677	$ 1,107,274	170,423	17%
Other Capital Projects	$ 0.0000	$ 0.0414	$ 840,813	$ 50,449	$ 790,365	(35,432,134)	-98%
Debt Service Fund	$ 0.2674	$ 0.2414	$ 4,902,714	$ 294,163	$ 4,608,552	(278,305)	-5%
Total Regular County Property Taxes	$ 1.8721	$ 1.8721	$ 38,021,424	$ 2,281,285	$ 35,740,138	$ (34,524,470)	-95%

COUNTY FIRE DISTRICT FUND PROPERTY TAXES :							
County Fire District Fund (Rural) (810)	$ 0.3440	$ 0.4212	$ 1,914,220	$ 114,853	$ 1,799,367	$ 648,119	51%
(County Fire District Fund (Fringe)) (261)	$ 0.4212	$ 0.4412	$ 2,489,567	$ 149,374	$ 2,340,193	$ 262,920	12%

This assumes that the Fringe area has approximately 19,215 parcels with an estimated assessed value of $546,164,181. This also assumes that the County Fire District, located in the Rural Area, has approximately 10,711 parcels with an estimated assessed value of $380,250,683.

Base Tax	*Each $.01 =	199,271	94% Collection
Fire Tax Rural	*Each $.01 =	45,447	94% Collection
Fire Tax Fringe	*Each $.01 =	53,042	94% Collection
	**Current ADA -	12,129	Bradley County
		6,437	City of Cleveland

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE FROM CURRENT PILOT TAXES

COUNTY PILOT TAXES:	County's 2016 Tax Rate	Amount of Tax Levy
County General Fund	$ 0.5339	$ 490,358
Public Library Fund	$ 0.0250	$ 23,436
Pike Road Fund	$ 0.1244	$ 75,493
General Purpose School Fund - County (ADA .6669697)	$ 0.5539	$ 482,738
General Purpose School Fund - City (ADA .33279)	$ 0.2941	$ 140,745
General Capital Projects	$ 0.0000	$ -
Education Capital Project	$ 0.0000	$ -
Community Development	$ 0.0580	$ 62,219
Other Capital Projects	$ 0.0414	32,682
Debt Service Fund	$ 0.2414	$ 256,450
Total Regular County PILOT Taxes	$ 1.8721	$ 1,564,121

COUNTY FIRE DISTRICT FUND PILOT TAXES :		
County Fire District Fund (Outside Urban Fringe Area)	0.4212	$ 291,328

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE FROM SALES TAX

SALES TAXES:	County's 2014 Actual	County's 2015 Estimate	Growth %	Growth $	County's 2016 Estimate
County General Fund	$ 4,843,000	$ 4,896,000	5.70%	$ 53,000	$ 5,175,000
General Purpose School Fund - County	$ 11,060,000	$ 11,200,000	3.01%	$ 140,000	$ 11,537,519
Total Sales Tax	$ 15,903,000	$ 16,096,000		$ 193,000	$ 16,712,519

Bradley County
Property Tax Bill
2015-2016

Residential Home with an Assessed Value of $150,000 = $702.04 Tax Bill

Schools $313.50

General Fund $200.84

Debt Service $88.28

Public Library $9.37

Pike Road $47.13

Community Develop-ment $36.04

Other Capital Projects $6.90

Base Taxes on a $150,000 Home

Appraised Value	**$150,000**
Homeowner's Ratio	25%
Assessment Value	$ 37,500

Per $100 Assessment Value

$37,500 Assessed Value X .01 X $1.8721 Tax Rate = $702.04 Tax Bill

GENERAL FUND

	ACTUAL 2009-2010	ACTUAL 2010-2011	ACTUAL 2011-2012	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	AMENDED BUDGET 2015-2016	BUDGET 2016-2017
BEGINNING BALANCE WITH RESERVES	$ 5,462,934	$ 5,462,934	$ 5,133,457	$ 6,138,900	$ 6,229,786	$ 6,536,352	$ 7,400,414	$ 7,593,754
REVENUES/SOURCES								
Local Taxes	$ 15,263,142	$ 16,986,144	$ 17,938,372	$ 18,057,974	$ 17,942,281	$ 19,203,826	$ 19,742,176	$ 20,245,291
Licenses & Permits	284,770	328,746	661,620	508,997	408,740	515,552	432,700	413,500
Fines, Forfeitures & Penalties	594,410	588,286	666,439	590,443	676,392	656,361	656,663	606,674
Charges for Current Services	4,532,224	4,613,212	4,596,357	5,240,908	4,917,406	5,183,640	5,329,701	5,652,750
Other Local Revenues	772,882	876,383	1,005,675	608,103	852,187	980,928	746,357	570,445
Fees of County Officials	2,371,732	2,280,525	2,521,097	2,371,000	2,535,893	2,570,682	2,563,290	2,548,839
State of Tennessee	3,375,368	3,386,186	3,617,726	3,974,678	3,704,304	3,668,792	4,293,170	4,630,220
Federal Government	826,061	292,767	921,599	455,179	352,757	260,323	233,647	166,740
Other Govt & Citizens Groups	2,096,878	1,679,106	1,453,348	1,582,543	1,697,000	1,818,327	2,159,246	1,916,757
Other Sources	579,998	15,520	679	66,144	-	-	-	
TOTAL	$ 30,167,700	$ 31,046,875	$ 33,382,912	$ 33,455,969	$ 33,086,960	$ 34,858,431	$ 36,156,949	$ 36,751,216
EXPENDITURES/USES								
County Commission	$ 361,583	$ 360,034	$ 328,826	$ 453,075	$ 324,357	$ 400,120	$ 470,459	$ 482,155
Board of Equalization	1,011	427	1,095	2,500	1,128	301	3,032	3,032
Beer Board	2,500	2,350	2,350	2,350	2,036	2,665	2,693	2,693
Archives	35,937	31,509	32,343	35,638	32,264	33,682	37,228	36,879
County Mayor	250,236	255,454	260,116	263,751	259,054	259,412	267,695	272,276
Personnel Office	141,593	165,964	221,052	217,826	184,176	154,407	179,629	179,621
County Attorney	134,065	197,472	169,350	197,085	193,168	195,262	204,069	205,136
Election Commission	249,556	290,803	280,902	320,772	420,432	309,797	289,125	354,792
Register of Deeds	117,647	100,296	92,805	108,105	78,583	72,970	121,543	66,578
Planning/Building Inspection	210,678	193,666	229,332	206,866	205,213	178,920	238,341	239,099
G.I.S.	221,223	180,169	252,018	218,006	314,724	223,308	239,684	219,948
County Buildings	403,971	361,669	646,311	505,777	405,884	419,441	449,090	435,972
Vocational Training Building	-	5,000	4,299	4,000	1,497	1,525	3,500	3,000
Other General Administration	-	6,443	519	-	-	-	-	
Accounting & Budgeting	177,191	174,904	178,955	186,979	180,433	189,104	203,748	204,254
Property Assessor's Office	737,054	744,531	716,622	768,791	731,900	783,465	798,967	763,950
Reappraisal Program	40,682	43,134	42,670	136,000	46,607	77,660	65,000	203,000
County Trustee's Office	81,370	81,205	83,580	84,085	78,587	95,369	92,312	92,748
County Clerk's Office	187,578	168,412	185,376	184,713	206,477	209,484	231,836	208,337
Data Processing	146,251	135,022	159,535	166,265	154,930	159,978	176,497	164,279
Circuit Court Clerk	1,298,628	1,277,248	1,282,095	1,410,903	1,351,744	1,339,127	1,476,932	1,422,354
Gen. Sessions Judge - Randolph	219,761	216,207	224,620	232,749	234,365	230,339	244,535	249,840
Gen. Sessions Judge - Swafford	277,017	276,756	284,983	295,379	295,509	305,151	308,537	313,030
Drug Court	169,196	163,019	178,675	188,623	196,990	296,927	259,321	70,000
Chancery Court	45,861	49,153	48,907	49,896	47,492	44,362	50,533	51,212
Juvenile Services	560,448	621,128	620,634	656,552	629,982	630,371	681,080	639,077
Judicial Commissioners - Court	75,762	18,934	27,815	30,000	39,651	29,852	35,000	35,000
Courts Community Service	111,900	129,255	118,091	118,924	118,692	102,021	117,029	131,809
Courtroom Security	-	-	860	17,341	995	-	-	
Probation-Polk Co. Conract	-	-	-	-	-	-	36,831	38,262
Probation Services	321,214	335,032	342,285	373,357	377,178	412,612	441,688	417,531
Sheriff's Department	6,965,960	6,499,387	6,799,578	6,858,107	6,885,176	7,585,188	8,144,567	7,802,771
Traffic Safety Patrol	292,028	279,157	258,731	299,258	282,114	75,882	35,020	-
Traffic Control Signals	2,490	7,000	9,103	18,700	12,279	17,364	20,500	36,700
Adm of Sexual Off. Registery	1,127	4,006	13,784	3,300	-	27,000	2,000	-
Justice Center	5,979,374	5,695,245	5,964,107	6,269,461	6,065,317	6,550,298	6,769,108	6,986,001
Workhouse								793,056
Juvenile Detention Center	1,052,597	1,083,851	1,063,376	1,114,137	1,035,613	1,052,574	1,187,764	1,231,702

	ACTUAL 2009-2010	ACTUAL 2010-2011	ACTUAL 2011-2012	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	AMENDED BUDGET 2015-2016	BUDGET 2016-2017
Juvenile Grants	102,755	64,348	90,638	132,081	74,316	55,510	76,435	75,581
SE TN Community Corrections	309,664	335,261	295,120	344,755	315,033	321,789	348,564	348,460
Emergency Management Agency	713,706	398,743	406,485	383,174	369,995	470,715	443,960	446,066
Rescue Squad	180,809	151,645	148,203	-	-	-	-	
Disaster Relief	-	118,281	-	-	-	-	-	
Homeland Security	647,848	250,632	103,251	130,555	65,084	50,112	50,248	50,248
Inspection & Regulation	162,462	206,152	167,892	177,158	171,747	228,190	185,672	186,163
County Coroner/Medical Examiner	108,250	144,502	183,784	182,502	163,582	196,641	183,055	178,919
Safe Neighborhood Grant	-	-	-	-	-	-	-	
911 Center	450,000	450,000	450,000	450,000	550,000	450,000	450,000	550,000
Health Department - Local	393,797	390,520	403,343	393,669	405,051	344,093	388,186	390,622
Animal Control	339,741	325,779	325,000	325,000	186,667	80,000	120,000	135,000
Emer. Medical Services (Ambulance)	4,423,244	4,626,210	4,775,143	4,997,192	4,940,022	5,291,120	5,499,476	5,700,794
Nursing Home	-	-	-	-	-	12,500	-	-
Juvenile Drug Court	47,346	49,098	40,603	50,000	41,481	53,126	52,584	50,000
Health Department - State Grant	954,801	974,095	982,116	1,070,731	989,438	1,000,178	1,230,544	1,234,200
General Welfare Assistance	2,000	1,500	1,000	1,500	1,500	1,500	1,500	1,500
Other Local Welfare Services	78,865	78,865	78,865	88,944	88,944	90,011	91,361	92,275
Waste Pickup Grant	300	-	-	-	-	-	55,000	
Recycling Center	-	-	-	-	-	-	-	
Car Seat Grant - Health Dept.	11,981	7,820	1,276	12,500	5,296	9,500	20,627	12,500
Adult Activities	10,000	9,500	9,500	9,500	9,500	9,500	9,500	9,000
Senior Citizens Assistance	94,060	94,060	94,060	94,060	93,391	94,326	96,213	97,156
Recreation Department	944,654	921,903	969,455	948,011	869,400	1,057,512	1,015,049	960,503
Recreation Tournaments	-	-	-	-	-	29,511	50,009	50,000
Agricultural Extension Service	236,976	269,102	233,291	294,466	342,214	288,610	323,339	328,352
Soil Conservation	50,269	48,111	49,326	52,818	45,540	48,066	49,693	50,637
Farmers' Market North	-	-	70,569	7,200	5,472	3,750	-	
Storm Water Mgt/Engineering Dept.	232,038	217,466	223,973	228,872	225,439	164,834	185,900	157,153
Tourism Development	148,132	161,911	221,000	200,000	267,000	238,664	295,000	260,000
Industrial Development	148,132	161,911	221,000	200,000	267,000	238,664	25,000	260,000
Economic Development	-	16,062	8,938	-	-	-	-	10,000
Public Transportation	42,000	42,000	42,000	42,000	42,000	42,000	44,000	42,000
Veteran's Services	109,025	111,171	111,008	114,634	115,721	116,276	123,935	124,374
Other Charges	311,529	344,913	360,321	360,000	360,138	383,446	450,000	420,000
Contribution to Other Agencies	78,765	76,089	68,251	78,259	77,433	77,383	78,192	78,337
Tobacco Grant	-	-	-	-	6,364	77,184	135,676	75,000
ARRA Grant - Juvenile Drug Court	47,209	40,333	172	-	-	-	-	
ARRA Grant - Adult Drug Court	29,760	42,732	39,765	-	-	-	-	
ARRA Grant - ICAC - Sheriff	34,189	50,212	-	-	-	-	-	
ARRA Grant - Courtroom Security	3,146	11,108	-	-	-	-	-	
ARRA Grant - JAG - Sheriff	144,432	-	-	-	-	-	-	
ARRA Grant - Energy	-	-	76,421	-	-	-	-	
Greenway	-	-	-	-	-	-	-	
Miscellaneous	33,134	30,475	-	(3,770)	-	3,720		
TOTAL	$ 32,225,534	$ 31,376,353	$ 32,377,469	$ 33,365,083	$ 32,489,315	$ 33,994,369	$ 35,963,609	$ 36,730,936
ENDING BALANCE								
Changes in Reserves	$ (2,057,834)	$ (1,801,043)	$ 1,005,443	$ 90,886	$ 597,645	$ 864,062	$ 193,340	$ 20,280
TOTAL	$ 5,462,934	$ 5,133,457	$ 6,138,900	$ 6,229,786	$ 6,827,432	$ 7,400,414	$ 7,593,754	$ 7,614,034
Designated/Reserved	$ 2,210,967	$ 4,043,059	$ 5,703,529	$ 5,028,813	$ 4,631,110	$ 2,100,000	$ 2,041,995	$ 2,041,995
Undesignated Fund Balance	3,251,967	1,090,398	435,371	1,200,973	2,196,323	3,945,222	3,615,785	3,615,785
TOTAL	$ 5,462,934	$ 5,133,457	$ 6,138,900	$ 6,229,786	$ 6,827,432	$ 6,045,222	$ 5,657,780	$ 5,657,780

SPECIAL REVENUE FUNDS

	ACTUAL 2009-2010	ACTUAL 2010-2011	ACTUAL 2011-2012	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	AMENDED BUDGET 2015-2016	BUDGET 2016-2017
BEGINNING BALANCE WITH RESERVES	$ 3,713,269	$ 3,244,658	$ 2,731,651	$ 3,830,246	$ 2,590,021	$ 2,778,592	$ 3,704,433	$ 3,057,265
REVENUES/SOURCES								
Local Taxes	$ 2,463,169	$ 4,322,318	$ 4,531,016	$ 4,590,791	$ 4,991,111	$ 4,947,740	$ 4,982,858	$ 5,574,483
Fines, Forfeitures & Penalties	104,448	357,996	413,821	158,283	122,792	303,344	116,679	119,750
Charges for Current Services	234,437	286,296	230,468	240,657	310,402	339,353	214,776	11,000
Other Local Revenues	151,917	229,970	155,806	143,461	1,989,881	204,097	5,575	12,500
State of Tennessee	79,788	49,341	99,129	783,756	135,820	228,315	83,290	77,500
Federal Government	-	-	1,007,388	15,965	333,993	471,025	-	-
Other Gov't & Citizens Groups	-	-	20,000	45,000	20,000	13,000	35,000	35,000
Other Sources	-	-	-	1,830,500	27,282	262	200,303	-
TOTAL	$ 3,033,759	$ 5,245,921	$ 6,457,628	$ 7,808,413	$ 7,931,281	$ 6,507,136	$ 5,638,481	$ 5,830,233
EXPENDITURES/USES								
Law Library	$ 7,801	$ 10,082	$ 9,625	$ 11,289	$ 10,417	$ 12,066	$ 12,350	$ 15,350
Public Library	569,494	576,165	579,743	579,836	619,791	643,730	641,742	651,742
Solid Waste Fund	109,392	1,426,514	561,537	157,743	176,126	182,381	211,065	207,252
Sheriff's Drug Fund	499,246	315,936	319,829	331,310	184,618	236,742	537,756	342,559
Tri-State Exhibition Center	175,771	144,738	234,174	196,563	196,632	233,693	248,685	262,533
County Fire Department	1,816,419	1,472,629	1,739,819	5,628,719	6,625,316	4,258,070	4,641,574	4,587,217
Veteran's Nursing Home Fund	-	-	52,831	13,886	-	-	-	-
Inside Fire Fringe Fund	-	1,860,809	1,861,477	2,129,292	-	-	-	-
TN Vocational Center	4,515	-	-	-	-	-	-	-
TOTAL	$ 3,182,638	$ 5,806,873	$ 5,359,035	$ 9,048,638	$ 7,812,900	$ 5,566,682	$ 6,293,172	$ 6,066,653
OTHER SOURCES & USES	$ 319,732	$ (47,945)		$ -	$ (70,188)	$ 14,613	$ (7,524)	$ -
ENDING BALANCE								
Changes in Reserves	$ 170,853	$ (608,897)	$ 1,098,593	$ (1,240,225)	$ 48,193	$ 955,067	$ (662,215)	$ (236,420)
TOTAL	$ 3,244,658	$ 2,731,651	$ 3,830,246	$ 2,590,021	$ 2,778,592	$ 3,704,433	$ 3,057,265	$ 2,820,844
Designated/Reserved	$ 3,244,658	$ 2,731,651	$ 3,830,246	$ 2,590,021	$ 2,778,592	$ 3,704,433	$ 3,057,265	$ 2,820,844
Undesignated Fund Balance	-	-	-	-	-	-	-	-
TOTAL	$ 3,244,658	$ 2,731,651	$ 3,830,246	$ 2,590,021	$ 2,778,592	$ 3,704,433	$ 3,057,265	$ 2,820,844

ROAD DEPARTMENT SUMMARY

	ACTUAL 2009-2010	ACTUAL 2010-2011	ACTUAL 2011-2012	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	AMENDED BUDGET 2015-2016	BUDGET 2016-2017
BEGINNING BALANCE WITH RESERVES	$ 2,387,690	$ 2,101,643	$ 2,332,073	$ 2,255,066	$ 1,941,708	$ 1,968,544	$ 2,385,906	$ 2,373,634
REVENUES/SOURCES								
Local Taxes	$ 2,585,847	$ 2,634,143	$ 2,646,087	$ 2,671,136	$ 2,633,534	$ 2,830,300	$ 2,771,871	$ 2,712,343
Other Local Revenues	189,326	370,201	40,217	27,017	40,925	101,839	94,367	17,100
State of Tennessee	2,296,396	2,350,604	2,277,989	2,422,157	2,753,369	2,581,599	3,652,197	3,155,987
Federal Government	-	-	168,525	-	-	61,115	-	
Other Gov't & Citizens Groups	-	-	-	-	-	-	-	
Other Sources	-	-	-	-	-	-	13,557	
TOTAL	$ 5,071,569	$ 5,354,948	$ 5,132,818	$ 5,120,310	$ 5,427,828	$ 5,574,853	$ 6,531,992	$ 5,885,430
EXPENDITURES/USES								
Administration	$ 459,129	$ 436,174	$ 422,163	$ 447,094	$ 442,883	$ 568,332	$ 553,775	$ 655,997
Highway & Bridge Maintenance	3,002,118	2,591,747	2,783,335	2,769,594	1,943,540	2,081,849	2,507,660	2,960,182
Operation & Main. Of Equip.	418,986	507,065	512,701	582,007	523,211	470,754	442,039	611,848
Quarry Operations	80,433	-	-	-	-	-	100	100
Litter & Trash Collection	150,054	83,216	105,174	100,767	95,756	102,600	43,468	-
Other Charges	686,668	156,591	157,129	162,268	161,779	188,106	199,147	204,242
Employee Benefits	292,318	703,533	746,725	770,742	745,817	771,224	810,048	953,104
Capital Outlay	267,910	259,463	207,714	319,140	1,236,812	755,290	1,360,424	1,433,250
Bridge Renovations	-	386,729	274,884	282,056	251,194	219,336	627,603	401,888
TOTAL	$ 5,357,616	$ 5,124,518	$ 5,209,825	$ 5,433,668	$ 5,400,992	$ 5,157,491	$ 6,544,263	$ 7,220,611
TRANSFERS IN/OUT	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
ENDING BALANCE								
Changes in Reserves	$ (286,047)	$ 230,430	$ (77,007)	$ (313,358)	$ 26,836	$ 417,362	$ (12,271)	$ (1,335,181)
TOTAL	$ 2,101,643	$ 2,332,073	$ 2,255,066	$ 1,941,708	$ 1,968,544	$ 2,385,906	$ 2,373,634	$ 1,038,453
Designated/Reserved	$ 2,101,643	$ 2,332,073	$ 2,255,066	$ 1,941,708	$ 1,968,544	$ 2,385,906	$ 2,373,634	$ 1,038,453
Undesignated Fund Balance	-	-	-	-	-	-	-	-
TOTAL	$ 2,101,643	$ 2,332,073	$ 2,255,066	$ 1,941,708	$ 1,968,544	$ 2,385,906	$ 2,373,634	$ 1,038,453

BRADLEY COUNTY SCHOOL FUND

	ACTUAL 2009-2010	ACTUAL 2010-2011	ACTUAL 2011-2012	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	AMENDED BUDGET 2015-2016	BUDGET 2016-2017
BEGINNING BALANCE WITH RESERVES	$ 6,399,624	$ 7,877,296	$ 6,312,343	$ 9,119,080	$ 8,265,004	$ 7,378,756	$ 15,954,901	$ 15,720,212
REVENUES/SOURCES								
Local Taxes	$ 20,701,396	$ 21,228,032	$ 22,089,809	$ 22,349,845	$ 22,198,153	$ 23,284,460	$ 23,513,780	$ 23,878,151
Licenses & Permits	4,732	5,130	5,184	5,457	5,605	5,453	5,500	5,500
Charges for Current Services	2,057,251	1,910,712	2,069,903	2,075,005	1,903,881	1,673,863	2,459,000	1,974,000
Other Local Revenues	85,524	43,868	134,769	318,246	250,907	143,480	112,644	36,500
State of Tennessee	41,172,574	42,978,500	43,623,711	45,645,236	49,226,996	46,437,638	47,860,610	46,990,000
Federal Government	3,913,254	4,651,197	5,605,775	4,264,834	3,639,551	10,488,983	3,290,000	3,870,000
Other Sources	(252,610)	147,224	-	-	-	-	35,572	60,000
TOTAL	$ 67,682,121	$ 70,964,663	$ 73,529,151	$ 74,658,623	$ 77,225,093	$ 82,033,877	$ 77,277,106	$ 76,814,151
EXPENDITURES/USES								
Instruction								
Regular Instruction Program	$ 36,070,995	$ 36,806,718	$ 35,296,123	$ 38,289,615	$ 39,280,479	$ 38,891,862	$ 38,629,800	$ 38,856,558
Special Education Program	1,729,600	2,276,816	3,192,486	3,630,913	3,958,240	4,002,930	4,155,394	4,322,642
Vocational Education Program	2,455,378	2,528,816	2,602,027	2,656,291	2,729,469	2,698,722	2,844,250	2,861,928
Adult Education Program	153,323	202,890	181,011	182,613	186,323	210,564	250,300	-
Support Services								
Students	2,378,912	2,945,893	3,547,876	3,142,373	3,102,775	2,976,870	4,300,957	4,325,032
Instructional Staff	2,632,292	2,867,690	3,706,780	2,948,721	2,854,243	3,303,100	3,239,370	3,964,202
General Administration	1,887,355	1,807,117	1,123,477	1,790,781	2,216,018	1,909,824	1,785,900	1,475,448
Office of Principal	3,339,291	3,470,929	3,638,684	3,699,749	3,799,930	3,786,413	3,890,049	3,894,517
Business Administration	332,386	335,476	331,751	351,944	357,809	357,339	364,050	541,368
Operation & Maint. Of Plant	5,816,772	5,658,455	5,991,667	5,780,375	5,870,897	5,619,482	6,034,139	6,084,632
Student Transportation	2,081,628	2,135,299	2,201,764	2,291,984	2,377,808	2,357,804	2,444,850	2,409,953
Other Support Services	584,384	648,612	724,314	796,940	1,455,180	795,923	854,437	-
Operation of Non-Instructional Services								
Food Service	73,147	73,884	75,958	81,564	84,700	88,175	92,000	96,643
Community Service	421,924	373,404	373,298	372,962	393,245	338,815	336,000	
Early Childhood Education	1,266,847	1,319,487	1,358,455	1,382,187	1,382,187	1,195,860	1,376,645	
Regular Capital Outlay	337,657	4,044,312	2,171,658	2,794,750	2,704,822	1,045,248	1,180,730	2,130,230
Central Cafeteria Fund	4,642,558	5,033,818	5,261,611	5,405,237	5,422,844	5,500,089	5,746,000	5,851,000
TOTAL	$ 66,204,449	$ 72,529,616	$ 71,778,940	$ 75,598,999	$ 78,176,969	$ 75,079,020	$ 77,524,872	$ 76,814,153
OTHER SOURCES & USES	$ -	$ -	$ (1,056,526)	$ (86,300)	$ (65,628)	$ (1,621,288)	$ -	$ -
ENDING BALANCE								
Changes in Reserves	$ 1,477,672	$ (1,564,953)	$ 693,685	$ (1,026,676)	$ (1,017,504)	$ 5,333,569	$ (247,766)	$ -
TOTAL	$ 7,877,296	$ 6,312,343	$ 9,119,080	$ 8,265,004	$ 7,378,756	$ 15,954,901	$ 15,707,135	$ 15,720,210
Designated/Reserved	$ 7,877,296	$ 6,312,343	$ 9,119,080	$ 8,265,004	$ 7,378,756	$ 15,954,901	$ 15,707,135	$ 15,720,210
Undesignated Fund Balance	-	-	-	-	-	-	-	-
TOTAL	$ 7,877,296	$ 6,312,343	$ 9,119,080	$ 8,265,004	$ 7,378,756	$ 15,954,901	$ 15,720,212	$ 15,720,210

DEBT SERVICE SUMMARY

	ACTUAL 2009-2010	ACTUAL 2010-2011	ACTUAL 2011-2012	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	AMENDED BUDGET 2015-2016	BUDGET 2016-2017
BEGINNING BALANCE WITH RESERVES	$ 16,250,237	$ 16,403,302	$ 15,529,814	$ 14,136,118	$ 12,965,130	$ 11,650,561	$ 10,667,964	$ 10,139,400
REVENUES/SOURCES								
Local Taxes	4,831,014	4,710,678	4,724,622	4,767,940	4,699,670	5,055,239	5,841,366	5,544,609
Other Local Revenues	21,228	19,934	-	207,400	1,836	2,100	2,000	2,000
State of Tennessee	147,636	148,236	154,913	164,611	146,140	166,573	149,000	175,000
Federql Government	-	-	327,278	-	-	303,387	-	-
Other Sources	474,402	327,278	-	370,458	721,961	63,574	539,491	897,400
TOTAL	$ 5,474,280	$ 5,206,126	$ 5,206,813	$ 5,510,409	$ 5,569,607	$ 5,590,873	$ 6,531,857	$ 6,619,009
EXPENDITURES/USES								
Other Charges	97,834	95,744	98,690	97,009	95,300	104,882	17,609	157,500
Gen Gov't Debt Service	1,198,344	1,361,338	1,138,123	1,088,491	1,275,461	1,268,644	1,383,943	2,076,744
Education Debt Service	4,025,037	4,622,532	5,369,045	5,495,897	5,513,415	5,410,257	5,658,869	6,023,662
TOTAL	$ 5,321,215	$ 6,079,614	$ 6,605,858	$ 6,681,397	$ 6,884,176	$ 6,783,783	$ 7,060,421	$ 8,257,906
TRANSFERS IN/OUT	$ -	$ -	$ (5,349)	$ -	$ -	$ (210,313)	$ -	$ -
ENDING BALANCE								
Changes in Reserves	$ 153,065	$ (873,488)	$ (1,404,394)	$ (1,170,988)	$ (1,314,569)	$ (1,403,223)	$ (528,564)	$ (1,638,897)
TOTAL	$ 16,403,302	$ 15,529,814	$ 14,136,118	$ 12,965,130	$ 11,650,561	$ 10,667,964	$ 10,139,400	$ 8,500,503
Designated/Reserved	$ 16,403,302	$ 15,529,814	$ 14,136,118	$ 12,965,130	$ 11,650,561	$ 10,667,964	$ 10,139,400	$ 8,500,503
Undesignated Fund Balance	-	-	-	-	-	-	-	-
TOTAL	$ 16,403,302	$ 15,529,814	$ 14,136,118	$ 12,965,130	$ 11,650,561	$ 10,667,964	$ 10,139,400	$ 8,500,503

CAPITAL PROJECTS SUMMARY

	ACTUAL 2009-2010	ACTUAL 2010-2011	ACTUAL 2011-2012	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	AMENDED BUDGET 2015-2016	BUDGET 2016-2017
BEGINNING BALANCE WITH RESERVES	$ 5,645,549	$ 6,347,938	$ 5,217,744	$ 5,074,462	$ 3,733,563	$ 1,634,249	$ 1,628,843	$ 1,042,133
REVENUES/SOURCES								
Local Taxes	2,137,837	1,184,765	1,083,120	1,090,181	1,109,747	1,156,232	1,182,283	2,568,648
Other Local Revenues	432,279	322,552	914,411	119,410	100,679	154,709	230,274	185,297
State of Tennessee	-	167,994	3,736,642	86,858		37,199	216,976	-
Federal Government	-	-						-
Other Gov't & Citizens Groups	-	-	20,609	-	-	-	21,117	190,975
Other Sources	49,028	-	-	-	-	-	26,763	600,000
TOTAL	$ 2,619,144	$ 1,675,311	$ 5,754,782	$ 1,296,449	$ 1,210,426	$ 1,348,140	$ 1,677,413	$ 3,544,920
EXPENDITURES/USES								
General Administration	$ 3,592	$ 21,938	$ 16,315	$ 6,300	$ -	$ -	$ -	
Public Safety	-	184,060	242,933	82,077	44,160		-	
Public Utility Projects	26,750	-	452,229	-			-	
Public Health	142,596	334,386	244,679	81,754	75,000		-	
Social, Cultural, & Recreation	34,078	474,913	104,032	200	12,335	885,275	203,595	178,707
Highway & Street Projects	178,752	427,071	7,415	585			-	
Other Capital Outlay- Workhouse							150,000	
Other Capital Outlay- Wacker	-	895,950	-	157,005			-	
Industrial Dev - Whirlpool	1,000,000	178,761	721,239	-	2,000,000	456,540	-	
Industrial Dev - Wacker	-	6,250	43,750	-	1,000,000		-	
Industrial Dev - Minnis Rd Sewer	310,538	234,810	-	-			-	
Industrial Dev - Interchange	-	-	74,437	999,423	112,023		340,281	324,380
Industrial Dev - Strategic Plan	-	-	35,788	24,212			-	
Industrial Dev - Benton Pike	-	-	999,135	-			-	
Industrial Dev - Amazon	-	-	3,015,969	551,961			-	
Industrial Dev - Veterans Nursing Ho	-	-	-	-			10,737	1,650,000
Industrial Dev - New Ind Park							1,073,605	1,010,000
Industrial Dev - Greenway	-	-	-	9,400	9,400		9,400	-
Schools	-	22,090	12,083	12,607	10,571		-	1,100,000
Other Operations	-	-	405,378	-		11,731	430,530	210,000
Other Charges	220,449	25,276	22,580	22,595	22,798		45,976	68,768
TOTAL	$ 1,916,755	$ 2,805,505	$ 6,397,962	$ 1,948,119	$ 3,286,284	$ 1,353,546	$ 2,264,124	$ 4,541,855
OTHER SOURCES & USES	$ -	$ -	$ (499,898)	$ 689,229	$ 23,456		$ -	$ (79,535)
ENDING BALANCE								
Changes in Reserves	$ 702,389	$ (1,130,194)	$ (1,143,078)	$ 37,559	$ (2,052,402)	$ (5,406)	$ (586,711)	$ (1,076,470)
TOTAL	$ 6,347,938	$ 5,217,744	$ 5,074,462	$ 3,733,563	$ 1,634,249	$ 1,628,843	$ 1,042,133	$ 124,733
Designated/Reserved	$ 6,347,938	$ 5,217,744	$ 5,074,462	$ 3,733,563	$ 1,634,249	$ 1,628,843	$ 1,042,133	$ 124,733
Undesignated Fund Balance	-	-	-	-	-	-	-	-
TOTAL	$ 6,347,938	$ 5,217,744	$ 5,074,462	$ 3,733,563	$ 1,634,249	$ 1,628,843	$ 1,042,133	$ 124,733

HWQ OF LIFE SUMMARY

	ACTUAL 2009-2010	ACTUAL 2010-2011	ACTUAL 2011-2012	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	AMENDED BUDGET 2015-2016	BUDGET 2016-2017
BEGINNING BALANCE WITH RESERVES	$ 16,732,055	$ 16,666,168	$ 16,498,202	$ 16,493,179	$ 16,612,190	$ 16,618,468	$ 16,623,619	$ 16,581,419
REVENUES/SOURCES								
Other Local Revenues	166,541	195,893	316,325	168,772	169,189	94,211	160,000	153,000
Other Sources	-	265,568	-	156,790	52,037	57,531	-	-
TOTAL	$ 166,541	$ 461,461	$ 316,325	$ 325,562	$ 221,226	$ 151,742	$ 160,000	$ 153,000
EXPENDITURES/USES								
Grants Awarded in 2008	$ 110,645	$ 130,027	$ 34,996	$ 3,397	$ -	$ -	$ 39,498 **	$ 30,000
Grants Awarded in 2009	52,131	87,087	8,995	-	-	-	15,000	
Grants Awarded in 2010	-	95,191	33,197	-	-	-	-	
Grants Awarded in 2011	-	-	116,234	76,889	22,864	-	-	
Grants Awarded in 2012	-	-	-	-	71,800	-	4,750	
Grants Awarded in 2013	-	-	-	-	10,900	31,600	49,952	29,007
Library Contribution	69,652	72,484	64,000	79,284	83,366	86,226	93,000	100,000
Principal on Notes	-	-	-	-	-	-	-	-
Interest on Notes	-	-	-	-	-	-	-	-
Other Charges	-	244,638	63,926	46,981	26,019	28,765	-	-
TOTAL	$ 232,428	$ 629,427	$ 321,348	$ 206,551	$ 214,949	$ 146,591	$ 202,200	$ 159,007
TRANSFERS IN/OUT	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
ENDING BALANCE								
Changes in Reserves	$ (65,887)	$ (167,966)	$ (5,023)	$ 119,011	$ 6,277	$ 5,151	$ (42,200)	$ (6,007)
TOTAL	$ 16,666,168	$ 16,498,202	$ 16,493,179	$ 16,612,190	$ 16,618,468	$ 16,623,619	$ 16,581,419	$ 16,575,412
Designated/Reserved	$ 16,666,168	$ 16,498,202	$ 16,493,179	$ 16,612,190	$ 16,618,468	$ 16,623,619	$ 16,581,419	$ 16,575,412
Undesignated Fund Balance	-	-	-	-	-	-	-	-
TOTAL	$ 16,666,168	$ 16,498,202	$ 16,493,179	$ 16,612,190	$ 16,618,468	$ 16,623,619	$ 16,581,419	$ 16,575,412

** Combined 2008 and 2009 Grants for Water Lines

RESOLUTION 2016-30

RESOLUTION FIXING THE TAX LEVY
BRADLEY COUNTY, TENNESSEE
FOR THE FISCAL YEAR BEGINNING JULY 1, 2016

SECTION 1. BE IT RESOLVED by the County Commissioners of Bradley County, Tennessee, assembled in REGULAR SESSION on this 5th day of July, 2016, that the combined property tax rate for Bradley County, Tennessee for the fiscal year beginning July 1, 2016, shall be the State of Tennessee corrected certified tax rate of $1.8721 on each $100.00 of taxable property, which is to provide revenue for each of the following funds and otherwise conform to the following levies:

FUND		
County General	$	0.5339
Public Library		0.0250
Pike Road		0.1244
General Purpose Schools - County & City		0.8480
Other Capital Projects		0.0414
Community Development		0.0580
Debt Service - General Debt		0.2414
TOTAL	$	1.8721

SECTION 2. BE IT FURTHER RESOLVED that there is hereby levied a gross receipts tax as provided by law. The proceeds of the gross receipts tax herein levied shall accrue to the County General Fund.

SECTION 3. BE IT FURTHER RESOLVED that all Resolutions of the Board of County Commissioners of Bradley County, Tennessee, which are in conflict with this resolution are hereby repealed.

SECTION 4. BE IT FURTHER RESOLVED that this Resolution take effect as of July 1, 2016, the public welfare requiring it, and that this resolution be spread upon the minutes of the County Commission.

SECTION 5. BE IT FURTHER RESOLVED, that the County Trustee shall reflect the property tax rate upon the receipts used in collecting property taxes.

SEAL

Passed this 5th day of July, 2016.

Louie Alford, Chairman

Donna Simpson, County Clerk

D. Gary Davis, County Mayor

RESOLUTION 2016-31

RESOLUTION FIXING THE TAX LEVY OF THE COUNTY FIRE DISTRICT
BRADLEY COUNTY, TENNESSEE
FOR THE FISCAL YEAR BEGINNING JULY 1, 2016

SECTION 1. BE IT RESOLVED by The County Commission of Bradley County, Tennessee, assembled in REGULAR SESSION on this 5th day of July, 2016 that, pursuant to Tennessee Code Annotated Section 5-17-106, this County Commission hereby levies an annual fire tax upon the property owners of the Fire District 2 (Rural) in the amount of point four two one two cents ($.4212) on each $100.00 of taxable property located within the County but outside of the Fire District 1 (Fringe); and point four four one two cents ($.4412) on each $100.00 of taxable property located within the Fire District 1 (Fringe), for the fiscal year beginning July 1, 2016, which is deemed by this Commission to pay the budget of the County Fire District;

SECTION 2. BE IT FURTHER RESOLVED that, pursuant to Tennessee Code Annotated Section 5-17-107, the Fire Tax levied by this Resolution shall be assessed in the same manner as the County Property Tax and collected as an addition thereto, and shall in all ways be treated as a part of the County Property Tax;

SECTION 3. BE IT FURTHER RESOLVED that, as provided by Tennessee Code Annotated Section 5-17-108, this Resolution and nothing contained herein shall be construed to limit in any way the fire departments of any municipality providing fire service, but authorizes this Commission, in its capacity as the County Fire Department, if it so desires, to contract with municipalities in order to coordinate fire service county-wide;

SECTION 4. BE IT FURTHER RESOLVED, that all Resolutions of the Board of County Commissioners of Bradley County, Tennessee, which are in conflict with this resolution are hereby repealed.

SECTION 5. BE IT FURTHER RESOLVED that this Resolution take effect as of July 1, 2016, the public welfare requiring it, and that this resolution be spread upon the minutes of the County Commission.

SEAL

Passed this 5th day of July, 2016.

Louie Alford, Chairman

Donna Simpson, County Clerk

D. Gary Davis, County Mayor

RESOLUTION 2016-32

A RESOLUTION MAKING APPROPRIATIONS FOR THE VARIOUS FUNDS, DEPARTMENTS, INSTITUTIONS, OFFICES AND AGENCIES OF BRADLEY COUNTY, TENNESSEE, FOR THE FISCAL YEAR BEGINNING JULY 1, 2016 AND ENDING JUNE 30, 2017

SECTION 1. BE IT RESOLVED By the Board of County Commissioners of Bradley County, Tennessee, assembled in regular session on the 5th day of July, 2016, that the amounts hereafter set out are hereby appropriated for the purpose of meeting the expenses of the various funds, departments, institutions, offices and agencies of Bradley County, Tennessee, for the capital outlay, and for meeting the payment of principal and interest on the County's debt maturing during the fiscal year beginning July 1, 2016 and ending June 30, 2017 according to the following schedule:

COUNTY GENERAL FUND

County Commission	$ 482,155
Board Of Equalization	3,032
Beer Board	2,693
Other Boards And Committees - Archives	36,879
County Mayor	272,276
Personnel Office	179,621
County Attorney	205,136
Election Commission	354,792
Register Of Deeds	66,578
Engineering/Planning/Building Inspection	239,099
Development (G.I.S.)	219,948
Courthouse, Agriculture & Annex Bldg.	435,972
TN Vocational Building	3,000
Accounting And Budgeting	204,254
Property Assessor's Office	763,950
Reappraisal Program	203,000
County Trustee's Office	92,748
County Clerk's Office	208,337
Data Processing	164,279
Circuit Court Clerk	1,422,354
General Sessions Judge - Randolph	249,840
General Sessions Judge - Swafford	313,030
Drug Court	70,000
Chancery Court	51,212
Juvenile Court	639,077
Polk County Probation	0
Judicial Commissioners	35,000
Other Administration Of Justice	131,809
Probation Services	417,531
Sheriff's Department	7,802,771
Traffic Safety Grant	38,262
Traffic Control	36,700
Justice Center	6,986,001
Workhouse	793,056
Juvenile Center	1,231,702
Juvenile Services - BUG Grant Program	66,581
Juvenile Services - JJS Grant Program	9,000

COUNTY GENERAL FUND - (Continued)

SE TN Community Corrections	348,460
Civil Defense - EMA	446,066
Homeland Security	50,248
Inspection and Regulation	186,163
County Coroner/Medical Examiner	178,919
Other Public Safety	550,000
Local Health Center	390,622
Rabies and Animal Control	135,000
Emergency Medical Services	5,700,794
Juvenile Drug Court	50,000
Health Services - State	1,234,200
General Welfare Assistance	1,500
Other Local Welfare Services	92,275
Car Seat Grant	12,500
Adult Activities	9,000
Senior Citizens Assistance	97,156
Tournaments - Recreation	50,000
Other Social, Cultural And Recreation	960,503
Agricultural Extension Service	328,352
Soil Conservation	50,637
Storm Water Program	157,153
Tourism Development	260,000
Industrial Development	260,000
Economic Development	10,000
Public Transportation	42,000
Veterans' Services	124,374
Other Charges	420,000
Contributions To Other Agencies	78,337
Tobacco Grant	75,000
TOTAL GENERAL FUND	$ 36,730,936

PIKE ROAD FUND

Administration	$ 655,997
Highway And Bridge Maintenance	2,960,182
Operation And Maint. Of Equipment	611,848
Quarry Operations	100
Litter And Trash Collection	0
Other Charges	204,242
Employee Benefits	953,104
Capital Outlay	1,433,250
Bridge Renovations/Replacements	401,888
TOTAL PIKE ROAD FUND	$ 7,220,611

PUBLIC LIBRARY FUND

Library-Cleveland Public Library	$ 636,742
Other Charges	15,000
TOTAL LIBRARY FUND	$ 651,742

GENERAL DEBT SERVICE FUND

Other Charges	$ 157,500
General Government Debt Service	2,076,744
Education Debt Service	6,023,662
TOTAL GENERAL DEBT SERVICE FUND	$ 8,257,906

LAW LIBRARY

Libraries	$ 15,200
Other Charges	150
TOTAL LAW LIBRARY FUND	$ 15,350

FIRE DISTRICT FUND

Fire Prevention and Control	$ 0
Transfer to Debt Service	0
Other Charges	0
TOTAL COUNTY FIRE DISTRICT FUND	$ 0

SHERIFF'S DRUG FUND

Sheriff's Department	$ 29,000
Drug Enforcement	297,059
Alcohol and Drug Programs	15,000
Other Charges	1,500
TOTAL SHERIFF'S DRUG FUND	$ 342,559

SOLID WASTE / SANITATION FUND

Landfill Operations & Maintenance	$ 65,000
Recycling	110,852
Contributions to Other Agencies (Keep America Beautiful)	28,000
Other Charges	3,400
TOTAL SOLID WASTE / SANITATION FUND	$ 207,252

AGRICENTER FUND

Other Social, Cultural, and Recreational	$ 260,393
Other Charges	2,140
TOTAL AGRICENTER FUND	$ 262,533

OTHER CAPITAL PROJECTS FUND

Capital Projects	$ 239,535
Other Charges	800
TOTAL OTHER CAPITAL PROJECTS	$ 240,335

COUNTY SCHOOLS

	General Purpose School Budget	Central Cafeteria Fund Budget
Instruction		
Regular Instruction Program	$ 38,856,558	$ 0
Special Education Program	4,322,642	0
Vocational Education Program	2,861,928	0
Adult Education Program	0	0
Support Services		
Students	4,325,032	0
Instructional Staff	3,964,202	0
General Administration	1,475,448	0
School Admin. - Office of Principal	3,894,517	0
Business Administration	541,368	0
Operation and Maintenance of Plant	6,084,632	0
Student Transportation	2,409,953	0
Other Support Services - Central and Other	0	0
Operation of Non-Instruction Services		
Food Service	96,643	5,851,000
Regular Capital Outlay	2,130,230	0
TOTAL SCHOOL FUNDS	$ 70,963,151	$ 5,851,000

HEALTH, WELLNESS & QUALITY OF LIFE CAPITAL PROJECTS

Other Public Health & Welfare	$ 159,007
TOTAL HWQ FUND	$ 159,007

CAPITAL PROJECTS FUND

Capital Projects	$ 0
Other Charges	0
TOTAL CAPITAL PROJECTS FUND	$ 0

COMMUNITY DEVELOPMENT

Industrial Development	$ 3,194,380
Other Charges	43,768
TOTAL COMMUNITY DEVELOPMENT	$ 3,238,148

FIRE FUND - INSIDE FRINGE

Intergovernmental Transfers	$ 0
Other Charges	0
TOTAL FIRE FUND - INSDIE FRINGE	$ 0

BE IT FURTHER RESOLVED, that the Bradley County School Federal Projects Fund for the No Child Left Behind Act (NCLB), Individuals with Disabilities Education Act (IDEA), and Carl Perkins Vocational projects shall be in the budget approved for the separate projects within the fund by the Bradley County Board of Education and the Tennessee Department of Education.

SECTION 2. BE IT FURTHER RESOLVED, that there are also hereby appropriated certain portions of the commissions and fees for collecting taxes and licenses and for administering other funds which the Trustee, County Clerk, Circuit Court Clerk, Register, Sheriff and the Clerk and Master and their officially authorized deputies and assistants may severally be entitled to receive under State laws heretofore or hereafter enacted. Expenditures out of commissions, and/or fees collected by the Trustee, County Clerk, Circuit Court Clerk, Clerk and Master, Register and the Sheriff may be made for such purposes and in such amounts as may be authorized by existing law or by valid order of any court having power to make such appropriations. Any excess commission and/or fees collected over and above the expenditures duly and conclusively authorized shall be paid over to the Trustee and converted into the County General Fund as provided by law.

BE IT FURTHER RESOLVED, that if any fee officials, as enumerated in Tennessee Code Annotated, Section 8-22-101 operate under provisions of Tennessee Code Annotated, Section 8-22-104, provisions of the preceding paragraph shall not apply to those particular officials.

SECTION 3. BE IT FURTHER RESOLVED, that if the need shall arise, the Finance Committee may, with the approval of any official head of any department or division which may be affected, transfer any amount within any major appropriation category; however, for transfers between major appropriation categories within the same fund, the approval of the Board of County Commissioners must be obtained. The School Superintendent must obtain the approval of the Board of Education for all school department transfers.

One copy of such authorization shall be filed with the County Clerk, one copy with the Chairman of the Finance Committee, and one with each divisional or departmental head concerned. Aforesaid authorization shall clearly state the reasons for the transfer, but this provision shall in no case whatsoever be construed as authorizing transfer from one fund to another, but shall apply solely to transfers within a certain fund.

SECTION 4. BE IT FURTHER RESOLVED, that any appropriation made by this Resolution which covers the same purpose for which a specific appropriation is made by statute is made in lieu of but not in addition to said statutory appropriation. The salary, wages, or remuneration of each officer, employee, or agent of the County, shall not be in excess of the amounts authorized by existing law or as set forth in the estimate of expenditures which accompanies this resolution. Provided, however, that appropriations for such salaries, wages, or other remuneration hereby authorized shall in no case be construed as permitting expenditures for an office, agency, institution, division or department of the County in excess of the appropriation made herein for such office, agency, institution, division or department of the County. Such appropriation shall constitute the limit to the expenditures of any office, agency, institution, division or department for the year ending June 30, 2017. The aggregate expenditures for any item of appropriation shall in no instance be more than the amount herein appropriated for such item.

SECTION 5. BE IT FURTHER RESOLVED, that any Resolution which may hereafter be presented to the Board of County Commissioners providing for appropriations in addition to those made by this Budget Appropriation Resolution shall specifically provide sufficient revenue or other funds, actually to be provided during the fiscal year in which the expenditure is to be made, to meet such additional appropriation. Said appropriating Resolution shall be submitted to and approved by the State Director of Local Finance after its adoption as provided by Tennessee Code Annotated, Sections 9-11-101 through 9-11-119.

SECTION 6. BE IT FURTHER RESOLVED, that certain school funds which function as clearing accounts have been included in the revenue and appropriations for the year ending June 30, 2017 as a memorandum only. It is expressly understood that the County Board of Education may not create or incur expenditures from these funds above actual revenue of such funds. It is further directed that no transfers may be effected between these clearing accounts and the operating school funds accounts.

SECTION 7. BE IT FURTHER RESOLVED, that the County Mayor, and County Clerk are hereby authorized to borrow money on revenue anticipation notes, provided such notes are first approved by the Director of Local Finance, to pay for the expenses herein authorized until the taxes and other revenue for the fiscal year 2016-2017 have been collected, not exceeding 60% of the appropriations of each individual fund. The proceeds of loans for each individual fund shall be used only to pay the expenses and other requirements of the fund for which the loan is made and the loan shall be paid out of revenue of the fund for which money is borrowed. The notes evidencing the loans authorized under this section shall be issued under the authority of Title IX, Chapter 21, inclusive, Tennessee Code Annotated. Said notes shall be signed by the County Mayor and countersigned by the County Clerk and shall mature and be paid in full without renewal not later than June 30, 2017. As a courtesy, the County Commission shall be notified if borrowing occurs.

SECTION 8. BE IT FURTHER RESOLVED, that the delinquent County property taxes for the year 2014 and prior years and the interest and penalty thereon collected during the year ending June 30, 2016 shall be apportioned to the various County funds according to the subdivisions of the tax levy for the year 2015. The Clerk and Master and the Trustee are hereby authorized and directed to make such apportionment accordingly.

SECTION 9. BE IT FURTHER RESOLVED, that all unencumbered balances of appropriations remaining at the end of the fiscal year shall lapse and be of no further effect at the end of the fiscal year ending on June 30, 2016.

SECTION 10. BE IT FURTHER RESOLVED, that any Resolution or part of the Resolution which has hereto been passed by the Board of County Commissioners which is in conflict with any provision in this Resolution shall be and the same is hereby repealed.

SECTION 11. BE IT FURTHER RESOLVED, that this Resolution shall take effect from and after its passage and its provision shall be in force from and after July 1, 2016. This Resolution shall be spread upon the minutes of the Board of County Commissioners.

SECTION 12. BE IT FURTHER RESOLVED, that new major purchases or capital purchases approved under this budget, should be delayed until after January 1, 2017, except for emergency repair or replacement, due to the timing of revenue collections and to help with the cash flow of the County.

SECTION 13. BE IT FURTHER RESOLVED, that any percentage salary increases intended for all full-time Bradley County employees, include the General Officers of Bradley County not already budgeted under this Resolution to comply with Tennessee Code Annotated, Section 8-24-102.

Passed this 5th day of July, 2016.

SEAL

Louie Alford, Chairman

Donna Simpson, County Clerk

D. Gary Davis, County Mayor

RESOLUTION 2016-33

A RESOLUTION MAKING APPROPRIATIONS TO NON-PROFIT CHARITABLE ORGANIZATIONS OF BRADLEY COUNTY, TENNESSEE FOR THE FISCAL YEAR BEGINNING JULY 1, 2016 AND ENDING JUNE 30, 2017

WHEREAS, Tennessee Code Annotated, Section 5-9-109, authorizes the County Legislative Body to make appropriations to non-profit charitable organizations; and,

WHEREAS, the Bradley County Legislative Body recognizes the various non-profit charitable organizations located in Bradley County have great need of funds to carry on their non-profit charitable work.

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Bradley County, on this 5th day of July, 2016, as follows:

SECTION 1. That five hundred fifty thousand dollars ($550,000) be appropriated to the Bradley County E-911 Emergency Communications District to fund the County's share of county dispatching for emergency services and to promote the welfare and safety of the citizens of Bradley County. (Fund 101)

SECTION 2. That forty-two thousand dollars ($42,000) be appropriated to Southeast Tennessee Resource Agency to promote public transportation in Bradley County. (Fund 101)

SECTION 3. That one thousand five hundred dollars ($1,500) be appropriated to Behavioral Research Institute Incorporated to promote the health and welfare in Bradley County. (Fund 101)

SECTION 4. That ninety two thousand two hundred and seventy five dollars ($92,275) be appropriated to the Tennessee Vocational Training Center to promote vocational rehabilitation in Bradley County. (Fund 101)

SECTION 5. That nine thousand dollars ($9,000) be appropriated to the Life Bridges, Inc. to promote the health and mental welfare in Bradley County. (Fund 101)

SECTION 6. That ten thousand dollars ($10,000) be appropriated to the Bradley/Cleveland Greenway Project to promote the general welfare of the residents of Bradley County. (Fund 101)

SECTION 7. That ninety-seven thousand one hundred and fifty-six dollars ($97,156) be appropriated to the Bradley/ Cleveland Community Service Agency to promote economic welfare in Bradley County. (Fund 101)

SECTION 8. That fifty thousand six hundred thirty-seven dollars ($50,637) be appropriated to the Soil Conservation District for the environmental welfare of the citizens of Bradley County. (Fund 101)

SECTION 9. That nine thousand dollars ($9,000) be appropriated to the Fort Hill Cemetery Association for the maintenance of Bradley County's portion of the Fort Hill Cemetery to promote the beauty of Bradley County. (Fund 101)

SECTION 10. That nineteen thousand dollars ($19,000) be appropriated to the Mainstreet Cleveland Organization for the community welfare of Bradley County. (Fund 101)

SECTION 11. That nine thousand five hundred dollars ($9,500) be appropriated to the Southeast Tennessee Resource Agency to promote human relations in Bradley County. (Fund 101)

SECTION 12. That twenty-eight thousand dollars ($28,000) be appropriated to the Keep America Beautiful organization to promote the conservation and beauty of Bradley County. (Fund 116)

SECTION 13. That two hundred sixty thousand dollars ($260,000) be appropriated to the Cleveland/Bradley Chamber of Commerce to promote tourism development in Bradley County. (Fund 101)

SECTION 14. That two hundred sixty thousand dollars ($260,000) be appropriated to the Cleveland/Bradley Chamber of Commerce to promote industrial development in Bradley County. (Fund 101)

SECTION 15. That one hundred thirty-five thousand dollars ($135,000) be appropriated to the SPCA of Bradley County to assist in providing an animal shelter for county residents. (Fund 101)

SECTION 16. That fourteen thousand six hundred forty-five dollars ($14,645) be appropriated to the Cleveland/Bradley Regional Museum to promote the general welfare and tourism in Bradley County. (Fund 101)

BE IT FURTHER RESOLVED, that all appropriations enumerated in Sections 1 through 16 above are made subject to the following conditions:

1. That the non-profit charitable organization to which funds are appropriated shall file with the County Clerk and the disbursing official a copy of an annual report of its business affairs and transactions and the proposed use of the county's funds in accordance with rules promulgated by the Comptroller of the Treasury, Chapter 0380-2-7. Such annual report shall either be prepared by an independent Certified Public Accountant or certified by the chief financial officer of such non-profit organization in accordance with Tennessee Code Annotated, Section 5-9-109(c).
2. That said funds must only be used by the named non-profit charitable organization in furtherance of their non-profit charitable purposes benefiting the general welfare of the residents of the county.
3. That it is the expressed interest of the County Commission of Bradley County in providing these funds to the above named non-profit charitable organizations to be fully in compliance with Chapter 0390-2-7 of the Rules of the Comptroller of the Treasury, and Tennessee Code Annotated, Section 5-9-109 and any and all other laws which may apply to county appropriations to non-profit organizations and so this appropriation is made subject to compliance with any and all of these laws and regulations.

BE IT FURTHER RESOLVED, that this Resolution shall take effect immediately upon passage. This Resolution shall be spread upon the minutes of the Board of County Commissioners.

Passed this 5th day of July, 2016.

SEAL

Louie Alford, Chairman

Donna Simpson, County Clerk

D. Gary Davis, County Mayor

5389

NOTES

BRADLEY COUNTY, TENNESSEE

FINANCIAL POLICIES

Approved by County Commission: 6/16/2008
Effective: 7/1/2008
Reserve Amended: 11/7/11

BRADLEY COUNTY GOVERNMENT FINANCIAL MANAGEMENT POLICIES

The County is supported by various financial resources and must function within the limits of these financial resources each fiscal year. A balance must be maintained between revenues and expenditures so that the public can realize the benefits of a strong and stable local government. It is important to understand that these policies are to be applied over a period of time that extends beyond the current year appropriations. By law, the annual budget cannot exceed available resources, defined as revenues generated in the current year added to balances carried forward from prior years. Key steps in this process are described within this section. Bradley County Government operates under a fiscal year that begins July 1 and ends June 30. *Items italicized are not part of the adopted policy, but added for clarification purposes only.*

BUDGET POLICY

- Current appropriations for all funds are limited to the sum of available, unencumbered cash balances and revenues estimated to be received in the current budget year.
- General Fund expenditures and subsidy appropriations for mandated and priority programs are to be made against current revenue sources and not dependent upon uncertain reserves or fluctuating prior period cash balances.
- Special Revenue Funds are supported by special levies and fees, grants or intergovernmental revenues. Expenditures in these funds are strictly limited to the mandates of the funding source. Special Revenue Funds are not to be used to subsidize other funds, except as required or permitted by program regulations.
- The County will consider General Fund requests for new or expanded programs during the course of the annual budget process. Only in unusual circumstances will such requests be considered on an interim basis during the course of the fiscal year.
- To the extent possible, current operations will be funded by current revenues. The use of unencumbered prior year balances in all funds shall be scrutinized and carefully limited to be used primarily for one-time expenditures. One-time revenues will only be used for one-time expenditures. The County will avoid using temporary revenues to fund ongoing programs or services.

- The County recognizes the importance of emergency reserves that can provide a financial cushion in years of poor revenue receipts, or in the event of a major emergency. A Reserve Fund Policy is incorporated herein in Section 4.

REVENUE POLICIES

- The County will charge fees for services where such an approach is permissible by state and federal law, and where a group of beneficiaries who can pay such fees is identifiable.
- New and expanded unrestricted revenues sources should be first applied to support existing programs prior to funding new programs.
- The County will pursue federal, state and private grants but will strictly limit financial support of these programs to avoid commitments that continue beyond available funding.
- The County will continuously seek new revenues and pursue a diverse revenue base to limit the dependence on one or only a few revenue sources. This revenue diversity will shelter the County from short-time fluctuations in any one revenue source.

CAPITAL IMPROVEMENTS PLAN POLICY*

(Facilities and Infrastructure)

- The Purpose of the Capital Improvements Plan is to systematically plan, schedule, and finance capital projects to ensure cost-effectiveness as well as conformance with established policies.
- A Capital Improvement Plan will be developed annually, including anticipated funding sources. Capital improvement projects are defined as infrastructure or equipment purchases or construction that results in a capitalized asset with a useful life (depreciable life) of 15 years or more. Minor capital outlays with a useful life of less than 15 years will be included and adopted as part of the annual budget process.
- The Capital Improvement Plan shall include but is not limited to requests from County General Government, the Department of Education and from Constitutional Offices.
- Proposed capital projects will be reviewed regarding accurate costing (design, capital and operating) and overall consistency with the County's goals and objectives. Financing sources will then be identified for the highest ranking projects.

- The Capital Improvements Plan funding sources include debt proceeds, County appropriations, Federal, and State aid. Capital Improvement Plans funded by General Obligation Bonds or Notes are formally adopted by the County Commission when the Bond Resolution is approved.

**Not intended to be a policy to cover Capital Expenditure/Project Funds themselves. Capital Fund's uses are determined by the County Commission through budget appropriations on an item by item basis. This policy is for multiple-year planning only.*

RESERVE FUND POLICY

- The County shall set aside reserves to address operating cost needs, to allow for unforeseen needs of an emergency nature, and to permit adjustments to changes resulting from fluctuations of revenue sources. Sufficient levels of reserves can ensure continued orderly operations and tax structure stability.
- It shall be the objective of the County Commissioners to maintain a managed budgeted reserve in the various operating funds at a level sufficient for temporary financing of unforeseen emergency needs and to permit orderly adjustment to changes resulting from termination of revenue sources through actions of other governmental bodies. The targeted reserves will be maintained at a minimum level as follows:

1. General Fund	**10%**
2. County Road Department	**7%**
3. Board of Education County Schools	**5%**
4. Debt Service	**13 months of expenditures**
5. County Fire Fund	**8%**
6. Tri-State Exhibition Center Fund	**5%**
7. Public Library Fund	**5%**

- The percentage shall be calculated by taking the fund balance as a percent of expenditures (or operating expenses) and transfers to other funds.
- These reserve targets shall be reviewed annually by the County Mayor, the Director of Finance, the School Board and the Director of Roads. The Mayor and the Director of Finance will report to the Finance Committee on their continued adequacy.
- ***If actual reserves should fall below the minimum targeted percentage, a written plan will be set forth to rectify the shortfall within two fiscal years.***

Bradley County, Tennessee
Capital Improvements Program
FYE June 30, 2017

Project	Location	6/30/2016 County's Cost	6/30/2017 County's Cost	Future County's Cost	Completion Date	Operational Impact	FY Operation Impact	Funding Source	Budget Page
New Recreation Park	Park View - Minnis Road	100,000	178,707	-	June-17	None	None	Revenues	405
Schools	Various Capital Improvement Projs.	1,112,390	2,130,230		June-17	None	None	Revenues	367-387
Road Department	State Aid Highway & Bridge Projs.	1,019,907	1,010,407	-	June-17	None	None	Revenues	352-356
Road Department	Land Acquisition & Equipment	741,700	765,700	-	June-17	None	None	Revenues	352-356
Public Safety Projects-Workhouse	Justice Center-Blythe Avenue	150,000	3,000,000	-	June-17	None	None	Debt Issue	392
Veterans Nursing Home	Westland Drive	10,737	1,650,000	244,149	June-18	None	None	Revenues	399
Industrial Park	I-75 at Exit 20	103,605	1,010,000	-	June-17	None	None	Debt Issue	399
Interchange South & North	SE & NE Quadrants of I-75	340,281	324,380	-	June-17	None	None	Revenues	399
Middle School	Lake Forrest + City Portion	-	1,100,000	18,000,000	June-18	None	2017-2018	Debt Issue	392, 405
	TOTAL	$ 3,578,620	$ 11,169,424	$ 18,244,149					

2016—FY17 ThreeStar Timeline

Jan. 29, 2016—Submit JECDB minutes

Feb. 29, 2016—Submit Fiscal Confirmation Letter and Audit Committee report

March 31, 2016— Tier 2 & Tier 3 Activity Plans and Grant Applications due

April 8, 2016—Tier 1 Activity Plans due

THREESTAR
PERFORMANCE • ACCOUNTABILITY • EFFICIENCY

2016 Scorecard
Bradley

www.TN.gov/ECD/ThreeStar

Jobs & Economic Development

Required Annual Activities

1. Submit annual Activity Plan to ECD in Spring 2016. Required annual 2015 activities must be confirmed in Activity Plan and Report
2. Participate in a minimum of two approved ECD events or programs (List online)
3. Joint Economic & Community Development Board meets statute requirements

County Quick Facts

	2013	2014		2013	2014
Population[1]:	100,070	101,004	Labor Force[4]:	49,571	48,032
Average Annual Wage[2]:	$36,794	$37,616	Employment[4]:	46,048	45,054
			Unemployment[4]:	3,523	2,978
Per Capita Market Income[3]:	$30,169	$31,396	Unemployment Rate[4]:	7.1%	6.2%

Public Safety

Crime Rate[7] (per 1,000 people):

2012	84.5
2013	80.7
2014	84.5
Increase from 2013 to 2014	*3.8*

Crash Fatalities[8]:

2012	22
2013	9
2014	8
Decrease from 2013 to 2014	*1*

Health & Welfare

Overweight / Obese Rate (Grade 8)[9]:

	2012-13	2013-14	2014-15
State Avg.	42.7%	42.4%	43.2%
Bradley	45.0%	44.3%	47.6%
Increase from 2013-14 to 2014-15			*3.3%*

Adult Obesity Rate[10]:

	2010	2011	2012
Bradley	29.9%	31.8%	33.6%

Cigarette Smoking Prevalence[11]:

	2010	2011	2012
Bradley	25.6%	27.3%	26.5%

County Health Rankings, Health Outcomes Z-Score[12]:

A lower Z-score is better, and a higher Z-score is worse.

2013	2014	2015
-0.66	-0.60	-0.52

Education & Workforce Development

Math Proficiency (Grades 3-8)[13]:

	2012-13	2013-14	2014-15
Bradley	50.9%	47.3%	55.5%
Increase from 2013-14 to 2014-15			*8.2%*

Reading Language Arts Proficiency (Grades 3-8)[13]:

	2012-13	2013-14	2014-15
Bradley	52.9%	50.0%	50.1%
Increase from 2013-14 to 2014-15			*0.2%*

High School Graduation Rate[13]:

	2012-13	2013-14	2014-15
Bradley	87.8%	88.6%	90.2%

Average ACT Score[13]:

	2012-13	2013-14	2014-15
Bradley	18.6	19.25	18.9

Population Age 25-64 with an Associate's Degree or Higher[1]:

	2012	2013	2014
State Avg.	32.3%	32.7%	33.3%
Bradley	27.5%	29.2%	29.4%

Population Age 25-64 with a Bachelor's Degree or Higher[1]:

	2012	2013	2014
State Avg.	25.3%	25.6%	26.1%
Bradley	19.5%	20.1%	20.6%

Governor's Books from Birth Foundation[14]:

	Avg. Annual Enrollment %	Total Annual Book Bill
2014	52.3%	$78,394.96
2015	56.2%	$85,111.95

Fiscal Strength & Efficient Government

Required Annual Activities

1. Submit County Budget to Comptroller's Office by October 15
2. Submit Audit Committee Report
3. Submit Fiscal Strength & Efficient Government Fiscal Confirmation Letter

County Quick Facts

	FY 13	FY 14		FY 14	FY 15
Debt Per Capita[5]:	$744	$701	Local Sales Tax Collection[6]:	$27,032,552	$28,225,145

Sources:

1. US Census Bureau, ACS 5-Year Estimates
2. US Bureau of Labor Statistics, QCEW
3. US Bureau of Economic Analysis
4. US Bureau of Labor Statistics, Local Area Unemployment Statistics
5. Tennessee Comptroller of the Treasury
6. Tennessee Department of Revenue
7. Tennessee Bureau of Investigation
8. Tennessee Department of Homeland Security
9. Tennessee Departmealignnt of Health (Overweight/obese was defined as body mass index (BMI) greater than or equal to the 85th percentile for children of the same age and sex.)
10. Center for Disease Control and Prevention, Diabetes Data and Statistics, Obesity Prevalence
11. Cigarette Smoking Prevalence in US Counties: 1996-2012 (Data provided by Behavioral Risk Factor Surveillance System)
12. University of Wisconsin Population Health Institute, County Health Rankings & Roadmaps
13. Tennessee Department of Education
14. Governor's Books from Birth Foundation

TN Department of Economic & Community Development

ECD.ThreeStar@tn.gov

PUBLIC SAFETY

Support and Resources for Local Communities

Tennessee Highway Patrol

- THP District Map http://tn.gov/safety/thp.shtml
- Safety Education www.tn.gov/safety/thp/safetyed.shtml
  - Drug Abuse Resistance Education (D.A.R.E.)
  - Featured Programs: Tenny C. Bear, Ollie the Otter, Between the Barrels
  - Child Restraint Device presentation and installation
- Community Outreach http://www.tn.gov/safety/thp.shtml
  - Citizens' Trooper Academy
  - THP Youth AcademyJunior Trooper Academy

Office of Homeland Security www.tn.gov/homelandsecurity/

- 2014 Training Catalog
- Tennessee Citizen Corps & Volunteer Outreach Programs
- Grant opportunities

Governor's Highway Safety Office http://tntrafficsafety.org

- Grant opportunities
- Training
  - Child Passenger Safety, Teen Driver Education, Senior Driver Safety, Motorcycle Safety Senior Driver Safety, Hispanic/Latino Outreach

Tennessee METH and Pharmaceutical Task Force

- METH 101 www.methfreetn.org
- TN METH & Pharm. Task Force http://rid-meth.org/Forms/EducationRequest.pdf
  - Request for meth presentations and free law enforcement training and community based training (DCS, Coalition, Medical, Pharmacy, etc.)

Tennessee Dept. of Mental Health & Substance Abuse Services http://www.tn.gov/mental/

- Prescription take-back boxes around Tennessee
- Drug Coalitions

Office of Criminal Justice Programs http://www.tn.gov/finance/adm/ocjp/

- Training/Conferences/Webinars
- Family Justice Center
  - Memphis www.familysafetycenter.org
  - Knoxville http://fjcknoxville.com

Tennessee District Attorneys General Conference

- Map of Districts http://www.tndagc.com/dir.htm

For additional questions or comments, please contact:

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Stephanie Hitchcock, Asst. Special Policy Advisor
Stephanie.Hitchcock@tn.gov (615) 251-1627

Lt. John Harmon, Tennessee Highway Patrol
John.W.Harmon@tn.gov (423) 634-6898

COUNTY PROFILE TOOL

USE THE MAP TO FIND IDEAL BUSINESS LOCATIONS BASED ON DYNAMIC REPORTING OF AREA INFORMATION.

- Interstates
- Major Roads
- Railroads
- Waterways

SELECT DATA

Choose a data set with the selector above, to apply a heatmap to the map tool.

BRADLEY COUNTY, TENNESSEE

POPULATION & DEMOGRAPHICS

Location	
Time Zone	Eastern Time Zone
Grand Division	East Tennessee
Area (Square Miles)	328.8
County Seat	Cleveland
Metropolitan Area	Cleveland, TN
ECD Region	Southeast

Age (Percentage of Population)	Male	Female	Total
Under 5 Years Old	6.00%	5.40%	5.70%
Under 18 Years Old	24.00%	21.30%	22.60%
18-64 Years Old	62.50%	62.20%	62.60%
65 Years and Over	13.30%	16.50%	15.00%
Median Age	37.5	40.1	39

Population	
Population (2010)	99,155
Population (2015)	104,091
Population Change (2010-2015)	5.00%
Population Forecast (2020)	109,706
Foreign Born Persons (Percentage of Population)	4.60%
Language Other Than English Spoken At Home (Percentage of Population)	6.40%
Civilian Veteran Population	6,910

Race	(Percentage of Population)
White, alone	91.90%
Black or African American, alone	4.50%
American Indian And Alaska Native, alone	0.20%
Asian, alone	1.00%
Native Hawaiian or Other Pacific Islander, alone	0.20%
Some Other Race, alone	0.60%
Two or More Races	1.70%
Hispanic or Latino	5.10%

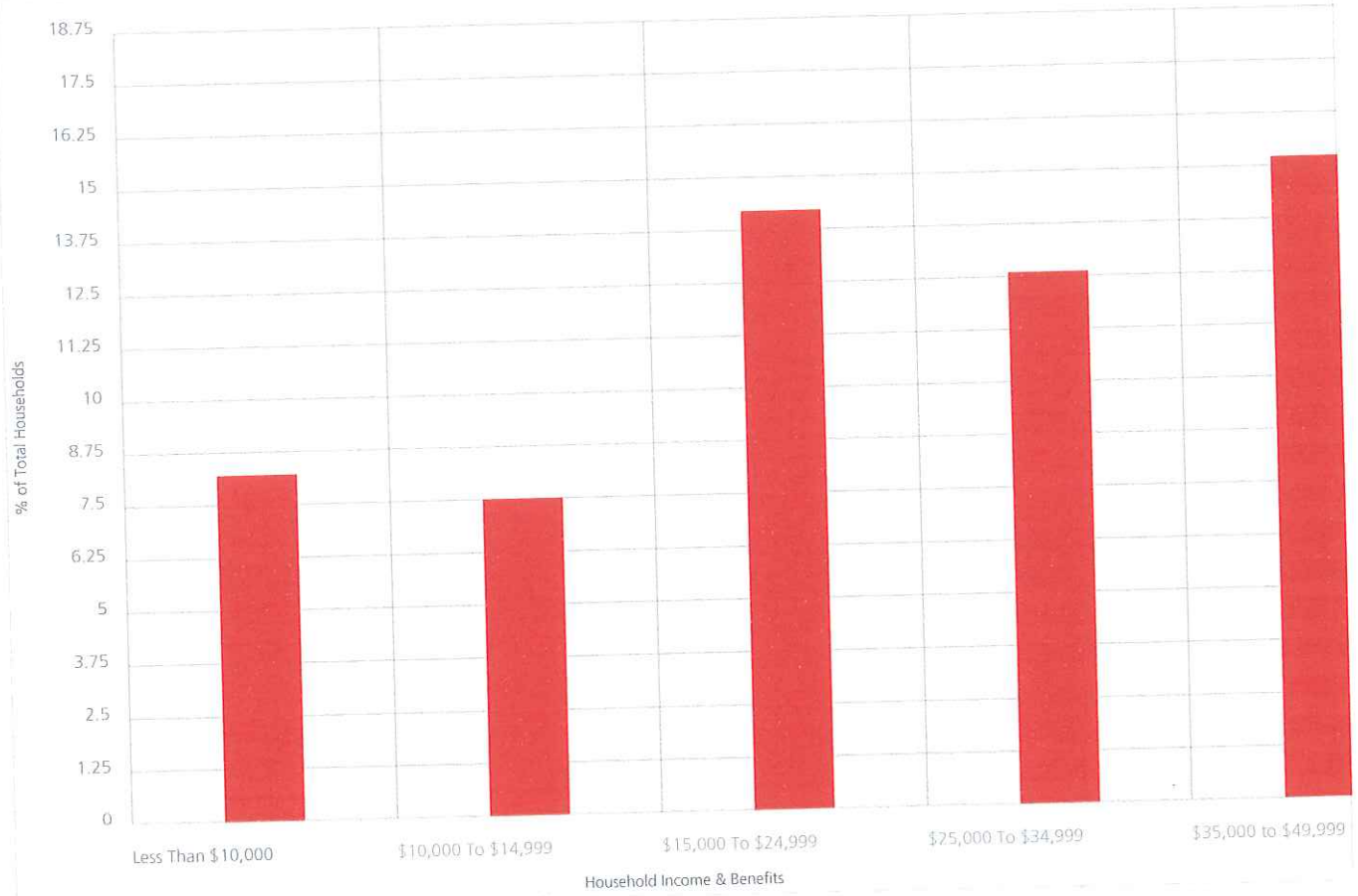
Sources:
U.S. Census Bureau, 2010-2014 5-Year American Community Survey
U.S. Bureau of Labor Statistics
Tennessee State Data Center (2015)

HOUSING & INCOME

Housing & Income	
Households	37,823
Homeownership Rate	67.0%
Persons Per Household	2.59
Living In Same House 1 Year & Over	83.8%
Median Home Value	$141,400
Annual Home Sales	980
Median Sale Price Of Homes Sold	$144,900
Persons In Households With Income Below Poverty Level	19.8%
Total Personal Income	$4,089,610,000
Personal Income Per Capita	$39,715

Household Income & Benefits	Percent of Household
Less Than $10,000	8.2%
$10,000 To $14,999	7.5%
$15,000 To $24,999	14.2%
$25,000 To $34,999	12.6%
$35,000 to $49,999	15.2%
$50,000 to $74,999	17.7%
$75,000 to$ 99,999	11.6%
$100,000 to $149,999	8.9%
$150,000 to $199,999	2.4%
$200,000 or More	1.8%
Median Household Income	$41,575

Percentage of Households by Income Range



Sources:
U.S. Census Bureau, 2010-2014 5-Year American Community Survey
Tennessee Housing Development Agency (2014)
U.S. Bureau of Economic Analysis (2014)

TAX STRUCTURE

Property Tax

Property Tax Rate (County)	$1.8721
State Property Tax	None
Assessment Ratio: Residential Property	25%
Assessment Ratio: Farm Property	25%
Assessment Ratio: Commercial/Industrial Property	40%
Assessment Ratio: Public Utility Property	55%
Assessment Ratio: Business Personal Property	30%

State Tax

State Income Tax on Wages	None
State Income Tax: Interest from Bonds and Notes and Dividends from Stock	6.00%
Excise Tax (State)	6.5% of Tennessee taxable income
Franchise Tax (state)	0.25% of the greater of net worth or real and tangible property in Tennessee. The minimum tax is $100.
Unemployment Insurance Tax (state)	2.7% of the first $8,000 in wages for new employers

Debt per Capita

State Debt per Capita	$956 (lowest in U.S.)
County Debt Per Capita	$701

Sources:
Tennessee Comptroller of the Treasury (2015)
Tennessee Department of Revenue (2015)
The Tax Foundation (2015)

Sales Tax

State Sales Tax Rate	7.00%
County Sales Tax Rate	2.75%
Local Sales Tax Collections (FY 2014)	$27,032,552
Local Sales Tax Collections (FY 2015)	$28,225,145
Local Sales Tax Collections Growth (FY 2014-FY 2015)	4.4%

State Bond Ratings

Moody's	Aaa
Standard & Poor's	AA+
Fitch	AAA

LABOR FORCE

Labor Force Estimates (2015)	Tennessee	Bradley
Labor Force	3,056,146	49,042
Employment	2,880,087	46,403
Unemployment	176,059	2,639
Unemployment Rate	5.80%	5.40%

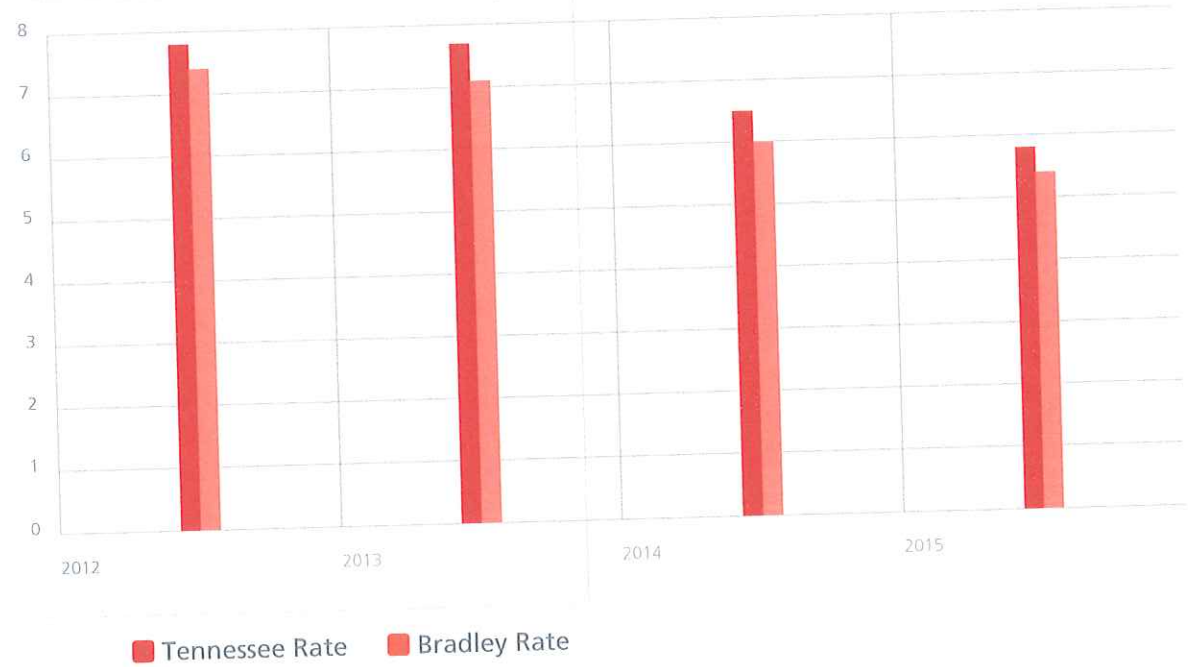
Unemployment Rate*	Tennessee	Bradley
2012	7.80%	7.40%
2013	7.70%	7.10%
2014	6.50%	6.00%
2015	5.80%	5.40%

*The statewide rate is seasonally adjusted; the county rate is not seasonally adjusted.

Available Labor Estimates	
Discouraged Workers	140
Unemployed Workers	1,800
Partially Employed Workers	40
Total Available Labor	**1,980**

Monthly Unemployment Rate	Current	12 Months Ago
Tennessee (August 2016)	4.40%	5.60%
Bradley (August 2016)	4.7%	5.5%

Unemployment Rate



Available labor includes: 1) Discouraged workers - persons who want jobs but have given up searching because they do not think they can find work. To be classified as discouraged, one must have searched for work during the prior year and be explicitly reported as currently available for work; 2) Unemployed workers - persons who did not find work at all during the survey week and were currently available for work; and 3) Partially unemployed - persons who worked less than full time during the survey week. Data used in producing these estimates comes from the monthly Tennessee Labor Force Estimates Summary, the monthly Unemployment Insurance claims reports, the 2008-2012 American Community Survey 5-Year Estimates (U.S. Census Bureau), and national unemployment statistics

Sources:
Tennessee Department of Labor and Workforce Development (April 2016)
U.S. Bureau of Labor Statistics

INDUSTRIES

Industry	Employment (2015)	Establishments (2015)	Avg. Annual Wages (2015)
Crop and Animal Production	290	15	$26,530
Mining, Quarrying, and Oil and Gas Extraction	<10	2	Insf. Data
Utilities	50	4	$54,656
Construction	1,439	144	$53,915
Manufacturing	9,052	124	$51,013
Wholesale Trade	744	108	$55,648
Retail Trade	5,063	320	$27,428
Transportation and Warehousing	2,202	61	$40,754
Information	276	19	$37,385
Finance and Insurance	997	137	$49,449
Real Estate and Rental and Leasing	249	65	$32,362
Professional, Scientific, and Technical Services	628	148	$54,291
Management of Companies and Enterprises	340	10	$75,293

Industry Continued	Employment (2015)	Establishments (2015)	Avg. Annual Wages (2015)
Administrative, Support, Waste Management and Remediation	4,382	98	$20,090
Educational Services	853	13	$52,683
Health Care and Social Assistance	4,544	206	$45,301
Arts, Entertainment, and Recreation	163	16	$15,776
Accommodation and Food Services	3,870	178	$13,703
Other Services (except Public Administration)	1,068	125	$26,669
Government	4,577	33	$36,010
Unclassified	0	0	$0
Total	**40,786**	**1,824**	**$37,634**

Key Cluster	Total Employment
Aerospace & Defense	0
Automotive	120
Business Services	1,276
Energy Technology	277
Chemicals, Plastics & Rubber	949
Film, Music & Entertainment	96
Food & Agribusiness	835
Healthcare & Medical Devices	3,883
Advanced Manufacturing	9,052
Transportation, Distribution & Logistics	2,930

Unique Occupations*	Employment	Location Quotient*
Photographic Process Workers and Processing Machine Operators	249	29.9
Textile Knitting and Weaving Machine Setters, Operators, and Tenders	106	15.77
Airfield Operations Specialists	23	11.24
Coil Winders, Tapers, and Finishers	37	8.53
Production Workers, All Other	471	7.04

*The above occupations have an above-average regional concentration of employment, demonstrating unique characteristics about the county and its workforce.

** Location quotient (LQ) is a way of quantifying how concentrated an occupation is in a region as compared to the nation. An LQ with a value greater than 1 indicates the occupation represents a larger share of total employment than the national average. An LQ with a value less than 1 indicates the occupation represents a smaller share of total employment than the national average.*

Sources:
EMSI (2015)

TOP EMPLOYERS

Top County Employers	Estimated Employees	City
Maytag Corporation	2,000	Cleveland
Bradley County School District	1,300	Cleveland
Kroger Limited Partnership I	950	Cleveland
Skyridge Medical Center	906	Cleveland
Lee University	700	Cleveland
Mars Chocolate North America, LLC	678	Cleveland
Jackson Furniture, Inc.	650	Cleveland
County of Bradley	650	Cleveland
Life Bridges, Inc.	477	Cleveland
Life Care Centers of America, Inc.	400	Cleveland

TRANSPORTATION & LOGISTICS

Transportation

Nearest Commercial Service Airport	Chattanooga Metropolitan
Distance to Nearest Commercial Service Airport	23 miles
Daily Flights At Nearest Commercial Service Airport	43
Nearest General Aviation Airport	Cleveland Regional Jetport
Distance to Nearest General Aviation Airport	0
Runway Length at Nearest General Aviation Airport	5,500'
Mean Travel Time to Work (Minutes)	21.9
Access of Interstate	I-75
U.S. Highways	11, 64, 74
State Highways	2, 40, 60, 74, 306, 308, 311, 312 313, 317
Nearest Port (From County Seat)	Chattanooga
Railroads Serving County	NS

Sources:
Tennessee Department of Transportation
U.S. Census Bureau, 2010-2014 5-Year American Community Survey

EDUCATION

General Stats	Bradley	Tennessee
Population Aged 25-64 With High School Degree Or Higher	85.5%	88.3%
Population Aged 25-64 With Associate's Degree Or Higher	29.4%	34.3%
Population Aged 25-64 With Bachelor's Degree Or Higher	20.6%	26.8%
High School Graduation Rate	90.2%	87.8%
College Going Rate	63.4%	62.5%
Average ACT Score	18.9	19.4

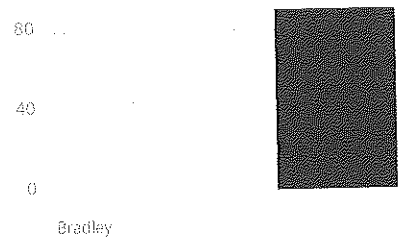
Cleveland City Schools	Schools	Enrollment
Elementary Schools	6	2,540
Middle Schools	1	1,244
High Schools	1	1,400

*Note: enrollment is compiled by grade level and may not necessarily match school type.

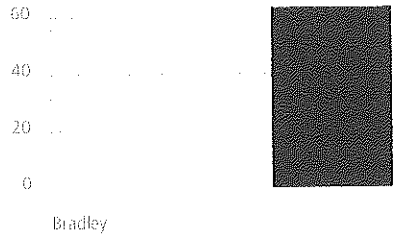
Bradley County Schools	Schools	Enrollment
Elementary Schools	12	4,346
Middle Schools	2	2,244
High Schools	3	3,211

Regional Higher Education Institutions	City	Enrollment
Chattanooga State Community College	Chattanooga	9,557
Cleveland State Community College	Cleveland	3,529
Lee University	Cleveland	4,965
Southern Adventist University	Collegedale	3,175
Tennessee College of Applied Technology-Athens	Athens	237
Tennessee College of Applied Technology-Chattanooga	Chattanooga	2,031
Tennessee Wesleyan College	Athens	1,006
The University of Tennessee-Chattanooga	Chattanooga	11,619

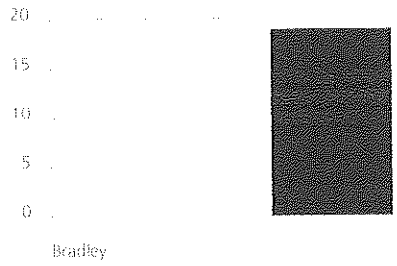
High School Graduation Rate



College Going Rate



Average ACT Score



Sources:
U.S. Census Bureau, 2014 1-Year American Community Survey,
U.S. Census Bureau, 2010-2014 5-Year American Community Survey
Tennessee Department of Education (2011, 2014-2015)
National Center for Education Statistics (2011)
Tennessee Higher Education Commission
† Regional higher education institutions include those within the selected and surrounding counties.

HEALTH & PUBLIC SAFETY

Doctors

Number Of Doctors	132

Overweight & Obesity Prevalence

Adults*	33.6%
Children** (Grade 8)	47.6%

* Behavioral Risk Factor Surveillance System. (2006-2012) For adults, obesity is defined as having a BMI of greater than 30
**. Tennessee Department of Health. Overweight/obese was defined as body mass index (BMI) greater than or equal to the 85th percentile for children of the same age and sex

Regional Hospitals	Number Of Beds	City
Copper Basin Medical Center	25	Copperhill
Erlanger East Hospital	34	Chattanooga
Erlanger Medical Center	687	Chattanooga
Erlanger North Hospital	67	Chattanooga
Healthsouth Chattanooga Rehabilitation Hospital	69	Chattanooga
Kindred Hospital - Chattanooga	49	Chattanooga
Memorial Health Care System Inc. (And Hixson)	405	Chattanooga
Memorial North Park	0	Hixson
Parkridge East	128	Chattanooga
Parkridge Medical Center, Inc.	275	Chattanooga
Parkridge Valley Adult Services	64	Chattanooga
Parkridge Valley Hospital	84	Chattanooga
Siskin Hospital For Physical Rehabilitation	80	Chattanooga
Skyridge Medical Center	351	Cleveland
Skyridge Medical Center Westside	0	Cleveland
Starr Regional Medical Center	190	Athens
Starr Regional Medical Center Etowah	0	Etowah

Crime Rate Per 1,000 People	84.6

Sources:
Tennessee Department of Health (2014)
Tennessee Bureau of Investigation (2014)

† Regional hospitals include those within the selected and surrounding counties.

CLIMATE

Climate

Average High Temperature	70.7°F
Average Low Temperature	46.9°F
Average Annual Temperature	58.8°F
Annual Rainfall	53.81"
Elevation (at County Seat)	875'
Prevailing Winds	Southwest

Sources:
usclimatedata.com (2015)

COMMUNITY INFORMATION

Charleston	
Population (2013)	674
Charter Type	General Law Manager-Commission
Local Option Sales Tax Rate	2.75%
City Property Tax Rate	$0.4392
City Website	
Phone Number	(423) 336-1483
Retire Tennessee Participant	No
Tennessee Downtowns Participant	No
Main Street Participant	No

Cleveland	
Population (2013)	42,331
Charter Type	Private Act
Local Option Sales Tax Rate	2.75%
City Property Tax Rate	$1.7655
City Website	clevelandtn.gov/
Phone Number	(423) 476-8931
Retire Tennessee Participant	No
Tennessee Downtowns Participant	No
Main Street Participant	Yes

Additional Community Information	
ThreeStar Certified County	Yes

Sources:
Tennessee Municipal Technical Advisory Service
Tennessee Department of Revenue (2015)
Tennessee Comptroller of the Treasury (2015)
U.S. Census Bureau, 2010-2014 5-Year American Community Survey

RISK MANAGEMENT POLICY

- Bradley County maintains a comprehensive risk management program which is responsible for all function related to risk management.
- The County will minimize potential losses through employee safety training, inspections of the workplace, risk analysis, and Tennessee OSHA compliance.
- A drug testing program shall continue for all potential employees, as well as random testing of all federally-required employees.

ACCOUNTING, AUDITING, AND FINANCIAL REPORTING POLICIES

- An independent audit will be performed annually.
- The County will maintain its accounting records and produce annual financial reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board.

BRADLEY COUNTY
TENNESSEE

Debt Management Policy

Formally Adopted: October 3, 2011
Amended: January 22, 2013

DEBT MANAGEMENT POLICY

Formally Adopted: October 3, 2011
Amended: January 22, 2013

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INTRODUCTION

This Debt Management Policy (the "Debt Policy") is a written guideline with parameters that affect the amount and type of debt that can be issued by Bradley County, Tennessee (the "County"), the issuance process and the management of the County's debt. The purpose of this Debt Policy is to improve the quality of management and legislative decisions and to provide justification for the structure of debt issuances consistent with the Debt Policy's goals while demonstrating a commitment to long-term capital planning. It is also the intent of the County that this Debt Policy will signal to credit rating agencies, investors and the capital markets that the County is well managed and will always be prepared to meet its obligations in a timely manner. This Debt Policy fulfills the requirements of the State of Tennessee regarding the adoption of a formal debt management policy on or before January 1, 2012.

This Debt Policy provides guidelines for the County to manage its debt and related annual costs within both current and projected available resources while promoting understanding and transparency for our citizens, taxpayers, rate payers, businesses, investors and other interested parties.

The County may, from time to time, review this Debt Policy and make revisions and updates, if warranted.

Bradley County, Tennessee
DEBT MANAGEMENT POLICY

I. INTRODUCTORY STATEMENT

In managing its Debt (defined herein as tax-exempt or taxable bonds, capital outlay notes, other notes, capital leases, interfund loans or notes and loan agreements); it is the County's policy to:

- Achieve the lowest cost of capital within acceptable risk parameters
- Maintain or improve credit ratings
- Assure reasonable cost access to the capital markets
- Preserve financial and management flexibility
- Manage interest rate risk exposure within acceptable risk parameters

II. GOALS AND OBJECTIVES

Debt policies and procedures are tools that ensure that financial resources are adequate to meet the County's long-term capital planning objectives. In addition, the Debt management policy (the "Debt Policy") helps to ensure that financings undertaken by the County have certain clear, objective standards which allow the County to protect its financial resources in order to meet its long-term capital needs.

The Debt Policy formally establishes parameters for issuing debt and managing a debt portfolio which considers the County's specific capital improvement needs; ability to repay financial obligations; and, existing legal, economic, and financial market conditions. Specifically, the policies outlined in this document are intended to assist in the following:

- To guide the County in policy and debt issuance decisions
- To maintain appropriate capital assets for present and future needs
- To promote sound financial management
- To protect the County's credit rating
- To ensure the County's debt is issued legally under applicable state and federal laws
- To promote cooperation and coordination with other parties in the financing
- To evaluate debt issuance options

III. PROCEDURES FOR ISSUANCE OF DEBT

1) Authority

a) The County will only issue Debt by utilizing the statutory authorities provided by *Tennessee Code Annotated* as supplemented and revised ("TCA") and the Internal Revenue Code (the "Code").

b) The County will adhere to any lawfully promulgated rules and regulations of the State and those promulgated under the Code.

c) All Debt must be formally authorized by resolution of the County's Legislative Body.

2) Transparency

a) It is recognized that the issuance of Debt must have various approvals and on occasion, written reports provided by the State of Tennessee Comptroller's office either prior to adoption of resolutions authorizing such Debt, prior to issuance and/or following issuance. The County, in conjunction with any professionals (including, but not limited to, financial advisors, underwriters, bond counsel, etc. which may individually or collectively be referred to herein as "Financial Professionals") will ensure compliance with TCA, the Code and all federal and State rules and regulations. Such State compliance will include, but not be limited to, compliance with all legal requirements regarding adequate public notice of all meetings of the County related to consideration and approval of Debt. Additionally, the County shall provide the Tennessee Comptroller's office sufficient information on the Debt to not only allow for transparency regarding the issuance, but also assuring that the Comptroller's office has sufficient information to adequately report or approve any formal action related to the sale and issuance of Debt. The County will also make this information available to its legislative body, citizens and other interested parties.

b) The County will file its Audited Financial Statements and any Continuing Disclosure document prepared by the County or its Dissemination Agent. To promote transparency and understanding, these documents should be furnished to members of the Legislative Body and made available electronically or by other usual and customary means to its citizens, taxpayers, rate payers, businesses, investors and other interested parties by posting such information on-line or in other prominent places.

IV. CREDIT QUALITY AND CREDIT ENHANCEMENT

The County's Debt management activities will be conducted in order to maintain or receive the highest possible credit ratings. The Mayor and Finance Director in conjunction with any Financial Professionals that the County may chose to engage will be responsible for maintaining relationships and communicating with one or more rating agencies.

The County will consider the use of credit enhancements on a case-by-case basis, evaluating the economic benefit versus cost for each case. Only when clearly demonstrable savings can be shown shall an enhancement be considered. The County will consider each of the following enhancements as alternatives by evaluating the cost and benefit of such enhancements:

1) Insurance

The County may purchase bond insurance when such purchase is deemed prudent and advantageous. The predominant determination shall be based on such insurance being less costly than the present value of the difference in the interest on insured bonds versus uninsured bonds.

2) Letters of Credit

The County may enter into a letter-of-credit ("LOC") agreement when such an agreement is deemed prudent and advantageous. The County or its Financial Professionals, if any, may seek proposals from qualified banks or other qualified financial institutions pursuant to terms and conditions that are acceptable to the County.

V. AFFORDABILITY

The County shall consider the ability to repay Debt as it relates to the total budget resources, the wealth and income of the community and its property tax base and other revenues available to service the Debt. The County may consider debt ratios and other benchmarks compared to its peers when analyzing its Debt including materials published by the nationally recognized credit rating agencies.

VI. DEBT STRUCTURE

The County shall establish all terms and conditions relating to the issuance of Debt and will invest all bond proceeds pursuant to the terms of its investment policy, if any. Unless otherwise authorized by the County, the following shall serve as the Debt Policy for determining structure:

1) **Term**

All capital improvements financed through the issuance of Debt will be financed for a period not to exceed the useful economic life of the improvements and in consideration of the ability of the County to absorb such additional debt service expense. The term of Debt shall be determined by, but not limited to, the economic life of the assets financed, conditions in the capital markets, the availability of adequate revenue streams to service the Debt and the existing pattern of Debt payable from such identifiable fund or enterprise activity, but in no event will the term of such Debt exceed forty (40) years, as outlined in TCA.

2) **Capitalized Interest**

From time to time, certain financings may require the use of capitalized interest from the date of issuance until the County is able to realize beneficial use and/or occupancy of the financed project. Interest may be capitalized through a period permitted by federal law and TCA if it is determined that doing so is beneficial to the financing by the Legislative Body and is appropriately memorialized in the legislative action authorizing the sale and issuance of the Debt.

3) **Debt Service Structure**

General Obligation debt issuance shall be planned to achieve relatively net level debt service or level principal amortization considering the County's outstanding debt obligations, while matching debt service to the useful economic life of facilities. Absent events or circumstances determined by its Legislative Body, the County shall avoid the use of bullet or balloon maturities (with the exception of sinking fund requirements required by term bonds) except in those instances where such maturities serve to make existing overall debt service level or match specific income streams. Debt which is supported by project revenues and is intended to be self-supporting should be structured to achieve level proportional coverage to expected available revenues.

4) **Call Provisions**

In general, the County's Debt should include a call feature no later than ten (10) years from the date of delivery of the bonds. The County will avoid the sale of long-term debt which carries longer redemption features unless a careful evaluation has been conducted by the Mayor and Finance Director and/or Financial Professionals, if any, with respect to the value of the call option.

5) **Original Issuance Discount/Premium**

Debt with original issuance discount/premium will be permitted.

6) **Deep Discount Bonds**

Deep discount debt may provide a lower cost of borrowing in certain capital markets. The Mayor and Finance Director and/or Financial Professionals, if any, should

carefully consider their value and effect on any future refinancing as a result of the lower-than-market coupon.

VII. DEBT TYPES

When the County determines that Debt is appropriate, the following criteria will be utilized to evaluate the type of debt to be issued.

1) Security Structure

a) General Obligation Bonds

The County may issue Debt supported by its full faith, credit and unlimited ad valorem taxing power ("General Obligation Debt"). General Obligation Debt shall be used to finance capital projects that do not have significant independent creditworthiness or significant on-going revenue streams or as additional credit support for revenue-supported Debt, if such support improves the economics of the Debt and is used in accordance with these guidelines.

b) Revenue Debt

The County may issue Debt supported exclusively with revenues generated by a project or enterprise fund ("Revenue Debt"), where repayment of the debt service obligations on such Revenue Debt will be made through revenues generated from specifically designated sources. Typically, Revenue Debt will be issued for capital projects which can be supported from project or enterprise-related revenues.

c) Capital Leases

The County may use capital leases to finance projects assuming the Mayor and Finance Director and/or Financial Professionals, if any, determine that such an instrument is economically feasible.

2) Duration

a) Long-Term Debt

The County may issue long-term Debt when it is deemed that capital improvements should not be financed from current revenues or short-term borrowings. Long-term Debt will not be used to finance current operations or normal maintenance. Long-term Debt will be structured such that financial obligations do not exceed the expected useful economic life of the project(s) financed.

i. *Serial and Term Debt.* Serial and Term Debt may be issued in either fixed or variable rate modes to finance capital infrastructure projects;

ii. *Capital Outlay Notes ("CONs").* CONs may be issued to finance capital infrastructure projects with an expected life up to twelve years; or

iii. *Capitalized Leases.* Capitalized Leases may be issued to finance infrastructure projects or equipment with an expected life not greater than its expected useful life.

b) Short-Term Debt

Short-term borrowing may be utilized for:

i. Financing short economic life assets;

ii. The construction period of long-term projects;

iii. For interim financing; or

iv. For the temporary funding of operational cash flow deficits or anticipated revenues subject to the following policies:

1. *Bond Anticipation Notes ("BANs").* *BANs,* including commercial paper notes issued as BANs, may be issued instead of capitalizing interest to reduce the debt service during the construction period of a project or facility. The BANs shall not mature more than 2 years from the date of issuance. BANs can be rolled in accordance with federal and state law. BANs shall mature within 6 months after substantial completion of the financed facility.

2. *Revenue Anticipation Notes ("RANs") and Tax Anticipation Notes ("TANs").* RANs and TANS shall be issued only to meet cash flow needs consistent with and fully conforming to federal IRS and state requirements and limitations.

3. *Lines of Credit.* Lines of Credit shall be considered as an alternative to other short-term borrowing options. A line of credit shall only be structured to federal and state requirements.

4. *Interfund Loans.* Interfund Loans shall only be used to fund operational deficiencies among accounts or for capital projects to be paid from current fiscal year revenues. Such interfund loans shall be approved by the State Comptroller's office and shall only be issued in compliance with state regulations and limitations.

5. *Other Short-Term Debt.* Other Short-Term Debt including commercial paper notes, BANs, Capitalized Leases and CONs may be used when it provides an interest rate advantage or as interim financing until market conditions are more favorable to issue debt in a fixed or variable rate mode. The County will determine and utilize the most advantageous method for short-term borrowing. The County may issue short-term Debt when there is a defined repayment source or amortization of principal.

3) Interest Rate Modes

a) Fixed Rate Debt

To maintain a predictable debt service schedule, the County may give preference to debt that carries a fixed interest rate.

b) Variable Rate Debt

The targeted percentage of net variable rate debt outstanding (excluding (1) debt which has been converted to synthetic fixed rate debt and (2) an amount of debt considered to be naturally hedged to short-term assets in the Unreserved General and/or Debt Service Fund Balance) shall not exceed 45% of the County's total outstanding debt and will take into consideration the amount and investment strategy of the County's operating cash.

The following circumstances may result in the consideration of issuing variable rate debt:

i. *Asset-Liability Matching;*

ii. *Construction Period Funding;*

iii. *High Fixed Interest Rates.* Interest rates are above historic averages;

iv. *Diversification of Debt Portfolio;*

v. *Variable Revenue Stream.* The revenue stream for repayment is variable and is anticipated to move in the same direction as market-generated variable interest rates or the dedication of revenues allows capacity for variability; and

vi. *Adequate Safeguard Against Risk.* Financing structure and budgetary safeguards are in place to prevent adverse impacts from interest rate shifts such structures could include, but are not limited to, interest rate caps and short-term cash investments in the County's General Fund.

An analysis by the Mayor and Finance Director and/or Financial Professionals, if any, shall be conducted to evaluate and quantify the risks and returns associated with the variable rate Debt including, but not limited to, a recommendation regarding the use of variable rate debt.

4) Zero Coupon Debt

Zero Coupon Debt may be used if an analysis has been conducted by the Mayor and Finance Director and/or Financial Professionals, if any, and the risks and returns associated with the Zero Coupon Debt have been made. The analysis shall include, but not be limited to a recommendation regarding the use of Zero Coupon Debt as the most feasible instrument considering available revenues streams, the need for the project and other factors determined by the Legislative Body.

5) Synthetic Debt

The County will not enter into any new interest rate swaps or other derivative instruments unless it adopts a Debt Derivative Policy consistent with the requirements of TCA and only after approval of the State Comptroller's office and affirmative action of the Legislative Body. To the extent the County has any current existing interest rate swaps or other derivative instruments, the County will monitor these agreements and any amendments consistent with the compliance report issued by the State Comptroller's Office at the time the agreements were previously authorized.

VIII. REFINANCING OUTSTANDING DEBT

The Mayor and Finance Director, in conjunction with Financial Professionals, if any, shall have the responsibility to analyze outstanding Debt for refunding opportunities. The Mayor and Finance Director will consider the following issues when analyzing possible refunding opportunities:

1) Debt Service Savings

Absent other compelling considerations such as the opportunity to eliminate onerous or restrictive covenants contained in existing Debt documents, the County has established a minimum net present value savings threshold of at least 3.0 percent of the advance refunded Debt principal amount. Current refunding opportunities may be considered by the County using any savings threshold if the refunding generates positive net present value savings. The decision to take less than 3.0 percent net present value savings for an advance refunding or to take the savings in any manner other than a traditional year-to-year level savings pattern must be approved by the Legislative Body or delegated to the County's Chief Executive.

2) Restructuring for economic purposes

The County may also refund Debt when it is in its best financial interest to do so. Such a refunding will be limited to restructuring to meet unanticipated revenue expectations, achieve cost savings, mitigate irregular debt service payments, release reserve funds or remove unduly restrictive bond covenants or any other reason approved by the Legislative Body in its discretion.

3) Term of Refunding Issues

Normally, the County will refund Debt equal to or within its existing term. However, the Mayor and Finance Director may consider maturity extension, when necessary to achieve desired outcomes, provided that such extension is legally permissible and it is approved by the Legislative Body. The Mayor and Finance Director may also consider shortening the term of the originally issued debt to realize greater savings. The remaining useful economic life of the financed facility and the concept of inter-generational equity should guide these decisions.

4) Escrow Structuring

The County shall utilize the least costly securities available in structuring refunding escrows. In the case of open market securities, a certificate will be provided by a third party agent, who is not a broker-dealer stating that the securities were procured through an arms-length, competitive bid process, that such securities were more cost effective than State and Local Government Obligations (SLGS), and that the price paid for the securities was reasonable within Federal guidelines. In cases where taxable Debt is involved, the Mayor and Finance Director, with the approval of bond counsel, may make a direct purchase as long as such purchase is the most efficient and least costly. Under no circumstances shall an underwriter, agent or any Financial Professionals sell escrow securities involving tax-exempt Debt to the County from its own account.

5) Arbitrage

The County shall take all necessary steps to optimize escrows and to avoid negative arbitrage in its refunding. Any positive arbitrage will be rebated as necessary according to Federal guidelines.

IX. METHODS OF ISSUANCE

The Mayor and Finance Director may consult with a Financial Professional regarding the method of sale of Debt. Subject to approval by the Legislative Body, the Mayor and Finance Director will determine the method of issuance of Debt on a case-by-case basis consistent with the options provided by prevailing State law.

1) Competitive Sale

In a competitive sale, the County's Debt will be offered in a public sale to any and all eligible bidders. Unless bids are rejected, the Debt shall be awarded to the bidder providing the lowest true interest cost as long as the bid adheres to the requirements set forth in the official notice of sale.

In a competitive sale, a financial advisor may bid on an issue for which they are providing advisory services only if:

a) Authorized by the rules and regulations of the Municipal Securities Rulemaking Board (the "MSRB"), including Rule G-23, as may be amended and modified;

b) The Legislative Body or designated official grants in writing specific authority on a transaction by transaction basis;

c) Such sale is properly carried out through a widely and publicly advertised sale, during normal bond sale hours, and through an industry standard, electronic bidding platform; and

d) The financial advisory fee is separately disclosed and billed from the underwriting fee.

2) Negotiated Sale

The County recognizes that some securities are best sold through a negotiated sale with an underwriter or group of underwriters. The County shall assess the following circumstances in determining whether a negotiated sale is the best method of sale:

a) State requirements on negotiated sales;

b) Debt structure which may require a strong pre-marketing effort such as those associated with a complex transaction generally referred to as a "story" bond;

c) Size or structure of the issue which may limit the number of potential bidders;

d) Market conditions including volatility wherein the County would be better served by the flexibility afforded by careful timing and marketing such as is the case for Debt issued to refinance or refund existing Debt;

e) Whether the Debt is to be issued as variable rate obligations or perhaps as Zero Coupon Debt;

f) Whether an idea or financing structure is a proprietary product of a single firm;

g) In a publicly offered or privately placed, negotiated sale, a financial advisor, if any, shall not be permitted to resign as the financial advisor in order to underwrite or privately place an issue for which they are or have been providing advisory services;

h) The underwriter shall clearly identify itself in writing as an underwriter and not as a financial advisor from the earliest stages of its relationship with the County with respect to the negotiated issue. The underwriter must clarify its primary role as a purchaser of securities in an arm's length commercial transaction and that it has financial and other interests that differ from those of the County. The underwriter in a publicly offered, negotiated sale shall be required to provide pricing information both as to interest rates and to takedown per maturity to the Legislative Body (or its designated official) in advance of the pricing of the debt.

3) Private Placement

From time to time, the County may elect to privately place its Debt. Such placement shall only be considered if this method is demonstrated to be advantageous to the County.

X. PROFESSIONALS

1) Financial Professionals

As needed, the County may select Financial Professionals to assist in its Debt issuance and administration processes. In selecting Financial Professionals, consideration should be given with respect to:

a) relevant experience with municipal government issuers and the public sector;

b) indication that the firm has a broadly based background and is therefore capable of balancing the County's overall needs for continuity and innovation in capital planning and Debt financing;

c) experience and demonstrated success as indicated by its experience;

d) the firm's professional reputation;

e) professional qualifications and experience of principal employees; and

f) the estimated costs, but price should not be the sole determining factor.

2) Miscellaneous

a) Written Agreements

i. Any Financial Professionals engaged by the County shall enter into written agreements including, but not limited to, a description of services provided and fees and expenses to be charged for the engagement.

ii. The County shall enter into an engagement letter agreement with each lawyer or law firm representing the County in a debt transaction. No engagement letter is required for any lawyer who is an employee of the County or lawyer or law firm which is under a general appointment or contract to serve as counsel to the County. The County does not need an engagement letter with counsel not representing the County, such as underwriters' counsel.

iii. The County shall require all Financial Professionals engaged in the process of issuing debt to clearly disclose all compensation and consideration received related to services provided in the debt issuance process by both the County and the lender or conduit issuer, if any. This includes "soft" costs or compensations in lieu of direct payments.

b) Conflict of Interest

i. Financial Professionals involved in a debt transaction hired or compensated by the County shall be required to disclose to the County existing client and business relationships between and among the professionals to a transaction (including but not limited to financial advisors, swap advisors, bond counsel, swap counsel, trustee, paying agent, underwriter, counterparty, and remarketing agent), as well as conduit issuers, sponsoring organizations and program administrators. This disclosure shall include that information reasonably sufficient to allow the County to appreciate the significance of the relationships.

ii. Financial Professionals who become involved in the debt transaction as a result of a bid submitted in a widely and publicly advertised competitive sale conducted using an industry standard, electronic bidding platform are not subject to this disclosure. No disclosure is required that would violate any rule or regulation of professional conduct.

XI. COMPLIANCE

1) Continuing Annual Disclosure

Normally at the time Debt is delivered, the County will execute a Continuing Disclosure Certificate in which it will covenant for the benefit of holders and beneficial owners of the publicly traded Debt to provide certain financial information relating to the County by not later than twelve months after each of the County's fiscal years, (the "Annual Report and provide notice of the occurrence of certain enumerated events. The Annual Report (and audited financial statements, if filed separately) will be filed with the MSRB through the operation of the Electronic Municipal Market Access system ("EMMA") and any State Information Depository established in the State of Tennessee (the "SID"). If the County is unable to provide the Annual Report to the MSRB and any SID by the date required, notice of each failure will be sent to the MSRB and any SID on or before such date. The notices of certain enumerated events will be filed by the County with the MSRB through EMMA and any SID. The specific nature of the information to be contained in the Annual Report or the notices of significant events is provided in each Continuing Disclosure Certificate. These covenants are made in order to assist underwriters in complying with SEC Rule 15c2-12(b) (the "Rule").

2) Arbitrage Rebate

The County will also maintain a system of record keeping and reporting which complies with the arbitrage rebate compliance requirements of the Internal Revenue Code (the "Code").

3) Records

The County will also maintain records required by the Code including, but not limited to, all records related to the issuance of the debt including detailed receipts and expenditures for a period up to 6 years following the final maturity date of the Debt or as required by the Code.

XII. DEBT POLICY REVIEW

1) General Guidance

The guidelines outlined herein are only intended to provide general direction regarding the future issuance of Debt. The County maintains the right to modify this Debt Policy and may make exceptions to any of its guidelines at any time to the extent that the execution of such Debt achieves the goals of the County as long as

such exceptions or changes are consistent with TCA and any rules and regulations promulgated by the State.

This Debt Policy should be reviewed from time to time as circumstances, rules and regulations warrant.

2) **Designated Official**

The Mayor and Finance Director are responsible for ensuring substantial compliance with this Debt Policy.

XIII. FEDERAL TAX COMPLIANCE (Amended 1/22/13)

Purpose

In order to issue tax-exempt debt obligations ("Tax-Exempt Obligations"), the interest on which is excluded from gross income of the holders of such debt obligations, Bradley County, Tennessee (the "County") must comply with federal tax rules regarding expenditure of proceeds, use of financed property, investment of proceeds in compliance with arbitrage rules, retention of records and filings with the Internal Revenue Service pursuant to Section 148 of the Internal Revenue Code of 1986, as amended (the "Code"). This Tax Compliance Policy sets forth the County's policies for compliance with Sections 141-150 of the Code and related rules and regulations.

I. Expenditure of Proceeds

Expenditure of proceeds as set forth below will be reviewed and managed by the Finance Director ("Finance Director") as needed to ensure compliance with the requirements with each tax certificate executed in connection with Tax-Exempt Obligations. In connection with such review and management, the Finance Director will undertake the following with respect to the expenditure of proceeds of Tax-Exempt Obligations:

- Establish forms and procedures for documenting expenditures of the proceeds, including for new money issues a description of the property financed, with each expenditure and for refunding issues a description of the refunded obligations and the property finance with the refunded obligations.

- Only permit proceeds to be expended for capital expenditures, working capital if accompanied by an opinion of nationally recognized bond counsel, refunding of Tax-Exempt Obligations and other debt obligations used for the foregoing purposes, and costs of issuance of Tax-Exempt Obligations.

- Not permit amounts to be expended to pay capitalized interest on Tax-Exempt Obligations except during the actual construction period of financed property unless accompanied by an opinion of nationally recognized bond counsel.

- Restrict reimbursement of costs that were paid to the issuance of the Tax-Exempt Obligations to costs paid subsequent to, or not more than 60 days prior to, the date a "declaration of intent" to reimburse the costs was adopted by the County or as in otherwise approved by bond counsel.
- Prepare a "final allocation" of proceeds to uses, which will be made and retained with the records of the Tax-Exempt Obligations, no later than 18 months after the placed-in-service date of the finance property (and in any event not later than 5 years and 60 days after the issuance of the issue).

- Monitor the expenditure of proceeds of new-money Tax-Exempt Obligations against the tax certificate expectation to (i) spend or commit 5% of new sale proceeds within 6 months, (ii) spend 85% of net sales proceeds within 3 years, and (iii) proceed with due diligence to complete the project and fully spend the net sale proceeds.

- Monitor the expenditure of proceeds of the Tax-Exempt Obligations against the schedule for any arbitrage rebate exception or exceptions identified in the tax certificate related to such issue of Tax-Exempt Obligations.

II. Use of Property Financed with Tax-Exempt Obligations

Use of property financed with Tax-Exempt Obligations, when completed and placed in service, will be reviewed by the finance Director on at least an annual basis.

The County will not do any of the following with respect to the finance d property without prior discussion with bond counsel regarding potential effect of such action on the tax exemption of the Tax-Exempt Obligations that financed or refinanced such property:

- Enter into a management, service or incentive payment contract with any non-governmental person or entity (including the federal government) (a "Non-Governmental Person").

- Enter into a lease with any Non-Governmental Person.

- Sell or otherwise transfer such property to any Non-Governmental Person.

- Grant special legal entitlements with respect to such property to any Non-Governmental Person.

If any action occurs, notwithstanding the foregoing, that causes Tax-Exempt Obligations to become private activity bonds as a result of private use of financed projects and/or private payments for parties utilizing financed projects, the County will promptly consult with bond counsel as to the steps to be taken in order to remediate such change in use in accordance with the regulations under the Code, including the remediation of nonqualified bonds.

III. Investment of Proceeds

Investment of proceeds of Tax-Exempt Obligations in compliance with the arbitrage bond rules and rebate of arbitrage will be supervised by the Finance Director.

All proceeds of each Tax-Exempt Obligation will be deposited and maintained in a separate account or accounts. The investment of the proceeds of Tax-Exempt Obligations shall comply with the following:

- Investments will be purchased only in market transactions at fair market value.

- Calculations of rebate liability will be performed periodically as set forth in the tax certificate by outside consultants unless the County is eligible for an exception to rebate liability with respect to the Tax-Exempt Obligations.

- Rebate payments if required, will be made with Form 8038-T no later than 60 days after (a) each fifth anniversary of the date of issuance and (b) the final retirement of the Tax-Exempt Obligations. Compliance with rebate requirements will be reported to the bond trustee, if any, and the issuer.

- The County will identify the date for first rebate payment at the time of issuance if rebate payments are expected.

IV. Records

Management and retention of records related to Tax-Exempt Obligations will be supervised by the Finance Director.

- Records will be retained for the life of the Tax-Exempt Obligations plus any refunding bonds plus three years. Records may be in the form of documents or electronic copies of documents, appropriately indexed to specific bond issues and compliance functions.

- Retainable records pertaining to issuance of Tax-Exempt Obligations include the transcript of documents executed in connection with the issuance of the Tax-Exempt Obligations and any amendments, and copies of rebate calculations and records of payments including Form 8038-T.

- Retainable records pertaining to expenditures of proceeds of Tax-Exempt Obligations include requisitions, trustee statements (if any) and final allocation of proceeds.
- Retainable records pertaining to use of property include all agreements reviewed for nonexempt use and any reviewed documents relating to unrelated business activity.

- Retainable records pertaining to investments include GIC and hedge documents under the Treasury regulations, records of purchase and sale of other investments, and records of investment activity sufficient to permit calculation of arbitrage rebate or demonstration that no rebate is due.

V. Miscellaneous Post-Issuance Changes

The Finance Director will consult with bond counsel prior to engaging in any post-issuance credit enhancement transactions (e.g., letter of credit or bond insurance) or hedging transactions (e.g., interest rate swaps).

The Finance Director will consult with bond counsel prior to making any significant modifications to the bond documents that might cause a "reissuance" of the Tax-Exempt Obligations as described in Section 1.1001-3 of the Treasury regulations such as (i) changes in the yield of a Tax-Exempt Obligation, (ii) changes in the timing of payments on a Tax-Exempt Obligation or (iii) changes in the obligor of or security for a Tax-Exempt Obligation.

VI. Overall Responsibility

Overall administration and coordination of this policy is the responsibility of the Finance Director. The Finance director shall be responsible for identifying any violations of federal tax requirements relating to any Tax-Exempt Obligations and shall consult with bond counsel as to the best method for the timely correction of any identified violations either through available remedial actions or through the IRS's Voluntary Closing Agreement Program. The Finance Director shall be responsible for obtaining and providing for the training and education necessary to administer these policies and procedures.

AGGREGATE DEBT SERVICE

Bradley County, Tennessee
Total Combined Outstanding General Obligation Debt

Date	Principal	Interest	Treasury Rebate	Sequester	Total P+I
06/30/2017	4,610,000.00	2,581,224.79	(327,278.00)	28,473.18	6,892,419.97
06/30/2018	4,785,000.00	2,431,198.75	(327,278.00)	28,473.18	6,917,393.93
06/30/2019	5,075,000.00	2,302,807.08	(327,278.00)	28,473.18	7,079,002.26
06/30/2020	5,315,000.00	2,108,608.13	(327,278.00)	28,473.18	7,124,803.31
06/30/2021	5,565,000.00	1,859,059.17	(327,278.00)	28,473.18	7,125,254.35
06/30/2022	4,450,000.00	1,651,038.33	(327,278.00)	28,473.18	5,802,233.51
06/30/2023	4,680,000.00	1,487,720.63	(294,903.00)	25,656.56	5,898,474.19
06/30/2024	4,915,000.00	1,283,029.17	(260,846.26)	22,693.62	5,959,876.53
06/30/2025	5,130,000.00	1,063,556.67	(223,751.50)	19,466.38	5,989,271.55
06/30/2026	5,950,000.00	880,063.13	(184,094.76)	16,016.24	6,661,984.61
06/30/2027	3,250,000.00	539,053.76	(184,094.76)	16,016.24	3,620,975.24
06/30/2028	3,405,000.00	367,968.76	(125,702.50)	10,936.12	3,658,202.38
06/30/2029	3,510,000.00	187,612.50	(64,102.50)	5,576.92	3,639,086.92
	60,640,000.00	18,742,940.87	(3,301,163.28)	287,201.16	76,368,978.75

Par Amounts Of Selected Issues

$48,210,000 Local Government Public Improvement Bonds, Series E-6-A	32,105,000.00
$12,050,000 Local Govenment Public Improvement Bonds, Series V-I-1	7,080,000.00
$17,550,000 General Obligation Bonds, Series 2009 (Taxable Build America Bonds)	17,550,000.00
$7,125,000 General Obligation Bonds, Series 2013	1,505,000.00
$7,125,000 General Obligation Bonds, Series 2013	2,400,000.00
TOTAL	60,640,000.00

Attachment D

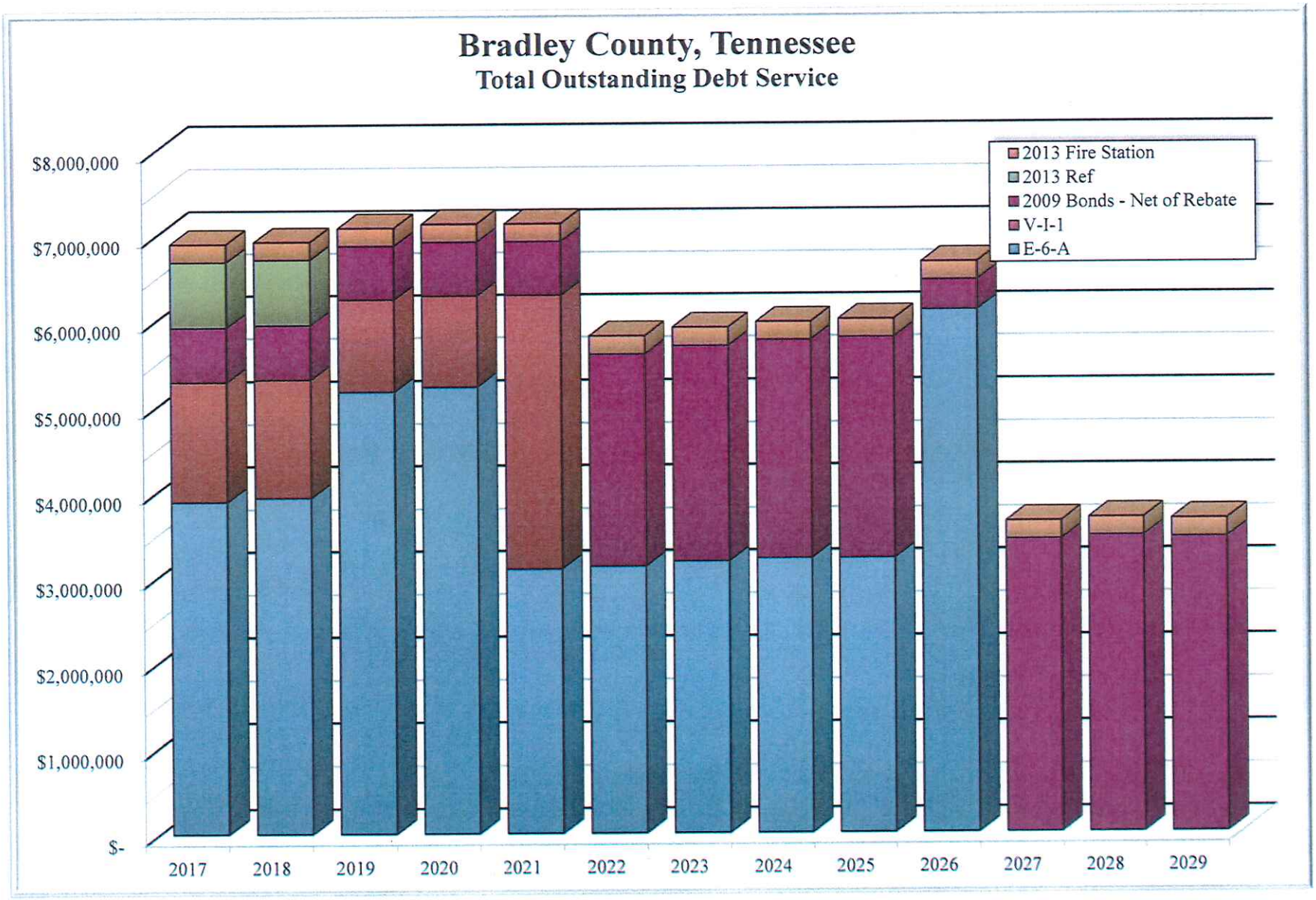
BRADLEY COUNTY, TENNESSEE
Schedule of Debt Payments
2016/2017

	Loan Name	Purpose	Authorized and Unissued	Amount Outstanding at 6/30/2016	Payment Fund		Principal	Interest & Other Chgs	Total Debt Service
Notes				$ -			$ -	$ -	$ -
				$ -			$ -	$ -	$ -
	Total Notes		$ -	$ -			$ -	$ -	$ -
Loan Agreements	Public Improvement, Series E-6-A	Jail		$ 8,900,972	Debt Service - 151	82110-612	$ 592,268		$ 592,268
	Public Improvement, Series E-6-A	Jail			Debt Service - 151	82210-613		$ 336,082	$ 336,082
	Public Improvement, Series E-6-A	Jail			Debt Service - 151	82310-699		$ 173,001	$ 173,001
	Public Improvement, Series E-6-A	Juvenile		$ 1,041,486	Debt Service - 151	82110-612	$ 84,020		$ 84,020
	Public Improvement, Series E-6-A	Juvenile			Debt Service - 151	82210-613		$ 41,743	$ 41,743
	Public Improvement, Series E-6-A	Juvenile			Debt Service - 151	82310-699		$ 21,488	$ 21,488
	Public Improvement, Series E-6-A	US Marshall Pod		$ 300,000	Debt Service - 151	82110-612	$ 150,000		$ 150,000
	Public Improvement, Series E-6-A	US Marshall Pod			Debt Service - 151	82210-613		$ 32,697	$ 32,697
	Public Improvement, Series E-6-A	US Marshall Pod			Debt Service - 151	82310-699		$ 16,831	$ 16,831
	Total Loan Agreements - General			$ 10,242,458			$ 826,288	$ 621,842	$ 1,448,130
	Public Improvement, Series E-6-A	Schools		$ 21,862,542	Debt Service - 151	82130-612	$ 1,763,712		$ 1,763,712
	Public Improvement, Series E-6-A	Schools			Debt Service - 151	82230-613		$ 876,260	$ 876,260
	Public Improvement, Series E-6-A	Schools			Debt Service - 151	82330-699		$ 326,560	$ 326,560
	Public Improvement, Series V-I-1	Schools		$ 7,080,000	Debt Service - 151	82130-612	$ 1,110,000		$ 1,110,000
	Public Improvement, Series V-I-1	Schools			Debt Service - 151	82230-613		$ 280,250	$ 280,250
	Public Improvement, Series V-I-1	Schools			Debt Service - 151	82330-699		$ 10,165	$ 10,165
	Total Loan Agreements - Education		$ -	$ 28,942,542			$ 2,873,712	$ 1,493,235	$ 4,366,947
GO Bonds	Build America Bonds - Ser 2009	Schools		$ 17,550,000	Debt Service - 151	82230-603	$ -	$ 935,080	$ 935,080
	Series 2013	Schools		$ 1,505,000	Debt Service - 151	82130-603	$ 745,000		$ 745,000
	Series 2013	Schools			Debt Service - 151	82230-699		$ 28,473	$ 28,473
	Series 2013	Fire		$ 2,400,000	Debt Service - 151	82110-603	$ 165,000		$ 165,000
	Series 2013	Fire			Debt Service - 151	82210-603		$ 49,013	$ 49,013
	Total GO Bonds		$ -	$ 21,455,000			$ 910,000	$ 1,012,566	$ 1,922,566
				$ 60,640,000					

Debt Service by Use

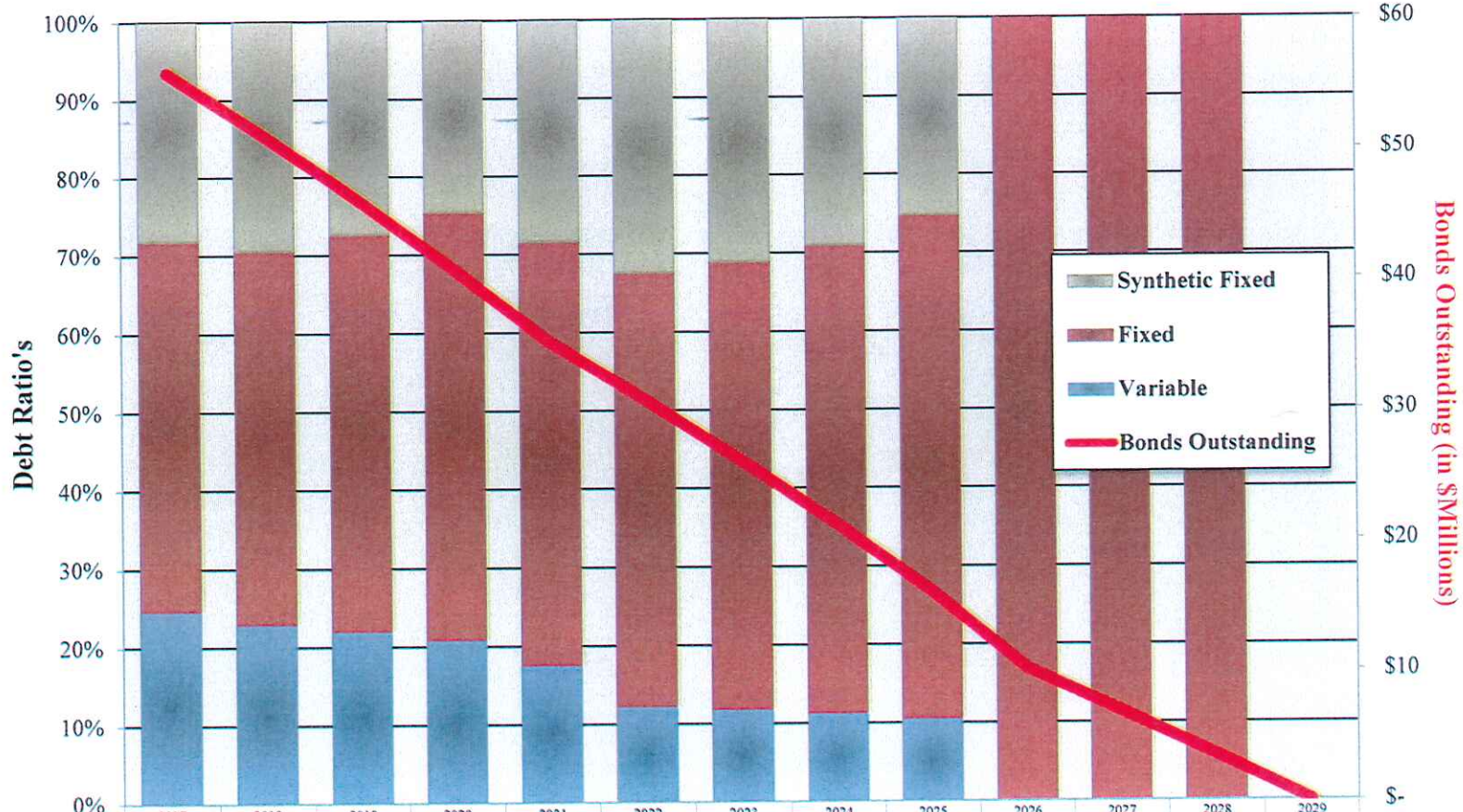
	Principal	Interest	Other Charges	Total Debt Service
Schools	$ 3,618,712	$ 2,091,590	$ 365,198	$ 6,075,500
Debt Service	991,288	459,535	$ 211,320	1,662,143
	4,610,000	2,551,125	576,518	7,737,643

151-82110-603	$ 165,000	141-72610-415	$ -
151-82110-602	$ -		
151-82110-612	$ 826,288	151-82130-603	$ 745,000
151-82210-603	$ 49,013	151-82130-612	$ 2,873,712
151-82210-613	$ 410,522	151-82230-603	$ 935,080
151-82310-699	$ 211,320	151-82230-613	$ 1,156,510
		151-82330-699	$ 365,198
	$ 1,662,143		$ 6,075,500


Bradley County, Tennessee
Total Outstanding Debt Service
$8,000,000
$7,000,000
$6,000,000
$5,000,000
$4,000,000
$3,000,000
$2,000,000
$1,000,000
$-
2017
2018
2019
2020
2021
2022
2023
2024
2025
2026
2027
2028
2029
2013 Fire Station
2013 Ref
2009 Bonds - Net of Rebate
V-I-1
E-6-A

Bradley County, Tennessee

Fixed, Synthetic Fixed & Variable Rate Ratios (with Outstanding Bond Balance)



	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Synthetic Fixed	28%	29%	27%	24%	28%	32%	31%	29%	25%	0%	0%	0%	0%
Fixed	47%	48%	51%	55%	54%	55%	57%	60%	64%	100%	100%	100%	0%
Variable	25%	23%	22%	21%	18%	12%	12%	11%	11%	0%	0%	0%	0%
Bonds Outstanding	56.0	51.2	46.2	40.9	35.3	30.8	26.2	21.2	16.1	10.2	6.9	3.5	0.0

Effective Date: 1/1/2007

BRADLEY COUNTY
INVESTMENT POLICY

I. Scope

This policy applies to the investment of operating funds. Except for cash in certain restricted and special funds, Bradley County will consolidate cash balances from all funds to maximize investment earnings. Investment income will be allocated 50% to the County's General Fund and 50% to the County's Capital Project Fund. Investment income generated from investments purchased for a specific restricted fund will be allocated back to that fund.

II. General Objectives

The primary objectives, in priority order, of investment activities shall be safety, liquidity, and yield:

1. **Safety.** Safety of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The objective will be to mitigate credit risk and interest rate risk.

    a. **Credit Risk.** Bradley County will minimize credit risk, the risk of loss due to the failure of the security issuer or backer, by:
    - Limiting investments to the safest types of securities;
    - Pre-qualifying the financial institutions, broker/dealers, intermediaries, and advisers with which Bradley County will do business;
    - Diversifying the investment portfolio so that potential losses on individual securities will be minimized.

    b. **Interest Rate Risk.** Bradley County will minimize the risk that the market value of securities in the portfolio will fall due to changes in general interest rates, by:
    - Structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations thereby avoiding the need to sell securities on the open market prior to maturity;
    - Investing operating funds primarily in short-term securities, money market mutual fund, or similar investment pools.

2. **Liquidity.** The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated. This is accomplished by structuring the portfolio so that securities mature concurrent with cash needs to meet anticipated demands (static liquidity). Furthermore, since not all possible cash demands can be anticipated, the portfolio should consist largely of securities with

active secondary or resale markets (dynamic liquidity). A portion of the portfolio also may be placed in money market mutual funds or the Local Government Investment Pool which offer same-day liquidity for short-term funds.

3. **Yield.** The investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Return on investment is secondary importance compared to the safety and liquidity objectives described above. The cores of investments are limited to relative low risk securities in anticipation of earning a fair return relative to the risk being assumed. Securities shall not be sold prior to maturity with the following exceptions:

    - A security with declining credit may be sold early to minimize loss of principal;
    - A security swap would improve the quality, yield, or target duration in the portfolio;
    - Liquidity needs of the portfolio require that the security be sold.

III. Standards of Care

1. **Prudence.** The standard of prudence to be used by investment officials shall be the "prudent person" standard and shall be applied in the context of managing and overall portfolio. Investment officials acting in accordance with written procedures and this investment policy and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes provided deviations from expectations are reported in a timely fashion and the liquidity and the sale of securities are carried out in accordance with the terms of this policy.

    Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.

2. **Ethics and Conflicts of Interest.** Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with the property execution and management of the investment program, or that could impair their ability to make impartial decisions. Employees and investment officials shall disclose any material interests in financial institutions with which they conduct business. They shall further disclose any personal financial/investment positions that could be related to the performance of the investment portfolio. Employees and officers shall refrain from undertaking personal investment transactions with the same institution with which business is conducted on behalf of Bradley County.

IV. Safekeeping and Custody

1. **Authorized Financial Dealers and Institutions**. A list will be maintained of financial institutions authorized to provide investment services. All financial institutions who desire to become qualified for investment transactions must supply annual audited financial statements or be an active member of the State Collateral Pool. An annual review of the financial condition and registration of qualified financial institutions will be conducted by the Trustee if the bank is not a member of the State Collateral Pool.

2. **Internal Controls**. The Trustee is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of Bradley County are protected from loss, theft or misuse. The internal control structure shall be designed to provide reasonable assurance that these objectives are met. The concept of reasonable assurance recognizes that (1) the cost of a control should not exceed the benefits likely to be derived and (2) the valuation of costs and benefits requires estimates and judgments by management.

3. **Delivery vs. Payment**. All trades where applicable will be executed by delivery vs. payment (DVP) to ensure that securities are deposited in an eligible financial institution prior to the release of funds.

V. Suitable and Authorized Investments.

1. **Investment Types**. Consistent with Section 5-8-301, *Tennessee Code Annotated*, the following investments will be permitted by this policy:

    - Bonds, notes, or treasury bills of the U.S. as well as other obligations guaranteed by the U.S. or its agencies;
    - Certificates of deposit and other evidence of deposit of state and federally chartered banks and savings and loans associations, provided that these investments are properly secured;
    - Obligations of the U.S. or its agencies under a repurchase agreement if made accordingly to state funding board procedures and approved by the director of local finance;
    - The state investment pool;
    - State bonds, if they have a rating of A or higher;
    - Nonconvertible debt securities of the following federal government sponsored enterprises which are chartered by the United States Congress; provided, that such securities are rated in the highest category by at least two (2) nationally recognized rating services:

(A) The federal home loan bank;
(B) The federal national mortgage association;
(C) The federal farm credit bank;
(D) The federal home loan mortgage corporation;
(E) Any other obligations that are guaranteed as to principal and interest by the United States or any of its agencies.

- The county's own bonds or notes issued in accordance with T.C.A. 9-21-1104.
- Prime commercial paper if it is rated in the highest category by at least two commercial paper rating services and the paper has a remaining maturity of ninety days or less.

Investment in derivatives of the above instruments shall require authorization by the county legislative body.

2. **Collateralization.** Where allowed by state law and in accordance with the Governmental Finance Officers Association Recommended Practices on the Collateralization of Public Deposits, full collateralization will be required on non-negotiable certificates of deposit. Securities will be held by a third-party custodian as evidence by safekeeping receipts or a letter verifying participation in the Tennessee Collateral Pool.

3. **Repurchase Agreements.** Repurchase agreements shall be consistent with GFOA Recommended Practices on Repurchase Agreements.

VI. Interest Parameters.

1. **Diversification.** The investments shall be diversified by:

- Limiting investments to avoid over concentration in securities from a specific issuer or business sector (excluding U.S. Treasury securities),
- Limiting investment in securities that have higher credit risks,
- Investing in securities with varying maturities, and
- Continuously investing a portion of the portfolio in readily available funds such as the Local Government Investment Pool (LGIP), money market funds or overnight repurchase agreements to ensure that appropriate liquidity is maintained in order to meet ongoing obligations.

2. **Maximum Maturities**. To the extent possible, Bradley County shall attempt to match its investments with anticipated cash flow. Bradley County will not directly invest in securities maturing more than two (2) years from the date of purchase. Bradley County shall adopt weighted average maturity limitations (which often range form 90 days to 2 years), consistent with the investment objectives. There can be no investments with maturities over two years, unless an investment committee is established by the legislative body per TCA 5-8-301. No more than twenty percent (20%) of the lowest idle fund balance in the last five (5) years or twenty percent (20%) of the idle funds available at the time of investment, whichever is less, may be invested in maturities of greater than two (2) years but not greater than five (5) years from the date of investment per TCA 5-8-301. An investment committee established by the legislative body may approve investments in maturities greater than five (5) years, but they must also be approved by the state director of local finance per TCA 5-8-301.

   Reserve funds and other funds with longer-term investment horizons may be invested in securities exceeding two (2) years if the maturities of such investments are made to coincide as nearly as practicable with the expected use of funds. The intent to invest in securities with longer maturities shall be disclosed in writing to the legislative body.

   Because of inherent difficulties in accurately forecasting cash flow requirements, a portion of the portfolio should be continuously invested in readily available funds such as the LGIP, money market funds, or overnight repurchase agreements to ensure that appropriate liquidity is maintained to meet ongoing obligations.

VII. Reporting.

1. **Methods**. The Trustee shall prepare an investment report annually and present it to the governing body at the 2nd official voting meeting in August of each year. This will include a management summary that provides an analysis of the status of the current investment portfolio and transactions made over the last year. This management summary will be prepared in a manner which will allow the county legislative body to ascertain whether investment activities during the reporting period have conformed to the investment policy. The report will include the following:

   - Listing of individual securities held at the end of the reporting period.
   - Realized and unrealized gains or losses resulting from appreciation or depreciation by listing the cost and the market value of securities over one-year duration that are not intended to be held until maturity.
   - Average weighted yield to maturity of portfolio on investments as compared to applicable benchmarks.
   - Listing of investment by maturity date.
   - Percentage of the total portfolio which each type of investment represents.

2. **Performance Standards**. The investment portfolio will be managed in accordance with the parameters specified within this policy. The portfolio should obtain a market average rate of return during a market/economic environment of stable interest rates. A series of appropriate benchmarks shall be established against which portfolio performance shall be compared on a regular basis.

VIII. Policy considerations.

1. **Exemption.** Any investment currently held that does not meet the guidelines of this policy shall be exempted from the requirements of the policy. At maturity or liquidation, such monies shall be reinvested only as provided by this policy.

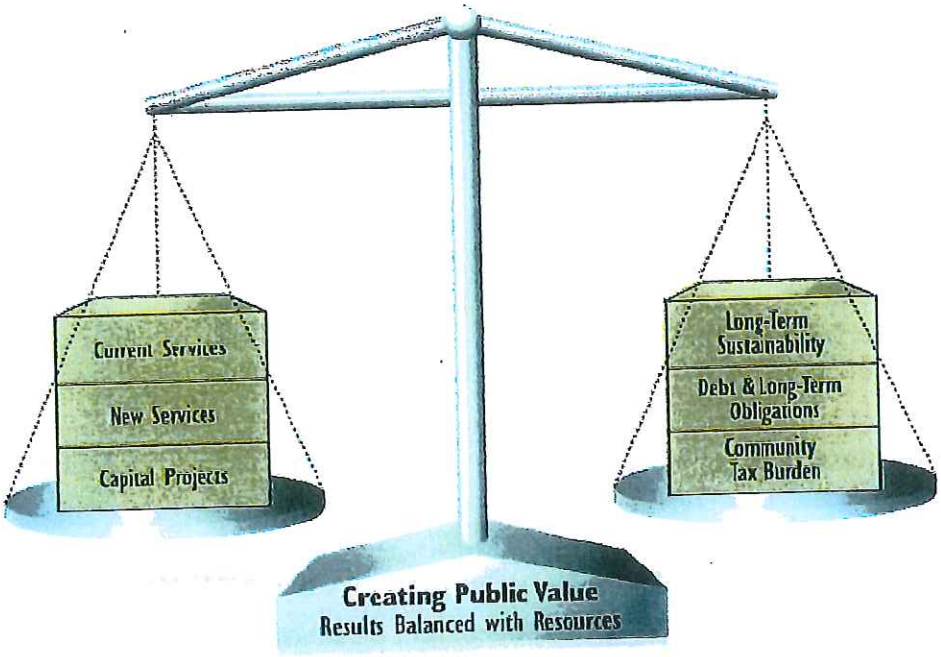
2. **Amendments.** This policy shall be reviewed on an annual basis. Any changes must be approved by the Trustee and any other appropriate authority, as well as the individual(s) charged with maintaining internal controls.

Bradley County Tennessee

Long-Range Financial Plan

Annual Update and
Presentation to the Commission
8/16/2014

Prepared by County Mayor D. Gary Davis
& Finance Director Lynn Burns



Reviewed by Cumberland Securities

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INTRODUCTION

Long-term financial planning is used to identify future financial challenges and opportunities through financial forecasting and analysis, and then, based on that information, to devise strategies to achieve financial sustainability.

Long-term financial planning is not just a staff-driven process. It is consensus-driven and inclusive, involving elected officials, staff, and the public. Inclusiveness is important because a viable long-term financial plan must satisfy two requirements that can at times be difficult to reconcile. First, the plan must result in strategies to achieve and maintain financial sustainability. Second, the plan must identify how the government will provide a consistent level of services and address issues of major concern to the community within financial constraints. Forging a plan that will gain the support of elected officials, staff and the public is critical for successful implementation.

The benefits of long-term financial planning include:

- Balanced Budgets: Long-term planning makes government mindful of the long-term impacts of today's decisions, setting the stage for balanced budgets in successive years by avoiding temporary solutions.
- Reduce Conflict During Budgeting: Financial planning is organized around a consensus-based set of service and financial goals, which sets boundaries on the budget process and creates an understanding of budget priorities.
- Sustainable Growth: Long-term planning optimizes government's ability to manage growth. It enables a financial strategy to be developed that can balance needs of new residents with existing residents.
- Manage Low, No, or Negative Growth: Long-term planning is important for communities experiencing little or no growth and cannot depend on revenue from new development to "grow their way out" of financial imbalance.
- Stable Tax Rates: Long-term planning and forecasting identifies potential peaks and valleys in future revenues and expenses, allowing governments to take countervailing action ahead of time.
- Better Service Planning: Effective financial planning requires making decisions about the level of service that government will provide over a multi-year period.

COUNTY MAYOR'S SUMMARY

It is my belief that undertaking a regular financial planning process is extremely important for Bradley County. The fundamental purpose of the financial plan is to evaluate current and future fiscal conditions to guide policy and programmatic decisions.

A financial plan is a fiscal management tool that presents forecasted information based on current and projected financial conditions to identify future revenue and expenditure trends that may have an immediate or long-term influence on County policies, strategic goals, or community service.

The financial plan assists in the formation of decisions that exercise fiscal discipline and deliver essential community services as an integral part of the annual budgeting process.

Here are some reasons for undertaking a regular financial planning process:

I. To determine financial position and condition. Regularly highlights long-term financial condition and issues.

II. To build the case for action. Make everyone aware of long-term issues and increase their desire to confront them.

III. To develop a mix of strategies. Make sure you have long-term strategies to complement your short-term ones.

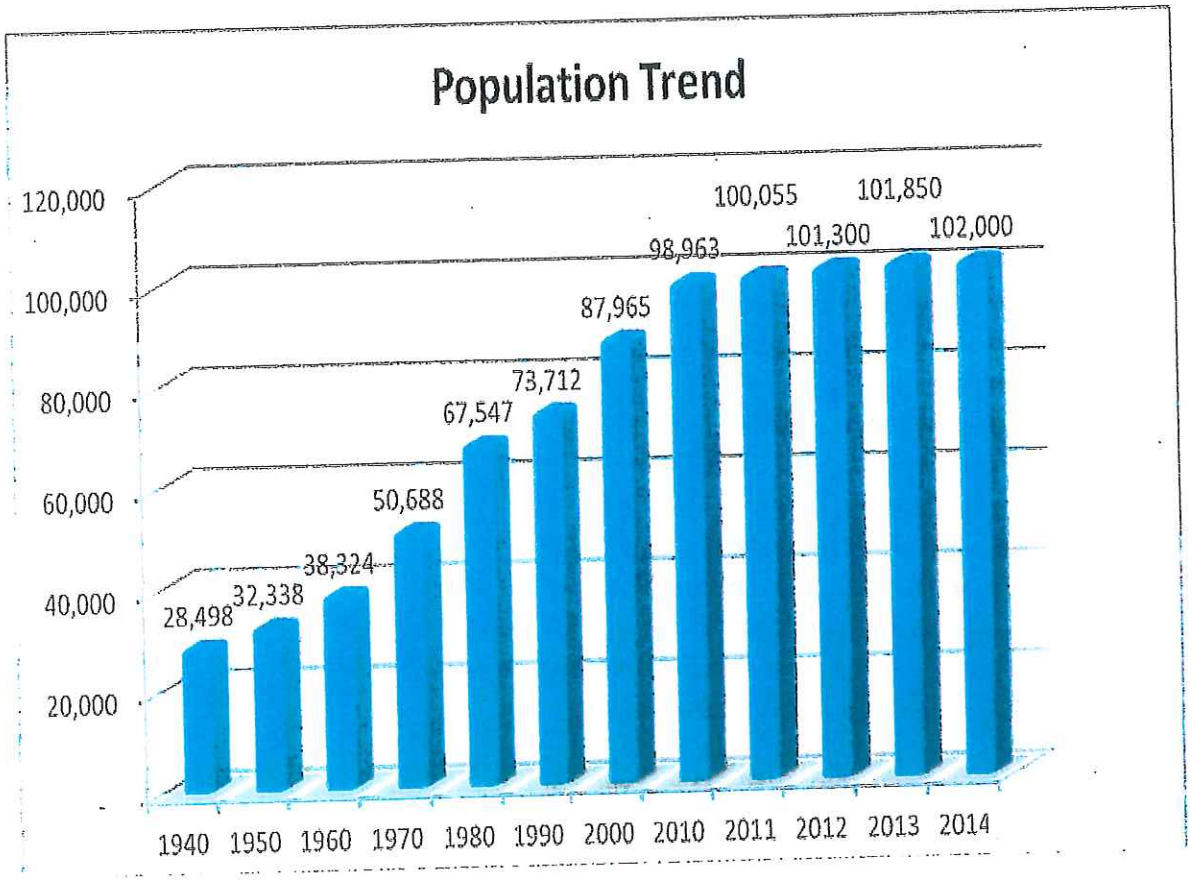
IV. To build trust with citizens. Citizens desire increase accountability and trust. Financial planning provides great accountability for how resources are used.

V. To comply with rating agency expectations. Financial planning is described by Standard and Poor's as one of the "top 10 management characteristics of highly rated credits."

FINANCIAL ENVIRONMENT ANALYSIS

Bradley County is a growing area of Tennessee despite the economic downturn which has affected many parts of our country. Business' as well as individuals recognize the tremendous value the County enjoys in its quality of life as demonstrated in our strong position financially and our future is bright due to the sound management practices that have enabled the County to maintain solid fund balances and reserves.

Bradley County has grown tremendously over the last five decades and the trend is expected to continue for many years. Currently, the County's estimated population is 98,963 as of the 2010 census with a projected population as of June 30, 2013 of 101,850.



The unemployment rate for the county as of June 2014 is 7.0 percent, which is slightly higher than the past year. The state's average unemployment rate is 7.4 percent and the national average is 6.1 percent. Inflationary trends in the region compare favorably to national indices.

With a changing financial environment and growing community responsibilities, particularly with the level property tax revenues growth over the last four years, the County's financial plan presents a challenging outlook over the next few years.

Based on the assumptions included in this plan, gap closure between projected revenues and expenditures over the planning horizon will require the county to be cognizant of financial conditions when making decisions and continue to make additional operational changes when possible. Such changes will require the County to continue to concentrate on a variety of core financial principles, as outlined below:

- **Revenues**
  - **A diversified revenue base is key to fiscal health. Continue to seek new revenue sources, balancing between those receiving the public benefit and those paying for the service.**
  - **Maintaining a diversified revenue base requires diligence. Adjust current fees when appropriate.**
  - **Effective governance is the result of effective partnerships. Ensure the State maintains its revenue sharing promises. County services mandated by another government should be funded by that government.**

- **Expenditures**
  - **Concentrate public services on those considered core County services and vital to the development of the community.**
  - **Seek innovative programs for delivering public services beyond current operating standards.**
  - **Educate State Legislators on the impact of new and pending State mandates, particularly as they relate to Public Safety.**
  - **Continue to see and implement opportunities to minimize growth in the jail population.**

REVENUE & EXPENDITURE FORECASTS

- **General Fund – 101**
- **Fire Fund – 125**
- **Pike Road Fund – 131**
- **General Debt Service Fund – 151**
- **Capital Projects Fund – 171**
- **Community Development Fund – 172**

BRADLEY COUNTY, TENNESSEE
GENERAL FUND - 101

LONG RANGE PLAN

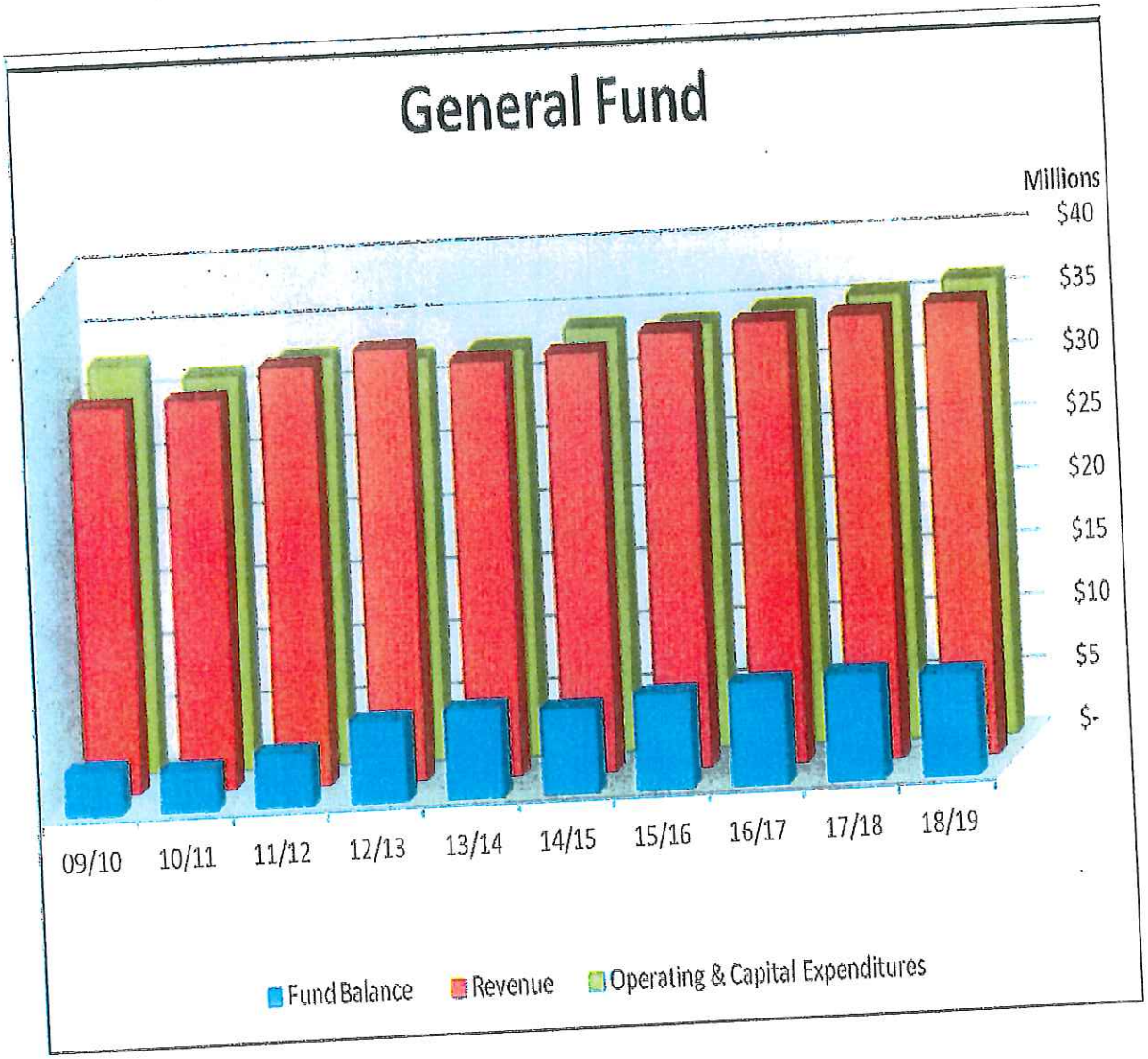
Account	REVENUE	Actual 2009-2010	Actual 2010-2011	Actual 2011/2012	Actual 2012/2013	Proj. Actual 2013/2014	Budget 2014/2015	Projection 2015/2016	Projection 2016/2017	Projection 2017/2018	Projection 2018/2019
40100	COUNTY PROPERTY TAXES	$ 8,710,235	$ 10,027,908	$ 10,030,796	$ 10,054,572	$ 9,959,743	$ 10,349,521	$ 10,256,162	$ 10,363,502	$ 10,460,493	$ 10,567,483
40110	Current Property Tax	0.5173	0.5173	0.5173	0.5173	0.5269	0.5404	0.5252	0.5489	0.5426	0.5426
	Property Tax Rate	276,257	282,182	301,247	356,781	382,174	580,000	586,070	591,555	597,606	603,718
40120	Trustee's Collections - Prior Yr	183,772	267,076	283,399	224,974	221,227	240,000	242,512	244,781	247,285	249,814
40130	Circuit/Clerk & Master Collections - Prior Yr	54,343	59,378	62,094	59,459	57,605	65,000	65,680	66,295	66,973	67,658
40140	Interest & Penalty	6,483	7,338	6,727	7,949	7,330	8,000	8,084	8,159	8,243	8,327
40161	Payments in Lieu of Taxes - T.V.A.	2,534	3,406	2,447	3,314	4,687	4,700	4,749	4,794	4,843	4,892
40162	Payments in Lieu of Taxes - Local Utilities	39,831	63,412	118,810	196,911	198,465	348,092	785,942	1,120,764	1,136,903	1,136,903
40163	Payments in Lieu of Taxes - Other	3,780,331	4,051,978	4,508,447	4,602,147	4,586,308	4,800,000	4,848,000	4,896,480	4,945,445	4,994,899
40210	Sales Tax	425,077	456,061	586,140	612,880	631,405	685,000	663,000	663,000	700,000	725,000
40220	Hotel/Motel Tax	509,361	439,520	478,330	459,028	456,345	540,000	565,000	565,000	565,000	565,000
40250	Litigation Tax	901,288	963,762	1,184,507	1,298,529	1,108,560	850,000	900,000	900,000	900,000	950,000
40270	Business Tax	0	0	0	0	9,898	4,500	4,500	4,500	4,500	4,500
40275	Mixed Drink-Tax	69,551	33,629	31,672	32,257	41,478	28,000	70,000	70,000	70,000	70,000
40320	Bank Excise Tax	300,090	327,285	340,654	349,770	344,232	350,000	340,000	340,000	340,000	345,000
40330	Wholesale Beer Tax	3,989	3,209	3,102	4,434	5,298	4,500	5,000	5,000	5,000	5,000
40350	Interstate Telecommunications Tax	284,770	328,746	661,620	362,884	408,740	373,500	430,000	430,000	430,000	430,000
41000	Licenses & Permits	594,410	588,286	666,439	665,016	652,454	657,409	590,000	590,000	590,000	590,000
42000	Court Fines, Forfeitures & Penalties	728,670	699,430	778,768	751,194	483,908	707,816	675,000	675,000	700,000	700,000
43100	General Service Charges	3,803,554	3,913,782	3,817,589	4,443,351	4,202,666	4,200,000	4,242,000	4,284,420	4,327,264	4,370,537
43120	Patient Charges (EMS)	772,882	876,383	1,005,675	838,986	508,570	412,017	675,000	675,000	675,000	675,000
44100	Other Local Revenues	2,371,732	2,280,525	2,521,097	2,629,465	2,490,218	2,477,022	2,400,000	2,400,000	2,500,000	2,500,000
45000	Fees from County Officials	2,131,144	2,001,258	2,100,119	2,038,646	2,002,198	2,194,726	2,200,000	2,200,000	2,200,000	2,200,000
46100	State of Tennessee Revenue	1,244,224	1,384,928	1,517,607	2,208,041	1,592,576	1,667,000	1,698,522	1,698,522	1,800,000	1,800,000
46915	State Prisoner Boarding	826,061	292,767	921,599	616,731	352,757	151,131	300,000	300,000	300,000	300,000
47000	Federal Government	1,630,931	1,359,048	1,096,444	1,201,048	1,406,505	1,437,188	1,643,703	1,643,703	1,643,703	1,643,703
48110	Federal Prisoner Boarding	465,947	320,058	356,904	277,722	290,495	295,852	500,000	500,000	500,000	500,000
48100	Other Governments & Citizens Groups	579,998	15,520	679	0	712,907	0	0	0	0	0
49000	Other Sources										
	Total Revenue	$ 30,697,465	$ 31,046,875	$ 33,382,912	$ 34,296,089	$ 33,118,750	$ 33,430,974	$ 34,698,924	$ 35,240,476	$ 35,718,257	$ 36,007,435
	Fund Balance, Beginning of year	5,462,934	3,661,891	3,332,414	4,337,857	6,536,352	7,193,513	6,811,073	7,685,742	8,277,163	8,511,671
	TOTAL AVAILABLE FUNDS	$ 36,160,399	$ 34,708,766	$ 36,715,326	$ 38,633,946	$ 39,655,102	$ 40,624,487	$ 41,509,997	$ 42,926,218	$ 43,995,420	$ 44,519,106
	Less: Expenditures	32,498,508	31,376,352	32,377,469	32,097,594	32,461,590	33,813,414	33,824,255	34,649,055	35,483,749	36,328,535
	FUND BALANCE, END OF YEAR	$ 3,661,891	$ 3,332,414	$ 4,337,857	$ 6,536,352	$ 7,193,513	$ 6,811,073	$ 7,685,742	$ 8,277,163	$ 8,511,671	$ 8,190,570
	(Unreserved Actual % of Expenditures)	11%	11%	13%	13%	12%	11%	16%	18%	18%	16%
	Unreserved Fund Balance				4,207,690	3,945,222	3,620,786	5,485,742	6,077,163	6,311,671	5,990,570
	Reserved Fund Balance	3,661,891	3,332,414	4,337,857	2,328,662	2,100,000	2,041,995	2,200,000	2,200,000	2,200,000	2,200,000

GENERAL FUND - 101		Actual 2009-2010	Actual 2010-2011	Actual 2011/2012	Actual 2012/2013	Proj. Actual 2013/2014	Budget 2014/2015	Projection 2015/2016	Projection 2016/2017	Projection 2017/2018	Projection 2018/2019
	EXPENSES										
51000	General Administration	2,130,000	2,151,256	2,521,318	2,396,974	2,323,283	2,423,394	2,268,348	2,268,348	2,268,348	2,268,348
52000	Finance	1,370,126	1,347,208	1,366,738	1,454,203	1,417,518	1,541,774	1,487,099	1,487,099	1,487,099	1,487,099
53000	Administration of Justice	3,079,787	3,086,732	3,128,965	3,227,548	3,289,852	3,203,249	3,305,123	3,305,123	3,305,123	3,305,123
54000	Public Safety	16,969,070	15,688,210	15,954,052	15,781,631	15,970,281	16,595,725	16,357,145	16,357,145	16,357,145	16,357,145
55000	Public Health & Welfare Programs	6,252,075	6,453,887	6,607,346	6,688,502	6,663,934	7,100,257	6,810,891	6,810,891	6,810,891	6,810,891
56000	Social, Cultural & Recreation	1,048,714	1,025,463	1,073,015	1,015,836	1,045,660	1,132,059	1,066,114	1,066,114	1,066,114	1,066,114
57000	Agriculture & Natural Resources	287,245	534,679	577,159	531,148	615,492	364,435	357,303	357,303	357,303	357,303
59000	Other Operations	1,361,491	1,088,917	1,148,876	1,001,752	1,135,570	1,452,521	1,357,132	1,357,132	1,357,132	1,357,132
	1% Inflation/Non-Salaried Expenses (Accumulative)							330,092	660,183	990,275	1,320,366
	2% Raises & Benefits (Accumulative)							485,008	979,717	1,484,319	1,999,014
	TOTAL EXPENDITURES	$ 32,498,508	$ 31,376,352	$ 32,377,469	$ 32,097,594	$ 32,461,590	$ 33,813,414	$ 33,824,255	$ 34,649,055	$ 35,483,749	$ 36,328,535

3% Projected Growth in Property Tax 20142015
2% Projected Growth in Property Tax each year 2015/2016 - 2018/2019

1% Projected Growth in Sales Tax each year 2014/2015 - 2018/2019
1% Projected Growth in Patient Fees each year 2014/2015 - 2018/2019

Fund Balance Reserve Growth from 11% to 15% to meet Fund Cash Flow Needs
Pilot Reallocation 2 ¢



While weathering some of the worst economic times in almost 80 years, Bradley County even with no revenue growth but with careful use of available funds (fund balances and current year revenues), was able to manage the allocation of expenditures to insure normal operations of services to our citizens.

In the worst years (2009/2010 and 2010/2011) and even though Bradley County employees did not see any increases in salaries, there were no lay-offs resulting from this financial challenge and no tax increase and no reduction in services to our community.

BRADLEY COUNTY, TENNESSEE LONG RANGE PLAN

FIRE FUND - 121 & 127

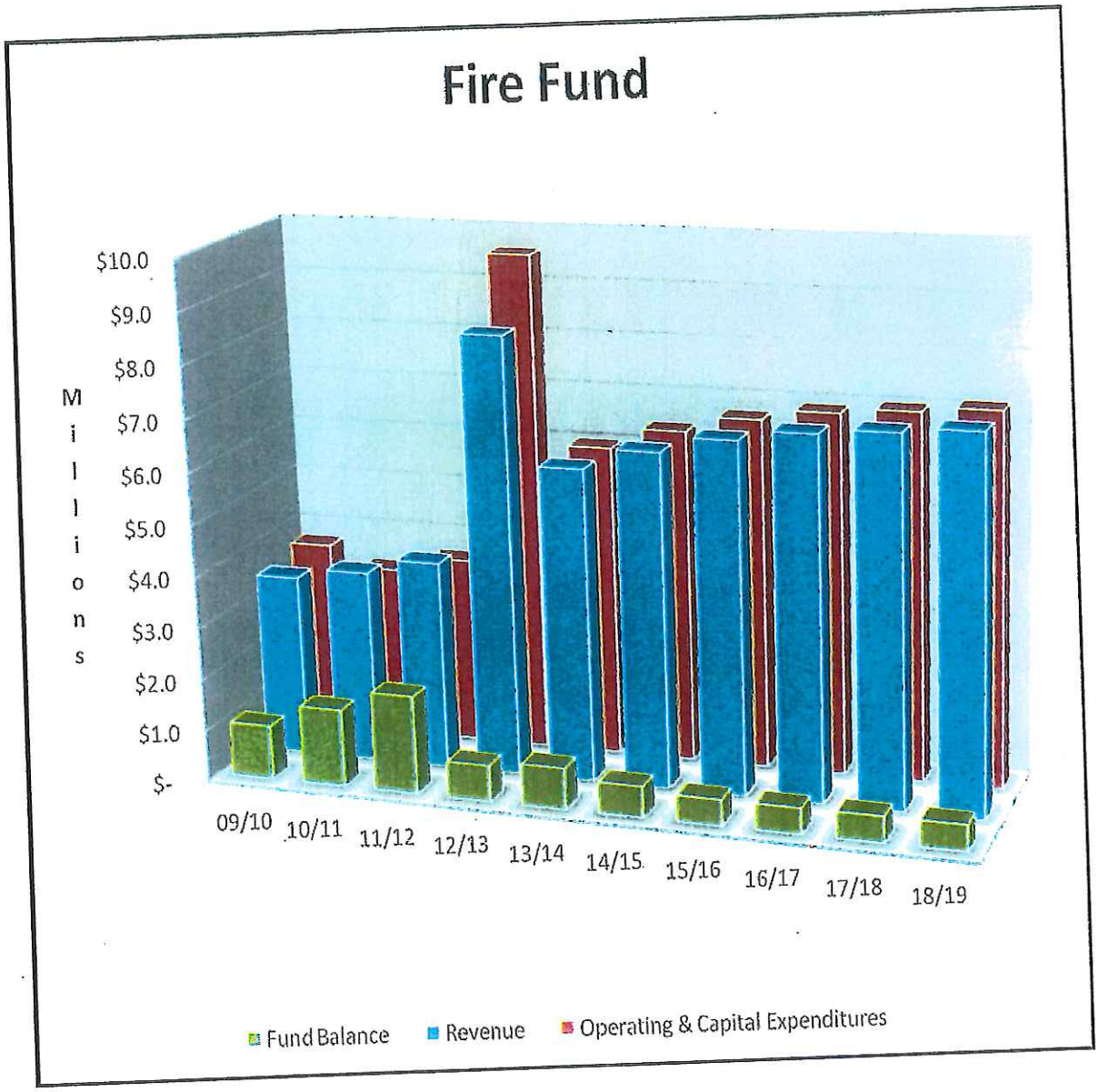
	Actual 2009/2010	Actual 2010/2011	Actual 2011/2012	Actual 2012/2013	Proj. Actual 2013/2014	Budget 2014/2015	Projection 2015/2016	Projection 2016/2017	Projection 2017/2018	Projection 2018/2019
REVENUE										
Outside Fringe Fire Tax	1,528,163	1,554,766	1,531,221	1,553,563	1,557,359	1,222,731	1,362,426	1,389,674	1,417,468	1,431,643
Property Tax Rate	0.3356	0.3356	0.3356	0.3356	0.3440	0.3440	0.3440	0.3440	0.3440	0.3440
Inside Fringe Fire Tax	1,654,322	1,664,664	1,669,713	1,700,925	1,707,544	2,133,332 (6)	2,179,183	2,222,767	2,267,223	2,289,895
Property Tax Rate	0.4070	0.4070	0.4070	0.4070	0.4212	0.4212	0.4212	0.4212	0.4212	0.4212
Other Revenue	15,000	11,400	35,094	3,726,350	452,027	-	-	-	-	-
1% Growth (Inside Fringe)	-	-	-	-	-	-	21,792	22,228	22,672	22,899
1% Growth (Outside Fringe)	-	-	-	-	-	-	13,624	13,897	14,175	14,316
Prior Yr Collections	442,589	503,180	532,544	489,522	440,470	507,050	500,000	500,000	490,000	526,600
Payments in Lieu of Taxes - Other	20,505	21,535	21,327	56,308	54,783	193,938 (7)	202,990	287,463	297,463	307,463
Disaster Relief	-	-	159,713	-	-	-	-	-	-	-
Grant Dep. To Fund 125 in error	(194,675)	-	-	-	-	-	-	-	-	-
Transfer from Fund 127	-	-	-	850,000	1,806,538	2,353,216	2,424,975	2,468,995	2,513,896	2,536,795
Contributions	25,000	25,000	25,020	25,000	30,154	25,000	25,000	25,000	25,000	25,000
Total Revenue	$3,490,904	$3,780,545	$3,974,632	$ 8,401,668	$6,048,875	$6,435,268	$6,729,990	$6,930,023	$7,047,896	$ 7,154,611
Fund Balance, Beginning of Year	1,275,149	1,089,879	1,536,984	1,910,321	699,347	785,043	579,100	509,948	515,170	515,228
Total Available Funds	$4,766,053	$4,870,424	$5,511,616	$10,311,989	$6,748,221	$7,220,310	$7,309,089	$7,439,971	$7,563,067	$ 7,669,839
Less: Expenditures	3,676,175	3,333,438	3,601,296	9,612,642	5,963,178	6,641,210	6,799,142	6,924,801	7,047,839	7,155,502
FUND BALANCE, END OF YEAR	**$1,089,878**	**$1,536,986**	**$1,910,321**	**$ 699,347**	**$ 785,043**	**$ 579,101**	**$ 509,948**	**$ 515,169**	**$ 515,229**	**$ 514,337**
Reserve Required (10%) (Fund 121 Only)	90,821	73,631	86,991	374,168	407,464	424,899	432,917	441,081	448,894	457,371
Actual Fund 121 Reserve	57.4%	96.0%	97.6%	9.0%	17.2%	11.8%	10.0%	9.9%	9.7%	9.5%

FIRE FUND - 121 & 127

EXPENDITURES	1,504,125	1,482,794	1,779,096	3,065,420	3,725,826	3,952,681	3,958,681	4,036,955	4,116,794	4,198,230
2% Inflation/Non-Salaried Expenses	-	-	-	-	-	-	14,230	14,515	14,805	15,101
2% Raise & Benefits	-	-	-	-	-	-	64,043	65,324	66,631	67,963
Capital Purchases	-	-	-	-	-	-	-	-	-	-
FEMA Grant Buildings Cost	-	-	-	1,123,209	-	-	-	-	-	-
Debt Building/Trucks/Equipment	-	-	-	2,882,000	-	-	-	-	-	-
Land on Georgetown Road		28,444								
Fund Bal. - Buildings, Truck & Equip	-	-	-	441,828 (2)	173,940 (2)	-	-	-	-	-
Engine & Equipment	350,000 (1)	-	-	-	-	125,000 (4)	125,000 (4)	125,000 (4)	125,000 (4)	125,000 (4)
Transfers to Debt Service	-	-	-	9,666 (3)	213,413 (3)	210,313 (3)	212,213 (3)	214,013 (3)	210,713 (3)	212,413 (3)
City Contract	1,822,050	1,822,200	1,822,200	1,062,950 (5)	-	-	-	-	-	-
Prior Year Collections to City	-	-	-	177,569	-	-	-	-	-	-
Inside Fringe/Transfer	-	-	-	850,000	1,850,000	2,353,216	2,424,975	2,468,995	2,513,896	2,536,795
Total Expenditures	**3,676,175**	**3,333,438**	**3,601,296**	**9,612,642**	**5,963,178**	**6,641,210**	**6,799,142**	**6,924,801**	**7,047,839**	**7,155,502**

CAPITAL PROJECTS - Debt Service	
3 Engines ($478,447 each)	1,435,341
3 Tankers ($215,990 each)	647,970
Buildings	1,262,457
	3,345,768
Plus 2% Contingency	67,000
Less Budgeted Amount	(530,768)
Total Additional Capital	2,882,000 (3)

(1) Truck purchased
(2) Toward Building - $530,768; Back-up Truck - $60,000; Other - $25,000
(3) $2.882,000 Loan (15 yrs at 1.9%)
(4) Set aside to replace "truck" every 3rd year.
(5) Seven Payments June through December (paid one month behind)
(6) Fringe Area is expanded to be 5 miles from Paid Station.
2% Property Tax Growth 2015/2016 - 2018/2019.
(7) First year of Wacker



Fiscal year 2012/2013 began the build-up of the Bradley County Fire Department as the fire contract with the City ended 6/30/2013. This included the hiring of 39 new employees and building and equipping three additional stations.

The plan is for revenue to exceed expenses by 2018/2019 with a gradual increase in fund balances, with a few exceptions, to account for the additional responsibilities in covering the entire County outside the city limits.

BRADLEY COUNTY, TENNESSEE
PIKE ROAD FUND - 131

LONG RANGE PLAN

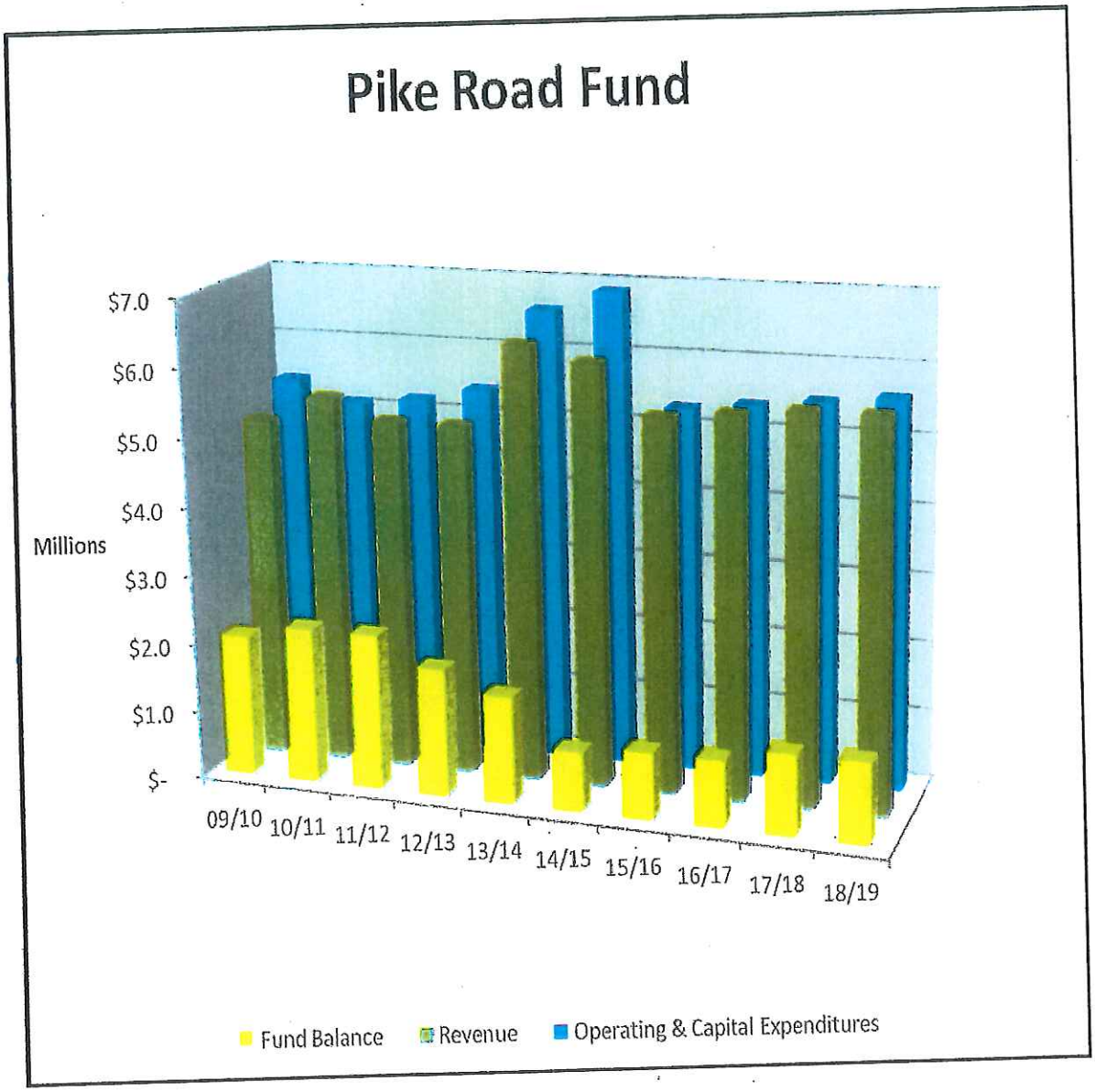
Account		Actual 2009-2010	Actual 2010-2011	Actual 2011/2012	Actual 2012/2013	Proj. Actual 2013/2014	Budget 2014/2015	Projection 2015/2016	Projection 2016/2017	Projection 2017/2018	Projection 2018/2019
40100	COUNTY PROPERTY TAXES										
40110	Current Property Tax	$ 2,412,425	$ 2,448,346	$ 2,449,055	$ 2,454,865	$ 2,500,335	$ 2,528,010	$ 2,627,338	$ 2,629,131	$ 2,679,691	$ 2,730,251
	Property Tax Rate	0.1263	0.1263	0.1263	0.1263	0.1287	0.1320	0.1234	0.1294	0.1279	0.1279
40120	Trustee's Collections - Prior Yr	76,592	77,986	73,551	87,109	85,000	88,000	88,060	89,754	92,000	93,736
40130	Circuit/Clerk & Master Collections - Prior Yr	50,154	65,116	69,193	55,272	50,000	40,000	40,027	40,797	55,000	56,038
40140	Interest & Penalty	13,948	15,993	15,158	15,487	12,600	11,400	11,408	11,627	11,847	12,070
40161	Payments in Lieu of Taxes - T.V.A.	1,792	1,792	1,792	1,642	1,720	1,720	1,721	1,754	1,787	1,821
40162	Payments in Lieu of Taxes - Local Utilities	700	832	597	809	600	800	801	816	831	847
40163	Payments in Lieu of Taxes - Other	11,014	15,868	29,008	48,076	58,148	58,148	85,025	173,790	173,790	173,790
40320	Bank Excise Tax	19,222	8,210	7,733	7,876	7,000	7,000	7,000	7,000	7,000	7,000
44130	Sale of Materials & Supplies	4,641	1,774	10,204	5,874	2,000	2,000	400	400	400	400
44170	Miscellaneous Refunds	173,951	359,919	19,873	8,898	200	100	310	310	310	310
44530	Sale of Equipment	0	0	0	0	0	0	0	0	0	0
44990	Misc. Local Revenues	10,734	8,508	10,140	12,245	9,000	9,000	13,500	13,500	13,500	13,500
46410	State Bridge Program Grant	84,081	82,710	1,330	146,200	900,000	375,829	300,000	300,000	300,000	300,000
46420	State Aid Progrm	0	0	0	0	466,726	824,794	0	0	0	0
46430	State Litter Program Grant	46,708	46,708	64,956	64,365	55,100	55,000	46,000	46,000	46,000	46,000
46820	Income Tax	12,088	13,858	12,157	18,381	6,000	6,000	14,000	14,000	14,000	14,000
46851	State Revenue Sharing - TVA	67,613	69,167	74,608	73,823	60,000	60,000	40,000	40,000	40,000	40,000
46920	Gasoline & Motor Fuel Tax	2,015,261	2,067,516	2,053,532	2,047,982	2,002,045	2,002,045	2,022,065	2,042,286	2,062,709	2,083,336
46930	Petroleum Special Tax	70,645	70,645	71,406	71,406	70,798	70,798	70,700	70,700	70,700	70,700
47230	Disaster Relief	0	0	168,525	0	0	0	0	0	0	0
49700	Insurance Recovery	0	0	0	0	12,903	100	0	0	0	0
	Total Revenue	$ 5,071,569	$ 5,354,948	$ 5,132,818	$ 5,120,310	$ 6,300,175	$ 6,140,744	$ 5,368,355	$ 5,481,865	$ 5,569,565	$ 5,643,799
	Fund Balance, Beginning of year	2,387,690	2,101,643	2,332,073	2,255,066	1,941,708	1,647,721	899,892	984,612	1,084,358	1,173,320
	TOTAL AVAILABLE FUNDS	$ 7,459,259	$ 7,456,591	$ 7,464,891	$ 7,375,376	$ 8,241,883	$ 7,788,465	$ 6,268,247	$ 6,466,477	$ 6,653,923	$ 6,817,118
	Less: Expenditures	5,357,616	5,124,518	5,209,825	5,433,668	6,594,162	6,888,572	5,283,635	5,382,119	5,480,603	5,579,088
	FUND BALANCE, END OF YEAR	$ 2,101,643	$ 2,332,073	$ 2,255,066	$ 1,941,708	$ 1,647,721	$ 899,892	$ 984,612	$ 1,084,358	$ 1,173,320	$ 1,238,031
	Reserve Requirement (7% of Expenditures)					461,591	482,200	369,854	376,748	383,642	390,536

PIKE ROAD FUND - 131

		Actual 2009-2010	Actual 2010-2011	Actual 2011/2012	Actual 2012/2013	Proj. Actual 2013/2014	Budget 2014/2015	Projection 2015/2016	Projection 2016/2017	Projection 2017/2018	Projection 2018/2019
61000	Administration	459,129	436,174	422,163	447,094	494,772	513,337	504,481	504,481	504,481	504,481
62000	Highway & Bridge Maintenance	3,002,118	2,591,747	2,783,335	2,769,594	2,218,972	2,358,910	2,592,000	2,592,000	2,592,000	2,592,000
63100	Operation & Maintenance of Equipment	418,986	507,065	512,701	582,007	596,810	602,544	481,073	481,073	481,073	481,073
63400	Quarry Operations	0	0	0	0	8,000	100	100	100	100	100
64000	Litter & Trash Collection	80,433	83,216	105,174	100,767	103,748	104,108	91,011	91,011	91,011	91,011
65000	Other Charges	150,054	156,591	157,129	162,268	181,015	194,967	170,320	170,320	170,320	170,320
66000	Employee Benefits	686,668	703,533	746,725	770,742	862,270	801,480	817,075	817,075	817,075	817,075
68000	Capital Outlay	292,318	259,463	207,714	319,140	1,832,000	1,955,816	260,000	260,000	260,000	260,000
91200	Bridge Renovations & Replacements	267,910	386,729	274,884	282,056	296,575	357,310	269,091	269,091	269,091	269,091
	1% Inflation/Non-Salaried Expenses (Accumulative)							50,153	100,306	150,459	200,613
	2% Raises & Benefits (Accumulative)							48,331	96,662	144,993	193,324
	TOTAL EXPENDITURES	$ 5,357,616	$ 5,124,518	$ 5,209,825	$ 5,433,668	$ 6,594,162	$ 6,888,572	$ 5,283,635	$ 5,382,119	$ 5,480,603	$ 5,579,088

3% Projected Growth in Property Tax 2014/2015
2% Projected Growth in Property Tax each year 2015/2016 - 2018/2019
1% Projected Growth in Gasoline & Motor Fuel Tax 2013/2014 - 2018/2019

0.0086 ¢ Reallocated due to Pilot



2014/2015 shows an increase in highway and bridge maintenance as well as minor capital purchases which had been delayed in prior years due to budget restraints.

Ongoing projections show revenues outperforming expenditures allowing for growth in the Road Department fund balance.

RADLEY COUNTY, TENNESSEE

ENERAL DEBT SERVICE - 151

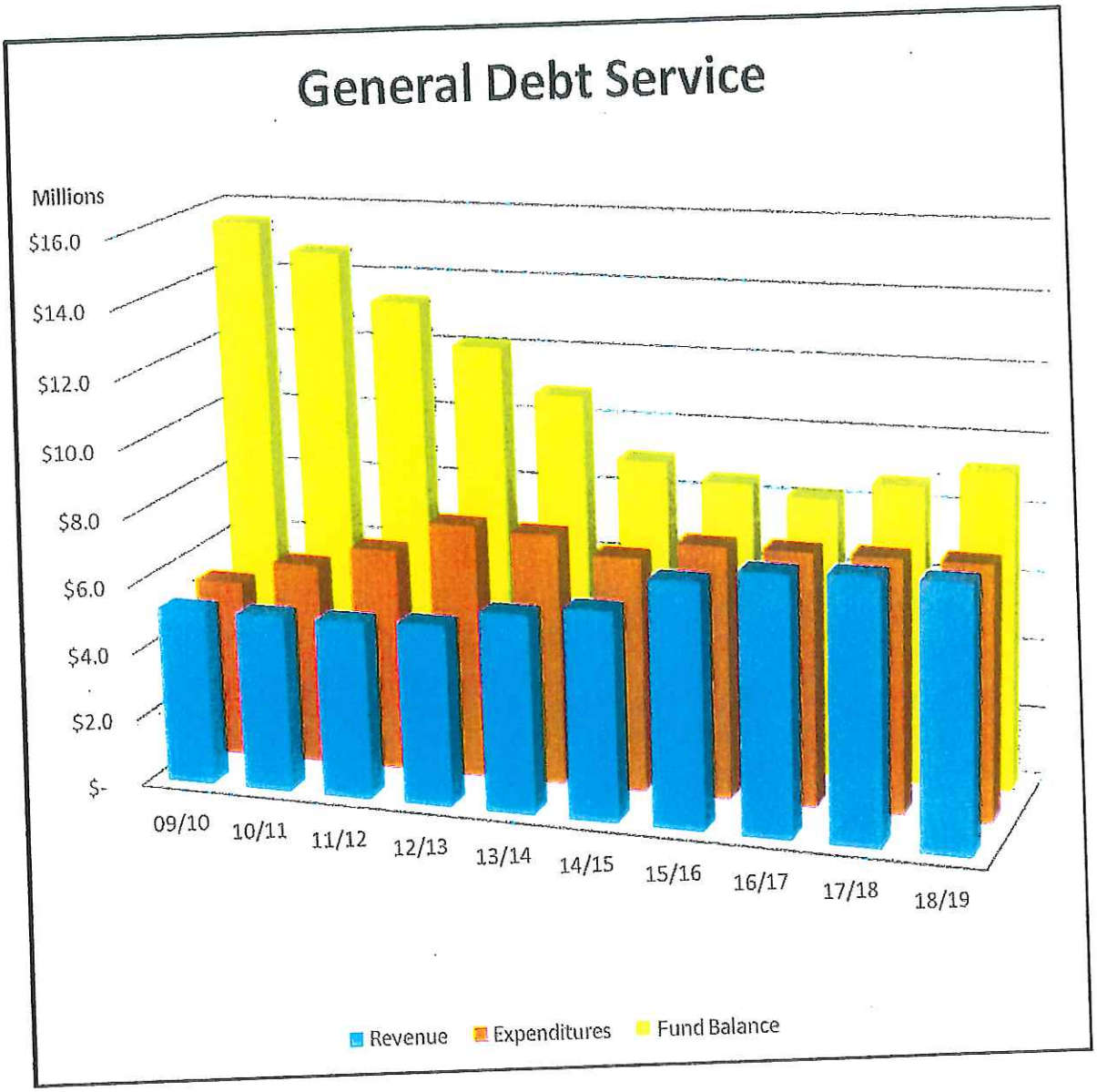
LONG RANGE PLAN

		Actual 2009/2010	Actual 2010/2011	Actual 2011/2012	Actual 2012/2013	Proj. Actual 2013/2014	Budget 2014/2015	1 Projection 2015/2016	2 Projection 2016/2017	Projection 2017/2018	Projection 2018/2019
40110	Current Property Tax	$ 4,447,546	$ 4,371,352	$ 4,331,146	$ 4,382,996	$ 4,341,882	$ 4,512,115	$ 5,485,564	$ 5,689,306	$ 5,694,870	$ 5,700,434
	Property Tax Rate	0.2355	0.2255	0.2255	0.2255	0.2297	0.2356	0.2749	0.2852	0.3241	0.3235
40120	Trustee's Collections - Prior Year	200,184	145,414	173,271	141,206	166,598	211,000	220,000	220,000	225,000	225,000
40130	Circuit/Clerk & Master Collections - Prior Year	78,567	116,399	123,539	98,685	96,444	120,000	125,000	125,000	130,000	130,000
40140	Interest and Penalty	29,170	29,576	27,070	40,245	25,111	30,000	30,000	35,000	35,000	35,000
40161	Payments in Lieu of Taxes - T.V.A.	3,341	3,199	2,932	3,465	3,196	3,000	3,000	3,000	3,000	3,000
40162	Payments in Lieu of Taxes - Local Utilities	15,670	1,485	1,067	1,445	2,043	2,000	2,000	2,000	2,000	2,000
40163	Payments in Lieu of Taxes - Other	20,695	28,594	51,791	85,837	86,532	151,749	555,523	685,903	1,274,914	1,274,914
40320	Bank Excise Tax	35,841	14,659	13,806	14,061	18,082	12,000	12,000	12,000	12,000	12,000
44110	Investment Income	0	6,667	0	0	1,836	0	0	0	0	0
44170	Miscellaneous Refund	7,961	0	0	148,446	0	0	0	0	0	0
44570	Contributions & Gifts	0	0	0	0	0	0	0	0	0	0
44570	Jones - Bradley/Walker Valley Wrestling Fac	13,267	13,267	0	0	0	0	0	0	0	0
46820	Hall Income Tax	21,565	24,742	21,705	32,805	18,066	25,000	25,000	25,000	25,000	25,000
46851	State Revenue Sharing - T.V.A.	126,071	123,494	133,208	131,806	128,074	124,000	128,000	129,000	130,000	131,000
48100	Payments to Refunded Debt Escrow Agent	0	0	0	4,255,000	0	0	0	0	0	0
49400	Refunding Debt Issued	0	0	0	(4,340,000)	0	0	0	0	0	0
47715	Tax Credit Bond Rebate	237,277	327,278	327,278	313,041	303,714	313,041	313,041	313,041	313,041	313,041
49800	Transfers From Other Funds	237,125	0	5,349	201,371	260,793	210,313	212,213	214,013	210,313	212,413
	Total Revenue	$ 5,474,280	$ 5,206,126	$ 5,212,162	$ 5,510,409	$ 5,452,371	$ 5,714,218	$ 7,111,341	$ 7,453,263	$ 8,055,138	$ 8,063,802
	Fund Balance, Beginning Of Year	$ 15,371,989	$ 15,525,054	$ 14,651,566	$ 13,257,870	$ 12,086,882	$ 10,812,528	$ 8,992,172	$ 8,444,294	$ 8,233,321	$ 8,736,276
	TOTAL AVAILABLE FUNDS	$ 20,846,269	$ 20,731,180	$ 19,863,728	$ 18,768,279	$ 17,539,252	$ 16,526,746	$ 16,103,514	$ 15,897,557	$ 16,288,458	$ 16,800,079
	ess: Total Expenditure & Transfers	5,321,215	6,079,614	6,605,858	6,681,397	6,726,724	7,534,574	7,659,220	7,664,236	7,552,182	7,647,705
	FUND BALANCE, END OF YEAR	$ 15,525,054	$ 14,651,566	$ 13,257,870	$ 12,086,882	$ 10,812,528	$ 8,992,172	$ 8,444,294	$ 8,233,321	$ 8,736,276	$ 9,152,374
	Reserve Requirement (13 months of Debt Expense)				7,133,087	7,184,043	8,024,432	8,133,578	8,135,500	8,011,649	8,115,132

GENERAL DEBT SERVICE - 151	Actual 2009/2010	Actual 2010/2011	Actual 2011/2012	Actual 2012/2013	Proj. Actual 2013/2014	Budget 2014/2015	Projection 2015/2016	Projection 2016/2017	Projection 2017/2018	Projection 2018/2019
OTHER CHARGES	$ 97,834	$ 95,744	$ 98,690	$ 97,009	$ 95,300	$ 127,406	$ 151,302	$ 154,544	$ 156,814	$ 156,814
GENERAL GOVERNMENT DEBT SERVICE										
Principal	$ 601,493	$ 865,421	$ 666,894	$ 694,012	$ 885,700	$ 899,935	$ 936,838	$ 991,288	$ 1,034,357	$ 1,457,286
Interest	403,659	245,754	231,861	260,992	308,910	393,525	353,178	311,136	266,522	219,753
Other Debt Service (Fees)	193,192	250,163	239,368	133,487	64,396	250,000	250,000	250,000	250,000	250,000
Total General Government Debt Service	$ 1,198,344	$ 1,361,338	$ 1,138,123	$ 1,088,491	$ 1,259,006	$ 1,543,460	$ 1,540,016	$ 1,552,424	$ 1,550,879	$ 1,927,039
EDUCATION DEBT SERVICE										
Principal	$ 1,822,556	$ 2,123,628	$ 2,892,155	$ 3,190,134	$ 3,235,729	$ 3,310,065	$ 3,493,162	$ 3,618,712	$ 3,750,643	$ 3,617,714
Interest	2,040,413	1,897,642	1,901,354	1,920,767	1,977,773	1,953,643	1,874,740	1,738,557	1,493,846	1,346,139
Other Debt Service (Fees)	162,068	601,262	575,536	384,996	158,916	600,000	600,000	600,000	600,000	600,000
Total Education Debt Service	$ 4,025,037	$ 4,622,532	$ 5,369,045	$ 5,495,897	$ 5,372,418	$ 5,863,708	$ 5,967,902	$ 5,957,268	$ 5,844,489	$ 5,563,852
TOTAL EXPENDITURES	$ 5,321,215	$ 6,079,614	$ 6,605,858	$ 6,681,397	$ 6,726,724	$ 7,534,574	$ 7,659,220	$ 7,664,236	$ 7,552,182	$ 7,647,705

3% Projected Growth in Property Tax 20142015
2% Projected Growth in Property Tax each year 2015/2016 - 2018/2019

1 Moved 4¢ From Community Development
2 Moved 1¢ From Community Development



Beginning in 2010/2011 a portion of property tax revenue was moved out of Debt Service Fund and moved to Community Development Fund to fund ongoing commitments. This allowed a reduction of fund balance in Debt Service to be more in line with the recommendations of our auditors and to prevent an arbitrage situation with the IRS.

In 2015/2016, 2017/2018 and 2018/2019 the property tax revenue will be moved back to Debt Service Fund to assure debt payments will be fully funded.

BRADLEY COUNTY, TENNESSEE
LONG RANGE PLAN

CAPITAL PROJECTS FUND - 171

Account		Actual 2009-2010	Actual 2010/2011	Actual 2011/2012	Actual 2012/2013	Proj. Actual 2013/2014	Budget 2014/2015	Projection 2015/2016	Projection 2016/2017	Projection 2017/2018	Projection 2018/2019
40100	COUNTY PROPERTY TAXES	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 109,001	$ 0	$ 0
40110	Current Property Tax	-	-	-	-	-	-	-	0.0570	-	-
	Property Tax Rate										
40120	Trustee's Collections - Prior Yr	53,674	0	0	0	0	0	0	0	0	0
40130	Circuit/Clerk & Master - Prior Yr	0	0	0	0	0	0	0	0	0	0
40140	Interest & Penalty	8,760	0	0	0	0	0	0	0	0	0
40161	Payments in Lieu of Taxes - T.V.A.	0	0	0	0	0	0	0	0	0	0
40162	Payments in Lieu of Taxes - Local Utilities	0	0	0	0	0	0	0	0	0	0
40163	Payments in Lieu of Taxes - Other	1,264	0	0	0	0	0	0	0	0	0
40320	Bank Excise Tax	0	0	0	0	0	0	0	0	0	0
44110	Investment Income	347,262	245,371	121,276	108,725	100,677	72,000	100,000	100,000	100,000	100,000
44170	Misc. Refunds	0	28,531	0	0	0	0	0	0	0	0
44570	Contributions & Gifts (HCI)	0	48,650	0	0	0	0	0	0	0	0
46820	Income Tax	0	0	0	0	0	0	0	0	0	0
46851	State Revenue Sharing - TVA	0	0	0	0	0	0	0	0	0	0
46980	Other State Grants-Recreation	0	0	0	56,703	0	254,947	0	0	0	0
	Total Revenue	$ 410,960	$ 322,552	$ 121,276	$ 165,428	$ 100,677	$ 326,947	$ 100,000	$ 209,001	$ 100,000	$ 100,000
	Fund Balance, Beginning of year	5,058,535	5,108,677	3,090,459	2,595,087	2,431,492	399,742	170,742	248,142	454,143	552,143
	TOTAL AVAILABLE FUNDS	$ 5,469,495	$ 5,431,229	$ 3,211,735	$ 2,760,515	$ 2,532,169	$ 726,689	$ 270,742	$ 457,143	$ 554,143	$ 652,143
	Less: Expenditures	360,818	2,340,770	616,648	329,023	2,132,427	555,947	22,600	3,000	2,000	2,000
	FUND BALANCE, END OF YEAR	$ 5,108,677	$ 3,090,459	$ 2,595,087	$ 2,431,492	$ 399,742	$ 170,742	$ 248,142	$ 454,143	$ 552,143	$ 650,143

CAPITAL PROJECTS FUND - 171		Actual 2009-2010	Actual 2010/2011	Actual 2011/2012	Actual 2012/2013	Proj. Actual 2013/2014	Budget 2014/2015	Projection 2015/2016	Projection 2016/2017	Projection 2017/2018	Projection 2018/2019
91110	General Administration Projects	0	21,938	16,315	6,300	0	0	0	0	0	0
91130	Public Safety Projects (Sheriff)	0	184,060	242,933	82,077 •3	44,080 •2	0	0	0	0	0
91140	Public Health & Welfare Projects (EMS)	142,596	334,386	244,679	81,754 1*	75,000 1*	0	0	0	0	0
91150	Social, Cultural & Recreation Projects	34,078	474,913	104,032	200	12,335	254,947	0	0	0	0
91190	Other General Government Projects (Wacker)	0	895,950	0	157,005	2,000,000	300,000	20,000	0	0	0
91200	Highway & Street Capital Projects	178,752	427,071	7,415	585	0	0	0	0	0	0
	Total Capital Projects	$ 355,426	$ 2,338,318	$ 615,374	$ 327,921	$ 2,131,415	$ 554,947	$ 20,000	$ 0	$ 0	$ 0
58400	OTHER CHARGES										
510	Trustee's Commission	$ 5,392	$ 2,452	$ 1,275	$ 1,101	$ 1,012	$ 1,000	$ 2,600	$ 3,000	$ 2,000	$ 2,000
	TOTAL EXPENDITURES	$ 360,818	$ 2,340,770	$ 616,648	$ 329,023	$ 2,132,427	$ 555,947	$ 22,600	$ 3,000	$ 2,000	$ 2,000

Indicates a Property Tax Rate Change
Moved 1/2¢ from Community Development

•2 Two Patrol Cars
•3 Three Patrol Cars
•4 Four Patrol Cars
•6 Six Patrol Cars
1* One EMS Rechassis
2* Two EMS Rechassis

BRADLEY COUNTY, TENNESSEE
LONG RANGE PLAN
COMMUNITY DEVELOPMENT FUND - 172

Account		1 Actual 2009/2010	2 Actual 2010-2011	Actual 2011/2012	Actual 2012/2013	Proj. Actual 2013/2014	Budget 2014/2015	3 Projection 2015/2016	4 Projection 2016/2017	5 Projection 2017/2018	Projection 2018/2019
40100	COUNTY PROPERTY TAXES	$ 1,915,805	$ 959,997	$ 960,351	$ 971,844	$ 962,129	$ 999,713	$ 242,830	$ 133,829	$ 0	$ 0
40110	Current Property Tax	0.1000	0.0500	0.0500	0.0500	0.0509	0.0522	0.0984	0.0351	-	-
	Property Tax Rate	0	83,504	38,314	34,485	36,939	50,000	84,000	75,000	0	0
40120	Trustee's Collections - Prior	37,596	35,104	27,392	21,881	21,371	20,000	35,000	27,490	0	0
40130	Circuit/Clerk & Master Collections - Prior Years	2,032	11,464	6,005	5,749	5,568	6,000	12,000	9,000	0	0
40140	Interest & Penalty	1,304	709	650	768	708	1,000	1,000	0	0	0
40161	Payments in Lieu of Taxes - T.V.A.	556	329	236	320	453	500	500	0	0	0
40162	Payments in Lieu of Taxes - Local Utilities	7,306	7,601	11,484	19,033	19,172	40,541	15,000	0	0	0
40163	Payments in Lieu of Taxes - Other	0	0	0	0	0	0	1,920,820	733,066	0	0
40163	Payments in Lieu of Taxes - Pilot Growth (Reallocated)	15,265	3,250	3,061	3,118	4,007	2,000	4,250	0	0	0
40320	Bank Excise Tax	0	0	791,961	0	0	0	0	0	0	0
44570	Contributions & Gifts - Amazon	4,694	5,486	4,813	7,269	4,003	5,500	360	0	0	0
46820	Income Tax	53,694	40,737	29,536	29,225	28,380	40,000	4,500	0	0	0
46851	State Revenue Sharing - TVA	0	0	2,800,035	0	0	0	0	0	0	0
46980	Other State Grants - Amazon	0	0	20,609	0	0	0	0	0	0	0
48140	Contracted Services										
	Total Revenue	$ 2,038,252	$ 1,148,183	$ 4,694,446	$ 1,093,691	$ 1,082,731	$ 1,165,254	$ 2,320,260	$ 978,385	$ 0	$ 0
49000	OTHER SOURCES	$ 0	$ 50,000	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
49800	Transfers from Other Funds	$ 0	$ 50,000	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
	Total Other Sources	$ 2,038,252	$ 1,198,183	$ 4,694,446	$ 1,093,691	$ 1,082,731	$ 1,165,254	$ 2,320,260	$ 978,385	$ 0	$ 0
	Total Revenues & Other Sources	409,749	1,097,836	1,854,067	1,636,889	1,124,094	1,064,295	235,682	773,366	(0)	(0)
	Fund Balance, Beginning of year	$ 2,448,001	$ 2,296,019	$ 6,548,513	$ 2,730,580	$ 2,206,825	$ 2,229,549	$ 2,555,942	$ 1,751,751	$ (0)	$ (0)
	TOTAL AVAILABLE FUNDS	1,350,165	441,952	4,911,624	1,606,486	1,142,529	1,993,867	1,782,576	1,751,751	0	0
	Less: Expenditures	$ 1,097,836	$ 1,854,067	$ 1,636,889	$ 1,124,094	$ 1,064,295	$ 235,682	$ 773,366	$ (0)	$ (0)	$ (0)
	FUND BALANCE, END OF YEAR										

COMMUNITY DEVELOPMENT FUND - 172		Actual 2009/2010	Actual 2010-2011	Actual 2011/2012	Actual 2012/2013	Proj. Actual 2013/2014	Budget 2014/2015	Projection 2015/2016	Projection 2016/2017	Projection 2017/2018	Projection 2018/2019
58000	OTHER OPERATIONS	1,000,000	178,761	721,239	0	0	0	0	0	0	0
58120	Industrial Development (Whirlpool)	0	6,250	43,750	0	1,000,000	597,045	0	0	0	0
58120	Industrial Development (Wacker)	0	0	74,437	999,423	0	0	0	0	0	0
58120	Industrial Development (Interchange - South)	0	0	0	0	112,023	814,117	0	0	0	0
58120	Industrial Development (Interchange - North)	0	0	35,788	24,212	0	0	0	0	0	0
58120	Industrial Development (Strategic Plan - Grant Match)	0	0	999,135	0	0	0	0	0	0	0
58120	Industrial Development (Benton Pk/Durkee Rd))	310,538	234,810	0	0	0	0	1,000,000 *	1,000,000 *	0	0
58120	Industrial Development (Minnis Rd Sewer)	0	0	0	0	0	0	0	0	0	0
58120	Industrial Development (New Ind. Park)	0	0	3,015,969	551,961	0	550,000	730,000	730,000	0	0
58120	Industrial Development (Amazon)	0	0	0	0	9,400	9,400	9,400	0	0	0
58120	Industrial Development (Veterans Nursing Home)	0	0	0	9,400						
58190	Economic Development (Greenway)										
	Total Capital Projects	$ 1,310,538	$ 419,821	$ 4,890,318	$ 1,584,996	$ 1,121,423	$ 1,970,562	$ 1,739,400	$ 1,730,000	$ 0	$ 0
58400	OTHER CHARGES	$ 39,627	$ 22,131	$ 21,305	$ 21,491	$ 21,106	$ 23,305	$ 43,176	$ 21,751	$ 0	$ 0
510	Trustee's Commission										
	TOTAL EXPENDITURES	$ 1,350,165	$ 441,952	$ 4,911,624	$ 1,606,486	$ 1,142,529	$ 1,993,867	$ 1,782,576	$ 1,751,751	$ 0	$ 0

Indicates a Property Tax Rate Change
1 Moved 10¢ From Capital Projects
2 Moved 5¢ to General Fund
3 Increase 4¢ for Pilot Reallocation
4 Moved 1/2¢ to Capital Projects
5 Moved 3 1/2¢ to Debt Service

3% Projected Growth in Property Tax 2014/2015
2% Projected Growth in Property Tax each year 2015/2016 - 2018/2019

DEBT ANALYSIS

An important part of evaluating financial condition is the analysis of debt. Debt structure is critical in any financial analysis because debt represents a long-term fixed cost, and debt service is an explicit expenditure obligation that must be satisfied when due.

Debt capacity reviews existing and proposed indebtedness to determine the most appropriate way to fund existing obligations, and to assess how much debt is affordable in the future. Debt affordability is a methodology for comprehensively developing capital budgets, taking into account financial and economic resources as well as infrastructure needs.

When used appropriately, debt is an effective tool for financing long-term capital improvements and matching the streams of costs and benefits over the useful lives of capital assets. The issuance of debt allocates the costs of capital assets across their useful lives, and accomplishes intergenerational equity, stretching out the burden of financing long-lived assets across generations of citizens and taxpayers, and helping to maintain stable tax rates.

While debt is an effective way to finance capital improvements, excessive reliance on debt, even when used exclusively for capital projects, can lead to financial strain, limited budget flexibility, and long-term financial difficulty. The under-utilization of debt as a financial tool may be an indicator of insufficient maintenance of infrastructure and other capital needs or an excessive tax rate that does not accomplish intergenerational equity.

Optimally, debt would be proportionate to the size and growth of the property tax base, would not extend beyond the useful life of the facilities and assets which it finances and would not be used to balance the operating budget.

The objectives of this analysis are:

- To conduct a review of existing debt.
- To objectively evaluate the current debt situation using generally recognized core indicators.
- To determine the prudent level of future debt authorizations.

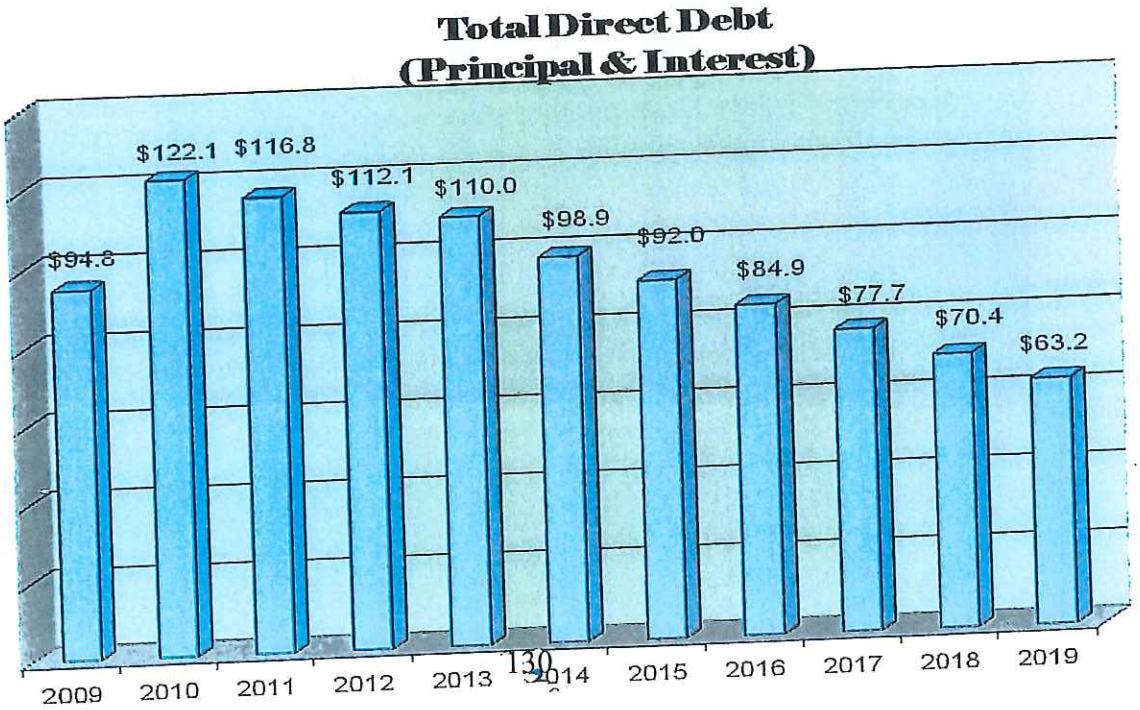
- To incorporate long-term financial planning into the current capital improvement decision process.

EXISTING DEBT

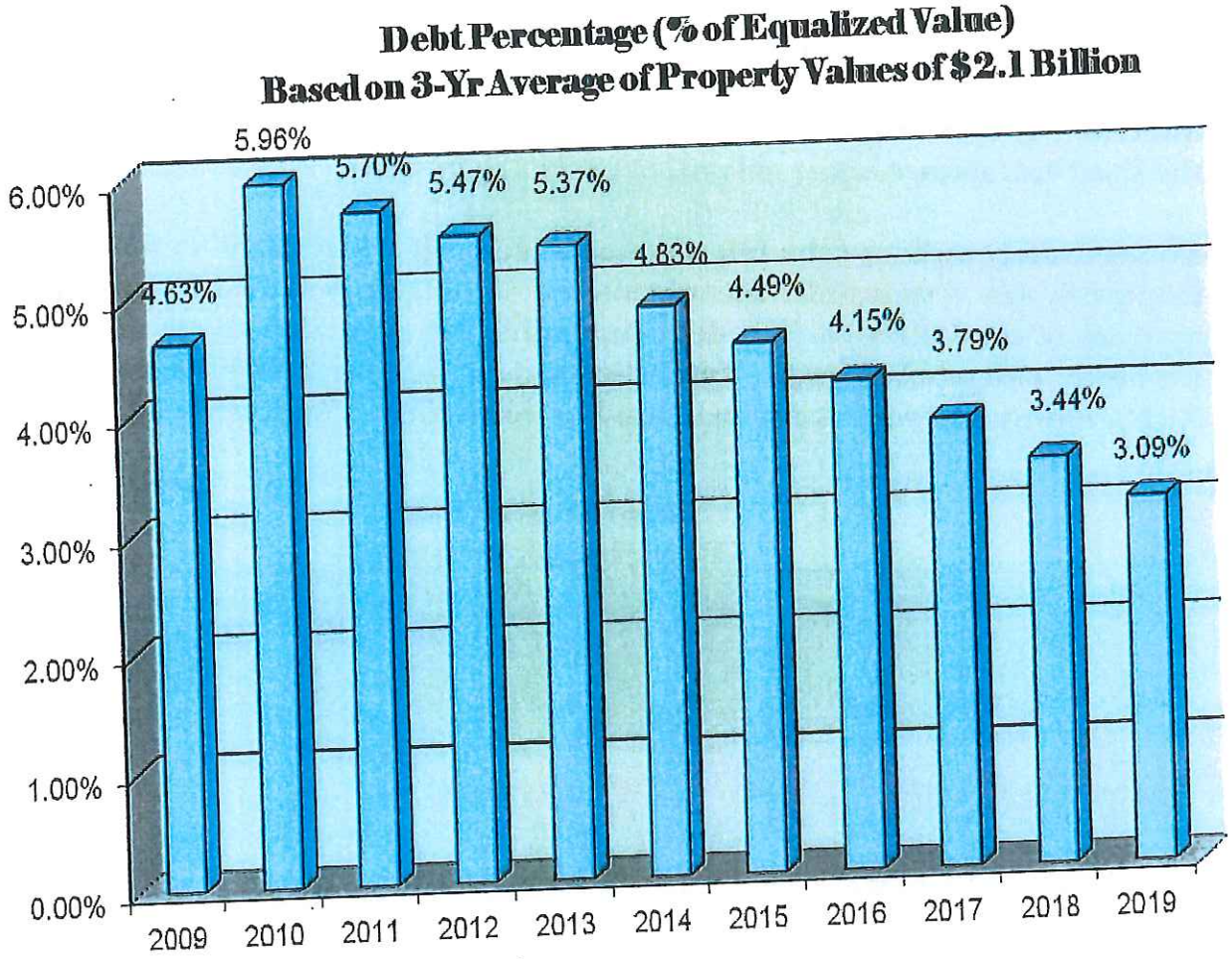
There are two primary measures of debt: outstanding debt and debt service. Outstanding debt measures the total dollar amount of principal that must be repaid, usually measured in terms of property value or population. The fair market value of all taxable property is an approximation of the community's wealth available to meet long-term obligations, and is the predominant measure used by counties that rely on property taxes as the source of funds to retire outstanding debt. Debt per capita reflects the philosophy that all taxes used to retire outstanding debt principal are paid by the citizenry.

Annual debt service requirements are generally considered a more meaningful measure than total debt outstanding from a budgetary perspective. Projecting future debt service requirements – principal and interest – is more important for long-term financial planning because of the fixed cost nature of the obligation on future budgets.

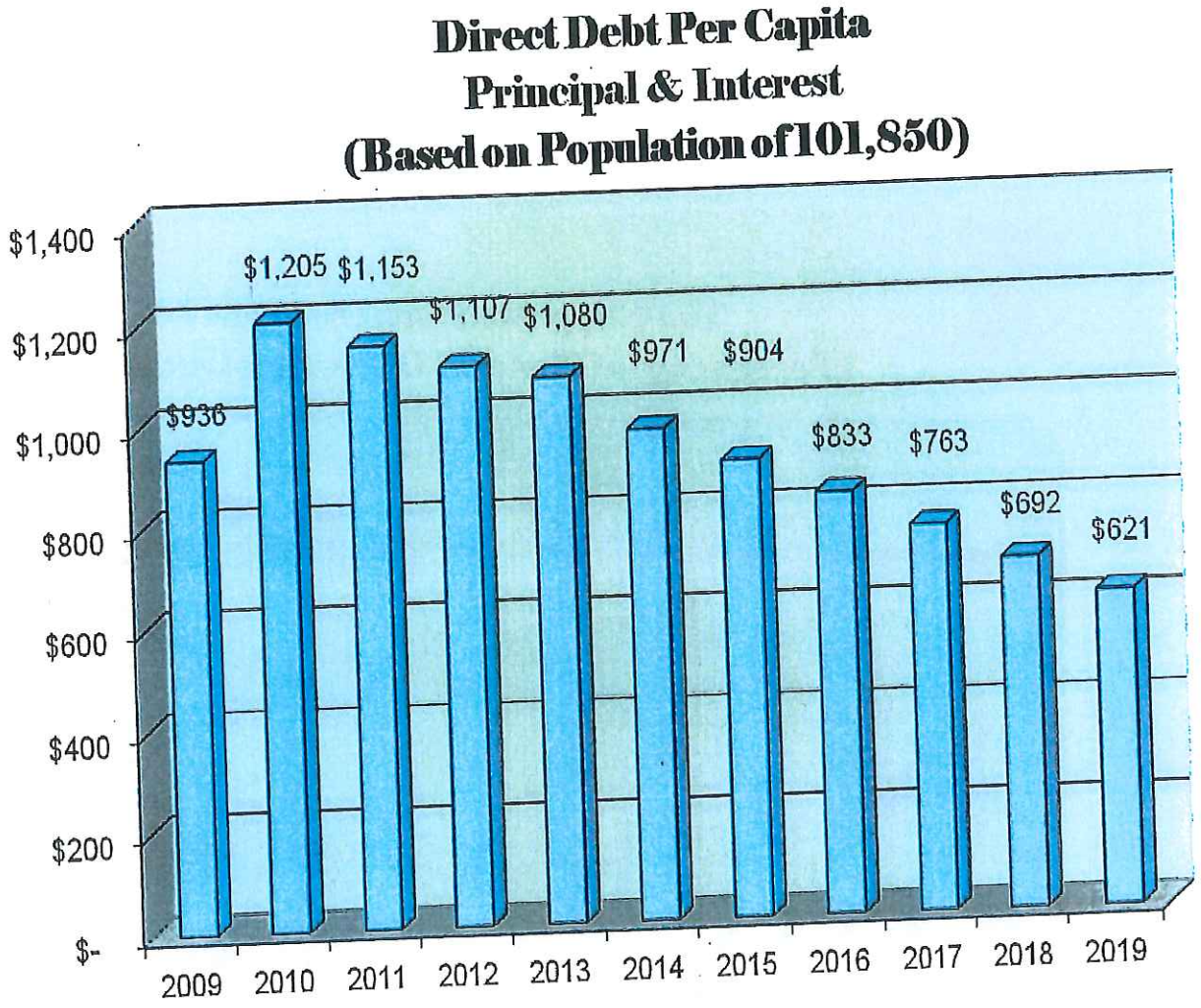
To accurately measure the full amount of debt for which Bradley County taxpayers are responsible, measurements of long-term debt involves an analysis of total direct debt – debt (including interest) that the county is explicitly obligated to pay. Total direct debt increased significantly in 2010, mostly as a result of school building construction authorizations.



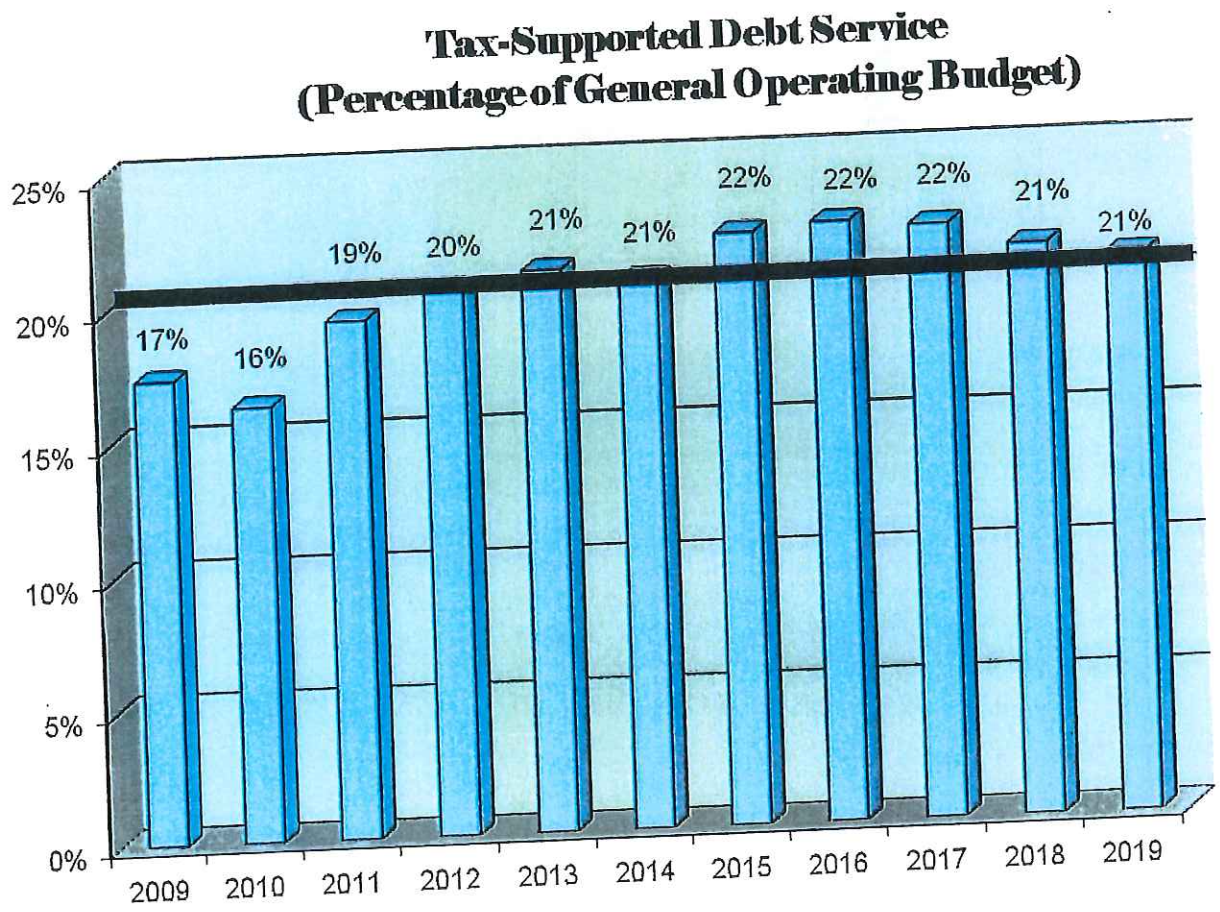
Direct debt is typically measured as a percentage of the fair market value of all property. Normally the fair market value is referred to as the equalized value, and a three-year average is used to calculate the net debt percentage. The fair market value of property measures the wealth, or capacity, of the tax base to support present and future revenue needs, particularly those related to the payment of debt obligations. This measure is considered to be the most appropriate debt burden indicator for local governments that rely on the property tax as the primary source of revenue.



Debt per capita is another standard measure used by rating agencies, credit analysts, and investors to evaluate debt burden. The amount of net tax-supported debt is divided by population, resulting in the dollar amount of debt per person. Debt per capita measures the amount of debt outstanding for each citizen.

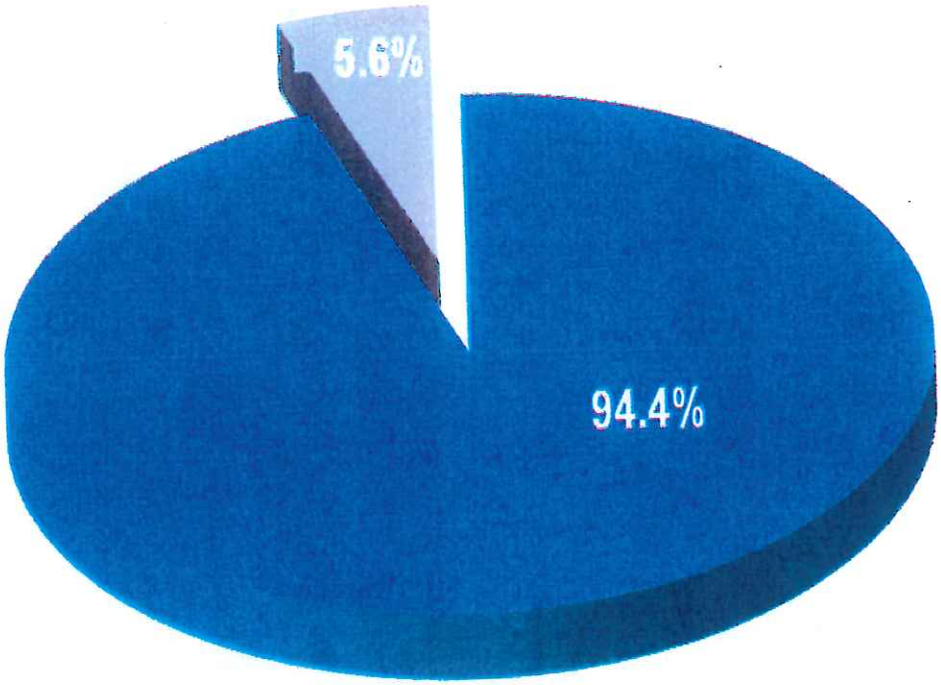


The real measure of whether debt is excessive is determined by the impact of debt service requirements on the county budget, and whether future expenditure flexibility will be compromised to fund today's obligations. Debt service is an explicit obligation that must be paid and, therefore, is a fixed operating cost. This indicator is used to measure the impact of debt service requirements on operating position; i.e. it is a measure of financial flexibility. Generally, debt service begins to "crowd" other operating priorities out of the budget when it exceeds 10% to 15% of the total operating budget. Annual debt service requirements are considered excessive when they exceed 20% of operating revenues. Note – exceeding 20% is not necessarily an issue with too much debt. It is also an indicator that revenue (taxes) is too low or the county is trying to pay debt too fast. Bradley County's debt service as of June 30, 2014 was 21% of the general fund budget. It is definitely a consideration when the County is planning future debt expansion.



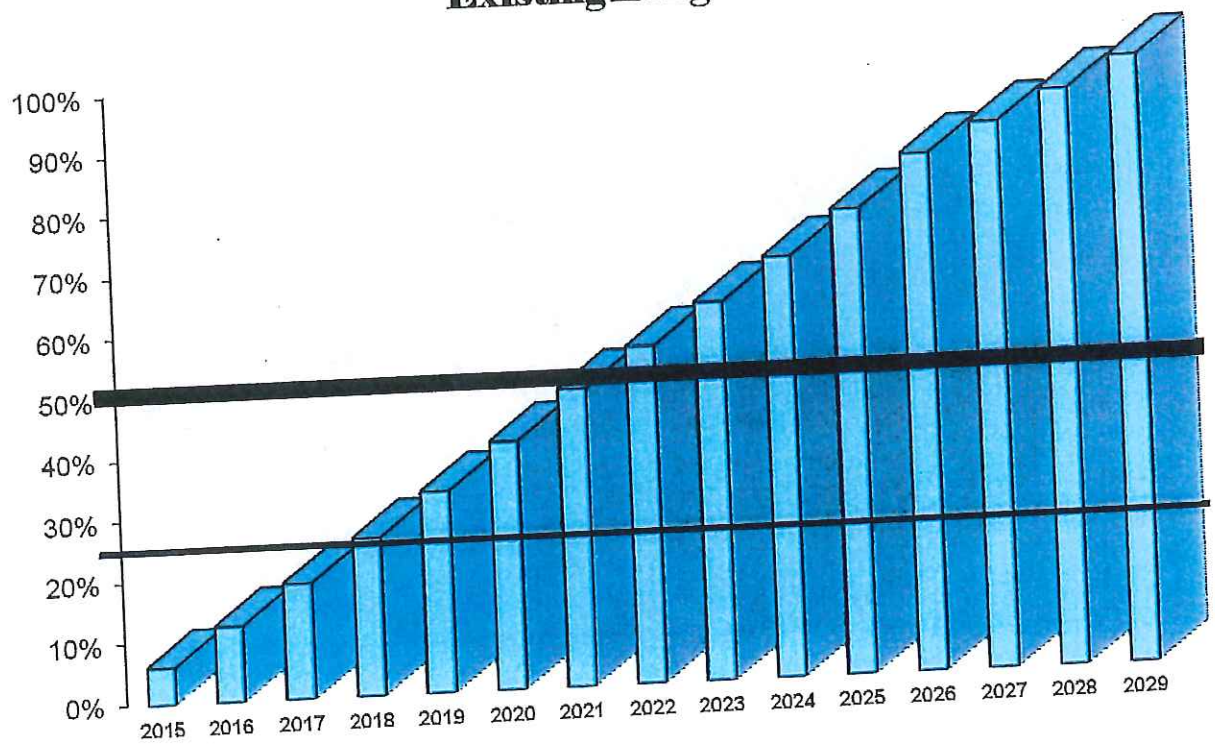
For local governments debt service as of portion of overall spending average at approximately 8% to 10%. As of 6/30/2014, Bradley County averaged 5.6% which is well below the average most rating agencies expect to see.

Debt Expense to Total Government Expense



Principal amortization measures the cumulative percentage of existing long-term debt that is retired by year – the extent to which repayments create capacity for future debt issuance. An amortization schedule that delays the repayment of the majority of debt to the future is "back-ended" and such practices of ballooning debt service create, for practical purposes, a contingent liability. A repayment schedule in which 25% of outstanding principal is retired within five years, and 50% of principal is retired within 10 years, is generally considered acceptable for creating additional borrowing capacity in future years. Bradley County's current amortization schedule will retire 33% of existing debt in five years, and 69% in ten years. This is a high percentage when you consider that schools, including a high school, have a much longer useful life.

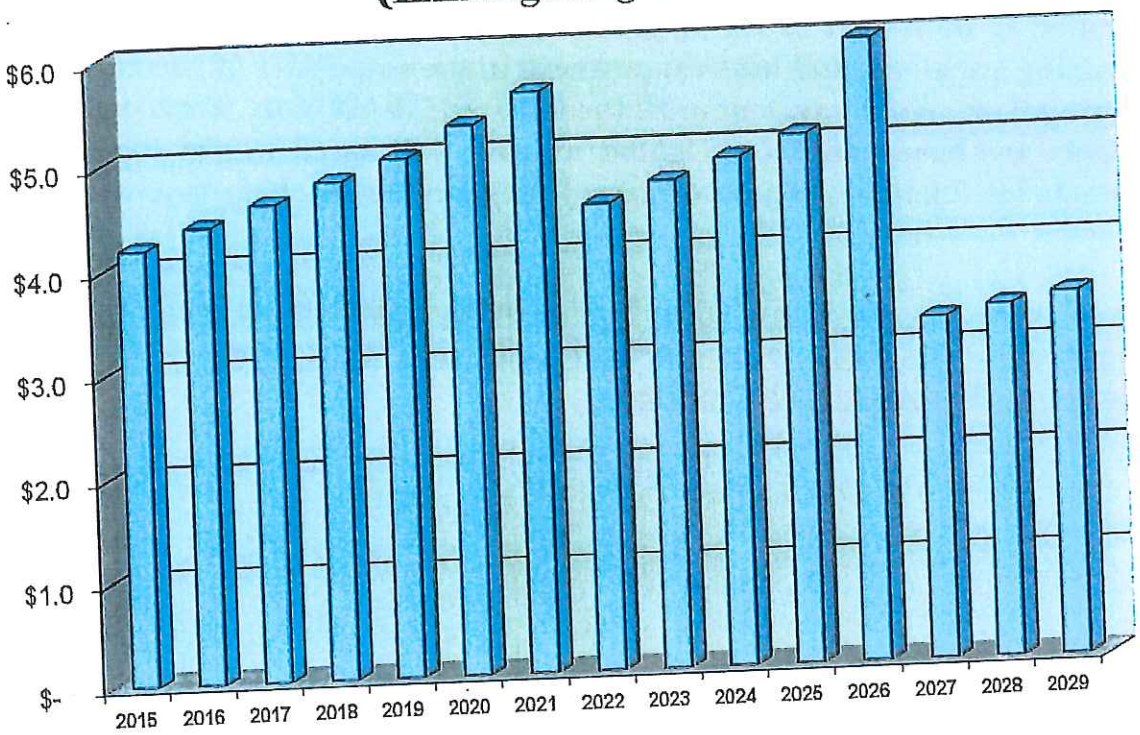
Debt Service Principal Amortization
Existing Long-Term Debt



FINANCIAL STRATEGIES

The challenge of managing debt structure lies not in the amount of debt outstanding, which is quite reasonable when measured by any standard indicator, but the amount of new long-term debt that may be issued.

Principal Maturity Schedule
(Existing Long-Term Debt)



Some possible scenarios are:

- **Since long-term interest rates are at a recent historical low point, it would seem prudent to finance all unfunded debt at this time to minimize the long-term debt service costs. However, interest rate levels are not the primary consideration when determining the timing of long-term bond issues. It is more important to gauge whether additional long-term debt service is affordable considering the current operating budget. The addition of substantial amounts of new debt service can severely restrict budget flexibility and result in significant tax rate increase or a reduction in services.**

- **Maturity schedules can be established to lower principal payments in the first several years and then gradually increased in later years as the debt service requirements of existing long-term debt decrease.**
- **The ratio of debt service to revenues is calculated as this measure is considered the most important debt capacity indicator.**

The scenarios presented here do not assume any approvals by outside agencies. Level principal payments are used, and long-term debt is assumed to be issued in the first six months of the fiscal year – thereby requiring a semi-annual interest payment in the same year of issuance, but no annual principal payment until the following fiscal year. Total maturity periods are based on the weighted average estimated useful life of the assets being financed, to a maximum of 20 years for market purposes.

These scenarios are intended only to provide guidance on when to issue long-term bonds and do not assume any new debt authorizations or expansion of existing capital projects.

COOPERATION

As stated previously, long-term financial planning is not just a staff-driven process. It is consensus-driven and inclusive, involving elected officials, staff, and the public. Inclusiveness is important because a viable long-term financial plan must satisfy three requirements that can at times be difficult to reconcile.

- **First, the plan must result in strategies to achieve and maintain financial sustainability.**
- **Second, the plan must identify how the government will provide a consistent level of services and address issues of major concern to the community within financial constraints.**
- **Third, forging a plan that will gain the support of elected officials, staff and the public is critical for successful implementation. It requires reaching out to stakeholders inside and outside the government and a rigorous technical analysis.**

NOTES

COMMISSION

Photo courtesy of Brian Graves Cleveland Daily Banner

Front row from left: Howard Thompson, **Dist. 4**; Johnny Mull, **Dist. 3**; Bobby Goins, **Dist. 5**; **County Mayor**-D. Gary Davis: Charlotte Peak, **Dist 4**; Robert Rominger, **Dist. 6,** Bill Winters**, Dist. 7:** Dan Rawls, **Dist. 6**

Back row from left: Terry Caywood, **Dist 1**; Milan Blake, **Dist. 3**; Mark Hall, **Dist. 7**; Mike Hughes, **Dist. 1**; Thom Crye, **Dist.** 2; Louie Alford, **Dist. 2;** and Jeff Yarber, **Dist. 5**.

BRADLEY COUNTY

ELECTED OFFICIALS

D. Gary Davis
County Mayor

Sandra Knight
Highway Superintendent

Eric Watson
Sheriff

Donna Simpson
County Clerk

Stanley Thompson,
Assessor of Property

Gayla Miller, Circuit &
General Sessions Court Clerk

Dina Swafford,
Register of Deeds

Mike Smith
County Trustee

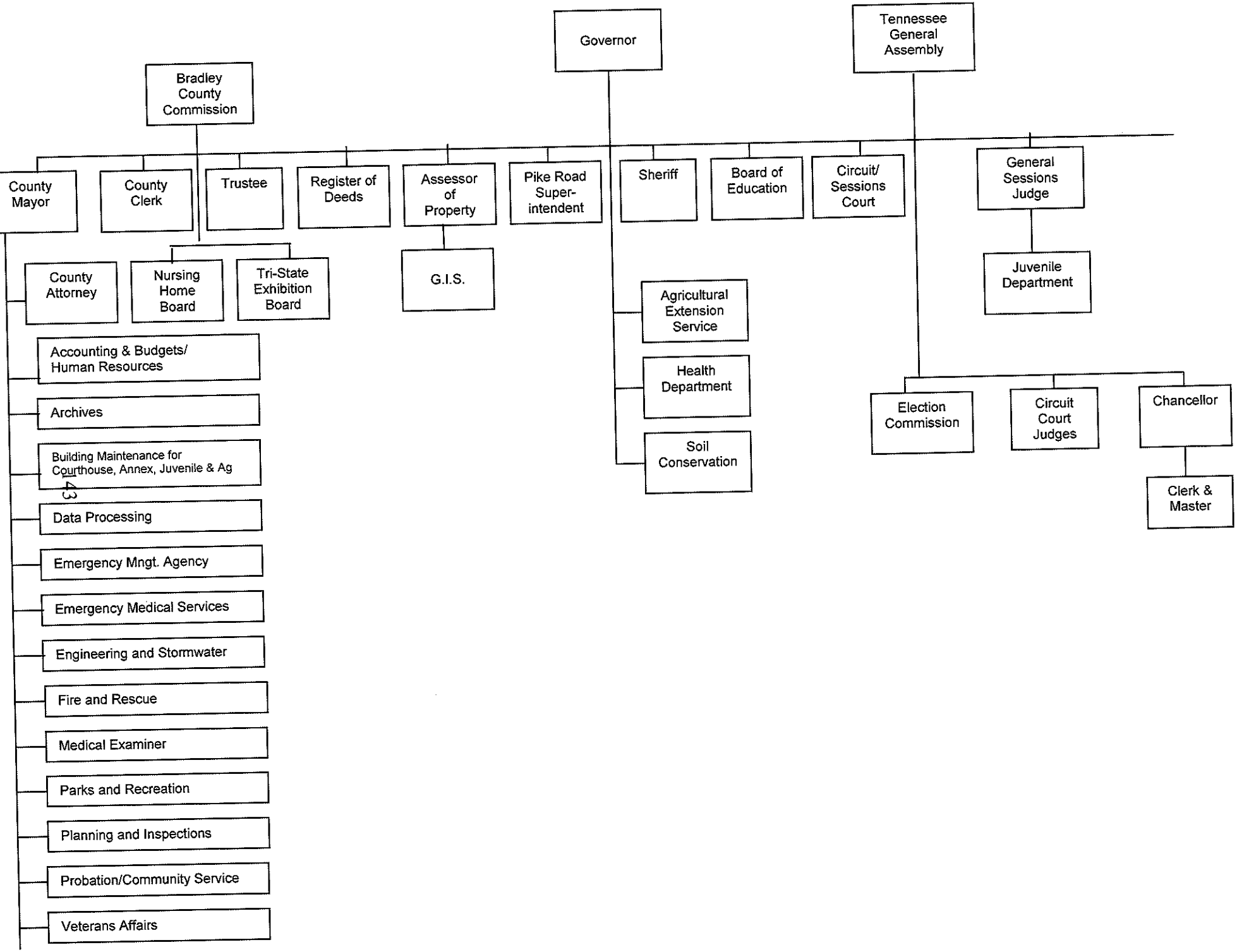
Daniel Swafford
Sessions Judge – Div. 1

Sheridan Randolph
Sessions Judge – Div. 2

BRADLEY COUNTY MAYOR'S

DEPARTMENT HEADS

Front row From left: Rena' Samples, **Finance Director:** Laura Wittmaier, **Assistant Medical Examiner**: **County Mayor**, D. Gary Davis: Crystal Freiberg, **County Attorney** Back row from left: Troy Spence, **EMA Director**; Lindsay Hathcock, **County Mayor Administrative Assistant:** Bentley Thomas, **Planning Director**: Shawn Fairbanks, **Emergency Services Director**: Larry McDaris, **Veteran Services Director**: Andy Lockhart, **Parks & Recreation Director**: Rich Kienlen, **Misdemeanor Probation Director**:


Bradley County Commission
Governor
Tennessee General Assembly
County Mayor
County Clerk
Trustee
Register of Deeds
Assessor of Property
Pike Road Super-intendent
Sheriff
Board of Education
Circuit/ Sessions Court
General Sessions Judge
County Attorney
Nursing Home Board
Tri-State Exhibition Board
G.I.S.
Agricultural Extension Service
Health Department
Soil Conservation
Juvenile Department
Accounting & Budgets/ Human Resources
Archives
Building Maintenance for Courthouse, Annex, Juvenile & Ag
Data Processing
Emergency Mngt. Agency
Emergency Medical Services
Engineering and Stormwater
Fire and Rescue
Medical Examiner
Parks and Recreation
Planning and Inspections
Probation/Community Service
Veterans Affairs
Election Commission
Circuit Court Judges
Chancellor
Clerk & Master

PERSONNEL SCHEDULE

(Full Time and Part Time Combined)

101 #	GENERAL FUND DEPARTMENT	2009/2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Actual	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	2015-2016 Actual	2016-2017 Budgeted
51100	County Commission	15	15	15	15	15	15	15	15	15
51240	Archives	2	2	2	2	2	2	2	2	2
51300	County Mayor	4	4	4	4	4	4	4	4	4
51310	Personnel	2	2	2	2	2	2	2	2	2
51400	County Attorney	2	2	2	3	3	3	3	3	3
51500	Election Commission	6	6	6	8	8	8	8	8	12
51600	Register of Deeds	8	8	8	7	7	7	7	7	7
51720	Planning/Building Insp.	4	4	4	4	4	4	4	4	4
51760	Development (G.I.S.)	2	2	2	2	2	2	2	2	2
51800	County Buildings	2	2	2	2	2	2	2	2	2
52100	Accounting & Budgeting	3	3	3	3	3	3	3	3	3
52300	Property Assessor's Office	13	13	13	14	14	13	13	13	13
52400	County Trustee's Office	8	8	8	8	8	8	8	8	9
52500	County Clerk's Office	21	21	21	21	21	22	22	22	23
52600	Data Processing	1	1	1	1	1	1	1	1	1
53120	Circuit Court Clerk	34	34	34	34	33	33	33	33	33
53310	General Sessions Judge - Swafford	3	3	3	3	3	3	3	3	3
53310	General Sessions Judge - Randolph	2	2	2	2	2	2	2	2	2
53330	Adult Drug Court	1	1	1	1	1	1	1	1	1
53400	Chancery Court	5	5	5	5	5	5	5	5	5
53500	Juvenile Services	9	9	9	10	10	11	11	11	11
53900	Courts Community Service	2	2	2	2	2	2	2	2	2
53910	Probation Services	8	8	8	8	8	8	8	8	10
54110	Sheriff's Department	111	111	111	109	110	111	115	115	115
54120	Traffic Safety Patrol	6	6	6	5	6	4	0	0	0
54210	Justice Center	100	100	100	100	108	91	107	107	108
54230	Juvenile Detention Center	33	33	33	31	31	22	29	29	30
54240	Juvenile Grant - CCS	0	0	0	0	0	4	0	0	0
54240	Juvenile Grant - CPG	0	0	3	3	0	0	0	0	0
54240	Juvenile Grant - CVP	0	0	0	0	0	0	0	0	0
54240	Juvenile Grant - FFZ	0	0	0	0	0	0	0	0	0
54240	Juvenile Grant - JJS	0	0	0	0	0	1	1	1	1
54240	Juvenile Grant - BUG	3	3	3	5	1	1	1	1	1
54250	SE TN Community Corrections	6	6	6	6	6	6	6	6	6
54410	Emergency Management Agency	4	4	4	4	4	4	4	4	4
54610	Medical Examiner	3	3	3	4	3	3	3	3	3
55110	Health Department - County	6	6	6	6	6	6	6	6	5
55130	Emergency Medical Services	90	90	90	100	100	86	105	105	105
55170	Juvenile Drug Court	1	1	1	1	1	1	1	1	1
55190	Health Department - State	26	26	26	26	26	25	26	26	28
55751	Recycling Center	0	0	0	0	0	1	1	1	1
55900	Health Department - Tobacco Prev Grant	0	0	0	0	0	1	1	1	1
56900	Parks & Recreation	29	29	29	29	29	28	36	36	36
57100	Agricultural Extension Service	9	9	9	2	2	7	7	7	7
57500	Soil Conservation	1	1	1	1	1	1	1	1	1
57800	Engineering & Storm Water Program	5	5	5	4	4	3	3	3	2
58300	Veterans' Services	3	3	3	3	3	3	3	3	3
58801	ARRA GRANT- JUV. DRUG COURT	1	1	1	0	0	0	0	0	0
58802	AARA GRANT- ADULT DRUG COURT	1	1	1	0	0	0	0	0	0
58803	AARA GRANT-ICAC-SHERIFF	1	1	1	0	0	0	0	0	0
99951	Sheriff's Safe Schools Grant-SRO'S	0	0	0	0	0	0	0	0	0
Total General Fund		596	596	599	600	601	570	617	617	627

FUND	DEPARTMENT									
116	Solid Waste/Sanitation	1	1	1	1	2	2	0	0	0
122	Sheriff's Drug Fund	6	6	6	6	4	0	0	3	2
123	Tri-State Exhibition Center	3	4	4	4	4	5	5	5	5
125	County Fire Department	27	27	27	27	66	69	69	69	73
	Volunteers	150	150	150	150	150	150	150	150	150
131	Pike Road Department	58	59	59	59	63	65	65	65	59
141	Schools	1110	953	953	953	970	988	1050	1050	1050
	TOTAL - ALL FUNDS	1,951	1,796	1,799	1,800	1,860	1,849	1,956	1,959	1,966

BRADLEY COUNTY
Fringe Benefits Summary
As of July 1, 2016

The County provides a comprehensive package of fringe benefits for employees. The package includes the following:

Direct Deposit of Paychecks
Bradley County offers employees the convenience of having their paychecks directly deposited into their bank accounts. Bradley County has the capability to direct deposit into any bank or credit union that accepts direct deposits. This benefit is offered to all employees paid through the Human Resources department.

Health Insurance Coverage
The Bradley County Health Insurance Plan covers County employees. The County and its employees are currently paying the following rates for health insurance coverage as of 7/1/2016:

TYPES OF PLAN	COUNTY COST	EMPLOYEE COST	TOTAL COST
PLAN 1 SINGLE	$518.76	$ .00	$ 518.76
PLAN 1 FAMILY	$518.76	$768.68	$1,287.44
PLAN 2 SINGLE	$518.76	$ .00	$ 518.76
PLAN 2 FAMILY	$518.76	$643.97	$1,162.73
PLAN 4 SINGLE	$518.76	$ .00	$ 518.76
PLAN 4 FAMILY	$518.76	$744.04	$ 1,262.80

Details of the coverage are available in the employee health benefit handbook.

Life Insurance Coverage:
The County currently provides $10,000 of Term life and accidental death and dismemberment insurance for all full time employees. There is no cost to employees for this coverage.

Paid Sick Leave:
Employees are credited with one day of sick leave per month (number of hours equivalent to normal daily work schedule). Unlimited accumulation is allowed. Unused sick leave is not paid at termination of employment; however, credit is given for unused sick leave for employees retiring under the County's retirement plan.

Special Leave Without Pay:

Employees are granted time off from work with or without pay at the discretion of the Department Head for various occasions. Bereavement leave is granted with pay for a maximum of three days for the death of a member of the immediate family. Jury Service is granted with pay provided the jury service pay is turned in to the County. Military leave is granted with pay for a period not to exceed 15 calendar days in a 12-month period.

Paid Vacation Leave:
Employees earn vacation leave on a monthly accrual basis based on length of service. The following days of vacation are earned on an annual basis. Accumulation caps at 30 days at the end of the fiscal year. Any days over the 30 days on June 30th are rolled into "TCRS Sick" which will be credited toward the retirement benefits upon termination of employment. Earned vacation is paid upon termination of employment, up to the cap of 30 days.

Years Service	Days Vacation per Year
0-1	6
1-9	12
10+	18

Paid Holidays:
Employees are paid for 12 holidays annually either with time off or additional compensation. The paid holidays are:

New Years Day
M.L. King Birthday
President's Day
Good Friday
Memorial Day
Independence Day
Labor Day
Veterans Day
Thanksgiving Day
Day after Thanksgiving
Christmas Eve
Christmas Day

Retirement Plan:
County Employees are covered by the Tennessee Consolidated Retirement System. The County pays the full cost of membership for employees. The current contribution rate is 13.62 % of gross wages. Current options include probationary period buyback, sick leave credit, "TCRS Sick" credit, option I death benefit, 25-year retirement, 5 year vesting, prior service buyback, and military service credit.

Retiree Premium Reduction Plan:
The County allows retirees under age 65 to remain on the County's health insurance coverage until they reach age 65. The County pays a percentage of the retiree's individual premium based on years of service to the County. Retirees must have 10 years of service to remain on

the County's coverage. The premium reduction starts at 25 consecutive years of service where the County pays 50% of the premium. After 30 consecutive years of service, the County pays 100% of premiums until the retiree reaches Medicare age.

Deferred Compensation Plan:
County employees are eligible for a 457 Deferred Compensation Program administered by Nationwide Retirement Solutions. This is a voluntary tax-favored program that allows public employees to contribute a portion of their salary before federal taxes into a supplemental retirement account. Various options are available including fixed rate annuities, publicly available mutual funds and life insurance.

Workers Compensation Plan:
County employees are covered for occupational injury and illness according to the state worker's compensation laws, with coverage administered by the Tennessee Risk Management Pool. The County has adopted a return to work policy to help employees return to work quicker.

Optional Dental, Accident, Cancer, Intensive Care, Short and Long Term Disability Insurance, Etc. Insurance Coverage:
Employees have available at their own expense through payroll deduction group rate dental coverage as well as various types of insurance through USAble Life Insurance Company; additional life insurance is also available through USable Life Insurance Company.

Cafeteria Plan (Premium Conversion Only):
Employees are eligible to purchase dependent health coverage, dental coverage and other insurance policies with pre-tax dollars saving on their tax liability each pay period.

FICA Taxes:
7.65% of wages

Overtime Pay:
Employees are compensated for any overtime worked according to the Fair Labor Standards Act, either with pay at time and one-half or compensatory time off.

Uniforms and Cleaning Services:
Uniforms are provided for County employees in positions, which require uniforms such as Sheriff's Department, Fire Department, EMA, and EMS Department. Clothing Allowances are provided for police detectives, EMS, and Fire department in reasonable amounts for laundry and dry cleaning.

Death of an Employee:
Upon the death of a full-time employee, his/her beneficiary shall receive pay for all accrued vacation time.

BRADLEY COUNTY

GENERAL GOVERNMENT

Photo Courtesy of Rena' Samples

GENERAL FUND

The General Fund is the primary fund of Bradley County. Any program, service or function not required to be funded elsewhere is budgeted in this fund. The fund supports most of the basic operations and services of the county.

The General Fund Revenues can be segregated into six major categories:

- Local Taxes
- Licenses and Permits
- Fines, Forfeitures & Penalties
- Interest (Investment) Income
- Charges for Services
- Fee Offices

In addition to these recurring sources of revenue, the County Commission may elect to appropriate (or budget to use) some of the fund balance (excess of revenues and other resources over expenditures and other uses) in the General Fund. This will only be done if the fund balance is sufficient to support such an appropriation and still attain the targeted fund balance called for in the Financial Policies.

Expenditures in the General Fund are budgeted within several major categories, most of which represent individual departments or divisions of the county. These categories are as follows:

- County Commission
- Board of Equalization
- Beer Board
- Archives
- County Mayor
- Personnel Office
- County Attorney
- Election Commission
- Register of Deeds
- Planning/Building Inspection
- G.I.S.
- County Buildings
- Vocational Training Building
- Accounting & Budgeting
- Property Assessor's Office
- Reappraisal Program
- County Trustee's Office
- County Clerk's Office
- Data Processing
- Circuit Court Clerk
- Gen. Sessions Judge - Randolph
- Gen. Sessions Judge - Swafford
- Drug Court
- Chancery Court
- Juvenile Services
- Judicial Commissioners - Court
- Courts Community Service
- Courtroom Security
- Probation Services
- Sheriff's Department
- Traffic Safety Patrol
- Traffic Control Signals
- Adm of Sexual Off. Registry
- Justice Center
- Juvenile Detention Center
- Juvenile Services
- Juvenile Grants
- SE TN Community Corrections
- Emergency Management Agency
- Rescue Squad
- Homeland Security
- Inspection & Regulation
- County Coroner/Med Examiner
- 911 Center
- Health Department - Local
- Animal Control
- Emergency Medical Services
- Juvenile Drug Court
- Health Department - State
- General Welfare Assistance
- Aid to Dependent Children
- Other Local Welfare Services
- Car Seat Grant
- Adult Activities
- Senior Citizens Assistance
- Recreation Department
- Agricultural Extension Service
- Soil Conservation
- Storm Water/Engineering
- Tourism Development
- Industrial Development
- Economic Development Grant
- Public Transportation
- Veteran's Services
- Other Charges
- Contribution to Other Agencies

REVENUES:

Overview:

Revenues projected for FY 2017 were 5.76% $2,115,686 higher than FY 2016 projected, mainly due to a projected increase local tax collections charges for services and other local revenue.

For FY 2017 net growth in assessments was projected to increase by 2.0% or $11,174,072. Property tax collections are projected to stay level with FY 2016 with a slight 2% increase. Court fines, forfeitures and penalties are projected to decrease by 54,366 or 8.22% and charges for current services are projected to increase by $485,800 or 8.59%.

The County has budgeted to use $749,672 of its General Fund Balance in FY2017 for one-time capital purchases.

Local Taxes:

Local Taxes are projected to increase 6.17% over last year's budget. The county's base property tax rate will be $1.8721 per $100 of the assessed value. Property tax assessments are projected to increase at 2%. This reflects some improvements to assessments. Property tax collections are the largest source of revenue in the General Fund. At $12,000,291 it represents 32.65% of total General Fund revenues.

Local Taxes represent $20,245,291 of the $36,751,216 General Fund revenues, or 55.08%. Combined, the Property Tax and Local Option Sales Tax represent 43.28% of the total General Fund.

Licenses and Permits:

Licenses and Permits are projected to decrease by $ 20,000. Building permits have decreased by $20,000 in FY 2017 or by 4.61%. At $413,500, Licenses and Permits represent 1.13% of total General Fund revenues.

Fines, Forfeitures & Penalties:

Fines, Forfeitures and Penalties are projected to decrease by 8.2% over the original FY2016 budget. At $606,674, this revenue source is 1.6% of total General Fund revenues.

Interest (Investment) Income:

Interest income is the money earned on available cash during the fiscal year. Under the banking services proposal for Bradley County, we receive 20 basis points (or 110%) above the Federal Funds rate. At $90,000, this revenue source is only 0.2% of total General Fund revenues.

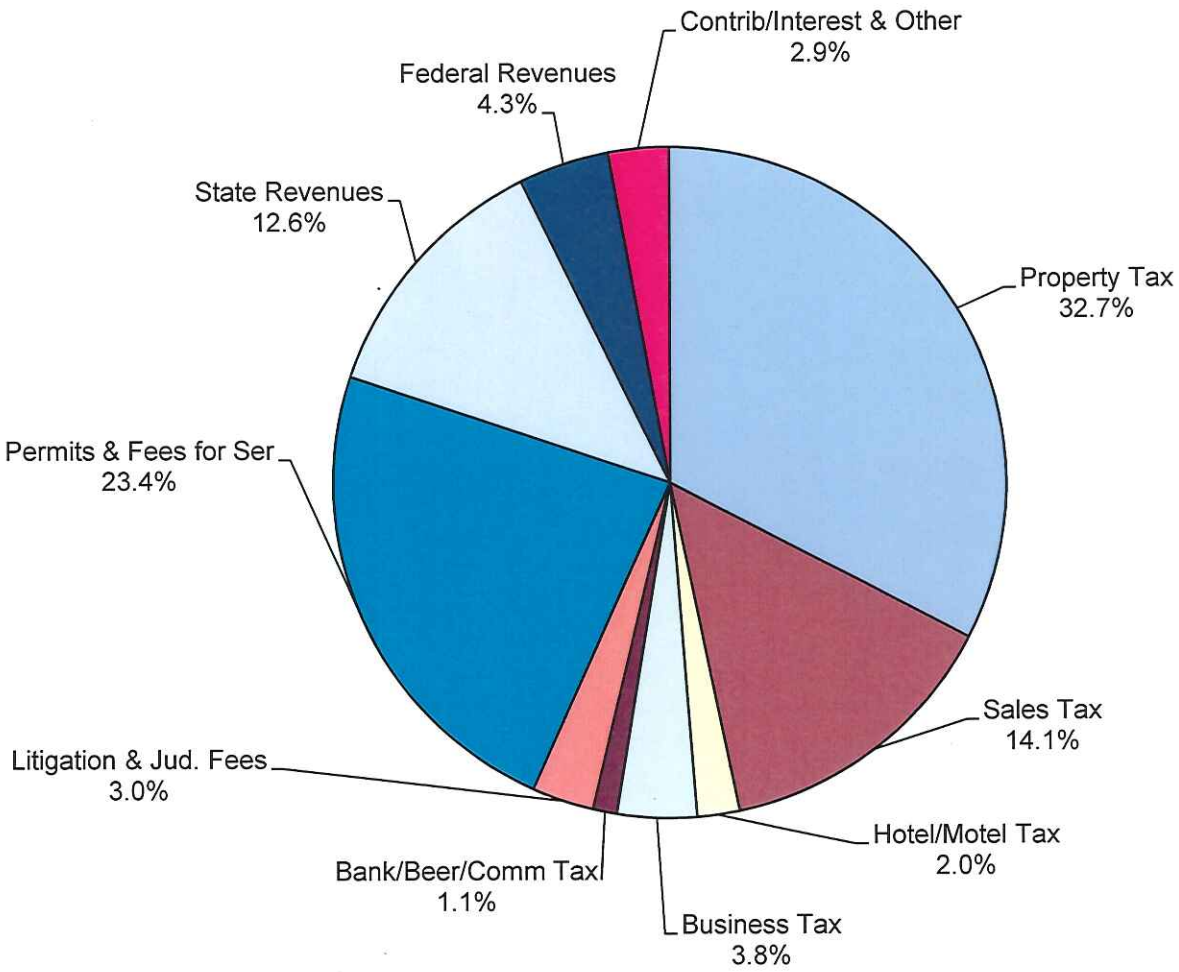
Charges for Services:

Charges for Services are projected to increase $485,800 or 8.6%. The majority of this increase in revenue can be attributed to the ambulance service at 2.3% over FY2016. At $4,400,000 this revenue source represents 12.0% of total General Fund revenues.

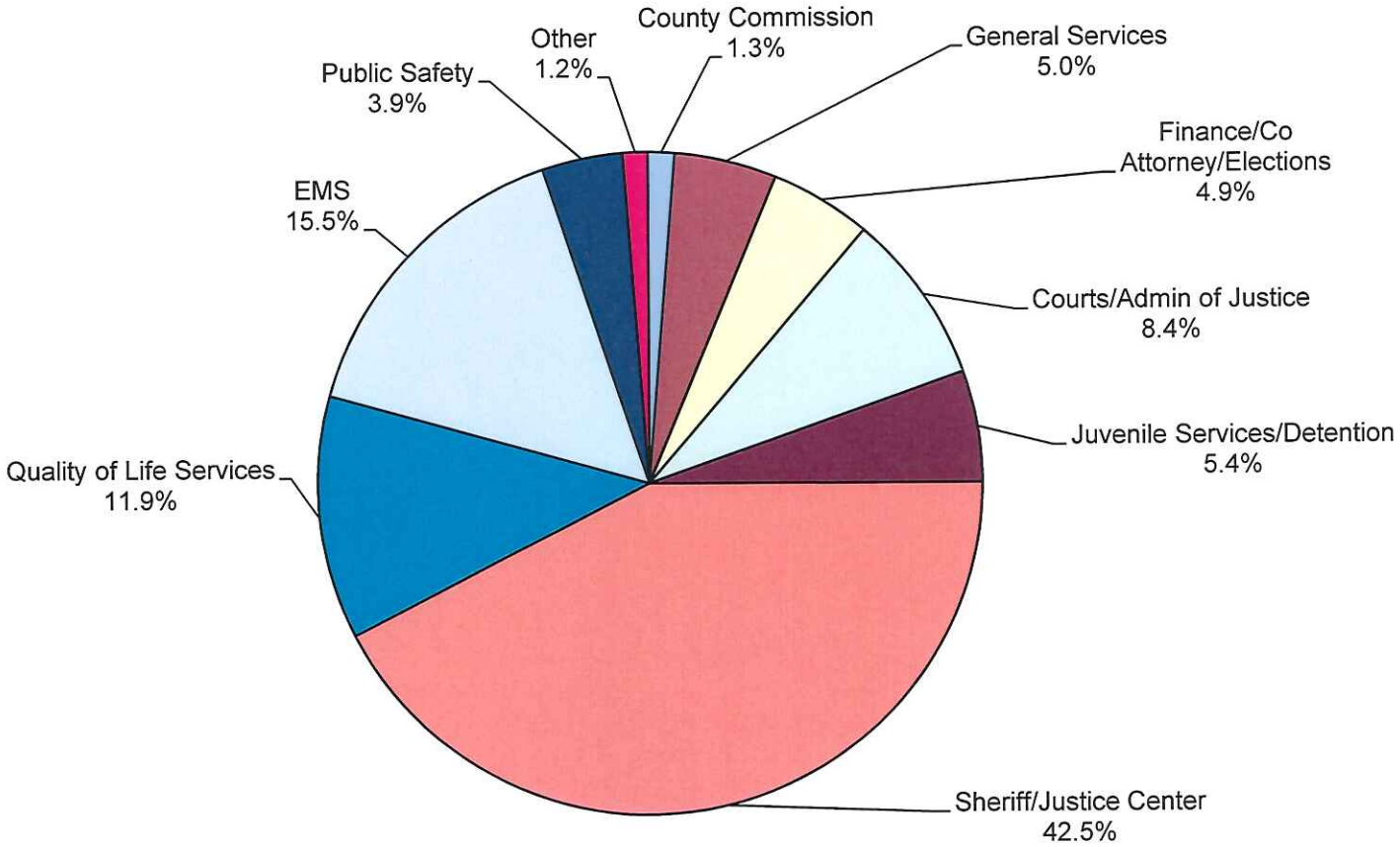
Fee Offices:

Fees received from County Officials are projected to decrease by $8,161, or .3% over FY2016. General Sessions Court Clerk's fees are projected to decrease by $8,161 or .5% over FY2016 year collections, and the Trustee's fees are projected to stay at the same level over FY 2016 year collections.. At $2,548,839, this revenue source is 6.9% of total General Fund revenues.

BRADLEY COUNTY
**** County General Fund Revenues - 2016-2017**
$36,751,216



BRADLEY COUNTY
***** County General Fund Expenditures - 2016/2017**
$36,730,936



Courthouse Bandstand

Photo Courtesy of Rena' Samples

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	County Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017	
40100	COUNTY PROPERTY TAXES							
40110	Current Property Tax	$ 10,599,559	$ 10,363,976	$ 10,486,905	$ 10,731,433	$ 10,731,433	$ 10,731,433	Est. based on prior yr actual
40120	Trustee's Collections - Prior Year	337,432	500,000	500,000	500,000	500,000	500,000	Est. based on cur yr actual
40130	Cir Clk/Clk & Master Collection	183,321	200,000	200,000	200,000	200,000	200,000	Est. based on cur yr actual
40140	Interest and Penalty	58,584	65,000	65,000	65,000	65,000	65,000	Est. based on cur yr actual
40161	Payments in Lieu of Taxes - T.V.A.	7,360	8,000	8,000	8,000	8,000	8,000	Est. based on cur yr actual
40162	Payments in Lieu of Taxes - Local Utilities	4,845	4,800	5,257	5,500	5,500	5,500	Est. based on cur yr actual
40163	Payments in Lieu of Taxes - Other	363,005	453,532	440,115	490,358	490,358	490,358	GE, Coke, Whirlpool,Amazon Mars, Wacker, Duracell
40200	COUNTY LOCAL OPTION TAXES							
40210	Local Option Sales Tax	4,830,824	4,896,000	5,000,000	5,175,000	5,175,000	5,175,000	5% Growth
40220	Hotel/Motel Tax (75% only)	713,884	691,000	821,900	750,000	750,000	750,000	3% Growth
40250	Litigation Tax - General	319,223	350,000	350,000	350,000	350,000	350,000	Est. based on cur yr actual
40260	Litigation Tax - Special Purpose	65,268	65,000	65,000	65,000	65,000	65,000	Est. based on cur yr actual
40266	Litigation Tax - Jail, Workhouse, Courthouse (Reserve)	63,673	75,000	75,000	75,000	75,000	75,000	Est. based on cur yr actual
40270	Business Tax	1,246,938	900,000	1,300,000	1,400,000	1,400,000	1,400,000	Est. based on cur yr actual
40275	Mixed Drink Tax	9,827	8,000	9,999	10,000	10,000	10,000	Est. based on cur yr actual
40300	STATUTORY LOCAL TAXES							
40320	Bank Excise Tax	55,798	60,000	60,000	65,000	65,000	65,000	Est. based on cur yr actual
40330	Wholesale Beer Tax	339,131	350,000	350,000	350,000	350,000	350,000	Est. based on cur yr actual
40350	Interstate Telecommunications Tax	5,154	5,000	5,000	5,000	5,000	5,000	Est. based on cur yr actual
	TOTAL LOCAL TAXES	$ 19,203,826	$ 18,995,308	$ 19,742,176	$ 20,245,291	$ 20,245,291	$ 20,245,291	
41100	LICENSES							
41140	Cable TV Franchise	$ 385,643	$ 305,000	$ 305,000	$ 305,000	$ 305,000	$ 305,000	Est. based on pr yr actual
41500	PERMITS							
41510	Beer Permits	3,681	5,500	5,500	5,500	5,500	5,500	Est. based on cur yr actual
41520	Building Permits	123,865	120,000	120,000	100,000	100,000	100,000	Est. based on cur yr actual
41530	Electrical Permits	2,363	0	0	3,000	3,000	3,000	Est. based on cur yr actual
41590	Other Permits		3,000	2,200	0	0	0	Est. based on cur yr actual
	TOTAL LICENSES AND PERMITS	$ 515,552	$ 433,500	$ 432,700	$ 413,500	$ 413,500	$ 413,500	

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	County Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017	
	COURTS - 42100 & 42200 & 42300							
42110	Circuit Court - Fines	$ 9,682	$ 12,000	$ 12,000	$ 10,000	$ 10,000	$ 10,000	Est. based on cur yr actual
42120	Circuit Court - Officers Costs	48,149	45,000	45,000	39,000	39,000	39,000	Per Gayla Miller, Clerk
42140	Circuit Court - Drug Control Fines	14,073	16,000	16,000	12,500	12,500	12,500	Per Gayla Miller, Clerk
42190	Circuit Court - Data Entry Fees (Reserve)	36,143	28,200	33,000	35,000	35,000	35,000	Per Gayla Miller, Clerk
42191	Circuit Court - Courtroom Security Fee (Reserve)	1,062	1,000	1,000	1,000	1,000	1,000	Per Gayla Miller, Clerk
42210	Criminal Court Fines	171,784	165,000	165,000	165,000	165,000	165,000	Est. based on cur yr actual
42220	Criminal Court Officers Costs	120,825	134,000	134,000	120,000	120,000	120,000	Est. based on cur yr actual
42240	Criminal Court Drug Control Fines	15,540	18,000	18,000	11,000	11,000	11,000	Per Gayla Miller, Clerk
42250	Criminal Court Jail Fees	80,652	80,000	80,000	75,500	75,500	75,500	Per Gayla Miller, Clerk
42280	Criminal Court DUI Treatment Fines (Reserve)	20,824	20,000	20,000	18,500	18,500	18,500	Per Gayla Miller, Clerk
42290	Criminal Court Data Entry Fee (Reserve)	6,146	6,500	6,500	6,000	6,000	6,000	Est. based on cur yr actual
42291	Criminal Court Courtroom Security Fee (Reserve)	6,741	5,000	6,083	6,500	6,500	6,500	Per Gayla Miller, Clerk
42310	Sessions Court - Fines	931	1,000	0	0	0	0	Per Gayla Miller, Clerk
42311	Sessions Court - Fines for Littering (Reserve)	712	523	360	0	0	0	Est. based on cur yr actual
42330	Game and Fish Fines	187	180	180	180	180	180	Est. based on cur yr actual
42350	Sessions Court - Jail Fees	20,841	32,400	20,000	13,100	13,100	13,100	Per Gayla Miller, Clerk
42390	Sessions Court - Data Entry Fee (Reserve)	20,384	18,000	18,000	19,500	19,500	19,500	Per Gayla Miller, Clerk
42400	JUVENILE COURT							
42410	Fines	1,011	946	1,048	1,287	1,287	1,287	Per Gayla Miller, Clerk
42491	Courtroom Security Fee (Reserve)	4	0	1	2	2	2	Per Gayla Miller, Clerk
42492	Victims Ass. - Juv Citations	20,301	19,335	22,205	21,075	21,075	21,075	Per Juvenile
42500	CHANCERY COURT							
42520	Officer's Costs		200	200	10	10	10	Est. based on cur yr actual
42530	Data Entry Fee - Chancery Court (Reserve)		250	0	10	10	10	"
42591	Courtroom Security Fee (Reserve)		50	10	10	10	10	"
42610	Fines	21,710	21,956	21,956	16,000	16,000	16,000	Per Juvenile
42620	Officer's Costs	100		0	0	0	0	
42641	Drug Court Fees (Reserve)	34,149	32,000	32,000	32,000	32,000	32,000	Est. based on cur yr actual
42900	OTHER FINES, FORFEITURES & PENALTIES							
42910	Proceeds from Confiscated Property	1,866	1,000	920	1,000	1,000	1,000	Est. based on cur yr actual
42990	Other Fines, Forfeitures, and Penalties	2,544	2,500	3,200	2,500	2,500	2,500	Est. based on cur yr actual
	TOTAL FINES, FORFEITURES AND PENALTIES	$ 656,361	$ 661,040	$ 656,663	$ 606,674	$ 606,674	$ 606,674	

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	County Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017	
43100	GENERAL SERVICE CHARGES							
43113	Surcharge - General	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	
43115	Storm Water Fees	6,535	7,500	7,500	6,500	6,500	6,500	Est. based on cur yr actual
43120	Patient Charges	4,329,290	4,300,000	4,400,000	4,400,000	4,400,000	4,400,000	Est. based on cur yr actual
43140	Zoning Studies	242	300	300	300	300	300	Per Planning Office
43170	Work Release Charges For Board	2,254	2,500	4,098	578,500	578,500	578,500	Per Sheriff's Office
43190	Other General Service Charges - Garage Maintenance	115,065	100,000	0	0	0	0	Per Sheriff's Office
43194	Service Charges	0	0	126,475	0	0	0	Amended throughout year
43300	FEES							
43320	Subdivision Lot Fees	27	350	0	350	350	350	Per Planning Office
43330	Road Testing	0	0	11,006	0	0	0	Amended throughout year
43340	Recreation Fees	97,004	130,000	130,000	130,000	130,000	130,000	Per Recereation
43350	Copy Fees	4,185	8,000	4,500	8,000	8,000	8,000	Est. based on cur yr actual
43370	Telephone Commissions	181,556	165,000	174,113	70,000	70,000	70,000	Per Sheriff's Office
43392	Data Processing Fee - Register (Reserve)	31,858	30,000	30,000	30,000	30,000	30,000	Est. based on cur yr actual
43393	Probation Fees	370,372	385,000	385,000	385,000	385,000	385,000	Per Probation Office
43394	Data Processing Fee - Sheriff (Reserve)	1,975	1,100	2,000	1,600	1,600	1,600	Per Sheriff's Office
43395	Sexual Offender Registration (Reserve)	3,250	3,200	8,700	6,500	6,500	6,500	Est. based on cur yr actual
43396	Data Processing Fee - County Clerk	7,674	0	0	0	0	0	
43582	Community Services Fees - Adults	13,828	12,000	24,009	14,000	14,000	14,000	Per Probation Office
43990	Other Charges for Service - DUI School	18,525	22,000	22,000	22,000	22,000	22,000	Per Probation Office
	TOTAL CHARGES FOR CURRENT SERVICES	$ 5,183,640	$ 5,166,950	$ 5,329,701	$ 5,652,750	$ 5,652,750	$ 5,652,750	
44100	RECURRING ITEMS							
44110	Investment Income	$ 94,761	$ 80,000	$ 95,000	$ 90,000	$ 90,000	$ 90,000	Est. based on cur yr actual
44120	Lease/Rentals	35,805	42,497	42,497	42,497	42,497	42,497	Est. based on cur yr actual
44120	Lease/Rentals (EMA Tower)	46,786	53,181	62,381	53,181	53,181	53,181	Per EMA
44120	Lease/Rentals (Juvenile)	14,400	18,000	18,000	18,000	18,000	18,000	Per Juvenile
44120	Lease/Rentals (TN Vocational Training Building)	85,017	85,017	85,017	85,017	85,017	85,017	Est. based on cur yr actual
44130	Sale of Materials and Supplies (Drug Testing)	655	1,500	850	750	750	750	Per Probation Office
44131	Commissary Sales (Justice Center)	71,972	75,000	91,085	85,000	85,000	85,000	Per Sheriff's Office
44135	Gasoline Sales	0	185,000	140,000	100,000	100,000	100,000	Est. based on cur yr actual
44140	Sale of Maps	3,647	3,000	2,500	3,000	3,000	3,000	Est. based on cur yr actual
44145	Sales of Recycled Materials	23,886	20,000	15,000	18,000	18,000	18,000	Est. based on cur yr actual
44170	Miscellaneous Refunds	47,085	25,000	70,000	25,000	25,000	25,000	Est. based on cur yr actual
44180	Expenditure Credits	0	0	0	0	0	0	
44500	NONRECURRING ITEMS							
44530	Sale of Equipment	132,485	0	65,000	0	0	0	Amended throughout year
44540	Sale of Property	0	0	1,350	0	0	0	Amended throughout year
44560	Damages Recovered From Individuals	1,841	0	13,177	0	0	0	Amended throughout year
44570	Contributions & Gifts	19,250	0	24,500	0	0	0	Amended throughout year

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	County Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017	
44900	OTHER REVENUES							
44990	Other Local Revenues	403,338	0	0	0	0	0	
44990	Other Local Revenues - Recreation Tournaments	0	50,000	20,000	50,000	50,000	50,000	Per Recreation Office
	TOTAL OTHER LOCAL REVENUES	$ 980,928	$ 638,195	$ 746,357	$ 570,445	$ 570,445	$ 570,445	
45100	EXCESS FEES (TSFRS.)							
45110	County Clerk	$ 60,500	$ 0	$ 3,500	$ 0	$ 0	$ 0	Per County Clerk
45150	Clerk and Master	132,572	150,000	150,000	150,000	150,000	150,000	Per Clerk & Master
45180	Register	72,312	120,000	120,000	120,000	120,000	120,000	Per Reg. Deeds
45190	Trustee	761,683	850,000	850,000	850,000	850,000	850,000	Per Trustee's Office
45500	FEES IN LIEU OF SALARY (TSFRS.)							
45520	Circuit Court Clerk	382,410	390,000	390,000	374,189	374,189	374,189	Per Gayla Miller
45530	Criminal Court Clerk	582,265	520,000	520,000	541,780	541,780	541,780	Per Gayla Miller
45540	General Sessions Court Clerk	554,431	500,000	500,000	485,870	485,870	485,870	Per Gayla Miller
45570	Probate Court Clerk	2,000	0	2,790	0	0	0	
45590	Sheriff	22,509	27,000	27,000	27,000	27,000	27,000	Est. based on cur yr actual
	TOTAL FEES RECEIVED FROM COUNTY OFFICIALS (TSFRS.)	$ 2,570,682	$ 2,557,000	$ 2,563,290	$ 2,548,839	$ 2,548,839	$ 2,548,839	
46100	GENERAL GOVERNMENT GRANTS							
46110	Juvenile Services Program	$ 57,612	$ 76,137	76,137	$ 75,581	$ 75,581	$ 75,581	Grants
46220	Drug Control Grants	132,269	120,319	120,319	121,581	121,581	121,581	Grant - Juv & Adult
46290	Public Safety Grant (Car Seat Grant)	9,658	12,500	15,761	12,500	12,500	12,500	Grant
46300	HEALTH AND WELFARE GRANTS							
46310	Health Department Programs	699,421	1,139,871	1,222,900	1,234,700	1,234,700	1,234,700	Grant
46390	Other Health & Wellfare Grant	67,500	67,500	67,500	68,000	68,000	68,000	Grant
46400	Public Works Grants							
46430	Litter Program	0	-	55,000	-	-	-	Amended when receive grant
46800	OTHER STATE REVENUES							
46820	Hall Income Tax	64,177	50,000	50,000	45,000	45,000	45,000	Estimate (Early July)
46830	Beer Tax	18,055	22,000	22,000	23,000	23,000	23,000	Est. based on cur yr actual

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	County Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017	
46800	OTHER STATE REVENUES (Cont.)							
46835	Vehicle Certificate of Title Fees	$ 20,741	$ 9,233	$ 9,233	$ 9,233	$ 9,233	$ 9,233	Est. based on cur yr actual
46840	Alcoholic Beverage Tax	130,939	126,000	126,000	130,000	130,000	130,000	Est. based on cur yr actual
46851	State Revenue Sharing - T.V.A.	308,481	305,000	305,000	305,000	305,000	305,000	Est. based on cur yr actual
46915	Contracted Prisoner Boarding - Justice Center	1,663,372	1,700,000	1,700,000	1,900,000	1,900,000	1,900,000	Per Sheriff
46915	Contracted Prisoner Boarding - Juvenile Center	63,013	41,501	41,501	41,501	41,501	41,501	Per Juvenile
46960	Registrar's Salary Supplement	15,164	11,373	11,373	11,373	11,373	11,373	Est. based on cur yr actual
46970	State Shared Sales Tax - Cities	15,594	0	11,696	0	0	0	
46980	Other State Grants - (SE TN Comm Corrections)	305,031	348,460	358,460	348,460	348,460	348,460	State Grant
46990	Other State Revenues(Workrelease)				266,400	266,400	266,400	Est. based on projection
46990	Other State Revenues	93,865	37,890	100,290	37,890	37,890	37,890	Est. based on cur yr actual
	TOTAL STATE OF TENNESSEE	$ 3,664,892	$ 4,067,785	$ 4,293,170	$ 4,630,220	$ 4,630,220	$ 4,630,220	
47000	FEDERAL GOVERNMENT							
47220	FEMA Reimbursement (EMA)	56,000	56,000	56,000	56,000	56,000	56,000	Per EMA
47230	Disaster Relief	73,893	0	0				
47235	Homeland Security Grant	50,112	50,248	42,833	50,248	50,248	50,248	Per EMA
47240	TVA Reimbursement (EMA)	44,066	60,492	60,492	60,492	60,492	60,492	Per EMA
47250	Law Enforcement Grant (Traffic Safety)	36,252	0	38,326	0	0	0	
47590	Other Federal Through State		0	18,031	0	0	0	
47590	Other Federal Through State		0	0	0	0	0	
47990	Other Direct Federal Revenue		0	17,965	0	0	0	
	TOTAL FEDERAL GOVERNMENT	$ 260,323	$ 166,740	$ 233,647	$ 166,740	$ 166,740	$ 166,740	
48100	OTHER GOVERNMENTS & CITIZENS GROUPS							
48110	Prisoner Board (U.S. Marshall)	$ 1,416,179	$ 1,431,000	$ 1,431,000	$ 1,431,000	$ 1,431,000	$ 1,431,000	Per Sheriff's Office
48110	Prisoner Board (Juvenile Boarding)	107,023	1,575	1,575	1,575	1,575	1,575	Per Juvenile
48140	Contracted Services - Veteran Affairs (City) 80/20	23,693	24,759	24,759	24,876	24,876	24,876	Per City Agreement
48140	Contracted Services - Courts Comm Service (City) 50/50	52,862	61,157	61,157	61,514	61,514	61,514	"
48140	Contracted Services - EMA (City) (80/20)	82,024	84,842	84,842	85,078	85,078	85,078	"
48140	Contracted Services - (EMA Tower) (50/50)	8,500	8,500	8,500	8,500	8,500	8,500	Per EMA
48140	Contracted Services - Reappraisal Fee	63,062	0	0	0	0	0	
48140	Contracted Services - Other	36,885	0	112,604	0	0	0	
48140	Contracted Services - Juvenile	28,100	0	27,000	0	0	0	
48610	Donations		0	5,000	0	0	0	

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	County Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017	
49951	Inmate Revenues	0	90,964	39,000	38,000	38,000	38,000	Per Sheriff' $26,000
49952	Jail Booking Fees	0	24,714	24,714	24,714	24,714	24,714	Per Sheriff's Office
49953	Commissary - Recreation	0	65,000	84,570	75,000	75,000	75,000	Per Recreation
49955	Phone Commissary (Workhouse)				10,000	10,000	10,000	Est Based on Projections
49954	Drug Court Fees - Other Counties (Reserve)	0	0	5,792	0	0	0	Per Adult Drug Court Est.
49961	Rescue Service Donation			22,547				
49962	Delinquent Tax Collection Fees	0	150,000	164,581	150,000	150,000	150,000	Per Delinquent Tax Atty
49963	Sale of Delinquent Tax Property	0	0	47,215	0	0	0	Amend Through-out Year
49964	Cash Bond Fees - Courts	0	4,500	12,190	4,500	4,500	4,500	Per Circuit Court Clerk
49965	Attorney Fees - EMS	0	2,000	2,200	2,000	2,000	2,000	Est. based on cur yr actual
	TOTAL OTHER GOVT. AND CITIZENS GPS.	$ 1,818,327	$ 1,949,011	$ 2,159,246	$ 1,916,757	$ 1,916,757	$ 1,916,757	
	TOTAL REVENUE	$ 34,854,531	$ 34,635,530	$ 36,156,949	$ 36,751,216	$ 36,751,216	$ 36,751,216	
49000	OTHER SOURCES (NON-REVENUE)							
49700	Insurance Recovery	0	0	27,190	0	0	0	
49800	Operating Transfers	0	0	0	0	0	0	
	Total Revenue and Other Sources	$ 34,854,531	$ 34,635,530	$ 36,184,139	$ 36,751,216	$ 36,751,216	$ 36,751,216	
	Fund Balance, Beginning Of Year	$ 7,133,997	$ 7,998,059	$ 7,998,059	$ 7,704,052	7,704,052	$ 7,704,052	
	TOTAL AVAILABLE FUNDS	$ 41,988,528	$ 42,633,589	$ 44,182,199	$ 44,455,268	$ 44,455,268	$ 44,455,268	
	Less: Total Operating Expenditures & Transfers	33,038,023	34,553,917	35,498,982	36,191,727	36,192,203	36,192,204	
	Less: One Time Capital Purchases	952,446	749,672	979,165	538,733	538,733	538,733	
	Total Expenditures	33,990,469	35,303,589	36,478,147	36,730,460	36,730,936	36,730,936	
	Reserved Fund Balance	2,506,863	2,041,995	2,041,995	2,041,995	2,041,995	2,041,995	
	Unreserved Fund Balance	5,491,196	5,288,006	5,662,057	5,682,812	5,682,338	5,682,337	
	FUND BALANCE, END OF YEAR	$ 7,998,059	$ 7,330,001	$ 7,704,052	$ 7,724,807	$ 7,724,333	$ 7,724,333	
	UNRESERVED FUND BALANCE	16.2%	15.0%	15.5%	15.5%	15.5%	15.5%	

COUNTY COMMISSION

Bradley County's form of government is one with a popularly elected Board of County Commissioners, which is the legislative branch of the county. Bradley County's legislative body is composed of 14 members with two members being elected from each of the county's seven districts. The county legislative body assembled in session is authorized to act for the county, including election of officials or confirmation of appointees, fixing salaries, and appropriating money and any other business coming before the body. All funds to be used in the operation of the county must be appropriated for that use by the county legislative body, which can appropriate money only for expenditures sanctioned by state law. It is the duty of the county legislative body to adopt a budget and to appropriate funds for the ensuing fiscal year for all county departments and agencies.

Goals & Objectives:

- To protect, preserve and enhance the County's resources.
- To create sustainable economic development strategies that enhances economic opportunities throughout the County.
- To promote cooperation among all levels of government to work toward the most efficient, planned and cost-effective delivery of government services.
- To adopt a property tax rate which will properly balance the needs of the County with the ability to pay;
- To adopt a balanced budget which will support quality services and promote the safety and health of Bradley County citizens within the ability of the County to pay and within the means provided by the tax rate;
- Work within the guidelines of the constitutions and laws of the United States and the State of Tennessee.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY16-17
Set property tax rates	1	1	1	1	1
Adopted a balanced budget	1	1	1	1	1
Total Employees	**15**	**15**	**15**	**15**	**15**

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES

For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
51100	COUNTY COMMISSION							
103	Assistant	$ 33,129	$ 36,000	$ 36,000	$ 37,000	$ 36,720	$ 36,720	$ 36,720
169	Part-Time Personnel	0	0	1,673	0			
191	Board And Committee Members Fee	141,827	141,827	141,827	141,827	144,664	144,664	144,664
201	Social Security	12,967	13,604	13,732	13,732	13,876	13,876	13,876
204	State Retirement	13,208	24,220	21,675	24,220	24,704	24,704	24,704
206	Life Insurance	222	315	315	315	315	315	315
207	Medical Insurance	56,095	60,870	63,415	60,870	63,810	63,810	63,810
305	Audit Services	37,489	37,489	37,489	37,489	37,489	37,489	37,489
307	Communications	4	100	100	100	50	50	50
320	Dues & Membership-TCCA	1,950	1,950	1,950	1,950	1,950	1,950	1,950
332	Legal Notices	100	100	100	100	100	100	100
336	Main & Repairs - Equipment	0	0	0	0	0	0	0
337	Main & Repairs - Office Equipment	477	700	700	700	375	700	700
435	Office Supplies	744	800	850	800	800	800	800
599	Other Charges *	100,908	158,038	145,693	146,843	155,538	155,538 *	155,538
707	Building Improvements	0	0	0	0	0	0	0
790	Other Equipment	1,000	4,940	4,940	1,440	1,440	1,440	1,440
799	Other Capital Outlay	0	0	0	0	0	0	0
	Total County Commission	400,120	480,953	470,459	467,386	481,831	482,155	482,155

* $20,000 Insurance Deductibles, $15,000 Mental Evals, $2,500 Misc., $39,101 Mixed Drinks Tax owed City and $81,437 owed to Co Schools

BOARD OF EQUALIZATION

The County Board of Equalization is the first level of administrative appeal for all complaints regarding the assessment, classification, and valuation of property for tax purposes. The County Board's duties include examining and equalizing the county assessments, assuring that all taxable properties are included on the assessment lists, eliminating exempt properties from taxation, hearing complaints of aggrieved taxpayers, decreasing over-assessed property, increasing under-assessed property, and correcting clerical mistakes.

Performance Objectives:

- Schedule hearings for all taxpayers who which to appeal their assessments;
- Listen to each appellant's case and render what is considered to be a fair decision for all parties involved; and
- Notify each appellant by mail of the performance measures.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Appeals heard	25	25	22	22	100
Changes made	10	10	11	10	90

Personnel Schedule:
The board of equalization is composed of five members who serve as needed

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
51210	BOARD OF EQUALIZATION							
191	Board And Committee Members Fee	$ 280	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
201	Social Security	21	191	191	191	191	191	191
204	State Retirement	0	341	341	341	341	341	341
	Total Board Of Equalization	$ 301	$ 3,032	$ 3,032	$ 3,032	$ 3,032	$ 3,032	$ 3,032

BEER BOARD

The Beer Board is a committee appointed by the county's legislative body to administer the laws relating to the sale of beer in the county. This includes the discretion to grant, deny, suspend or revoke permits to sell beer, and to impose civil penalties, within the limit of the authority granted by the statutes.

Performance Objectives:

- Control the sale of beer in Bradley County;
- Adhere to laws of the State of Tennessee; and
- Uphold resolutions passed by the Bradley County Commission.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY16-17
Number of meetings Held annually	4	4	4	4	4

Personnel Schedule:
The Beer Board is composed of seven members who serve as needed.

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
51220	BEER BOARD							
191	Board And Committee Members Fee	$ 2,430	$ 2,350	$ 2,365	$ 2,350	$ 2,350	$ 2,350	$ 2,350
201	Social Security	186	180	181	180	180	180	180
204	State Retirement	49	163	147	163	163	163	163
	Total Beer Board	$ 2,665	$ 2,693	$ 2,693	$ 2,693	$ 2,693	$ 2,693	$ 2,693

ARCHIVES

The Archives is the repository for inactive permanent records of the County that are no longer required by county offices for current operations. The Archives keeps and maintains the records (until the end of their retention terms set by the public records commission) and makes them available for public inspection.

Goals & Objectives:

- **To receive, process, and preserve the non-current, permanent records created by the Bradley County, Tennessee government from 1861 to present.**
- **To provide public access to all holdings, with the exception of juvenile records and those restricted by Tennessee Law.**
- **To provide local government source material to court officials, genealogists, the legal profession, historians, and the general public.**

Performance Objectives:

- Continue to index records;
- Re-box and organize records as necessary;
- Routinely check disposition on non-permanent records and destroy when necessary.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Re-boxing and re-organizing	1	1	1	1	1

Staff:

	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
Full-time	1	1	1	1	1
Part-time	1	1	1	1	1

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
51240	ARCHIVES							
162	Clerical Personnel	$ 21,374	$ 22,933	$ 22,933	$ 22,933	$ 23,392	$ 23,392	$ 23,392
169	Part Time Personnel	0	0	0	0	0	0	0
201	Social Security	1,581	1,754	1,626	1,754	1,789	1,789	1,789
204	State Retirement	2,911	3,124	3,124	3,124	3,187	3,187	3,187
206	Life Insurance	19	21	21	21	21	21	21
207	Medical Insurance	5,786	6,381	6,215	6,381	6,381	6,381	6,381
307	Communications	5	10	10	10	10	10	10
330	Operating Lease Payment	910	1,000	1,000	1,000	1,000	1,000	1,000
336	Maintenance & Repair - Equip.	300	300	300	300	300	300	300
435	Office Supplies	796	800	800	800	800	800	800
707	Building Improvements	0	1,200	1,200	0	0	0	0
	Total Other Boards And Committees - Archives	$ 33,682	$ 37,523	$ 37,228	$ 36,323	$ 36,879	$ 36,879	$ 36,879

COUNTY MAYOR

The County Mayor is elected by the citizens of Bradley County to head the executive branch of Bradley County Government. As the Chief Fiscal Officer for the County, it is the County Mayor's responsibility to oversee the preparation and administration of official budgets and financial reports. In conjunction with division heads, it is the County Mayor's responsibility to manage the daily operations of the county general government.

It is the duty of the County Mayor to see that all applicable laws, policies, and resolutions are implemented. The County Mayor serves on a number of boards and commissions. The County Mayor is empowered to enter into contracts and has authority to negotiate and execute loans, notes or other forms of indebtedness on behalf of Bradley County. The Mayor's knowledge and oversight of the daily workings of county government allows him to provide recommendations to the County Commission. The County Mayor is responsible for keeping the County Commission advised on the financial condition and future needs of the County.

Performance Objectives:

- Supervise and direct the administration of all County departments, boards and agencies under the general control of the County Mayor;
- Assist the departments and agencies of County government in providing services as efficiently as possible;
- Inform the citizens of Bradley County of available County services and assist them with those services where possible and appropriate.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Number of personnel under the County Mayor's direct supervision	17	17	17	17	17

Elected Official: 1

	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
Fulltime Staff:	3	3	3	3	3
Part-Time Staff:	0	0	0	0	0

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
51300	COUNTY MAYOR							
101	County Official/Administrative	$ 94,636	$ 96,529	$ 96,529	$ 96,529	$ 98,460	$ 98,460	$ 98,460
103	Assistant's)	68,664	70,037	70,037	70,092	71,494	71,494	71,494
162	Clerical Personnel	22,941	23,400	23,400	23,400	23,868	23,868	23,868
201	Social Security	13,443	14,532	14,532	14,537	14,827	14,827	14,827
204	State Retirement	25,366	25,873	25,873	25,881	26,399	26,399	26,399
206	Life Insurance	77	84	84	84	84	84	84
207	Medical Insurance	23,142	25,524	25,524	25,524	25,524	25,524	25,524
302	Advertising	500	700	700	800	800	800	800
307	Communication	1,178	1,320	1,320	1,324	1,324	1,324	1,324
320	Dues and Memberships	1,950	1,950	1,950	1,950	1,950	1,950	1,950
338	Maintenance & Repair - Vehicles	0	0	0	400	400	400	400
355	Travel	1,323	2,387	2,387	2,387	2,387	2,387	2,387
356	Tuition	180	180	180	180	180	180	180
435	Office Supplies	2,905	3,000	3,000	3,000	3,000	3,000	3,000
437	Periodicals	100	100	100	100	100	100	100
511	Vehicle Insurance	1,025	1,379	1,379	1,379	1,379	1,379	1,379
599	Other Charges	125	100	100	100	100	100	100
709	Data Processing Equipment	1,857	600	600	0	0 (1)	0	0
	Total County Mayor	$ 259,412	$ 267,695	$ 267,695	$ 267,666	$ 272,276	$ 272,276	$ 272,276

(1) To be Amended when grant's approved

PERSONNEL OFFICE

Bradley County's Personnel office helps to ensure the effective and efficient management of the county's workers. In helping to ensure the efficient management of those workers, the Personnel Office provides several basic services. These include: advising and assisting the County Mayor, elected officials, department heads and agencies on personnel policies and personnel practices; providing departments with a pool of qualified applicants for selection for employment; and providing payroll and benefit services to the county's employees and officials.

Goals and Objectives:

- To provide development of an employee-oriented culture that emphasizes quality, continuous improvement, and high performance.
- To provide implementation of services and policies.
- To assist and advise on human resource issues including employee relations, compensation and benefits.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Annually:					
Maintains & updates Employee Handbook	1	1	1	1	1
Facilitates ongoing effective training programs for employees and management in employment laws and practices	1	1	1	1	1
Updates & maintains annually the benefits plan	1	1	1	1	1
Maintains all forms used & update forms as needed.	1	1	1	1	1
Benefit enrollments (Employees)	560	560	560	565	565

Fulltime Staff:

2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
2	2	2	2	2

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
51310	PERSONNEL OFFICE							
105	Supervisor/Director	$ 0	$ 0	$	$ 0	$ 0	$ 0	$ 0
119	Accountants/Bookkeepers	53,959	56,100	56,386	56,100	57,223	57,223	57,223
201	Social Security	4,075	4,292	4,314	4,292	4,378	4,378	4,378
204	State Retirement	5,214	7,641	7,355	7,641	7,794	7,794	7,794
206	Life Insurance	37	42	42	42	42	42	42
207	Medical Insurance	11,123	12,762	12,762	12,762	12,762	12,762	12,762
210	Unemployment Compensation	16,550	35,000	35,000	35,000	30,000	30,000	30,000
302	Advertising	1,784	750	750	750	750	750	750
320	Dues and Memberships	385	419	419	419	419	419	419
337	Maintenance and Repairs - Office Equipment	1,551	7,540	8,702	8,520	14,953	14,953	14,953
356	Tuition	75	0	0	0	0	0	0
435	Office Supplies	4,989	5,000	5,000	5,000	5,000	5,000	5,000
437	Periodicals	1,815	1,800	1,800	1,800	1,800	1,800	1,800
463	Drug Testing	10,898	7,500	7,500	7,500	7,500	7,500	7,500
503	Excess Risk Insurance (Official's Bonds)	0	0	0	0	0	0	0
513	Worker's Compensation Insurance	40,573	36,000	36,000	36,000	36,000	36,000	36,000
524	Staff Development / Incentives	1,379	1,000	1,000	1,000	1,000	1,000	1,000
719	Office Equipment	0	2,599	2,599	5,000	0	0	0
	Total Personnel Office	$ 154,407	$ 178,445	$ 179,629	$ 181,826	$ 179,621	$ 179,621	$ 179,621

COUNTY ATTORNEY

The County Attorney reports directly to the County Mayor. The County Attorney as provided in T.C.A. 5-6-112(1), will advise the County Mayor, County Commission, elected officials and department heads on legal issues involving the County, its officials and employees, providing written legal opinions, assisting in drafting policy statements and resolutions, drafting and/or reviewing legal documents including, but not limited to, resolutions, contracts, deeds, leases, licenses, insurance policies, etc. The County Attorney also assumes the roll of the Delinquent Tax Attorney as provided in T.C.A 67-5-2405.

Performance Objectives:

- To advise all boards and committees at the direction of the County Mayor.
- Attend all formal voting meetings of the County Commission and the Regional Planning Commission.
- Attend County Commission work sessions and any other county committee meeting deemed by the County Mayor as necessary.
- Interpret and enforce zoning and subdivision resolutions.
- Advise and assist director of county human resources on interpretation and application of federal, administrative and state laws.
- Responsible to the County Trustee and cooperate with the Clerk and Master in the prosecution of the delinquent tax suit and sale.
- Appear on behalf of Bradley County in prosecuting the delinquent tax sale is properly completed; and supervises temporary assistant for delinquent tax sales.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Attend Commission voting meetings	24	24	24	24	24
Tax Sale completed in Fiscal Year	1	1	1	1	1

	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
Full-Time	3	3	3	3	3
Part-Time	0	0	0	0	0

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
51400	COUNTY ATTORNEY							
103	Assistant (Bankruptcy Position)	$ 30,030	$ 30,631	$ 30,631	$ 30,631	$ 31,244	$ 31,244	$ 31,244
133	Paraprofessional	31,556	32,187	32,187	32,187	32,831	32,831	32,831
189	Other Salary & Wages	75,790	77,306	77,306	77,306	78,852	78,852	78,852
201	Social Security	9,679	10,719	10,334	10,719	10,934	10,934	10,934
204	State Retirement	18,710	19,085	19,085	19,085	19,467	19,467	19,467
206	Life Insurance	58	63	63	63	63	63	63
207	Medical Insurance	17,357	19,143	18,646	19,143	19,143	19,143	19,143
307	Communication	7	8	8	8	8	8	8
317	Data Processing Services (West Law & Title Searcher)	6,201	6,100	6,100	6,250	6,250	6,250	6,250
320	Dues (TN Bar Assoc., Co Atty Assoc & License)	250	200	200	200	200	200	200
331	Legal Fees (Litigation Retainage)	3,665	6,000	6,000	6,000	5,000	5,000	5,000
337	Maintenance & Repair Services	959	0	0			0	0
435	Office Supplies	1,000	1,295	1,295	1,295	1,145	1,145	1,145
505	Judgements	0	0	2,215	0	0		0
599	Other Charges	0	0	0	0	0	0	0
709	Capital Expenditure	0	0	0	0	0	0	0
	Total County Attorney	$ 195,262	$ 202,737	$ 204,069	$ 202,887	$ 205,136	$ 205,136	$ 205,136

ELECTION COMMISSION

The Election Commission is the basic unit which regulates elections at the county level. The five commissioners for each county are appointed by the state election commission; three must be members of the majority party in the state, appointed by members of the State Election Commission from that party, while the other two will be of the minority party, similarly appointed by the minority members of the state election commission. Their duties include publishing in a newspaper of general circulation in the county a notice of all elections; and providing a semi-annual voter registration report to the State Coordinator of Elections. Tennessee statutes require election commissions to employ an administrator of election, who is the chief administrative officer of the commission and who is responsible for daily operations of the office.

Goals and Objectives:

- **To maintain voter registration and all voter records for Bradley County.**
- **To oversee all elections in county and city.**
- **To regulate the conduct of all elections by the people so that the freedom and purity of the ballots are secured.**

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Number of elections	2	3	2	1	2
Number of registered voters	68,000	70,000	64,000	64,000	64,000
Number of votes cast	40,000	40,000	36,000	36,000	40,000

	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
Fulltime Staff:	4	4	4	3	3
Part-Time Staff:	4	4	4	5	5

Full time employee moved to part time for 2014/2015 fiscal year.

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
51500	ELECTION COMMISSION							
101	County Official/Administrative	$ 71,405	$ 72,833	$ 72,833	$ 72,833	$ 74,290	$ 74,290	$ 74,290
106	Deputy(ies)	56,606	55,809	57,739	55,809	58,895	58,895	58,895
169	Part Time Personnel	11,640	13,600	11,670	13,600	11,670	11,670	11,670
187	Overtime	0	0	0		0	0	0
191	Board and Committee Member Fees	200	200	200	200	200	200	200
192	Election Commission	9,482	7,000	7,000	9,750	9,750	9,750	9,750
193	Election Workers	54,604	36,571	36,571	91,380	80,000	80,000	80,000
201	Social Security	13,203	12,165	12,165	9,841	16,568	16,568	16,568
204	State Retirement	17,435	17,521	17,784	17,521	18,140	18,140	18,140
205	Retiree Medical Insurance	0	1,514	529	1,514	1,595	1,595	1,595
206	Life Insurance	58	63	63	93	63	63	63
207	Medical Insurance	17,357	19,143	19,246	18,705	19,143	19,143	19,143
301	Accounting Services	8,500	4,000	4,000	8,500	8,500	8,500	8,500
302	Advertising	8,100	4,500	4,500	9,000	9,000	9,000	9,000
307	Communication	1,500	1,750	1,750	2,250	2,250	2,250	2,250
336	Maintenance And Repair Services	14,133	13,000	13,000	13,000	13,000	13,000	13,000
348	Postal Charges	0	3,000	3,000	0	0	0	0
349	Printing, Stationery And Forms	4,000	3,075	3,075	5,800	4,000	4,000	4,000
355	Travel	6,581	8,000	8,000	9,475	8,000	8,000	8,000
435	Office Supplies	3,700	3,200	3,200	3,780	3,780	3,780	3,780
599	Other Charges	11,293	7,300	7,300	14,050	13,850	13,850	13,850
709	Data Processing Equipment	0	5,500	5,500	1,000	1,000	1,000	1,000
790	Other Equipment	0	0	0	1,099	1,099	1,099	1,099
	Total Election Commission	$ 309,797	$ 289,744	$ 289,125	$ 359,200	$ 354,792	$ 354,792	$ 354,792

REGISTER OF DEEDS

The Register of Deeds is a constitutional officer and is elected by the voters for a term of four years. The primary function of the Register is to make and preserve a record of instruments required or allowed by law to be filed or recorded, including but not limited to deeds, powers of attorney, deeds of trust, mortgages, liens, contracts, plats, leases, judgments, wills, court orders, military discharges, records under the Uniform Commercial Code, and other types of documents. The records provide public notice of property ownership, liens, contracts, and other transactions that affect the public interest. The Register's office is in the county seat, and the records and papers must remain in the office at all times.

Performance Objectives:

- To provide accurate official records of documents of property history and title for the public and professional use;
- Collect County revenue through recording and fee charges;
- Collect State revenue through state tax;
- Maintain precise records while maintaining a professional and customer friendly office.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
County Excess Fees Collected	$ 148,067	$ 39,817	$ 72,312	$75,334	$70,000
Documents Recorded	15,500	15,500	15,500	15,500	15,500

Elected Official: 1				
Fulltime Staff:				
2012/2013	**2013/2014**	**2014/2015**	**2015/2016**	**2016/2017**
8	7	7	7	7

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
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COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
51600	REGISTER OF DEEDS							
205	Retiree Insurance	$ 0	$ 1,514	$ 0	$ 1,514	$ 1,595	$ 1,595 *	$ 1,595
206	Life Insurance	134	147	134	147	147	147	147
207	Medical Insurance	40,503	44,667	45,318	44,667	44,667	44,667	44,667
307	Communication	413	569	569	569	569	569	569
317	Data Processing Services	21,013	0	55,922	0	0	0	0
336	Maintenance & Repair Equipment	4,896	5,000	5,000	5,000	5,000	5,000	5,000
355	Travel	554	1,600	1,600	1,600	1,600	1,600	1,600
435	Office Supplies	5,457	10,000	10,000	10,000	10,000	10,000	10,000
719	Office Equipment	0	3,000	3,000	3,000	3,000	3,000	3,000
	Total Register Of Deeds	$ 72,970	$ 66,497	$ 121,543	$ 66,497	$ 66,578	$ 66,578	$ 66,578

PLANNING/BUILDING

PLANNING – The Planning Department is responsible for long and short range planning for the County. This department plays an active role in the administration of the zoning ordinance, and subdivision ordinance. The department advises the Planning Commission and various appeals boards on zoning, subdivision and building code matters. All rezoning requests are reviewed by the department and a recommendation given to both the Planning Commission and the County Commission. The County Commission is the ultimate decision making authority on all rezoning requests.

BUILDING INSPECTION - The administration and enforcement of Bradley County's adopted building, housing, plumbing, life safety, fire codes and zoning regulations. For new construction, alterations, and additions, this department issues the necessary permits, examines plans when required and checks for compliance with building codes and zoning regulations. This department also inspects properties for code and zoning compliance routinely and on a complaint basis.

Goals and Objectives:

- To provide for the continued growth of the County to enrich community life in accordance with any official plans adopted by the county.
- Maintain and enhance the identity and character of Bradley County and maintain good communications with citizens.
- Strive for a balance between residential and commercial development and for a balanced residential mix.
- Encourage economic development, including the creation of new job opportunities and a diversified local economy.
- To protect and conserve the value of land throughout the county and the value of buildings and improvements upon the land, and to minimize the conflicts among the uses of land and building.
- To establish reasonable standards of design and procedures for subdivisions in order to further the orderly layout and use of land, and to ensure proper legal descriptions and the monument subdivide land.
- To ensure that all building permits applications are reviewed and acted on in a timely manner.
- Develop and maintain files of all actions of the department.
- General enforcement of Tennessee Code Annotated Section 5-1-115.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
1. Land Use Plan	Revision Ongoing	Revision Ongoing	Revision Ongoing	Revision Ongoing	Revision Ongoing
2. Zoning Regulations	(----------Maintenance as needed----------)				
3. Subdivision Regulations	(----------Maintenance as needed----------)				
4. Planning Analysis & Reco.	(----------Maintenance Monthly----------)				
5. Planning Commission Support	(----------Maintenance Monthly----------)				
6. Assistance to Public	(----------Daily----------)				
7. Issuance of Permits	(----------Daily----------)				

	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
Full-Time	4	4	4	4	4

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
51720	PLANNING / BUILDING INSPECTIONS							
103	Assistants	$ 86,975	$ 70,927	$ 70,927	$ 70,927	$ 72,346	$ 72,346	$ 72,346
105	Supervisor/Director	0	47,228	47,228	47,228	48,173	48,173	48,173
162	Clerical Personnel	27,733	33,358	33,358	33,358	34,025	34,025	34,025
201	Social Security	8,696	11,591	11,591	11,591	11,823	11,823	11,823
204	State Retirement	15,623	20,636	20,636	20,636	21,049	21,049	21,049
205	Retiree Insurance	0	3,028	3,028	3,028	1,595	1,595	1,595
206	Life Insurance	58	84	84	84	84	84	84
207	Medical Insurance	17,553	25,524	25,524	25,000	25,000	25,000	25,000
307	Communications	561	1,250	1,250	1,250	1,250	1,250	1,250
320	Dues and Memberships	460	900	900	900	900	900	900
330	Operating Lease Payment	1,920	2,150	2,150	2,150	2,150	2,150	2,150
332	Legal Notices	3,519	3,500	3,500	2,500	2,500	2,500	2,500
337	Maintenance & Repairs - Office Equipment	1,388	1,900	1,900	1,900	1,900	1,900	1,900
338	Maintenance & Repairs - Vehicles	986	1,000	1,000	1,000	1,000	1,000	1,000
355	Travel	706	1,000	1,000	1,000	1,000	1,000	1,000
356	Tuition	511	1,850	1,850	1,850	1,850	1,850	1,850
425	Gasoline	2,016	2,200	2,200	2,200	2,200	2,200	2,200
435	Office Supplies	3,500	3,500	3,500	3,500	3,500	3,500	3,500
511	Vehicle & Equipment Insurance	2,215	2,215	2,215	2,255	2,255	2,255	2,255
513	Worker's Comp	4,500	4,500	4,500	4,500	4,500	4,500	4,500
	Total Planning/Building Inspection	$ 178,920	$ 238,341	$ 238,341	$ 236,857	$ 239,099	$ 239,099	$ 239,099

G.I.S. DEPARTMENT

A Geographic Information System (GIS) is a computer-based tool that combines the visual appeal of conventional maps with database operations and statistical analysis. It is used for mapping and analyzing things that exist and happen on the surface of the earth by classifying the information into "layers", making it easy for users to distinguish each element separately. The speed and accuracy of a GIS provide an invaluable service to Bradley County by explaining events, predicting outcomes and planning future strategies. For example, Emergency 911 uses phone numbers along with addresses to locate where emergency calls originate. Fire departments use hydrant, street, along with address data to locate fires and water supplies so that fires can be extinguished quickly. Police may use crime data to plot trends of past crimes to forecasts where future crimes may occur. Other major issues facing local government today include economic development, tourism, transportation issues, increasing population, and improvement of provided services. Local issues, such as where emergency services should be located, why traffic jams occur, are also all affected by geography. Mapping where new development will be located can give new insight into its affects on transportation networks, the local environment, and local service providers like schools.

Goals and Objectives:

- To plan, organize, administer and direct the activities of the Geographic Information System department.
- To plan and organize the priority of applications according to importance.
- To administer and direct all activities between the GIS department, actual GIS users and other government agencies

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Map Sales	$2,500	$2,542	$2,502	$2,845	$2,845

Fulltime Staff:				
2012/2013	**2013/2014**	**2014/2015**	**2015/2016**	**2016/2017**
2	**2**	**2**	**2**	**2**

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
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COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
51760	GEOGRAPHICAL INFORMATION SYSTEMS							
103	Assistant/Technician	$ 34,536	$ 41,532	$ 41,532	$ 41,532	$ 42,363	$ 42,363	$ 42,363
105	Supervisor/Director	62,188	63,432	63,432	63,432	64,701	64,701	64,701
201	Social Security	7,375	8,030	8,030	8,030	8,190	8,190	8,190
204	State Retirement	13,174	14,296	14,296	14,296	14,582	14,582	14,582
205	Retiree Insurance	0	3,028	3,028	3,028	3,191	3,191	3,191
206	Life Insurance	37	42	42	42	42	42	42
207	Medical Insurance	11,055	12,762	12,762	12,470	12,762	12,762	12,762
307	Communication	982	965	965	965	965	965	965
309	Contracts with Government Agencies	29,834	45,000	45,000	19,700	19,700	19,700	19,700
317	Data Processing Maintenance	45,349	40,911	40,911	40,911	40,911	40,911	40,911
320	Dues & Memberships	40	40	40	40	40	40	40
336	Maintenance & Repair Equipment	1,129	2,500	2,500	2,500	2,500	2,500	2,500
355	Travel	592	532	532	1,044	766	766	766
356	Tuition & Training	450	470	470	2,205	1,955	1,955	1,955
399	Other Contracted Services	4,500	4,000	4,000	4,000	4,000	4,000	4,000
425	Gasoline	35	260	260	260	260	260	260
499	Other Supplies & Materials	251	400	400	1,036	1,036	1,036	1,036
511	Vehicle Insurance	985	984	984	984	984	984	984
709	Data Processing Equipment	10,796	500	500	1,000	1,000	1,000	1,000
718	Motor Vehicle	0	0	0	0	0	0	0
	Total GIS	$ 223,308	$ 239,684	$ 239,684	$ 217,475	$ 219,948	$ 219,948	$ 219,948

COUNTY BUILDINGS

The primary responsibility for this department is to provide skilled, efficient maintenance, repair, and renovation services for county owned buildings and facilities. The department maintains electrical, plumbing, heating, ventilating, and air conditioning equipment; and provides remodeling/renovation services as needed.

Goals and Objectives:

- To enhance the quality of the buildings in the County.
- To reduce building maintenance costs that otherwise would be contracted.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Square footage served:					
County Courthouse	52,920	52,920	52,920	52,920	52,920
Annex	28,342	28,342	28,342	28,342	28,342
Juvenile	33,941	33,941	33,941	33,941	33,941
Ambulance	10,754	10,754	10,754	10,754	10,754
Agricultural Extension	10,676	10,676	10,676	10,676	10,676
Show Barn	17,388	17,388	17,388	17,388	17,388
Cannery	1,950	1,950	1,950	1,950	1,950

Fulltime Staff:

2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
2	2	2	2	2

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
51800	COUNTY BUILDINGS							
166	Maintenance Personnel	$ 44,818	$ 70,422	$ 70,422	$ 70,422	$ 71,302	$ 71,302	$ 71,302
201	Social Security	3,429	5,387	5,387	5,387	5,455	5,455	5,455
204	State Retirement	6,104	9,592	9,592	9,592	9,712	9,712	9,712
206	Life Insurance	19	42	42	42	42	42	42
207	Medical Insurance	5,786	12,762	12,762	12,762	12,762	12,762	12,762
307	Communication	23,687	24,000	24,000	22,000	22,000	22,000	22,000
337	Maint. - Office Equipment	0	0	0	0	0	0	0
348	Postal Charges	116,000	116,000	116,000	117,000	117,000	117,000	117,000
355	Travel	500	500	500	600	600	600	600
399	Other Contracted Services	23,426	30,000	30,000	30,000	30,000	30,000	30,000
410	Custodial Supplies	18,475	13,500	13,500	14,000	14,000	14,000	14,000
413	Medical Supplies	1,167	1,300	1,300	1,300	1,300	1,300	1,300
452	Utilities	115,000	115,000	115,000	116,000	116,000	116,000	116,000
499	Other Supplies & Materials (Bldg. Maint.)	17,186	18,000	18,000	18,000	18,000	18,000	18,000
515	Insurance Claims	0	0	0	0	0	0	0
599	Other Charges	248	0	0	0	0	0	0
707	Building Improvements (Courthouse, Ag., Annex)	34,747	32,585	32,585	17,800	17,800	17,800	17,800
712	Heating./Air Equipment	8,849	0	0	0	0	0	0
	Total County Buildings	$ 419,441	$ 449,090	$ 449,090	$ 434,905	$ 435,972	$ 435,972	$ 435,972

BRADLEY COUNTY

TENNESSEE VOCATIONAL CENTER

This budget covers the maintenance expenditures on the Tennessee Rehabilitation Center Building on Overlook Drive owned by Bradley County.

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

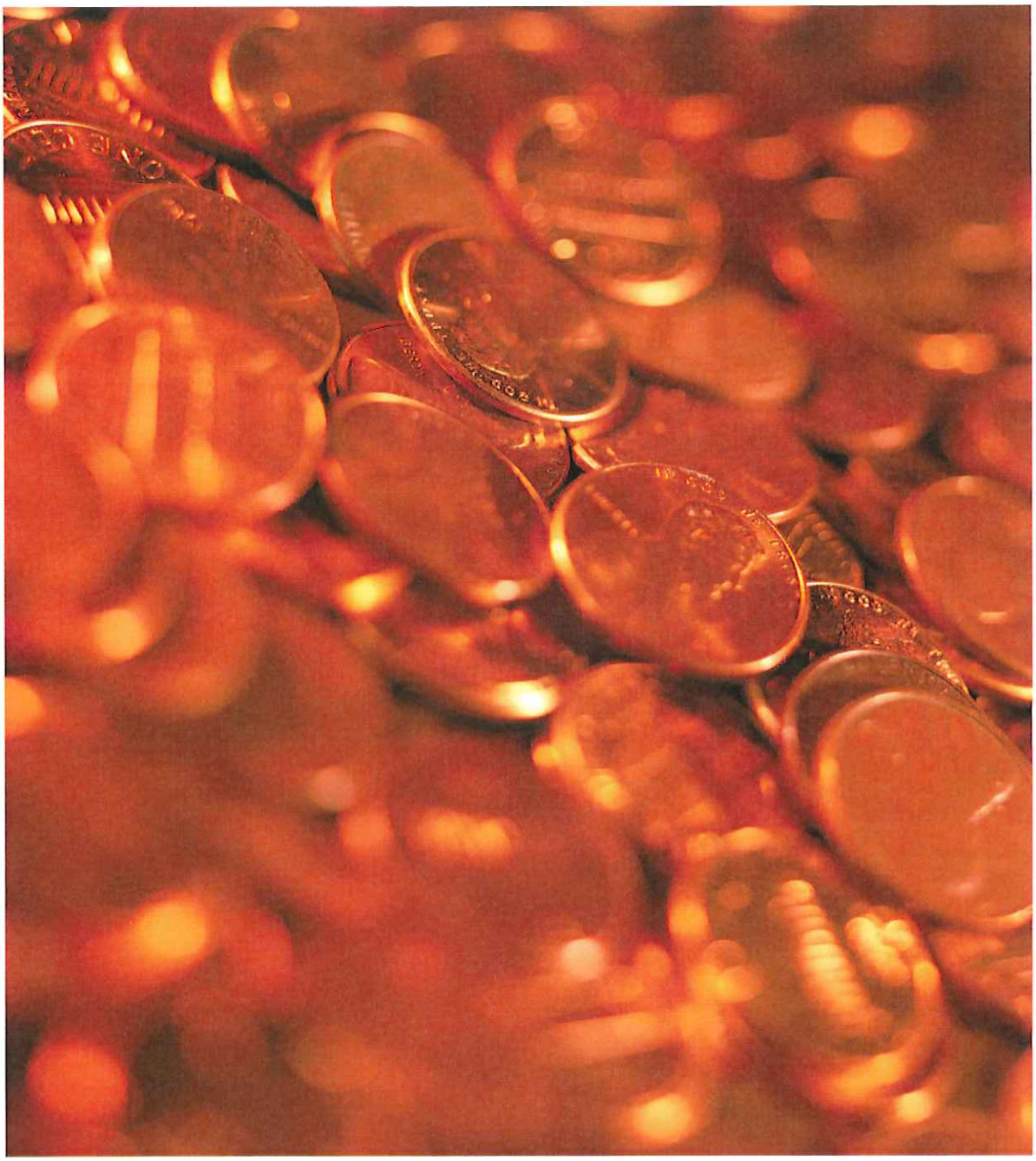
COUNTY GENERAL FUND - 101		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
Account No.								
51810	OTHER FACILITIES - VOC TRN BLDG							
335	Main & Repair Services - Building	1,525	3,500	3,500	3,500	3,000	3,000	3,000
	Total Voc Training Building	$ 1,525	$ 3,500	$ 3,500	$ 3,500	$ 3,000	$ 3,000	$ 3,000
	TOTAL GENERAL ADMINISTRATION	$ 2,251,810	$ 2,459,934	$ 2,506,087	$ 2,480,248	$ 2,500,856	$ 2,501,181	$ 2,501,181

Courthouse Annex

Photo Courtesy of Amy Moore

BRADLEY COUNTY

FINANCE



ACCOUNTING & BUDGETING

The mission of the Department of Accounts and Budgets is to provide budgeting, accounting, transaction, and quality financial expertise and information to elected officials, staff, other stakeholders, and citizens of Bradley County in compliance with legal requirements and policies so that they can consistently and responsively meet their financial management needs. This department covers all areas of the County with the exception of Bradley County Schools and Bradley County Road Department. Includes preparation and monitoring of annual departmental and divisional budgets; processing of claims for payments and recording of expenditures; preparation of all reports and/or fiscal documents as required by the County, State or Federal Governments. The fiscal year used by the County for budgeting and accounting begins July 1 and ends the following June 30. The County's books are audited annually by the State of Tennessee Comptroller's Office, Division of County Audit.

Goals and Objectives:

- Ensure that financial, accounting and budgetary information is timely, consistent, fully integrated, easily accessible, and accurate;
- Ensure that comprehensive and consistent accounting policies and procedures are developed, documented, and maintained;
- Provide full budgetary control and reporting capabilities;
- Maintain a current knowledge of Governmental Accounting Standards Board (GASB) direction regarding proper government accounting practices; and
- Provide full financial accounting and reporting capabilities consistent with Generally Accepted Accounting Principals (GAAP).

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY16-17
Activity:					
Annual Operating Budget adopted by first voting meeting of next year.	1	1	1	1	1
Comprehensive Annual Financial Report distributed by December 31.	1	1	1	1	1
Number of payable invoices processed	32,000	33,800	40,000	46,000	47,380
Year-End closed by September 15	1	1	1	1	1

Fulltime Staff:

2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
3	3	3	3	3

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
52100	ACCOUNTING AND BUDGETING							
105	Supervisor/Director	$ 71,145	$ 56,000	$ 56,000	$ 56,000	$ 57,122	$ 57,122	$ 57,122
162	Clerical Personnel	61,259	68,088	68,088	68,088	69,450	69,450	69,450
201	Social Security	10,085	10,000	10,000	10,000	10,000	10,000	10,000
204	State Retirement	17,649	16,901	16,901	16,901	17,239	17,239	17,239
206	Life Insurance	58	63	63	63	63	63	63
207	Medical Insurance	17,444	19,142	19,142	19,143	19,143	19,143	19,143
301	Accounting Services	1,608	10,000	10,000	10,000	10,000	10,000	10,000
320	Dues	2,224	2,485	2,485	2,485	2,485	2,485	2,485
337	Maintenance & Repair - Equipment	292	12,086	13,586	12,086	11,000	11,000	11,000
355	Travel	282	805	805	1,075	1,075	1,075	1,075
356	Tuition & Training	292	500	500	500	500	500	500
435	Office Supplies	4,267	4,178	4,178	4,178	4,178	4,178	4,178
499	Other Supplies & Materials (Purchasing)	2,499	2,000	2,000	2,000	2,000	2,000	2,000
	Total Accounting And Budgeting	$ 189,104	$ 202,248	$ 203,748	$ 202,519	$ 204,254	$ 204,254	$ 204,254

PROPERTY ASSESSOR'S OFFICE REAPPRAISAL PROGRAM

The Assessor of Property is a constitutional officer and is elected by the voters for a term of four years. The function of the Assessor of Property is to appraise each parcel of taxable real estate within the county at its market value or a percentage of market value stipulated by statute. The Assessor of Property's function is not to tax, but to appraise the real estate to establish the proper base for applying the appropriate assessment ratio. The method of estimating value for ad valorem tax includes neighborhood analysis; valuation of the land by use of comparable sales data; and valuation of the improvements by application of the most suitable approach to value, depending on the type of property. The Cost Approach is the most economical for mass appraisal. The Income Approach and Market Approach are also employed where budget allows and where they are applicable; their use improves the degree in equity of the assessment.

Goals and Objectives:

- To use analytical and statistical appraisal methods to accomplish a fair and equitable valuation of taxable real and personal property;
- Provide a well maintained, property valuation data base upon which governmental entities can base tax levies;
- Correctly notify the property owner/taxpayer of their property valuation.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Properties are assessed in a timely and prudent manner	1	1	1	1	1

Elected Official: 1				
Fulltime Staff:				
2012/2013	**2013/2014**	**2014/2015**	**2015/2016**	**2016/2017**
14	**14**	**14**	**14**	**14**

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
52300	PROPERTY ASSESSOR'S OFFICE							
101	County Official/Administrative	$ 79,338	$ 80,925	$ 80,925	$ 80,925	$ 82,544	$ 82,544	$ 82,544
133	Paraprofessionals	275,180	282,311	282,311	327,311	286,296	286,296	286,296
162	Clerical Personnel	152,646	157,769	157,769	157,769	158,834	158,834	158,834
201	Social Security	37,888	39,857	39,857	43,299	40,367	40,367	40,367
204	State Retirement	65,822	70,961	70,961	77,090	77,367	77,367	77,367
205	Retiree Insurance	0	6,056	5,660	15,140	6,381 *	6,381	6,381
206	Life Insurance	250	273	273	294	273	273	273
207	Medical Insurance	72,519	82,952	79,526	87,290	82,953	82,952	82,952
307	Communication	209	225	225	225	225	225	225
320	Dues & Memberships	3,178	3,000	3,000	3,000	3,000	3,000	3,000
330	Operating Lease Payments	1,633	0	0	0	0	0	0
337	Maintenance & Repair - Office Equipment	1,544	1,500	1,500	1,500	1,500	1,500	1,500
338	Maintenance & Repair-Vehicles	2,226	2,000	2,000	2,000	2,000	2,000	2,000
355	Travel	2,299	2,000	2,000	2,000	1,800	1,800	1,800
356	Tuition & Training	1,000	1,300	1,300	1,300	1,000	1,000	1,000
399	Other Contracted Services	65,095	50,500	50,500	0	0	0	0
425	Gasoline	2,745	3,750	3,624	3,750	3,500	3,500	3,500
435	Office Supplies	7,393	4,500	4,500	4,500	4,000	4,000	4,000
511	Vehicle & Equipment Insurance	4,382	4,382	4,382	4,382	4,382	4,382	4,382
513	Worker's Comp Insurance	1,028	1,028	1,028	1,028	1,028	1,028	1,028
610	Equipment Lease	0	4,500	4,626	4,500	4,500	4,500	4,500
718	Motor Vehicles	0	0	0	0	0	0	0
719	Office Equipment	7,090	3,000	3,000	3,000	2,000	2,000	2,000
	Total Property Assessor's Office	$ 783,465	$ 802,788	$ 798,967	$ 820,303	$ 763,950	$ 763,950	$ 763,950

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
52310	REAPPRAISAL PROGRAM							
309	Part-Time Personnel	$ 0	$ 0	$ 0	$ 25,000	$ 20,000	$ 20,000	$ 20,000
317	Data Processing Services (State)	52,986	50,000	50,000	80,000	75,000	75,000	75,000
348	Postal Charges	4,000	4,000	4,000	30,000	25,000	25,000	25,000
351	Rentals	2,435			0	0	0	
399	Other Contracted Services	15,887	10,000	10,000	95,000	80,000	80,000	80,000
435	Office Supplies	2,352	1,000	1,000	4,000	3,000	3,000	3,000
	Total Reappraisal Program	$ 77,660	$ 65,000	$ 65,000	$ 234,000	$ 203,000	$ 203,000	$ 203,000

NOTES

COUNTY TRUSTEE

The Trustee is a constitutional officer and is elected by the voters for a term of four years. The Trustee is the treasurer for the County and serves three primary functions: (1) collect all county property taxes; (2) keep a fair and regular account of all money received: and (3) invest temporary idle funds. The following are major funding sources handled by the Trustee: real property taxes, personal property taxes, state assessed taxes, hotel-motel taxes, grants, state and federal government funding. The trustee provides services to County General Government, the County Road Department, and the Board of Education.

Goals and Objectives:

- Collect the funds that support the budget approved by the County Commission;
- Provide the taxpayers convenient methods and location for payment of taxes;
- Provide local financial institutions the opportunity to bid on investment which in turn will maximize our returns;
- Earn the maximum amount of return on all investments for the County.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Percentage of current property taxes Paid by February 28	90.0%	91.0	91.8%	91.8%	92.0%
Percentage of prior year property taxes Paid by April 1	59.0%	61.0%	69.0%	65.0%	65.0%
Amount of delinquent taxes sent to Clerk & Master	$1.170.000	$1,460,646	$706,064	$750,000	$750,000
Commissions earned	$727,062	$ 897,472	$ 1,165,595	$ 1,165,000	$ 1,165,000
Interest earned on investments	$ 542,090	$ 402,621	$ 402,621	$ 377,715	$ 374,315
Interest earned as % of Fed Fund Rate	800.0%	576.0%	560.0%	240.0%	240.00%

Elected Official: 1				
Fulltime Staff:				
2011/2012	**2012/2013**	**2013/2014**	**2014/2015**	**2015/2016**
8	7	7	7	7

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
52400	COUNTY TRUSTEE'S OFFICE							
206	Life Insurance	$ 150	$ 168	$ 168	$ 168	$ 168	$ 168	$ 168
207	Medical Insurance	45,389	51,048	49,722	49,880	51,048	51,048	51,048
307	Communications	21	30	30	30	30	30	30
320	Dues & Memberships	706	706	706	782	782	782	782
355	Travel	1,920	3,000	2,062	3,000	3,000	3,000	3,000
356	Tuition	800	950	840	1,165	1,165	1,165	1,165
399	Other Contracted Services	25,103	26,411	26,316	30,415	30,015	30,015	30,015
435	Office Supplies	5,280	4,040	5,213	4,040	4,040	4,040	4,040
709	Data Processing	16,000	6,450	7,255	2,500	2,500	2,500	2,500
	Total County Trustee's Office	$ 95,369	$ 92,803	$ 92,312	$ 91,980	$ 92,748	$ 92,748	$ 92,748

COUNTY CLERK

The County Clerk is a constitutional officer and is elected by the voters for a term of four years. Duties performed generally include: (1) keeping the official records of the county legislative body; (2) collecting certain local and state taxes (such as local hotel/motel taxes, beer taxes, business taxes, and vehicle registration fees); (3) issuing motor vehicle titles and registrations; (4) issuing marriage licenses; (5) issuing business licenses; (6) processing applications for beer permits; (7) processing applications for notary public; (8) issuing pawnbroker and title pledge lender licenses; and (9) manufactured home installation decals.

Goals and Objectives:

- Provide friendly and competent service to the public;
- Provide a convenient location and hours of operation to make services more available and accessible for the public;
- Improve collection of business tax and hotel-motel tax.

Performance Measurements:

	Actual FY 12/13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
New Business licenses issued	674	690	510	518	527
Marriage licenses issued	853	860	894	901	912
Vehicle registration renewals issued	72.724	73.014	73.851	73,905	74,011
Applications for title processed	30,964	31,396	32,609	32,723	32,842

Elected Official: 1

Fulltime Staff:

2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
20	20	21	21	21

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
52500	COUNTY CLERK'S OFFICE							
205	Retiree Insurance	$ 0	$ 1,514	$ 1,514	$ 1,514	$ 3,191	$ 3,191	$ 3,191
206	Life Insurance	420	483	483	483	483	483	483
207	Medical Insurance	125,261	146,763	146,763	143,405	146,763	146,763	146,763
307	Communications	1,490	1,500	1,500	1,500	1,500	1,500	1,500
320	Dues & Memberships	1,391	1,400	1,400	1,400	1,400	1,400	1,400
355	Travel	3,000	4,000	4,000	3,500	3,500	3,500	3,500
435	Office Supplies	48,926	50,000	50,000	50,000	50,000	50,000	50,000
499	Other Supplies & Materials	22,105	0	0	0	0	0	0
599	Other Charges	5,469	0	24,676	0	0	0	0
719	Office Equipment	1,422	1,500	1,500	1,500	1,500	1,500	1,500
	Total County Clerk's Office	$ 209,484	$ 207,160	$ 231,836	$ 203,302	$ 208,337	$ 208,337	$ 208,337

DATA PROCESSING

Information Technology Services provides support in areas of information technology. This department maintains and upgrades existing systems, internet, networks and applications for Bradley County. The department is responsible for all of the County's technology needs, with the exception of the school system.

Goals and Objectives:

- Ensure county-wide compliance with micro-computer software regulations;
- Provide system accessibility employees during normal work hours;
- Keep abreast of current technology and its utilization by other local governments.

Fulltime Staff:				
2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
1	1	1	1	1

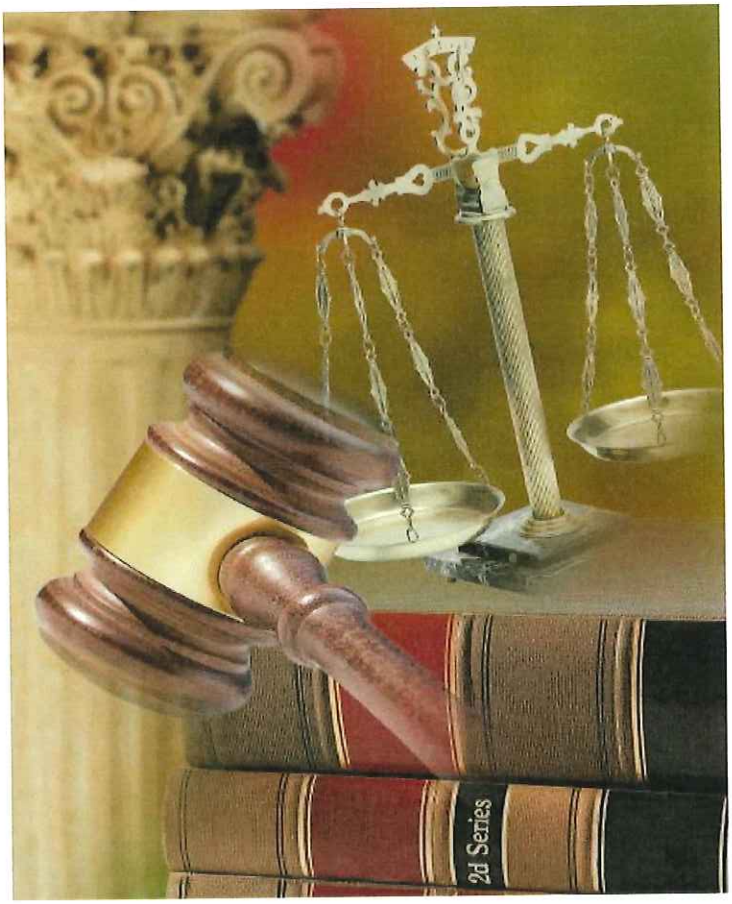
BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
52600	DATA PROCESSING							
121	Data Processing Personnel	$ 60,139	$ 61,342	$ 61,342	$ 61,342	$ 62,569	$ 62,569	$ 62,569
201	Social Security	4,585	4,693	4,693	4,693	4,787	4,787	4,787
204	State Retirement	8,191	8,354	8,354	8,354	8,521	8,521	8,521
206	Life Insurance	19	21	21	21	21	21	21
207	Medical Insurance	5,768	6,381	6,215	6,381	6,381	6,381	6,381
307	Communication	17,198	17,000	17,000	17,000	17,000	17,000	17,000
309	Contracts with Government Agencies	0	0	10,000	0	0	0	0
317	Data Processing Services	22,641	28,000	28,000	28,000	24,000	24,000	24,000
355	Travel	1,253	1,000	872	1,000	1,000	1,000	1,000
399	Other Contracted Services	18,136	20,000	20,000	20,000	15,000	15,000	15,000
435	Office Supplies	0	0	0	0	0	0	0
499	Other Supplies & Materials	34	0	0	0	0	0	0
709	Data Processing Equipment	22,014	20,000	20,000	20,000	15,000	15,000	15,000
790	Other Equipment	0	0	0	10,000	10,000	10,000	10,000
	Total Data Processing	$ 159,978	$ 166,790	$ 176,497	$ 176,790	$ 164,279	$ 164,279	$ 164,279
	TOTAL FINANCE	$ 1,515,061	$ 1,536,791	$ 1,568,361	$ 1,728,895	$ 1,636,569	$ 1,636,569	$ 1,636,569

BRADLEY COUNTY

ADMINISTRATION OF JUSTICE



NOTES

CIRCUIT COURT CLERK

The Court Clerk is a constitutional officer and is elected by the voters for a term of four years. The Clerk of the Circuit Court maintains Circuit and Sessions Civil Courts. The Clerk's responsibility is to attend the court by providing staff, which performs all the clerical functions for the courts. The Clerk is responsible for the management of all complaints, petitions, summons, orders and other documents relating to lawsuits filed with the court. The Clerk also handles the collection, receipt, and accounting for all litigation taxes, court costs, fines, fees and restitution as order by the courts. The Clerk also handles the collection, receipt, and civil warrants, Detainer warrants, executions, garnishments, subpoenas and other related documents as assigned by law, preparation of reports to the County and the State of Tennessee. The Bradley County Criminal Court Clerk acts as agent for the Criminal Court and the Criminal Division of General Sessions Court. The primary function of the Criminal and Sessions areas is to maintain court records and collect and disburse litigation taxes, court costs, judgments, fees, etc. on cases tried in the respective court.

Goals and Objectives:

- To provide a high standard of service to the said courts and citizens of Bradley County with a knowledgeable and professional staff;
- Implement all new and current state and local laws and rules for Civil and Criminal procedures;
- Maintain accurate records of all courts with updated technology to the highest standard of accuracy; and
- Continue to move forward in collecting and increasing revenue for all nine courts of Bradley County, in doing our part as clerk to help Bradley County to stay financially sound.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Criminal cases filed	8,100	9,325	11,383	13,500	14,104
Civil cases filed	10,300	12,925	14,863	16,801	18,500

Elected Official: 1				
Fulltime Staff:				
2012/2013	**2013/2014**	**2014/2015**	**2015/2016**	**2016/2017**
31	**30**	**31**	**31**	**31**

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
53120	CIRCUIT COURT CLERK							
101	County Official/Administrative	$ 79,338	$ 80,925	$ 80,925	$ 80,925	$ 82,544	$ 82,544	$ 82,544
103	Assistant's)	49,041	52,063	52,063	52,063	53,104	53,104	53,104
106	Deputy(ies)	739,664	770,572	770,572	770,572	785,983	785,983	785,983
169	Part-Time	840	8,800	8,800	8,800	8,800	8,800	8,800
201	Social Security	65,550	69,795	69,795	69,795	71,177	71,177	71,177
204	State Retirement	112,178	123,065	123,065	123,065	125,526	125,526	125,526
205	Retiree Insurance	0	4,542	2,069	4,542	4,786	4,786	4,786
206	Life Insurance	578	651	651	651	651	651	651
207	Medical Insurance	174,624	188,697	191,171	197,811	197,811	197,811	197,811
307	Communications	2,364	3,200	3,200	3,200	3,200	3,200	3,200
317	Data Processing Services	28,072	0	51,595	0	0	0	0
320	Dues & Memberships	686	750	750	900	900	900	900
410	Janitorial Supplies	1,708	4,796	4,796	7,046	5,500	5,500	5,500
411	Data Processing Supplies	3,778	0	15,148	0	0	0	0
435	Office Supplies	33,936	52,960	52,960	52,960	52,000	52,000	52,000
452	Utilities	25,000	25,000	25,000	25,000	25,000	25,000	25,000
709	Data Processing Equipment	17,779	0	19,000	0	0	0	0
719	Office Equipment	3,991	5,372	5,372	8,178	5,372	5,372	5,372
	Total Criminal Court	$ 1,339,127	$ 1,391,188	$ 1,476,932	$ 1,405,508	$ 1,422,354	$ 1,422,354	$ 1,422,354

∞Balance of funds needed will be amended with data processing reserves after budget is adopted.

GENERAL SESSIONS JUDGES

The General Sessions Judges are elected by the voters for a term of eight years. General Sessions Courts have original jurisdiction in: (1) civil cases up to $15,000; (2) forcible entry and detainer actions; and (3) actions to recover personal property, where an alternative money judgment not to exceed $25,000 may be awarded. General Sessions Judges may issue restraining orders and enforce the penalty provisions for violating these orders. The court has jurisdiction to try misdemeanor cases and may issue sentences within the limits provide by law for the particular offense. They may also hear petitions for relief on forfeited recognizances. In addition, the General Sessions court has juvenile court jurisdiction.

Elected Official: 1				
DIVISION 1 JUDGE - Fulltime Staff:				
2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
2	2	3	3	3

Elected Official: 1				
DIVISION 2 JUDGE - Fulltime Staff:				
2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
2	2	2	2	2

STATEMENT OF PROPOSED EXPENDITURES
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COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
53310	GENERAL SESSIONS JUDGE - RANDOLPH							
102	Judge's Salary	$ 158,944	$ 161,487	$ 161,487	$ 161,491	$ 161,652	$ 161,652	$ 161,652
162	Clerical Personnel	27,292	27,848	28,341	32,848	28,908	28,908	28,908
169	Part-Time-Special Judges	1,950	2,700	2,700	2,700	2,700	2,700	2,700
201	Social Security	11,247	11,484	11,882	14,867	14,578	14,578	14,578
204	State Retirement	25,432	25,787	25,855	27,000	25,954	25,954	25,954
205	Retiree Insurance	0	1,514	1,514	0	1,595 *	1,595	1,595
206	Life Insurance	34	42	42	42	42	42	42
207	Medical Insurance	11,245	12,762	11,215	12,470	12,762	12,762	12,762
307	Communication	0	100	100	100	100	100	100
320	Dues and Memberships	0	100	100	250	100	250	250
355	Travel	1,550	800	800	900	900	900	900
356	Tuition	200	200	200	200	200	200	200
435	Office Supplies	81	100	100	200	100	100	100
437	Periodicals	157	200	200	100	100	100	100
711	Furniture & Fixtures	0	0	0	0	0	0	0
	Total Judge Randolph	$ 238,134	$ 245,124	$ 244,535	$ 253,168	$ 249,690	$ 249,840	$ 249,840

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COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
53310	GENERAL SESSIONS JUDGE - SWAFFORD							
102	Judge's Salary	$ 158,944	$ 161,487	$ 161,487	$ 161,487	$ 161,648	$ 161,648	$ 161,648
162	Clerical Personnel	27,988	27,934	27,581	27,934	28,493	28,493	28,493
169	Part-Time Personnel	(1,835)			0	0	0	0
189	Other Salaries & Wages	47,334	48,296	48,296	48,296	49,262	49,262	49,262
201	Social Security	15,087	15,185	15,538	15,185	18,314	18,314	18,314
204	State Retirement	31,031	32,377	32,329	32,377	32,607	32,607	32,607
206	Life Insurance	51	63	63	63	63	63	63
207	Medical Insurance	15,661	19,143	19,143	19,143	19,143	19,143	19,143
307	Communication	512	700	700	700	600	600	600
320	Dues and Memberships	200	200	200	200	200	200	200
355	Travel	1,200	1,200	1,200	1,200	1,200	1,200	1,200
356	Tuition and Training	729	800	800	800	800	800	800
435	Office Supplies	200	200	200	200	200	200	200
437	Periodicals	256	1,000	1,000	1,000	500	500	500
711	Office Furniture & Fixtures	0	0	0	0	0	0	0
	Total Judge Swafford	$ 297,359	$ 308,585	$ 308,537	$ 308,585	$ 313,030	$ 313,030	$ 313,030
	Total Gen. Sessions Judges	$ 535,490	$ 553,709	$ 553,072	$ 561,753	$ 562,720	$ 562,870	$ 562,870

NOTES

ADULT DRUG COURT

The 10th Judicial District Adult Drug Court is a grant agreement existing between the State of Tennessee Department of Finance and Administration, Office of Criminal Justice Programs and Bradley County Government. The Adult Drug Court program targets those permanent residents with nonviolent offenses who live within the 10th Judicial District, ages eighteen and older, with substance abuse or addiction issues. This is a post conviction program for non-violent offenders who are chemically dependent. The program is 24 months and may be extended if needed. The offender must remain clean and sober, be a productive citizen in the community, and complete all phases and aftercare of treatment. The first year is a four phase program that consists of close supervision by a parole/probation officer, community correction officer, weekly court appearances before the Drug Court Judge, mandatory alcohol and drug treatment by a licensed Alcohol and Drug Counselor and random drug testing. In the second year of the program, participants are required to continue treatment as part of an aftercare program which consists of attending Drug Court quarterly, comply with the participant's community supervision program, attend treatment sessions and submit to random drug testing. The Adult Drug Court is held every Tuesday at 6:00 pm at the Bradley County Justice Center. Members from each discipline are represented which includes but not limited to the following: Drug Court Coordinator, Criminal/Circuit Court Judge, Treatment Provider, District Attorney, Public Defender, Drug Task Force, Community Corrections, and State Probation/Parole.

Goals and Objectives:

- To promote safer communities by assisting drug abuse/addicted criminal offenders in becoming drug-free;
- To empower offenders to be productive and responsible member of their families and communities;
- To expedite court processing, intensive drug treatment, education/vocational services, reduce incarceration and accountability-based sanctions.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Number of Participants Admitted/Enrolled	30	32	35	35	35
Number of Participants Graduated	20	18	20	20	20
Recidivism within 1 year of Graduation	0.0%	0.0%	0.0%	0.0%	0.0%
Recidivism within 2 years of Graduation	0.0%	0.0%	0.0%	0.0%	0.0%

Fulltime Staff:				
2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
2	1	1	1	1

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COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
53330	DRUG COURT							
135	Case Coordinator	$ 52,300	$ 52,949	$ 52,949	$ 53,869	$ 53,869	$ 53,869	$ 53,869
201	Social Security	4,051	4,051	4,332	4,120	0	0	0
204	State Retirement	7,212	7,212	7,793	7,337	0	0	0
206	Life Insurance	18	21	21	21	0	0	0
207	Medical Insurance	5,629	6,381	7,073	6,235	0	0	0
307	Communication	1,360	0	1,300	0	0	0	0
351	Rentals	3,600	0	3,600	0	0	0	0
355	Travel	4,304	0	5,000	0	0	0	0
399	Other Contracted Services	150,716	0	173,153	0	16,131	16,131	16,131
435	Office Supplies	441	0	500	0	0	0	0
499	Other Supplies and Materials	0	0	2,000				
599	Other	67,296	0	1,599	0	0	0	0
	Total Drug Court	$ 296,927	$ 70,614	$ 259,321	$ 71,581	$ 70,000	$ 70,000	$ 70,000

CHANCERY COURT

The Chancery Court Clerk and Master is a Constitutional Officer appointed by the Chancellor for a term of six years. The Clerk and Master serves in the dual role of Clerk of the Chancery Court and the Master in Probate for the County. As Clerk, the officer exercises all of the duties and powers conferred upon clerks of court generally, which role is almost exclusively clerical, and law or orders of the court strictly define the powers exercised. As Master, the officer is a judicial officer clothed with many of the powers of a Chancellor. There is no question of Law or Equity, or disputed fact, which the Clerk and Master may not have occasion to decide, or respecting which the Clerk and Master may not be called upon to report his opinion to the Court.

Goals and Objectives:

- To efficiently and impartially administer the laws of the State of Tennessee;
- To increase collection of court costs;
- To provide prompt access of court records to Judges, attorneys, and the public;
- To maintain accuracy and efficiency in the management of court records.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Chancery filings	350	360	370	370	360
Probate filings	210	220	225	225	225

Fulltime Staff:				
2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
5	5	5	5	5

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COUNTY GENERAL FUND - 101		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
Account No.								
53400	CHANCERY COURT							
194	Jury and Witness Fees	$ 66	$ 1,000	$ 368	$ 1,000	$ 800	$ 800	$ 800
206	Life Insurance	92	105	105	105	105	105	105
207	Medical Insurance	27,739	31,905	31,905	31,067	31,905	31,905	31,905
307	Communication	470	600	600	2,550	600	600	600
320	Dues and Memberships	660	660	660	742	660	660	660
337	Maintenance & Repair - Office Equip	10,482	11,395	11,395	12,129	11,642	11,642	11,642
355	Travel	545	1,000	1,000	1,524	1,000	1,000	1,000
356	Tuition	321	500	500	500	500	500	500
435	Office Supplies	3,987	4,000	4,000	4,000	4,000	4,000	4,000
799	Other Capital Outlay	0	0	0	0	0	0	0
	Total Chancery Court	$ 44,362	$ 51,165	$ 50,533	$ 53,617	$ 51,212	$ 51,212	$ 51,212

JUVENILE SERVICES

Bradley County Juvenile Services successfully operates various youth and family oriented programs under the direction of the Bradley County Government and the 10th Judicial District. The department works with both delinquency and families in need. The direct mission is to supervise children in the Juvenile Justice System and enforce the rulings of the Juvenile Court Judge. They seek to utilize a balanced approach to address the needs of the youth, yet provide an opportunity for the juvenile to be held accountable for his/her behavior, and at the same time protect society.

Goals and Objectives:

- Protect the citizens of Bradley County from delinquent acts and unruly behavior;
- Process legal complaints brought on behalf of a child in a manner that protects the rights of all parties;
- Provide children who are wards of the court with a program of treatment, training and/or rehabilitation through court staff and community resources;
- Provide children brought into Juvenile Court with various treatments, programs and rules to help them.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Cases are processed in a timely and prudent manner	1	1	1	1	1
Clients are treated in a courteous and fair way	1	1	1	1	1
Children's rights are upheld in every situation	1	1	1	1	1
The methods used for processing caseloads are in strict accordance with the applicable laws.	1	1	1	1	1

Fulltime Staff:				
2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
9	10	10	10	10

Added one Youth Service Officer in 2012/2013 fiscal year.

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COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
53500	JUVENILE SERVICES							
101	County Official/Administrative	$ 49,737	$ 50,732	$ 50,732	$ 50,732	$ 51,747	$ 51,747	$ 51,747
111	Probation Officers	259,673	269,467	290,847	269,467	274,856	274,856	274,856
112	Youth Service Officer	21,584	0	120	0	0	0	0
162	Clerical Personnel	33,608	34,280	34,280	34,280	34,966	34,966	34,966
169	Part-Time Personnel	33,832	35,000	35,000	35,000	35,000	35,000	35,000
189	Other Salaries & Wages	21,844	24,828	20,562	24,828	25,325	25,325	25,325
201	Social Security	31,740	31,694	33,013	33,339	32,275	32,275	32,275
204	State Retirement	54,334	51,662	55,928	51,662	52,695	52,695	52,695
206	Life Insurance	177	210	210	210	210	210	210
207	Medical Insurance	53,358	63,810	63,810	63,810	63,810	63,810	63,810
307	Communication	11,558	12,000	15,855	15,855	12,000	12,000	12,000
335	Maintenance & Repair Services - Building	8,512	34,029	34,029	34,029	10,000	10,000	10,000
337	Maintenance & Repair Services (Office Equipment)	0	0	0	0	0	0	0
338	Maintenance & Repair Services (Vehicle)	879	1,000	1,000	1,000	1,000	1,000	1,000
340	Medical & Dental Services	300	300	300	300	300	300	300
355	Travel	4,458	5,000	5,000	5,000	5,000	5,000	5,000
356	Tuition	848	1,000	1,000	1,000	1,000	1,000	1,000
399	Other Contracted Services	5,072	6,000	6,000	6,000	6,000	6,000	6,000
425	Gasoline	1,900	900	900	900	900	900	900
435	Office Supplies	1,400	1,400	1,400	1,400	1,400	1,400	1,400
452	Utilities	25,000	25,000	25,000	25,000	25,000	25,000	25,000
499	Other Supplies & Materials	5,197	0	0	0	0	0	0
511	Vehicle & Equipment Insurance	3,595	3,594	3,594	3,594	3,594	3,594	3,594
599	Other Charges	1,765	1,000	1,500	1,000	1,000	1,000	1,000
709	Data Processing Equipment	0	500	500	500	500	500	500
719	Office Equipment	0	500	500	500	500	500	500
	Total Juvenile Services	$ 630,371	$ 653,906	$ 681,080	$ 659,406	$ 639,077	$ 639,077	$ 639,077

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COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
53700	JUDICIAL COMMISSIONERS							
194	Jury & Witness Fees	$ 29,852	$ 35,000	$ 35,000	$ 45,000	$ 35,000	$ 35,000	$ 35,000
	Total Judicial Commissioners	$ 29,852	$ 35,000	$ 35,000	$ 45,000	$ 35,000	$ 35,000	$ 35,000

NOTES

COURTS COMMUNITY SERVICE

Courts Community Service offers an alternative to incarceration by providing supervision for offenders who have been court ordered to perform Community Service from General Sessions and Criminal Courts. The program operates seven days per week. The goal of the program is to work with non-profit agencies, both for Bradley County and the City of Cleveland. This provides a savings to the taxpayers of the county as offenders provide unpaid labor as part of their supervision and rehabilitation.

Offenders are also offered opportunities to provide labor as a means to receive credits for fines and costs in hardship circumstances. Community Service benefits both the taxpayer as well as the offender, in its cost-savings for many manual labor and tedious small tasks that would otherwise burden an already fiscally stringent budget for the agencies we assist.

Goals and Objectives:

- Recommendation to the courts of an appropriate sanction, in a manner consistent with public safety;
- Reparation for crimes by selected offenders through performance of community service;
- Preservation of the integrity of the community service sentence by maximizing success rates and timely notification to the Court of releasing authority of offenders' failure to complete community service obligations;
- Periodic assessment and modification of specific program policies and procedures.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Cases are processed in a timely and prudent manner	1	1	1	1	1
Hours Served	21,785 hrs	22,000 hr	22,050 hrs	22,860 hrs	20,796 hrs
Clients are treated in a courteous & fair way	1	1	1	1	1
Clients Served	3,800	500	560	592	498

Fulltime Staff:				
2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
2	2	2	2	2

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Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
53900	COURTS COMMUNITY SERVICE (50/50)							
103	Assistants	$ 9,653	$ 29,000	$ 23,000	$ 29,000	$ 29,580	$ 29,580	$ 29,580
105	Supervisor	32,791	33,448	33,448	33,448	34,117	34,117	34,117
162	Clerical	14,619	15,077	15,077	15,077	15,379	15,379	15,379
201	Social Security	4,678	5,931	5,931	5,931	6,049	6,049	6,049
204	State Retirement	8,380	10,559	10,559	10,559	10,770	10,770	10,770
205	Retiree Insurance	0	0	0	0	1,595	1,595	1,595
206	Life Insurance	42	42	42	63	63	63	63
207	Medical Insurance	12,385	12,761	12,761	18,705	18,705	18,705	18,705
307	Communications	315	360	360	360	300	300	300
338	Maint./Repair (Vehicle)	217	300	300	300	250	250	250
425	Gasoline	1,158	2,500	2,500	2,500	2,000	2,000	2,000
435	Office Supplies	178	300	300	300	250	250	250
452	Utilities	42	0	0	0	0	0	0
499	Other Supplies/Materials	7,577	2,765	2,765	2,765	2,765	2,765	2,765
506	Liability Insurance	7,039	7,040	7,040	7,040	7,040	7,040	7,040
511	Auto Insurance	1,379	1,378	1,378	1,378	1,378	1,378	1,378
513	Worker's Comp Insurance	1,568	1,568	1,568	1,568	1,568	1,568	1,568
718	Motor Vehicles	0	0	0	0	0	0	0
	Total Courts Community Service	$ 102,021	$ 123,029	$ 117,029	$ 128,994	$ 131,809	$ 131,809	$ 131,809

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COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
53920	COURTROOM SECURITY							
499	Other Supplies & Materials	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
	Total Courtroom Security	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0

NOTES

MISDEMEANOR PROBATION

Misdemeanor Probation provides supervision of misdemeanant offenders who are sentenced to incarceration but are on a probationary status. Probationers are pro-actively supervised to promote public safety, court order compliance, and accountability. It is also the mission of this department to help reduce incarceration rates and mitigate the risks for re-offense by directing and assisting probationers in personal and community adjustment.

The program provides monitoring of court costs, victim restitution, supervision fees, and drug screening for inmates who are convicted on non-violent misdemeanor offenses. The staff at Misdemeanor Probation believes that every person who is found guilty of a crime has made a conscious choice, a choice with consequences. They believe that most people can change their attitudes, beliefs and behaviors, if they want to. However, they must also be held accountable for their poor and illegal choices. It is the desire and goal of this office to help bring about positive change in people, so that they may be successful, law-abiding and contributing members of the community. Those on probation who have contrary desires will usually find themselves in jail.

Goals and Objectives:

- To offer to the offender a sanction that is less restrictive than prison, allows them to meet their job and family commitments, a chance to give something back to society and to help others, an opportunity to get work experience, job skills, and references and a boost to their self-esteem.
- To offer to the community free labor, services that oftentimes would not be available because of lack of funding, saved taxpayer dollars that would otherwise go for prison costs, an opportunity to change negative perceptions about offenders.
- To offer to victims a sanction that makes tangible demands of offenders, and the satisfaction of knowing that offenders did not evade responsibility for their crimes.
- To offer to the courts a fair and cost-effective sanction and a sentencing alternative that services sentencing goals.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Active Probationers Reporting	24,800	1,800	1,940	1,993	2,164
Cases are processed in a timely & prudent manner	1	1	1	1	1
Clients are treated in a courteous & fair way	1	1	1	1	1

Fulltime Staff:

2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
8	8	8	8	8

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Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
53610	Polk County Probation Contract							
103	Assistants	$ 0	$ 0	$ 4,000	$ 4,000	$ 4,080	$ 4,080	$ 4,080
105	Supervisor	0	0	4,000	4,000	4,080	4,080	4,080
111	Probation Officer(s)	0	0	16,800	18,000	18,360	18,360	18,360
201	Social Security	0	0	1,989	1,989	2,029	2,029	2,029
204	State Retirement	0	0	3,542	3,542	3,613	3,612	3,612
206	Life Insurance	0	0	0	0	0	0	0
207	Medical Insurance	0	0	0	0	0	0	0
351	Rentals	0	0	300	300	300	300	300
355	Travel	0	0	2,500	2,500	2,500	2,500	2,500
399	Other Contracted Services	0	36,831	0	0	0	0	0
499	Other Supplies/Materials	0	0	3,700	3,300	3,300	3,300	3,300
	Total Polk County Probation	$ 0	$ 36,831	$ 36,831	$ 37,631	$ 38,262	$ 38,262	$ 38,262

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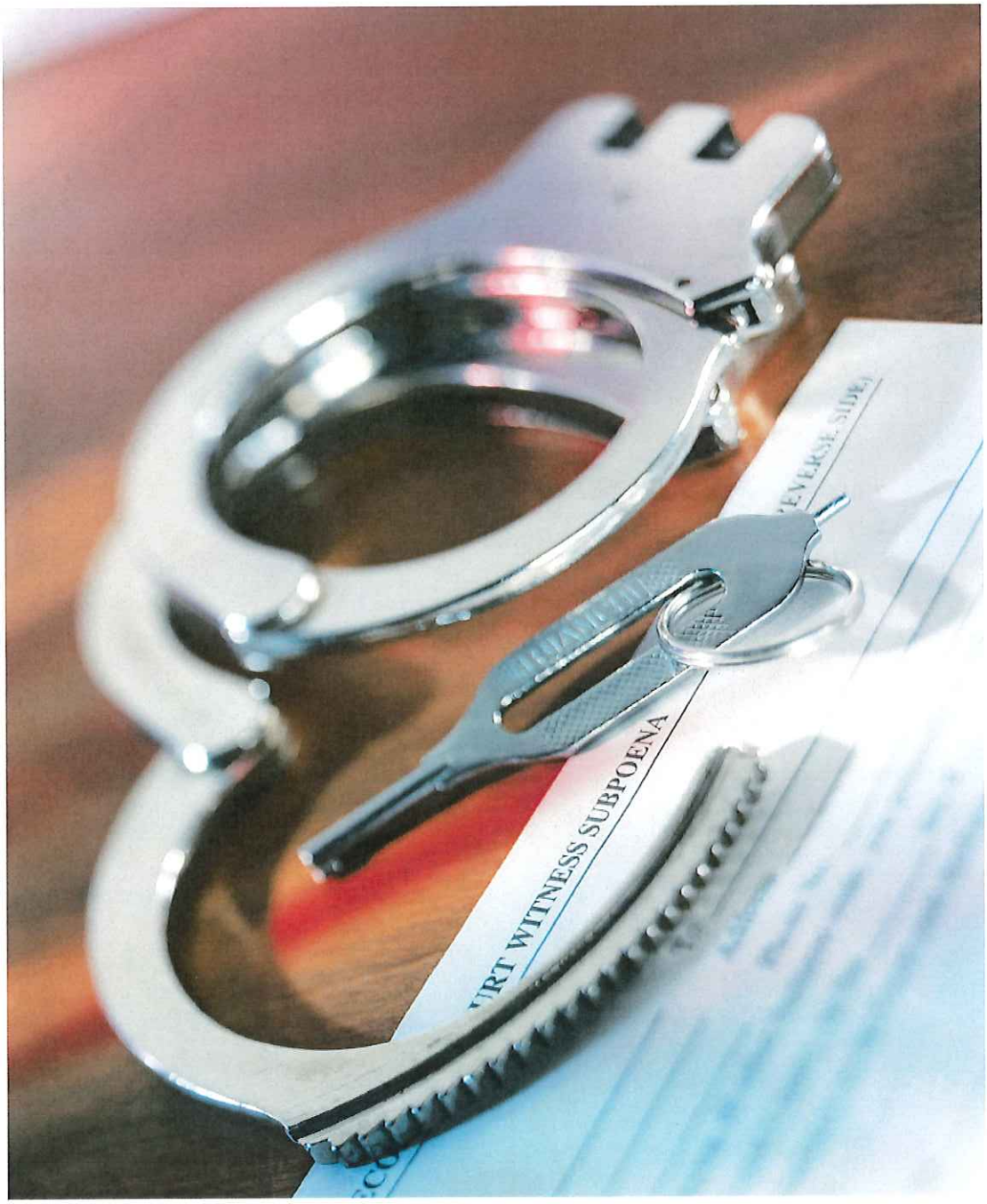
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101 Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
53910	PROBATION SERVICES							
103	Assistant	$ 45,381	$ 40,686	$ 40,686	$ 40,686	$ 41,500	$ 41,500	$ 41,500
105	Director	55,764	50,759	50,759	50,759	51,774	51,774	51,774
111	Probation Officer	176,323	191,503	191,503	191,503	195,333	195,333	195,333
162	Clerical	8,931	7,886	7,886	7,886	8,044	8,044	8,044
201	Social Security	21,819	22,249	24,773	19,683	22,694	22,694	22,694
204	State Retirement	37,489	39,612	44,105	35,043	37,842	37,842	37,842
206	Life Insurance	158	168	168	147	147	147	147
207	Medical Insurance	47,683	51,048	56,578	43,645	44,667	44,667	44,667
307	Communications	25	30	30	30	30	30	30
351	Rentals (Computer Software Lease)	2,700	2,400	2,400	2,400	2,400	2,400	2,400
355	Travel	1,471	1,000	1,000	1,000	1,000	1,000	1,000
356	Tuition	270	300	300	300	300	300	300
368	Drug & Alcohol Court Program	7,349	0	11,700	0	0	0	0
399	Other Contracted Services	0	0	0	0	0	0	0
435	Office Supplies	5,400	2,500	2,500	3,000	2,500	2,500	2,500
452	Utilities (New Office)	0	0	0	8,000	8,000	8,000	8,000
499	Other Supplies/Materials	1,521	1,000	7,000	1,000	1,000	1,000	1,000
599	Other Charges	328	300	300	500	300	300	300
	Total Probation Services	$ 412,612	$ 411,440	$ 441,688	$ 405,582	$ 417,531	$ 417,531	$ 417,531
	TOTAL ADMINISTRATION OF JUSTICE	$ 3,390,762	$ 3,326,882	$ 3,896,022	$ 3,368,922	$ 3,367,965	$ 3,368,116	$ 3,368,116

NOTES

BRADLEY COUNTY

LAW ENFORCEMENT



Sheriff's Department

Photo Courtesy of Amy Moore

SHERIFF'S DEPARTMENT

The Sheriff is a constitutional officer and is elected by the voters for a term of four years. The Sheriff is the principal conservator of peace in the county, and must suppress all affrays, riots, routs, unlawful assemblies, insurrections, or other breaches of the peace. County law enforcement officers must uphold and enforce state laws dealing with crimes against persons, property, the administration of government and offenses against the public health, safety and welfare. The Sheriff's Department has assembled a staff of law enforcement officers and support personnel who serve in the following areas: Patrol Division, Criminal Investigations Division, Judicial Service Division, Training and Support Divisions, and Corrections Division.

Goals and Objectives:

- To provide honest, fair, professional law enforcement services to the citizens of Bradley County;
- To manage resources effectively; and
- Protect the public by preventing and reducing crime

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Patrol deputies per zone	2	2	2	2	2
Crime clearance rate	46%	46%	46%	46%	46%

Elected Official: 1					
Fulltime Staff:					
	2012/2013	**2013/2014**	**2014/2015***	**2015/2016***	**2016/2017**
Full-Time	**105**	**106**	**108**	**110**	**108**
Part-Time	**4**	**4**	**4**	**4**	**4**

***Staffing levels adjusted due to two additional Patrol Officers.**

Staffing levels adjusted due to Patrol Officers moved from Traffic Safety Grant

STATEMENT OF PROPOSED EXPENDITURES
COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	Mayor's Proposal 2016-2017	Committee Proposed Budget 2016-2017	Budget 2016-2017
54110	SHERIFF'S DEPARTMENT							
101	County Official/Administrative	$ 87,272	$ 89,018	$ 89,018	$ 89,018	$ 90,798	$ 90,798	$ 90,798
106	Deputy(ies)	3,405,864	3,432,124	3,488,076	3,508,944	3,578,503	3,578,503	3,578,503
162	Clerical Personnel	54,440	189,130	19,377	158,962	162,141	162,141	162,141
166	Custodial Personnel	9,110	7,500	6,311	0	0	0	0
169	Part-Time Personnel	8,432	10,640	8,410	0	0	0	0
170	School Resource Officers	633,826	647,023	640,055	640,371	653,178	653,178	653,178
187	Overtime Pay	101,743	155,000	98,672	100,000	100,000	100,000	100,000
189	Other Salaries & Wages	81,804	0	140,310	0	0	0	0
196	In Service	57,000	0	62,400	0	0	0	0
201	Social Security	343,883	346,578	354,071	329,583	350,723	350,723	350,723
204	State Retirement	588,467	604,575	608,054	580,000	624,425	624,425	624,425
205	Retiree Insurance	21,034	18,261	18,261	18,261	20,738	20,738	20,738
206	Life Insurance	2,876	2,310	2,123	2,268	2,268	2,268	2,268
207	Medical Insurance	604,419	701,910	663,333	701,910	701,910	701,910	701,910
307	Communication	36,372	40,000	40,150	40,000	40,000	40,000	40,000
319	Confidential Drug Enforcement Payments	3,000	3,000	3,000	3,000	3,000	3,000	3,000
320	Dues & Memberships	2,000	2,000	2,000	2,000	2,000	2,000	2,000
331	Legal Services	0	0	14,395	0	0	0	0
334	Maintenance Agreements	0	100,000	100,000	0	0	0	
336	Maintenance & Repair Services-Equipment	492	500	500	500	500	500	500
338	Maintenance & Repair Services-Vehicles	208,483	165,000	230,205	165,000	165,000	165,000	165,000
353	Tow in Service	2,525	3,000	3,000	3,000	3,000	3,000	3,000
355	Travel	19,907	20,000	20,000	20,000	20,000	20,000	20,000
356	Tuition	18,737	25,000	25,000	25,000	25,000	25,000	25,000
399	Other Contracted Services	139,505	134,345	134,345	134,345	134,345	134,345	134,345
423	Fuel Oil (sales of Gasoline to other dept)	0	185,000	185,000	100,000	100,000	100,000	100,000
425	Gasoline	371,996	430,000	337,693	420,000	420,000	420,000	420,000
431	Law Enforcement Supplies	40,533	32,343	32,343	32,343	32,343	32,343	32,343
435	Office Supplies	13,513	10,000	10,000	10,000	10,000	10,000	10,000
451	Uniforms	41,581	40,400	40,400	35,500	35,500	35,500	35,500
499	Other Supplies & Materials	12,383	10,000	10,000	10,000	10,000	10,000	10,000
502	Building & Contents Insurance	0	11,717	14,395	11,717	11,717	11,717	11,717
504	Indeirect Cost	0	0	54,478	0	0	0	
506	Liability Insurance	67,351	67,351	67,351	67,351	67,351	67,351	67,351
511	Vehicle & Equipment Insurance	61,541	61,541	61,541	61,541	77,575	77,575	77,575
513	Workers' Compensation Insurance	154,762	154,762	154,762	154,762	167,154	167,154	167,154
599	Other Charges-Reward	0	1,000	1,000	1,000	1,000	1,000	1,000
599	Other Charges-Reward	0	2,000	2,000	1,000	1,000	1,000	1,000
599	Other Charges	0	1,800	1,800	2,000	1,800	1,800	1,800
709	Data Processing Equipment	28,284	19,800	19,800	19,800	19,800	19,800	19,800
716	Law Enforcement Equipment	142,231	70,000	212,736	70,000	70,000	70,000	70,000
718	Motor Vehicles	219,822	150,420	168,203	150,420	100,000	100,000	100,000
	Total Sheriff's Department	$ 7,585,188	$ 7,945,048	$ 8,144,567	$ 7,669,596	$ 7,802,771	$ 7,802,771	$ 7,802,771

NOTES

BRADLEY COUNTY

TRAFFIC SAFETY PATROL

Photo Courtesy of Rena' Samples

TRAFFIC SAFETY PATROL

Originally, a Tennessee Department of Transportation Grant the Traffic Safety Patrol is now a self-sustaining program of Bradley County. Its mission is to reduce traffic crashes which are the leading cause of injury and property damage in Bradley County. This program put five to six additional officers on the streets with high visibility and at peak times of day with their focus being on individuals who drink and drive; aggressive drivers, those who like to ignore traffic controls, and education of our students and citizens, thus enhancing the public safety of our residents. Other concerns of this division are on underage drinking, seal belt usage, and child safety seat education.

Goals and Objectives:

- To provide a high visibility traffic enforcement and education approach to meet the public safety needs of the citizens of Bradley County;
- To make periodic traffic stops, combined with a media message regarding the increase of enforcement and resources, we intend to impact the speed, youth, and impaired driving problem head on;
- To work with the high schools and School Resource Officer programs to implement new programs in the schools related to driver safety;
- To conduct sobriety checkpoints to coincide with holidays;
- Increase the amount of radar enforcement conducted on a daily basis, using mobile and stationary tactics.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected* FY 16-17
Increase in traffic stops	10%	10%	10%	15%	15%
Hrs per shift on speed enforcement	4	4	4	5	5
Reduction traffic crashes	10%	10%	10%	15%	15%
Reduction traffic fatalities	15%	15%	15%	20%	20%
Reduction in youth related crashes	10%	10%	10%	15%	15%

	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
Full-Time	6	6	5	6	6

- **Staff and responsibilities were relocated into the Sherriff Department Budget**

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
54120	TRAFFIC SAFETY PATROL							
106	Deputies	$ 36,275	$ 0	$ 15,092	$ 0	$ 0	$ 0	$ 0
187	Overtime	10,462	0	0	0	0	0	0
189	Other Salaries & Wages	113	0	0				
201	Social Security	3,327	0	117	0	0	0	0
204	State Retirement	5,941	0	210	0	0	0	0
206	Life Insurance	24	0	0	0	0	0	0
207	Medical Insurance	6,328	0	0	0	0	0	0
307	Communication	829	0	0	0	0	0	0
451	Uniforms	1,199	0	0	0	0	0	0
716	Law Enforcement Equipment	11,384	0	19,600	0	0	0	0
799	Other Capital Outlay	0	0	0	0	0	0	0
	Total Traffic Safety Grant	$ 75,882	$ 0	$ 35,020	$ 0	$ 0	$ 0	$ 0

TRAFFIC CONTROL

Traffic signals offer the maximum degree of control at intersections. Bradley County has eight traffic signals at the present. They are Durkee and Waterlevel Highway; Waterlevel Highway and Minnis Road; Springplace and Broomfield; 1500 Durkee Road; Harrison Pike and Freewill; and APD40 and Westland Drive; Infinity & Lauderdale; and Lauderdale & Wacker Blvd. The primary function of any traffic signal is to assign right-of-way to conflicting movements of traffic at an intersection, and it does this by permitting conflicting streams of traffic to share the same intersection by means of time separation.

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
54130	TRAFFIC SIGNALS							
336	Maintenance and Repair - Equipment	$ 13,612	$ 16,500	$ 16,500	$ 53,840	$ 32,700	32,700	$ 32,700
452	Utilities	3,752	4,000	4,000	4,320	4,000	4,000	4,000
	Total Traffic Control	$ 17,364	$ 20,500	$ 20,500	$ 58,160	$ 36,700	$ 36,700	$ 36,700

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
54160	ADM. OF THE SEXUAL OFFENDER REGISTRY							
499	Other Supplies & Materials	27,000	0	2,000	2,000	0	0	0
	Total Registry	$ 27,000	$ 0	$ 2,000	$ 2,000	$ 0	$ 0	$ 0

NOTES

JUSTICE CENTER

The mission of the Bradley County Justice Center Corrections is to: enforce the Tennessee Criminal Laws Annotated; provide a secure confinement facility and trained staff personnel capable of providing safe and humane custody, control and security of all incarcerated persons; maintain a close working relationship with other criminal justice agencies, to enhance overall law enforcement efforts, and to protect the citizens of Bradley County; and operate a cost effective, constitutionally correct confinement facility under humane conditions.

Goals and Objectives:

- Increase security and safety;
- Provide continual training for the correctional staff;
- Remain within the inmate population levels required by the State.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Average number inmates house each day	386	390	390	480	520
Cost per day to hold an inmate	$73.77	$73.77	$73.77	$73.77	$73.77
Correctional officers certified by State of Tenn.	70	70	70	75	75

Fulltime Staff:

	2012-2013	2013-2014	2014-2015*	2015/2016**	2016/2017
Full-Time	95	95	95	102	102
Part-Time	5	5	7	5	5

***Additional Part time employees**
****Employees moved from Part-time to Full-time**

STATEMENT OF PROPOSED EXPENDITURES

Account		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	Mayor's Proposal 2016-2017	Committee Budget 2016-2017	Budget 2016-2017
54210	JUSTICE CENTER							
106	Deputy(ies)	$ 3,058,484	$ 3,065,318	$ 3,050,233	$ 3,203,095	$ 3,266,537	$ 3,266,537	$ 3,266,537
142	Mechanics	63,605	102,860	80,597	103,659	105,732	105,732	105,732
162	Clerical Personnel	115,127	125,727	125,797	125,764	128,279	128,279	128,279
167	Maintenance Personnel	72,352	65,280	65,280	65,308	66,614	66,614	66,614
169	Part Time Personnel	18,955	76,500	83,693	54,000	50,000	50,000	50,000
187	Overtime Pay	60,000	75,000	75,000	75,000	75,000	75,000	75,000
189	Other Salaries & Wages	2,881	0	0	0	0	0	
201	Social Security	252,325	263,295	260,994	263,295	263,295	263,295	263,295
204	State Retirement	386,590	437,736	417,736	437,736	437,736	437,736	437,736
205	Retiree Medical Insurance	10,056	12,112	12,112	12,112	12,763 *	12,763	12,763
206	Life Insurance	1,818	2,100	2,100	2,100	2,100	2,100	2,100
207	Medical Insurance	545,437	638,100	588,700	629,735	629,735	629,735	629,735
307	Communications	7,000	7,000	7,000	7,000	7,000	7,000	7,000
335	Maintenance and Repair Services - Buildings	119,881	140,840	140,840	130,000	115,000	115,000	115,000
336	Maintenance and Repair Services - Equipment	4,577	33,715	33,715	29,715	29,715	29,715	29,715
338	Maintenance and Repair Services - Vehicles	16,310	10,000	10,000	10,000	8,000	8,000	8,000
340	Medical & Dental Services (Contract)	785,038	743,395	743,395	743,395	743,395	743,395	743,395
354	Transportation-Other Than Students	166	3,000	3,000	3,000	2,000	2,000	2,000
355	Travel	5,942	7,000	7,000	7,000	7,000	7,000	7,000
356	Tuition	2,018	2,200	2,200	2,200	2,200	2,200	2,200
399	Other Contracted Services	30,929	24,000	24,000	24,000	24,000	24,000	24,000
410	Custodial Supplies	51,845	49,000	49,000	49,000	49,000	49,000	49,000
422	Food Supplies	389,570	390,000	390,000	390,000	390,000	390,000	390,000
435	Office Supplies	15,859	12,000	12,000	12,000	12,000	12,000	12,000
441	Prisoners Clothing	26,666	26,891	26,891	26,891	26,891	26,891	26,891
451	Uniforms	30,037	29,109	29,109	29,109	29,109	29,109	29,109
452	Utilities	370,054	405,200	405,200	405,200	405,200	405,200	405,200
499	Other Supplies and Materials	16,712	16,400	17,216	16,400	16,400	16,400	16,400
594	Specialized Medical - Employees	18,075	18,300	18,300	18,300	18,300	18,300	18,300
709	Data Processing Equipment	14,340	10,000	10,000	10,000	10,000	10,000	10,000
716	Law Enforcement Equipment	27,405	32,000	32,000	32,000	30,000	30,000	30,000
718	Vehicles	30,244	46,000	46,000	46,000	23,000	23,000	23,000
	Total Justice Center	$ 6,550,298	$ 6,870,078	$ 6,769,108	$ 6,963,014	$ 6,986,001	$ 6,986,001	$ 6,986,001

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101 Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
54220	WOKHOUSE							
105	Supervisor	$ 0	$ 0	$ 0	$ 56,000 (1)	$ 0	$ 0	$ 0
106	Officers	0	0	0	295,999 (10)	207,199 (7)	207,199	207,199
162	Clerical	0	0	0	29,000 (1)	0	0	0
187	Overtime	0	0	0	6,000	6,000	6,000	6,000
201	Social Security	0	0	0	29,147 (12)	16,310 (7)	16,310	16,310
204	State Retirement	0	0	0	51,893 (12)	29,038 (7)	29,038	29,038
206	Life Insurance	0	0	0	231 (11)	147 (7)	147	147
207	Medical Insurance	0	0	0	6,236 (1)	44,667 (7)	44,667	44,667
307	Communications	0	0	0	0	3,000	3,000	3,000
335	Maintenance & Repair-Building	0	0	0	5,000	3,500	3,500	3,500
336	Maintenance & Repair-Equipment	0	0	0	5,000	3,500	3,500	3,500
338	Maintenance & Repair-Vehicles	0	0	0	5,000	3,500	3,500	3,500
340	Medical Supplies	0	0	0	125,000	123,000	123,000	123,000
355	Travel	0	0	0	960	900	900	900
356	Tution	0	0	0	200	200	200	200
399	Other Contracted Services	0	0	0	7,396	7,396	7,396	7,396
410	Custodial Supplies	0	0	0	15,000	15,000	15,000	15,000
421	Food Preparation Supplies (Deli)	0	0	0	0	0	0	0
422	Food Supplies	0	0	0	97,272	91,200	91,200	91,200
425	Gasoline	0	0	0	1,500	1,000	1,000	1,000
435	Office Supplies	0	0	0	4,000	4,000	4,000	4,000
451	Uniform Allowance	0	0	0	3,300	2,500	2,500	2,500
452	Utilities	0	0	0	38,800	36,000	36,000	36,000
499	Other Supplies and Materials	0	0	0	20,492	18,000	18,000	18,000
590	Trasfer to Other Funds (Transfer to Debt Service)	0	0	0	0 (*)	170,000	170,000	170,000
709	Data Processing Equipment	0	0	0	4,000	3,000	3,000	3,000
716	Law enforcement Equipment	0	0	0	4,748	4,000	4,000	4,000
	Total Workhouse	$ 0	$ 0	$ 0	$ 812,174	$ 793,056	$ 793,056	$ 793,056
					170,000 *			
					$ 982,174			

*$859,558/4=$214,776 PER QTR

*Debt not included

Juvenile Detention Facility

Photo Courtesy of Amy Moore

JUVENILE DETENTION CENTER

The mission of the Bradley County Juvenile Detention Center is to protect and promote public safety. Youth placed in custody are provided a safe, secure and humane environment under the Principals of Direct Supervision in accordance with the Tennessee Department of Children's Services Standards. The Bradley County Juvenile Detention Center is a 27-bed facility that houses both male and female residents. The center is also committed to promoting diversion programs that offer alternatives to detention.

Goals and Objectives:

- Maintain Detention Center compliance with licensure through the Tennessee Department of Children's Services and the Tennessee Commission of Children and Youth by receiving no more than three violations;
- Develop a comprehensive plan for recruitment of appropriate correctional staff, such as local career events, incentives for existing staff, etc.
- Organize a timely and relevant training program for all employees that meet 75% of the State requirements including appropriate content; and
- Expanding and improving the Community Service program including accountability, activities, structure, policies, procedures, volunteers and appropriate sites as an effective alternative or supplement to placing juveniles in secure detention with a new contract to hold for the Tennessee Valley Region..

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Average number inmates house each day	15	15	10	8.5	9
State of Tennessee Certification	1	1	1	1	1

	2012/2013	2013-2014	2014-2015	2015-2016	2016/2017
Full-Time	27	27	27	27	30
Part-Time	6	6	6	2	0

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101 Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
54230	JUVENILE DETENTION CENTER							
105	Supervisor	$ 42,826	$ 43,683	$ 43,683	$ 43,683	$ 44,557	$ 44,557	$ 44,557
140	Salary Supplements (Warrant Writers)	11,497	11,753	11,753	11,753	11,988	11,988	11,988
160	Guards	562,185	662,416	662,416	724,816	722,464	722,464	722,464
169	Part Time Personnel	79,348	40,000	40,000	0	10,000	10,000	10,000
187	Overtime	11,376	15,000	15,000	15,000	12,240	12,240	12,240
201	Social Security	53,389	59,123	59,123	63,897	61,296	61,296	61,296
204	State Retirement	77,905	99,814	99,814	108,313	107,768	107,768	107,768
206	Life Insurance	419	588	588	651	651	651	651
207	Medical Insurance	120,419	172,287	172,287	180,939	180,939	180,939	180,939
307	Communications	6,392	6,000	5,957	6,000	6,000	6,000	6,000
335	Maintenance & Repair-Building	5,252	4,500	4,543	4,500	4,500	4,500	4,500
336	Maintenance & Repair-Equipment	7,763	4,500	4,500	4,500	3,500	3,500	3,500
337	Maintenance & Repair-Office Equipment	1,121	1,300	1,300	1,300	1,000	1,000	1,000
340	Medical Supplies	1,650	1,300	1,300	1,300	1,300	1,300	1,300
355	Travel	1,000	1,000	1,000	1,000	1,000	1,000	1,000
356	Tuition	2,612	1,500	1,500	1,500	1,000	1,000	1,000
399	Other Contracted Services	8,269	0	0	0	0	0	0
410	Custodial Supplies	11,907	11,000	11,000	11,000	11,000	11,000	11,000
422	Food Supplies	12,444	10,000	10,000	10,000	9,000	9,000	9,000
425	Gasoline	5,291	2,500	2,500	2,500	2,000	2,000	2,000
435	Office Supplies	2,830	2,500	2,500	2,500	2,500	2,500	2,500
441	Prisoners Clothing	3,201	3,000	3,000	3,000	3,000	3,000	3,000
452	Utilities	18,000	28,000	28,000	28,000	28,000	28,000	28,000
499	Other Supplies and Materials	4,210	4,200	4,200	4,200	4,200	4,200	4,200
599	Other Charges	1,268	1,300	1,300	1,300	1,300	1,300	1,300
709	Data Processing Equipment	0	500	500	500	500	500	500
719	Office Equipment	0	0	0	0	0	0	0
	Total Juvenile Center	$ 1,052,574	$ 1,187,764	$ 1,187,764	$ 1,232,152	$ 1,231,702	$ 1,231,702	$ 1,231,702

JUVENILE SERVICES GRANTS

BEHAVIORAL UNIT GRANT – Grant to provide custody prevention services to include counseling, tutoring, assessment and referral services to at-risk children and their families.

	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
Full-Time	0	1	1	1	1
Part-Time	5	0	0	0	0

CRIME PREVENTION GRANT – Grant to provide prevention services to introduce and maintain counseling sessions for offenders and family members and refer youth offenders who present problems.

	2011/2012	12/2013	2013/2014	2014/2015*
Full-Time	0	0	1	0
Part-Time	3	3	0	0

Grant has ended.

JUVENILE JUSTICE STATE SUPPLEMENT GRANT – Grant to provide supplement for Youth Service Officers salary under the State of Tennessee, Department of Children's Services.

	2012/2013	2013/2014	2014/2015 *	2015/2016*	2016/2017
Full-Time	N/A	1	1	1	1
Part-Time	N/A	N/A	N/A	0	0

Staffing levels adjusted as Grant supplements a portion of a full time employee already included in Juvenile Service staffing number.

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
54240	JUVENILE SERVICES GRANT PROGRAM - BUG							
189	Other Salaries & Wages	$ 38,369	$ 45,169	$ 45,169	$ 45,169	$ 45,169	$ 45,169	$ 45,169
201	Social Security	2,904	3,455	3,455	3,455	3,456	3,455	3,455
204	State Retirement	4,874	6,152	6,152	6,152	6,152	6,152	6,152
206	Life Insurance	14	21	21	21	21	21	21
207	Medical Insurance	4,246	6,381	6,381	6,235	6,235	6,235	6,235
307	Communication	236	315	315	315	315	315	315
355	Travel	1,591	2,000	2,000	2,000	2,000	2,000	2,000
499	Other Supplies & Materials	3,276	3,938	3,938	3,233	3,233	3,233	3,233
	Total Juvenile Services - Grant Programs	$ 55,510	$ 67,431	$ 67,431	$ 66,581	$ 66,581	$ 66,581	$ 66,581

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
Account No.								
54240	JUVENILE SERVICES GRANT PROGRAM - JJS							
189	Other Salaries & Wages	$ 0	$ 7,427	$ 7,427	$ 7,086	$ 7,086	$ 7,086	$ 7,086
201	Social Security	0	566	566	688	688	688	688
204	State Retirement	0	1,011	1,011	1,226	1,226	1,226	1,226
	Total YSO- Grant Programs	$ 0	$ 9,004	$ 9,004	$ 9,000	$ 9,000	$ 9,000	$ 9,000
	TOTAL JUVENILE GRANT PROGRAMS	$ 55,510	$ 76,434	$ 76,434	$ 75,581	$ 75,581	$ 75,581	$ 75,581

NOTES

SE TN COMMUNITY CORRECTIONS

Grant agreement between the State of Tennessee Board of Probation and Parole and Southeast Tennessee Community Corrections. The overall goals of the program are to promote public safety by: (a) reducing the number of non-violent felony offenders incarcerated in state prisons and local facilities; (b) providing alternative sentencing options for the District Attorney and Criminal Court Judges; (c) continuing the promotion of community awareness and citizen participation in the Community Corrections Program; (d) promoting victim restitution and community service restitution by non-violent felony offenders; and (e) having a high percentage of successful completions along with a minimum percentage of return rate for program participants.

Goals and Objectives:

- Provide alternative sentencing for new non-violent felony offenders in order to reduce the number of commitments to State prison and county facilities;
- Continued active participation by the Southeast Tennessee Community Corrections Advisory Board;
- Continued operation of the victim restitution program and community service restitution program;
- Provide special services for program participants; and continued supervision and provision of services for program participants that have not completed the program.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Successful Completions	26	26	26	26	26
Revocations	41	41	41	41	41
Intakes	71	71	71	71	105
% Budget Used	96%	96%	96%	96%	96%

	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
Full-Time	5	5	5	5	5
Part-Time	1	1	1	1	1

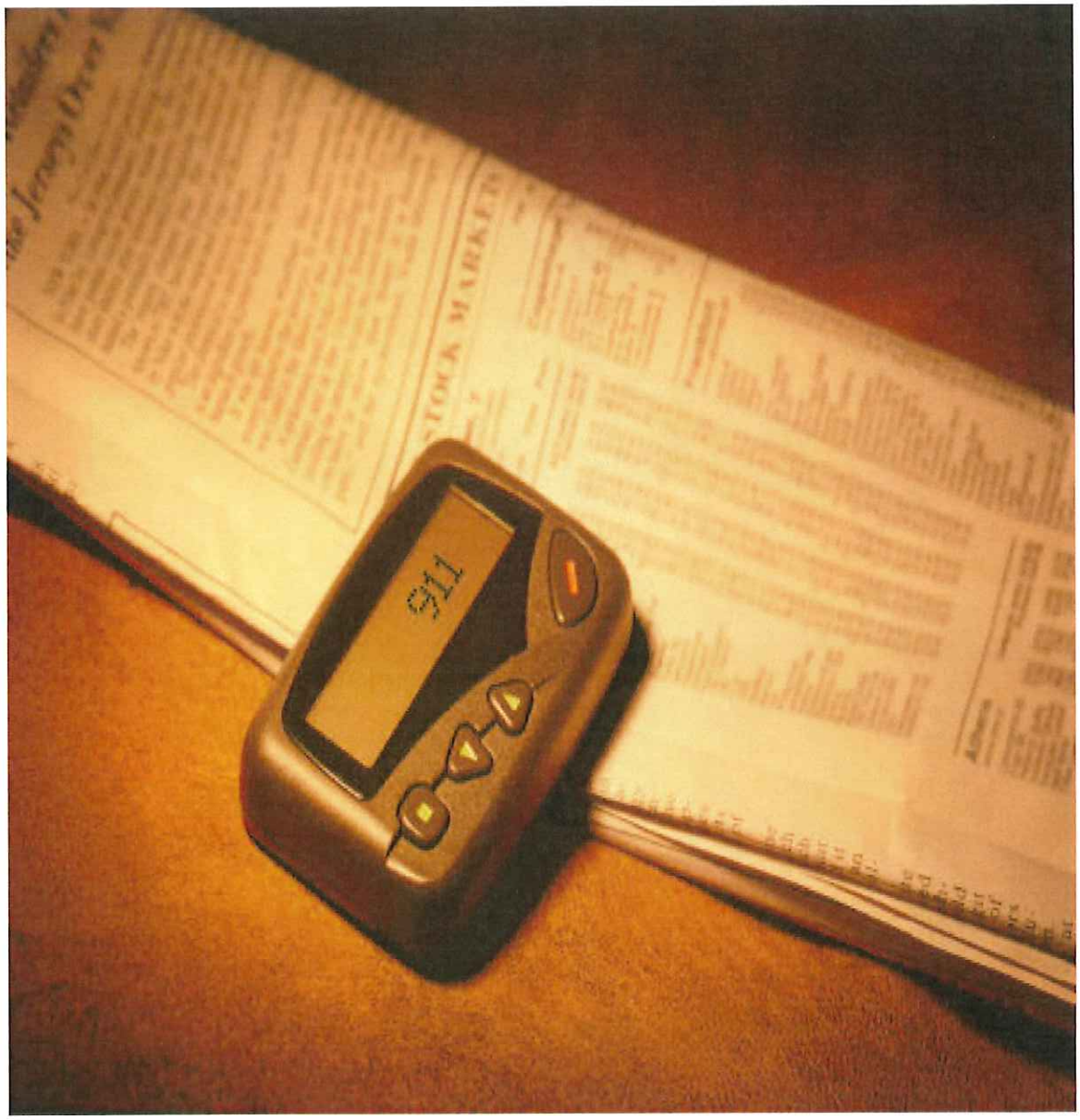
BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

Account		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
54250	SE TN COMMUNITY CORRECTIONS							
105	Supervisor/Director	$ 51,939	$ 51,939	$ 51,939	$ 51,939	$ 51,939	$ 51,939	$ 51,939
111	Probation Officers	86,706	86,706	86,706	86,706	86,706	86,706	86,706
162	Clerical Personnel	24,411	24,411	24,411	24,411	24,411	24,411	24,411
169	Part-Time Personnel	12,446	16,984	15,784	16,984	16,984	16,984	16,984
201	Social Security	12,864	13,775	13,681	14,189	14,189	14,189	14,189
204	State Retirement	22,617	22,208	22,708	22,208	22,208	22,208	22,208
206	Life Insurance	96	105	105	105	105	105	105
207	Medical Insurance	28,928	31,905	31,135	30,851	30,851	30,851	30,851
210	Unemployment Compensation	0	168	168	168	168	168	168
301	Accounting Services	1,800	2,400	2,400	2,400	2,400	2,400	2,400
305	Audit Services	802	2,525	2,525	500	500	500	500
307	Communication	5,370	6,000	7,300	6,000	6,000	6,000	6,000
322	Evaluation & Testing	3,194	5,335	5,335	5,335	5,335	5,335	5,335
336	Main & Repair - Equipment	1,696	1,700	2,300	1,700	1,700	1,700	1,700
348	Postal Charges	334	500	500	500	500	500	500
349	Printing, Stationery & Forms	400	400	400	400	400	400	400
351	Rentals	18,000	18,000	18,000	18,000	18,000	18,000	18,000
355	Travel	13,692	15,500	15,500	15,500	15,500	15,500	15,500
356	Tuition	2,535	4,000	4,000	4,000	4,000	4,000	4,000
410	Custodial Supplies	693	1,832	1,832	1,832	1,832	1,832	1,832
435	Office Supplies	2,222	2,650	2,650	2,650	2,650	2,650	2,650
437	Periodicals	350	450	450	450	450	450	450
452	Utilities	3,660	4,400	4,400	4,400	4,400	4,400	4,400
499	Other Supplies & Materials	1,445	1,450	1,450	3,475	3,475	3,475	3,475
506	Liability Insurance	8,065	9,200	9,200	9,200	9,200	9,200	9,200
509	Refunds	5,960	0	0	0	0	0	
511	Vehicle and Equipment Insurance	0	0	1,500	0	0	0	
513	Worker's Comp	1,028	1,028	1,028	1,028	1,028	1,028	1,028
599	Other Charges	6,963	24,557	18,657	23,529	23,529	23,529	23,529
709	Data Processing Equipment	3,573	0	2,500	0		0	0
	Total Corrections Grant	$ 321,789	$ 350,128	$ 348,564	$ 348,460	$ 348,460	$ 348,460	$ 348,460
	TOTAL LAW ENFORCEMENT	$ 15,685,605	$ 16,449,952	$ 16,583,957	$ 17,161,138	$ 17,274,272	$ 17,274,272	$ 17,274,272

NOTES

BRADLEY COUNTY

PUBLIC SAFETY



EMERGENCY MANAGEMENT AGENCY

Bradley County Emergency Management Agency's mission is to help their citizens' deal with emergencies and disasters as they arise. When disasters stikes, they often tax the resources and personnel of local governments beyond their capability to respond properly. Therefore, Bradley County's agency has an emergency management plan and program in coordination with the Tennessee Emergency Management Agency. They have jurisdiction over the entire county to provide funds, make contracts, employ personnel, assign and make available county personnel and resources to perform emergency management functions, and to establish, as necessary, a primary and one or more secondary emergency operating centers.

Goals and Objectives:

- Continued compliance with state and federal mandates related to emergency management and homeland security;
- Expand public/business relations in the scope of emergency preparedness, response, and recovery;
- Continue to upgrade and update essential equipment to facilitate the highest level of emergency services to the community; and
- Strive to continue in providing the highest level of emergency service coordination to the citizens of Bradley County and the Cities of Cleveland and Charleston.
- Foster greater coordination and consolidation of interoperable communications between emergency response agencies and municipalities throughout our Homeland Security district and beyond.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Number of Drills & Exercises	8	8	8	8	8
Plan Procedures Approved	1	1	1	1	1
Local Emergency Planning Committee Meetings Held	1	1	1	1	1

Fulltime Staff:

2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
4	4	4	4	4

BRADLEY COUNTY, TENNESSEE
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COUNTY GENERAL FUND - 101		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
Account No.								
54410	EMERGENCY MANAGEMENT AGENCY							
105	Supervisor/Director	$ 58,956	$ 60,135	$ 60,135	$ 60,135	$ 61,338	$ 61,338	$ 61,338
119	Accountants/Bookkeepers	31,030	32,030	32,030	32,030	32,671	32,671	32,671
133	Paraprofessionals	70,534	72,323	72,323	72,323	73,769	73,769	73,769
187	Overtime Pay	877	1,000	1,000	1,000	1,000	1,000	1,000
189	Other Salaries & Wages	0	0	0	0	0	0	0
201	Social Security	12,346	12,660	12,660	12,660	12,911	12,911	12,911
204	State Retirement	22,051	22,539	22,539	2,259	22,988	22,988	22,988
205	Retiree Medical Insurance	0	1,514	0	1,514	3,191	3,191	3,191
206	Life Insurance	77	84	84	84	84	84	84
207	Medical Insurance	23,143	25,524	26,835	25,524	25,524	25,524	25,524
307	Communication	20,088	20,000	20,000	22,500	20,000	20,000	20,000
309	Contracts with Government Agencies	19,487	21,880	21,880	22,257	22,257	22,257	22,257
310	Contracts with Private Agencies - LEPC	1,155	1,500	1,500	1,500	1,300	1,300	1,300
320	Dues & Memberships	1,390	1,300	1,300	1,300	1,300	1,300	1,300
328	Janitorial Services	936	1,000	1,000	1,000	1,000	1,000	1,000
335	Main & Repair - Building	1,700	1,500	1,500	1,700	1,500	1,500	1,500
336	Main & Repair - Equipment	1,500	1,200	1,200	1,500	1,200	1,200	1,200
338	Main & Repair - Vehicles	4,386	4,500	5,175	4,500	4,500	4,500	4,500
355	Travel	964	1,000	27	1,000	1,000	1,000	1,000
356	Tuition	2,974	2,400	2,400	2,400	2,400	2,400	2,400
367	Main & Repair - Data Processing Equip	9,989	22,964	22,964	22,964	22,964	22,964	22,964
425	Gasoline	9,700	9,500	9,500	9,500	9,500	9,500	9,500
435	Office Supplies	2,500	2,000	2,000	2,000	2,000	2,000	2,000
451	Uniforms	3,490	3,000	3,000	3,000	3,000	3,000	3,000
452	Utilities	13,380	14,500	14,500	14,500	14,500	14,500	14,500
502	Building & Contents Insurance	12,134	13,346	13,346	14,603	14,603	14,603	14,603
504	Operations (Tower Costs)	63,391	60,404	69,604	73,981	73,981	73,981	73,981
511	Vehicle & Equipment Insurance	8,820	9,085	9,085	9,085	9,085	9,085	9,085
599	Other Charges - EOC	5,065	6,500	16,373	6,500	6,500	6,500	6,500
718	Motor Vehicles	68,652	0	0	0	0	0	0
	Total EMA	$ 470,715	$ 425,388	$ 443,960	$ 423,319	$ 446,066	$ 446,066	$ 446,066

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
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COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
54490	HOMELAND SECURITY							
309	Contracts with Government Agencies	50,112	50,248	50,248	50,248	50,248	50,248	50,248
	Total Homeland Security	$ 50,112	$ 50,248	$ 50,248	$ 50,248	$ 50,248	$ 50,248	$ 50,248

NOTES

INSPECTION & REGULATION

The Inspection and Regulation Department's mission is to develop and manage a risk profile that best suits Bradley County. This includes safety and loss prevention; on-the-job injuries; other accidents and drug and alcohol testing.

Goals and Objectives:

- Identify and analyze loss exposures;
- Examine the feasibility of alternative techniques available for treating those exposures;
- Select the most appropriate combination of techniques;
- Implement the selected techniques;
- Monitor the results and consideration of the need for change or improvement making adjustments as necessary.

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
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COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
54510	INSPECTION AND REGULATION							
108	OSHA Inspector	$ 19,738	$ 20,263	$ 20,263	$ 20,263	$ 20,668	$ 20,668	$ 20,668
201	Social Security	1,510	1,550	1,550	1,550	1,581	1,581	1,581
204	State Retirement	2,688	2,760	2,760	2,760	2,815	2,815	2,815
502	Building & Content Insurance	48,544	0	0	0	0	0	0
506	Liability Insurance	155,710	161,099	161,099	161,099	161,099	161,099	161,099
	Total Inspection and Regulation	$ 228,190	$ 185,672	$ 185,672	$ 185,672	$ 186,163	$ 186,163	$ 186,163

COUNTY MEDICAL EXAMINER

The County Medical Examiner is required by the "post Mortem Examination Act" (TCA 38-7-101 and 38-7-117) to investigate certain types of deaths occurring in this county and to keep records on investigations and examinations of such deaths. In this way, the medical and legal circumstances of a death can be properly documented and provisions can be made for the completion of a death certificate.

Goals and Objectives:

- Detect unsuspected homicides;
- Protect the health of the community;
- Clarify workmen compensation claims, insurance claims and civil lawsuits; and
- Provide vital statistics that are more accurate.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Total # of Deaths Reported	220	225	225	225	500
Autopsy's Performed	65	70	70	70	60
Cremations Approved	45	45	45	45	275
Death Certificates Signed	99	100	100	100	200
Hospice Notifications	40	40	40	40	85
Scene Investigations	110	120	120	120	125

	2012/2013	2013/2014	2014/2015*	2015/2016	2016/2017
Full-Time	0	0	1	1	1
Part-Time	3	3	3	3	3

***Staffing levels adjusted to place full time assistant and still allow for three part time employees including a medical doctor.**

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
54610	COUNTY CORONER/MEDICAL EXAMINER							
105	Supervisor/Administrator	$ 43,728	$ 44,602	$ 44,602	$ 44,602	$ 45,494	$ 45,494	$ 45,494
131	Medical Personnel	13,000	14,000	14,000	14,000	14,000	14,000	14,000
169	Part Time	0	0	0	0	0	0	0
187	Overtime (Assistants)	17,278	20,000	20,000	20,000	20,000	20,000	20,000
201	Social Security	5,520	6,013	6,013	6,013	6,081	6,081	6,081
204	State Retirement	8,331	8,799	8,799	8,799	8,920	8,920	8,920
206	Life Insurance	19	21	21	21	21	21	21
207	Medical Insurance	5,768	6,381	6,381	6,235	6,381	6,381	6,381
307	Communication	435	450	450	423	423	423	423
338	Maint. & Repair Services - Vehicles	1,199	1,000	1,000	1,000	1,000	1,000	1,000
340	Medical Services (Autopsies & Labs)	90,719	68,000	68,000	68,000	68,000	68,000	68,000
341	Pauper Burials	999	1,000	1,000	1,000	1,000	1,000	1,000
355	Travel	1,490	750	750	750	750	750	750
413	Medical Supplies	1,656	1,000	1,000	1,000	1,000	1,000	1,000
425	Gasoline	3,729	3,000	3,000	3,000	2,878	2,878	2,878
435	Office Supplies	519	300	300	300	300	300	300
451	Uniforms	610	500	500	500	500	500	500
511	Vehicle & Equip. Insurance	766	1,345	1,345	1,345	1,345	1,345	1,345
524	Staff Development / In Service	875	825	825	825	825	825	825
718	Motor Vehicle	0	0	5,069	0	0	0	0
	Total County Coroner/Medical Examiner	$ 196,641	$ 177,986	$ 183,055	$ 177,813	$ 178,919	$ 178,919	$ 178,919

911

The Bradley County "911" Emergency Communications District is a joint venture between Bradley County, Tennessee and the Cities of Cleveland and Charleston, Tennessee. The District assists emergency services agencies in the saving of lives, protection of property, and swift apprehension of criminals for all citizens of Bradley County. This fund is for the County's annual contribution.

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
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COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
54900	OTHER PUBLIC SAFETY							
316	Contributions - 911 Center	$ 450,000	$ 450,000	$ 450,000	$ 550,000	$ 550,000	$ 550,000	$ 550,000
	Total Other Public Safety	$ 450,000	$ 450,000	$ 450,000	$ 550,000	$ 550,000	$ 550,000	$ 550,000
	TOTAL PUBLIC SAFETY	$ 1,395,658	$ 1,289,294	$ 1,312,935	$ 1,387,052	$ 1,411,396	$ 1,411,396	$ 1,411,396

NOTES

BRADLEY COUNTY

PUBLIC HEALTH PROGRAMS

Ambulance Service

Photo Courtesy of Rena' Samples

Health Department

Photo Courtesy of Amy Moore

HEALTH DEPARTMENT

The role of public health is to promote and protect the health and safety of all Bradley Countians. This mission is accomplished by (1) identifying health risks in the community; (2) maintaining a safe and healthful environment; (3) detecting, investigating, and preventing the spread of disease; (4) promoting healthy lifestyles; (5) providing primary care for individuals with limited access to such care from the private sector; and ensuring health care practitioners meet the requirements for providing adequate care; (6) informing the public on health issues.

Goals and Objectives:

- Provide information and counseling on health improvements;
- Provide intensive follow-ups.

Fulltime Staff:					
	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
LOCAL – Full-time	5	5	5	5	5
- Part-time	1	1	1	1	1
STATE - Full-time	25	25	25	25	25
- Part-time	1	1	1	1	1

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
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COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
55110	LOCAL HEALTH CENTER - LOCAL							
133	Paraprofessionals	$ 64,579	$ 65,519	$ 68,255	$ 65,519	$ 66,829	$ 66,829	$ 66,829
166	Custodial Personnel	30,745	31,176	28,440	31,176	31,616	31,616	31,616
201	Social Security	7,292	7,397	7,342	7,397	7,531	7,531	7,531
204	State Retirement	11,583	11,770	11,825	11,770	12,008	12,008	12,008
206	Life Insurance	82	84	84	84	84	84	84
207	Medical Insurance	23,071	25,524	25,524	25,524	25,524	25,524	25,524
307	Communication	6,077	6,500	6,500	6,500	6,500	6,500	6,500
335	Building Maintenance	2,950	7,950	7,950	7,950	7,950	7,950	7,950
351	Rentals	1,000	1,000	1,000	1,000	1,000	1,000	1,000
355	Travel	8,455	5,440	5,440	5,440	5,440	5,440	5,440
356	Tuition	1,000	1,000	1,000	1,000	1,000	1,000	1,000
410	Custodial Supplies	3,376	4,000	4,000	4,000	4,000	4,000	4,000
413	Drugs & Medical Supplies	3,017	2,500	2,750	2,500	2,500	2,500	2,500
435	Office Supplies	8,582	5,500	5,500	5,500	5,500	5,500	5,500
452	Utilities	25,932	25,932	25,932	25,932	25,932	25,932	25,932
499	Other Supplies & Materials (Bldg. Maint.)	880	1,400	1,400	1,400	1,400	1,400	1,400
513	Worker's Compensation Insurance					563	563	563
599	Other Charges	145,472	185,244	185,244	185,244	185,244	185,244	185,244
799	Other Capital Outlay	0	0	0	0	0	0	0
	Total Local Health Center	$ 344,093	$ 387,936	$ 388,186	$ 387,936	$ 390,622	$ 390,622	$ 390,622

ANIMAL CONTROL

This budget covers the annual payment under the agreement between Bradley County and the City of Cleveland for the City of Cleveland to provide animal control services on a county wide basis.

Goals and Objectives:

- Investigate all complaints in regard to Animal control;
- Capture and impound all animals as needed.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Animal Control complaints:					
City	3,080	3,090			
County	4,740	4,750	5.000	5,000	5,000
Animals Involved:					
City	2,415	2,425			
County	4,685	4,695	5.000	5.000	5,000

March 1, 2014 contract with City of Cleveland ended – Current contract with SPCA covering County only.

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
55120	RABIES AND ANIMAL CONTROL							
309	Contract with City of Cleveland	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
316	Contract with SPCA	80,000	120,000	120,000	135,000	135,000	135,000	135,000
	Total Rabies and Animal Control	$ 80,000	$ 120,000	$ 120,000	$ 135,000	$ 135,000	$ 135,000	$ 135,000

- Option 2 as recommended by Finance Committee

EMERGENCY MEDICAL SERVICE

The mission of Bradley County Emergency Medical Service is to provide quality pre-hospital care to the citizens and guests of Cleveland and Bradley County. Bradley County Emergency Medical Service provides advanced and basic life support emergency and non-emergency transport to all of Bradley County, hospital to hospital transport and nursing home transfers as well as tiered response to other basic life support services. Bradley County Emergency Medical Service also offers advanced life support services to surrounding counties. Bradley County now has a fleet of twelve ambulances, with a call schedule that provides at least one Paramedic per ambulance. There are eight ambulances operating during the day from 8 AM until 4 PM with two additional units operating on split shifts from 7 AM until 3 PM and 11 AM until 7 PM to ensure there is always an ambulance available even during transitions between shifts. We have seven ambulances in the evening from 4 PM until midnight with an additional ambulance working from 3 PM until 11 PM. Night shift consists of six ambulances on duty until 8 AM. The weekend consists of seven ambulances on Saturday for the rest of the weekend.

Goals and Objectives:

- To provide quality ambulance service to all citizens;
- To increase call volume while maintaining the highest level of care to all citizens.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Collections	$4,215,250	$4,200,000	$5,282,719	$5,500,000	$5,500,000
Response Calls	27,000	28,000	25,196	26,000	26,500

	2012/2013	2013-2014	2014/2015	2015/2016*	2016/2017
Full-Time	60	60	60	63	64
Part-Time	40	40	40	42	45

***Staff adjustment to add 2 Full-Time Positions**

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COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
55130	EMERGENCY MEDICAL SERVICES							
105	Supervisor/Director	$ 63,627	$ 64,911	$ 64,911	$ 59,100	$ 60,282	$ 60,282	$ 60,282
119	Accountants/Bookkeepers	115,861	112,185	115,785	109,912	112,110	112,110	112,110
133	Paraprofessionals	2,321,210	2,437,991	2,447,991	2,612,564	2,664,815	2,664,815	2,664,815
169	Part-Time Personnel	557,505	641,944	461,164	566,737	566,737	566,737	566,737
187	Overtime	243,780	175,000	325,000	175,000	170,000	170,000	170,000
201	Social Security	243,804	262,550	264,515	269,534	273,408	273,408	273,408
204	State Retirement	335,517	380,010	380,500	402,686	409,582	409,582	409,582
205	Retiree Insurance	1,031	36,336	36,336	43,575	55,834	55,834	55,834
206	Life Insurance	1,142	1,323	1,563	1,407	1,428	1,428	1,428
207	Medical Insurance	346,072	402,003	397,965	417,745	433,908	433,908	433,908
307	Communication	20,732	22,600	22,600	22,600	22,600	22,600	22,600
320	Dues and Memberships	460	460	460	460	460	460	460
329	Laundry Service	12,000	12,000	12,000	12,000	12,000	12,000	12,000
333	Licenses	3,250	3,750	3,750	3,750	3,750	3,750	3,750
335	Maintenance & Repair-Building	3,858	3,800	3,800	3,800	3,500	3,500	3,500
336	Maintenance & Repair-Equipment	4,000	6,000	6,000	6,000	5,500	5,500	5,500
338	Maintenance & Repair-Vehicles	246,277	175,000	175,000	175,000	170,000	170,000	170,000
355	Travel	1,500	1,500	1,500	1,500	1,500	1,500	1,500
356	Tuition	2,797	4,000	4,000	4,000	4,000	4,000	4,000
410	Custodial Supplies	3,927	4,400	4,400	4,400	4,000	4,000	4,000
413	Drugs & Medical Supplies	179,360	160,000	210,000	200,000	195,000	195,000	195,000
425	Gasoline	150,271	150,000	100,000	110,000	110,000	110,000	110,000
435	Office Supplies	17,856	16,000	16,000	16,000	16,000	16,000	16,000
451	Uniforms	10,053	15,000	15,000	15,000	15,000	15,000	15,000
452	Utilities	28,845	26,000	26,000	26,000	26,000	26,000	26,000
499	Other Supplies & Materials	5,699	5,500	5,500	5,500	5,500	5,500	5,500
511	Vehicle & Equipment Insurance	16,542	16,542	16,542	16,542	23,017	23,017	23,017
513	Worker's Comp Insurance	152,512	152,512	152,512	152,512	157,581	157,581	157,581
709	Data Processing Equipment	9,519	12,280	12,280	17,382	16,282	16,282	16,282
718	Motor Vehicles	160,000	160,000	160,000	160,000	120,000	120,000	120,000
719	Office Equipment	1,259	1,300	1,300	1,300	1,000	1,000	1,000
790	Other Equipment	30,854	55,102	55,102	50,000	40,000	40,000	40,000
	Total Emergency Medical Service	$ 5,291,120	$ 5,517,999	$ 5,499,476	$ 5,662,006	$ 5,700,794	$ 5,700,794	$ 5,700,794

JUVENILE DRUG COURT

This Grant is between the State of Tennessee, Department of Finance and Administration, Office of Criminal Justice Programs and Bradley County. The grant will fund the operational Juvenile Drug Court to serve those youth ages 13-18. The purpose of the program is to identify early and promptly place juvenile offenders with alcohol, tobacco, and other drugs issues into the Juvenile drug Court Program. The Juvenile Drug Court will give the Bradley County Juvenile Court Judge the resource needed to provide an intensive program for juvenile alcohol, tobacco, and other drug offenders.

Goals and Objectives:

- To reduce the use of detention as an alternative for non-violent substance using/abusing juvenile offenders;
- To reduce incidences of drug use among juvenile offenders;
- To reduce crimes committed as a result of drug use and addiction thereby promoting public safety;
- To increase the personal, familial, and societal accountability of juvenile offenders; and
- To promote effective interaction and the use of resources among local juvenile justice and community agencies.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Percent of all goals & objectives met	100%	100%	100%	100%	100%

Fulltime Staff:				
2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
1	1	1	1	1

STATEMENT OF PROPOSED EXPENDITURES
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COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
55170	ALCOHOL/DRUG PGR - JUVENILE DRUG COURT							
189	Other Salaries & Wages	$ 33,611	$ 33,613	$ 33,613	$ 33,613	$ 33,613	$ 33,613	$ 33,613
201	Social Security	2,553	2,572	2,572	2,572	2,572	2,572	2,572
204	State Retirement	4,578	4,578	4,578	4,578	4,578	4,578	4,578
206	Life Insurance	17	21	21	21	21	21	21
207	Medical Insurance	4,981	5,824	5,824	6,235	6,235	6,235	6,235
307	Communication	435	435	435	435	435	435	435
355	Travel	1,892	2,000	2,000	2,000	2,000	2,000	2,000
499	Other Supplies & Materials	998	1,251	1,251	546	546	546	546
599	Other Charges	4,061	0	2,290	0	0	0	0
	Total Juvenile Drug Court Grant	$ 53,126	$ 50,294	$ 52,584	$ 50,000	$ 50,000	$ 50,000	$ 50,000

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
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COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
55190	HEALTH SERVICES - STATE							
131	Medical Personnel	$ 103,223	$ 114,153	$ 117,153	$ 115,581	$ 115,581	$ 115,581	$ 115,581
133	Paraprofessionals	598,511	649,932	714,432	734,019	734,019	734,019	734,019
169	Part-Time Personnel	9,450	20,397	20,397	33,800	33,800	33,800	33,800
201	Social Security	53,326	60,013	64,972	64,972	64,972	64,972	64,972
204	State Retirement	77,821	104,068	114,238	77,821	77,821	77,821	77,821
206	Life Insurance	412	546	546	546	546	546	546
207	Medical Insurance	123,753	165,906	165,906	174,661	174,661	174,661	174,661
320	Dues & Memberships	1,790	0	0	0	0	0	0
355	Travel	26,736	28,500	28,500	28,500	28,000	28,000	28,000
435	Office Supplies	3,156	2,000	2,200	2,600	2,600	2,600	2,600
504	Insurance	2,000	2,000	2,200	2,200	2,200	2,200	2,200
	Total Health Services - State	$ 1,000,178	$ 1,147,515	$ 1,230,544	$ 1,234,700	$ 1,234,200	$ 1,234,200	$ 1,234,200
	TOTAL PUBLIC HEALTH PROGRAMS	$ 6,781,017	$ 7,223,744	$ 7,290,790	$ 7,469,642	$ 7,510,616	$ 7,510,616	$ 7,510,616

BRADLEY COUNTY

PUBLIC WELFARE PROGRAMS

BEHAVIORAL RESEARCH CENTER

This budget covers the annual contribution from Bradley County. Behavioral Research Institute provides child abuse prevention services, conflict resolution training and domestic violence treatment.

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
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COUNTY GENERAL FUND - 101 Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
55510	GENERAL WELFARE ASSISTANCE							
316	Contributions (Behavioral Research)	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500
	Total General Welfare Assistance	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500

TENNESSEE REHABILITATION CENTER

The budget covers the annual contribution from Bradley County. The Tennessee Rehabilitation Center at Cleveland is a part of the Division of Rehabilitation Services, which is a division of the Tennessee Department of Human Services. The Division of Rehabilitation Services serves exclusively individuals with a disability that creates a substantial impediment to employment. The center is one of 18 community based vocational training centers operated by the Division of Rehabilitation Services throughout the state. Rehabilitation counselors refer clients for vocation evaluations, work adjustment training, and job placement assistance. The center contracts with local business and industry allowing them to outsource certain work that might be considered low skill, a nuisance, or not cost effective. This work provides an opportunity for training to clients where they actually receive remuneration for their work.

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
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COUNTY GENERAL FUND - 101 Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
55590	OTHER LOCAL WELFARE SERVICES							
309	Contracts Govt. Agencies (VOC TR CTR-80/20)	$ 90,011	$ 91,361	$ 91,361	$ 101,593	$ 92,275	$ 92,275	$ 92,275
	Total Other Local Welfare Services	$ 90,011	$ 91,361	$ 91,361	$ 101,593	$ 92,275	$ 92,275	$ 92,275

NOTES

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
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COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
55759	Other Waste Disposal							
167	Maintenance Personnel	$ 0	$ 0	$ 32,886	$ 33,544	$ 0	$ 0	$ 0
201	Social Security	0	0	2,521	2,571	0	0	0
204	State Retirement	0	0	4,561	4,651	0	0	0
206	Life Insurance	0	0	21	21	0	0	0
207	Medical Insurance	0	0	10	10	0	0	0
429	Instructional Supplies	0	0	13,700	13,000	0	0	0
499	Other Supplies & Materials	0	0	1,300	2,000	0	0	0
	Total Other Waste Disposal (Litter Grant)	$ 0	$ 0	$ 55,000	$ 55,797	$ 0 *	$ 0	$ 0

CHILD SEAT GRANT

This is a grant between the State of Tennessee, Department of Health Services Administration and Bradley County Government for the administration of the Child Seat fund project.

*Amend when grant received

BRADLEY COUNTY, TENNESSEE
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COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
55900	CAR SEAT GRANT							
435	Office Supplies	$ 9,500	$ 12,500	$ 17,989	$ 12,500	$ 12,500	$ 12,500	$ 12,500
499	Other Supplies & Materials	0	0	2,638	0	0	0	0
	Total Car Seat Grant	$ 9,500	$ 12,500	$ 20,627	$ 12,500	$ 12,500	$ 12,500	$ 12,500
	TOTAL PUBLIC HEALTH & WELFARE PROGRAMS	$ 101,011	$ 105,361	$ 168,488	$ 171,390	$ 106,275	$ 106,275	$ 106,275

LIFE BRIDGES, INC.

This budget covers the annual contribution from Bradley County. Life Bridges, Inc. is a private non-profit organization providing a biopsychosocial model of care to people with disabilities in our community. Services include medical, mental health, behavioral and psychosocial rehabilitation services; vocational and rehabilitation training; nursing and personal assistance; and adult and children residential services.

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Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
56100	ADULT ACTIVITIES							
309	Contracts with Govt. Ag. (Life Bridges, Inc.) (80/20)	$ 9,500	$ 9,500	$ 9,500	$ 9,500	$ 9,000	$ 9,000	$ 9,000
	Total Adult Activities	$ 9,500	$ 9,500	$ 9,500	$ 9,500	$ 9,000	$ 9,000	$ 9,000

BRADLEY/CLEVELAND COMMUNITY SERVICES

This budget covers the annual contribution from Bradley County. Bradley/Cleveland Community Services Agency is a public non-profit organization servicing Cleveland and Bradley County. It develops and administers programs for and with low-income people, coordinates its efforts with other agencies concerned with poverty, involves low-income people in the planning and conduct of the agency and serves as an advocate for low-income families. Services include home delivered meals, senior discounts and activities, temporary housing for the homeless, energy assistance programs, weatherization, emergency food assistance programs, summer feeding programs, bilingual/Hispanic services and housing assistance programs.

BRADLEY COUNTY, TENNESSEE
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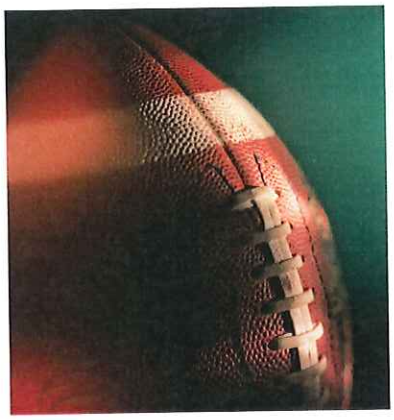
COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
56300	SENIOR CITIZENS ASSISTANCE							
310	Contracts w/other Public Agencies-RSVP (County Only)	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
316	Bradley-Cleveland Community Services (50/50)	94,326	96,213	96,213	97,156	97,156	97,156	97,156
	Total Senior Citizens Assistance	$ 94,326	$ 96,213	$ 96,213	$ 97,156	$ 97,156	$ 97,156	$ 97,156

NOTES

BRADLEY COUNTY

SOCIAL, CULTURAL & RECREATION



PARKS & RECREATION DEPARTMENT

The mission of Bradley County Parks and Recreation is to provide professional, safe recreational programs and facilities for the citizens of Bradley County. The department presently manages six parks, two football stadiums, BMX Track, McDonald Gym and recreational activities for the citizens of Bradley County. The Recreation Department is responsible for the daily maintenance of 232 acres for Bradley County Facilities including Bradley County Recreational Park, Mike Burke Park, Blue Springs Park, Bradley North Park, Valley View Park, BMX Track, Elrod Park and McDonald Gym. The department is also responsible for the administration of the Bradley County Youth Basketball League, Bradley/Cleveland Youth Football League, and the Bradley County Youth Baseball and Softball Leagues. The Softball Complex at the Bradley County Recreational Park is the host site for adult and youth softball and select baseball tournaments.

Goals and Objectives:

- **Continue to provide equal opportunity to every citizen;**
- **Utilize resources effectively and efficiently;**
- **Set aside park and recreation resources for the future;**
- **Generate stronger support for recreation; and**
- **Provide recreational programming to address more classifications.**

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Baseball Participants	1,620	1,630	1,270	1,160	1,260
Basketball Participants	1,120	1,130	850	860	700
Football Participants	480	490	275	225	240
Softball Participants	350	360	290	330	375
BMX Participants	220	230	175	150	135

	2012/2013	2013/2014	2014/2015	2015/2016*	2016/2017
Full-Time	9	9	9	9	9
Part-Time	20	20	20	27	30

***Part-time employees adjust with the season**

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
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COUNTY GENERAL FUND - 101

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
56700	RECREATION TOURNAMENTS							
168	Temporary Personnel	$ 108	$ 16,500	$ 16,500	$ 16,500	$ 16,500	$ 16,500	$ 16,500
201	Social Security	29	1,262	1,262	1,262	1,262	1,262	1,262
204	Retirement	38	2,247	2,247	2,247	2,247	2,247	2,247
499	Other Supplies & Materials	19,336	19,500	19,500	19,500	19,491	19,491	19,491
510	Trustee's Sommission	0	500	500	500	500	500	500
799	Other Capital Outlay	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Total New Recreation Fund	$ 29,511	$ 50,009	$ 50,009	$ 50,009	$ 50,000	$ 50,000	$ 50,000
	TOTAL SOCIAL, CULTURAL & RECREATION	$ 1,190,849	$ 1,146,416	$ 1,170,771	$ 1,109,985	$ 1,116,659	$ 1,116,659	$ 1,116,659

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Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
56900	OTHER SOCIAL, CULTURAL AND RECREATION							
103	Assistants	$ 76,859	$ 78,859	$ 78,859	$ 78,859	$ 80,436	$ 80,436	$ 80,436
105	Supervisor/Director	50,030	45,000	45,016	45,000	45,900	45,900	45,900
141	Foreman	0	0	0	0	0	0	0
162	Clerical	25,986	26,986	26,986	26,986	27,526	27,526	27,526
165	Cafeteria Personnel	0	0	0	0	0	0	0
167	Maintenance Personnel	125,631	129,452	129,452	129,452	132,041	132,041	132,041
168	Temporary Personnel	80,286	67,075	67,075	67,075	67,075	67,075	67,075
187	Overtime Pay	0	0	0	0	0	0	0
189	Other Salaries & Wages	0	0	0	0	0	0	0
201	Social Security	29,756	26,576	26,577	26,576	27,005	27,005	27,005
204	State Retirement	38,127	36,339	36,663	36,339	37,065	37,065	37,065
206	Life Insurance	171	189	189	189	189	189	189
207	Medical Insurance	45,567	57,429	54,442	54,783	57,429	57,429	57,429
307	Communications	2,922	3,000	3,000	4,072	4,072	4,072	4,072
335	Maintenance & Repair - Buildings	75,625	75,000	75,000	80,000	75,000	75,000	75,000
355	Travel	1,681	1,500	1,500	500	500	500	500
422	Food Supplies	66,473	64,226	64,226	64,226	64,226	64,226	64,226
425	Gasoline	12,624	15,000	15,000	15,000	15,000	15,000	15,000
435	Office Supplies	2,453	2,500	2,500	2,500	2,500	2,500	2,500
451	Uniforms	1,910	1,800	1,800	1,500	1,500	1,500	1,500
452	Utilities	119,426	80,000	80,000	80,000	80,000	80,000	80,000
499	Other Supplies & Materials	227,312	185,000	190,000	203,000	203,000	203,000	203,000
511	Vehicle and Equipment Insurance	1,025	1,380	1,380	1,380	4,155	4,155	4,155
513	Worker's Comp Insurance	8,884	8,884	8,884	8,884	8,884	8,884	8,884
790	Other Equipment	22,479	7,500	29,500	9,000	9,000	9,000	9,000
791	Other Construction	13,000	67,000	67,000	8,000	8,000	8,000	8,000
799	Other Capital Outlay	29,285	10,000	10,000	10,000	10,000	10,000	10,000
	Total Other Social, Cultural & Recreation	$ 1,057,512	$ 990,695	$ 1,015,049	$ 953,321	$ 960,503	$ 960,503	$ 960,503

BRADLEY COUNTY

AGRICULTURE & NATURAL RESOURCES

AGRICULTURAL EXTENSION SERVICES

The University of Tennessee Extension in Bradley County offers its programs to all interested individuals. Services include educational programs focused on strengthening individuals, families and communities by addressing critical issues and needs, such as teaching parenting skills, improving nutrition and health, managing family finances, addressing child care needs, and others. The 4-H program helps young people develop the life skills needed to become capable, responsible and caring citizens, Through local 4-H clubs, special interest groups, after-school programs, camp and many other activities, 4-H'ers have fun, make lasting friendships, enjoy "hands-on" learning experiences and get involved in their communities.

Goals and Objectives:

- **Continue to provide university research based information to the residents of Bradley County in the areas of animal agriculture, field crops, horticulture, nutrient management, bio-security, integrated pest management, and natural resources;**
- **Continue to provide family and consumer sciences information in the areas of financial management;**
- **Continue to offer 4-H programs to 4-12 grades in agriculture, family and consumer sciences, wildlife and natural resources. Conduct special programs emphasizing public speaking, leadership, responsible citizenship, service learning; and**
- **Continue to provide the services of the Farmer's Market and Cannery to the residents of Bradley County.**

	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
Full-Time	7	7	6	6	6
Part-Time	2	2	3	3	3

BRADLEY COUNTY, TENNESSEE
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Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
57100	AGRICULTURAL EXTENSION SERVICE							
162	Clerical Personnel	$ 9,620	$ 9,318	$ 10,725	$ 9,318	$ 9,504	$ 9,504	$ 9,504
169	Part-Time Personnel	14,125	18,000	16,593	18,000	18,000	18,000	18,000
189	Other Salaries & Wages	191,780	205,283	205,283	205,283	209,389	209,389	209,389
191	Board & Committee Members Fees	80	560	560	560	560	560	560
201	Social Security	11,376	17,837	17,837	17,837	18,165	18,165	18,165
204	Retirement	20,775	29,229	29,420	29,229	29,813	29,813	29,813
206	Life Insurance	0	21	21	21	21	21	21
207	Medical Insurance	13,405	25,524	25,524	25,524	25,524	25,524	25,524
299	Other Fringe Benefits	297	300	300	300	300	300	300
307	Communication	2,519	2,200	2,200	2,200	2,200	2,200	2,200
309	Contracts with Government Agencies	4,991	2,500	2,290	2,290	2,290	2,290	2,290
320	Dues & Memberships	264	275	485	485	485	485	485
335	Maintenance & Repair Services	9,760	3,000	3,000	3,000	3,000	3,000	3,000
355	Travel	3,590	2,100	2,100	2,100	2,100	2,100	2,100
435	Office Supplies	843	500	500	500	500	500	500
452	Utilities	5,185	6,500	6,500	6,500	6,500	6,500	6,500
799	Other Capital Projects	0	0	0	0	0	0	0
	Total Agricultural Extension Service	$ 288,610	$ 323,147	$ 323,339	$ 323,147	$ 328,352	$ 328,352	$ 328,352

SOIL CONSERVATION

Bradley County Soil Conservation is a legal subdivision of the federal government authorized by the State of Tennessee Soil Conservation District Law of 1939. They provide technical expertise on a variety of natural resource problems for the land-users in Bradley County of non-Federal land. They assist their clients in protection, conservation, and enhancement of our natural resources (soil, water, air, plants, and animals) through the use of Best Management Practices.

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Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
57500	SOIL CONSERVATION							
201	Social Security	$ 1,829	$ 2,229	$ 2,157	$ 2,229	$ 2,273	$ 2,273	$ 2,273
204	Retirement	3,890	3,968	3,968	3,968	4,047	4,047	4,047
206	Life Insurance	19	21	21	21	21	21	21
207	Medical Insurance	5,768	6,381	6,215	6,381	6,381	6,381	6,381
309	Contracts With Government Agencies	28,560	29,131	29,131	29,131	29,714	29,714	29,714
310	Contracts With Other Public Ag.-SE TN Resource	0	200	200	200	200	200	200
599	Other Charges	8,000	8,000	8,000	8,000	8,000	8,000	8,000
	Total Soil Conservation	$ 48,066	$ 49,930	$ 49,693	$ 49,930	$ 50,637	$ 50,637	$ 50,637

❶ Federal Employee hired by board - salaries and benefits paid for by Bradley County.

BRADLEY COUNTY

OTHER GENERAL GOVERNMENT

Photo Courtesy of Rena' Samples

STORM WATER MANAGEMENT

ENGINEERING – Bradley County Department of Engineering's responsibilities include reviewing all subdivision plats, drainage and erosion control plans and road profiles for drainage locations, easements and environmental compliance. The department works with other county facilities such as the County Road Superintendent, the County Mayor, the Planning Commission, the Building Inspections office, and Emergency 911, on matters that require engineering expertise. Building expansion, grading, site work, dry hydrants, traffic signals and transportation plans are also important components of this department. Topographic surveys, computer aided drafting and design, administering NPDES regulations for storm-water, erosion prevention and sediment control, and enforcing the flood plain resolution for the National Flood Insurance Program are additional services provided by this department. The County Engineer is the department head for the Planning, Building and Stormwater departments.

STORM WATER - The Storm Water program was mandated by the Environmental Protection Agency (EPA) as authorized under the Clean Water Act of 1977 and the Water Quality Act of 1987. The program strives to improve the quality of water in Bradley County by developing and implementing procedures that can help prevent contamination of the waterways. This will be achieved by requiring and approving erosion control plans from developers, scheduling field erosion control features. Providing information to the public about storm water pollution. Educating contractors and developers, locating illicit discharges and monitoring post-construction controls.

Goals and Objectives:

- Prepare Stormwater regulations for adoption by County Commission.
- Implement administrative procedures in support of Stormwater regulations.
- Review and Make recommendations on all new plats and other developments requiring Stormwater plans.
- Formulate education program and implement it in regards to water quality matters in the county.
- Provide day to day assistance to the public on matters of Stormwater management and water quality.
- To prevent the pollution of land, air, streams, ponds and aquifers; to assure the adequacy of drainage facilities; to safeguard the water table, and to encourage the conservation and management of natural resources throughout the county in order to preserve the integrity, stability, and beauty of the community and the value of the land.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Stormwater regulations	1	1	1	1	1
Regulations administration	1	1	1	1	1
Plat and plan reviews	1	1	1	1	1
Education program	1	1	1	1	1
Assistance to public	1	1	1	1	1
Filing and reports	1	1	1	1	1
Membership and linkages	1	1	1	1	1

	2012/2013	2013/2014	2014/2015	2015/2016*	2016/2017
Full-Time	3	3	3	2	2
Part-Time	2	2	1	1	1

***Staff adjustment-Engineer now Road Superintendent Now only Storm Water employees**

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Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
57800	STORM WATER MANAGEMENT / ENGINEERING							
103	Assistant's)	$ 42,831	$ 31,154	$ 31,154	$ 64,000	$ 65,280	$ 65,280	$ 65,280
105	Director	46,666	40,800	40,800	0	0	0	0
169	Part-Time Personnel	11,731	12,000	12,000	0	0	0	0
201	Social Security	7,687	6,422	6,422	4,975	4,994	4,994	4,994
204	State Retirement	9,502	9,800	9,800	8,855	8,891	8,891	8,891
206	Life Insurance	37	42	42	42	42	42	42
207	Medical Insurance	11,151	12,762	12,762	12,500	12,762	12,762	12,762
302	Advertising	1,064	1,500	1,500	1,500	1,500	1,500	1,500
307	Communications	15	5	5	5	5	5	5
317	Data Processing Service	1,400	2,500	2,500	2,500	2,500	2,500	2,500
320	Dues & Memberships	130	150	150	150	150	150	150
322	Evaluation & Testing	3,849	5,000	5,000	5,000	5,000	5,000	5,000
332	Legal Notices, Recording & Court	0	150	150	150	150	150	150
338	Maintenance & Repair Service	316	400	400	400	400	400	400
355	Travel	1,422	2,000	2,000	2,000	2,000	2,000	2,000
356	Tuition & Training	1,847	2,000	2,000	2,000	2,000	2,000	2,000
361	Permits	3,460	3,500	3,500	3,500	3,500	3,500	3,500
399	Other Contracted Services	15,647	31,600	39,437	31,600	31,600	31,600	31,600
425	Gasoline	2,162	1,800	1,800	1,800	1,800	1,800	1,800
429	Instructural Supplies & Materials	931	1,000	1,000	1,000	1,000	1,000	1,000
435	Office Supplies	918	1,200	1,200	1,200	1,200	1,200	1,200
437	Periodicals	1	195	195	195	195	195	195
463	Testing	1,042	11,000	11,000	11,000	11,000	11,000	11,000
511	Vehicle & Equipment Insurance	1,025	1,084	1,084	1,184	1,184	1,184	1,184
790	Other Equipment	0	0	0	0	0	0	0
	Total Other General Expenditures	$ 164,834	$ 178,064	$ 185,900	$ 155,556	$ 157,153	$ 157,153	$ 157,153

TOURISM

Cleveland/Bradley Chamber of Commerce serves as the tourism agency for both the city of Cleveland and Bradley County. Tourism plays a central and decisive role in promoting the development of responsible, sustainable and universally accessible tourim, with the aim of contribution to economic development.

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Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
58110	TOURISM DEVELOPMENT							
316	Contributions (Hotel/Motel-Chamber of Commerce)	$ 238,664	$ 250,000	$ 295,000	$ 260,000	$ 260,000	$ 260,000	$ 260,000
	Total Tourism Development	$ 238,664	$ 250,000	$ 295,000	$ 260,000	$ 260,000	$ 260,000	$ 260,000

INDUSTRIAL DEVELOPMENT

The Economic Development Council of the Cleveland/Bradley Chamber of Commerce serves as the economic development agency for both the city of Cleveland and Bradley County. In addition, they also work with private sector developers, as well as regional and state economic development teams to keep our economy vibrant and growing. As a Three-Star Community, Cleveland/Bradley County is a proven leader in preserving existing employment, creating new employment opportunities, improving family income and creating a strong leadership base for economic development. The local labor force numbers over 320,000 within 25 miles.

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Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
58120	INDUSTRIAL DEVELOPMENT							
316	Contributions (Hotel/Motel-Chamber of Commerce)	$ 238,664	$ 250,000	$ 295,000	$ 260,000	$ 260,000	$ 260,000	$ 260,000
	Total Industrial Development	$ 238,664	$ 250,000	$ 295,000	$ 260,000	$ 260,000	$ 260,000	$ 260,000
	TOTAL TOURISM & INDUSTRIAL DEVELOPMENT	$ 477,328	$ 500,000	$ 590,000	$ 520,000	520,000	520,000	520,000

GREENWAY

Greenways are corridors of land recognized for their ability to connect people and places together. The Cleveland/Bradley County Greenway is a linear corridor along Mouse Creek, eventually stretching from the Village Green shopping and office center to the Hiwassee River in Charleston. Benefits of the Greenway include recreation, transportation, health, economic, education, environmental, floodplain management, and quality of life issues.

Photos Courtesy of Rena' Samples

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Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
58190	Economic Development							
599	Other Greenway	$ 0	$ 0	$ 0	$ 10,000	$ 10,000	$ 10,000	$ 10,000
	Total-Greenway	$ 0	$ 0	$ 0	$ 10,000	$ 10,000	$ 10,000	$ 10,000

PUBLIC TRANSPORTATION

Photo Courtesy of Amy Moore

PUBLIC TRANSPORTATION

This budget covers Bradley County's participation in the Tennessee Department of Transportation small urban transit system operated by SETHRA. Southeast Tennessee Human Resource Agency (SETHRA) public transportation provides services for the general public to enable all people including persons with disabilities (both mental and Physical), elderly and low income to continue with a normal day to day lifestyle. Also provides services to TennCare, Vocational Rehabilitation and other contractual trips to medical facilities as needed.

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58210	PUBLIC TRANSPORTATION							
339	Matching Share	$ 42,000	$ 44,000	$ 44,000	$ 44,000	$ 42,000	$ 42,000	$ 42,000
	Total Public Transportation	$ 42,000	$ 44,000	$ 44,000	$ 44,000	$ 42,000	$ 42,000	$ 42,000

NOTES

VETERANS SERVICES

Photo Courtesy of Rena' Samples

VETERAN SERVICES

The mission of the Cleveland/Bradley County Veterans Affairs office is to provide benefits and services to the veterans and their families in a responsive, timely and compassionate manner in recognition of their service to the Nation. Over the last several years, this office has successfully brought about the payment of millions of dollars to veterans and their families in Bradley County. In addition, this office has made an impact on the more personal side. They are involved in assisting veterans, their widows/widowers, and families in all facets of their lives from health care, pensions, nursing homes, assisted living, the homeless, education and even in dying, death, and burial. The office also coordinates and works with all manner of government agencies and social services such as the Social Security Administration, Tennessee Department of Human Services. Department of Labor, Bradley County Home Health Care and Hospice, American Red Cross, hospitals, local churches, mental health organizations, nursing homes, assisted living facilities, the court system, jails, and correction facilities.

Goals and Objectives:

- Provide dignified and effective representation and assistance to veterans; their families and survivors in obtaining earned entitlements and services;
- Operate the Bradley County Veterans Service Office in a professional and honorable manner that shows respect for our veterans' service;
- Maintain a Veterans Service Office link on the Bradley County website, www.bradleyco.net to provide useful information to veterans and their families;
- Oversee the Fort Hill Veterans Cemetery to insure that it is operated in accordance with proper standards. Maintain information on names, dates and grave locations of those interred there;
- Assist in the founding of a State Veterans Home in Bradley County by increasing public awareness and support, helping to coordinate paperwork requirements, participating in and assisting the Southeast Tennessee Veterans' Home Council and working to secure an appropriate site for the home;
- Publish periodic "Veterans Affairs" articles in local newspaper media to better inform Veterans and their families of various benefits available from the Department of Veterans Affairs.

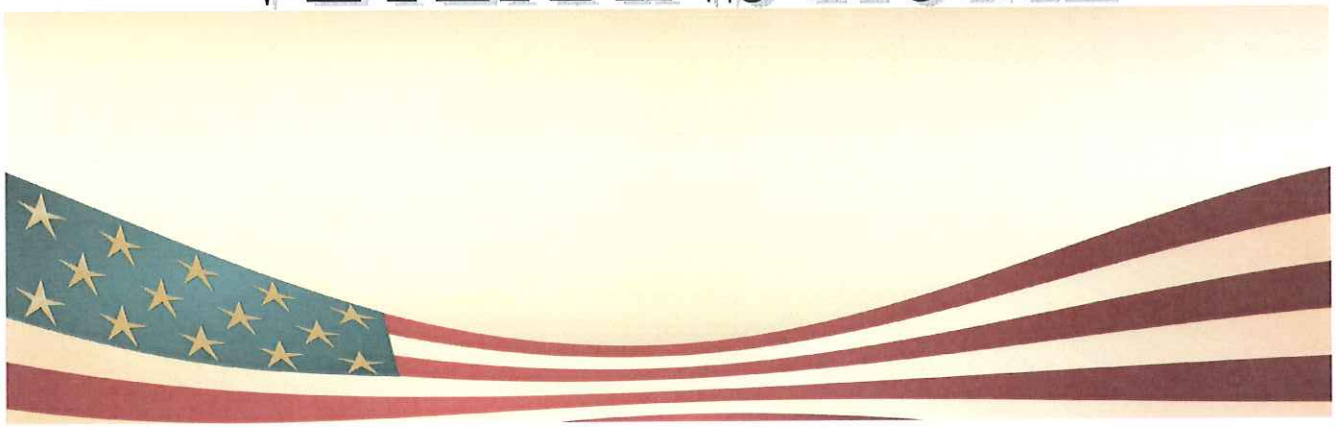
Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Veteran population in Bradley County	8,000	8,000	8,000	8,000	8,000
# of times met all goals & objectives listed above	1	1	1	1	1

Fulltime Staff:

2012-2013	2013/2014	2014/2015	2015/2016	2016/2017
3	3	3	3	3

BRADLEY COUNTY VETERANS HOME



Efforts have been underway for a number of years to locate a state veterans' home in Cleveland/Bradley County. It would be a facility offering intermediate and skilled levels of nursing care to provide a home for Tennessee Veterans who have honorably served our country and now are in need of long term care.

The Bradley County Commission and Cleveland City Council passed resolutions in 2003 in support of a local state veterans' home facility. The resolutions recognized that it would be a service to the veterans of this part of the state to have a home for veterans built in Bradley County. It would be more convenient for local veterans and their families while also providing more beds to alleviate a growing demand throughout the state of Tennessee.

Work began on a state resolution to support a VA home here in late 2007. The result was passage of House Resolution 531 on May 6, 2008. The resolution was sponsored by Representative Kevin Brooks and urges the Governor to support the construction of a state veteran's nursing home in Bradley County. The resolution passed 97 to 0.

At last count, there were 45,861 veterans in Bradley County and the surrounding counties of Hamilton, Polk, McMinn, Meigs and Rhea.

In Tennessee, the General Assembly in 1988 created the Tennessee State Veterans' Homes Board, a body to establish and operate public homes within our state. These are known as "Tennessee State Veterans Homes".

Construction of state VA homes, once approved, is funded at 65% by the federal government (VA) and 35% by state/local plus the land must be donated. A 120 bed home with an adult day care program for up to 80 individuals runs over $21 million.

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Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
58300	VETERANS' SERVICES							
103	Service Officer	$ 26,990	$ 27,931	$ 27,931	$ 27,931	$ 28,490	$ 28,490	$ 28,490
105	Supervisor/Director	32,104	34,475	34,475	34,475	35,165	35,165	35,165
162	Clerical Personnel	23,285	24,297	24,297	24,297	24,783	24,783	24,783
201	Social Security	6,211	6,633	6,509	6,633	6,765	6,765	6,765
204	State Retirement	11,220	11,809	11,809	10,809	12,045	12,045	12,045
206	Life Insurance	58	63	63	63	63	63	63
207	Medical Insurance	11,571	12,762	12,440	12,470	12,762	12,762	12,762
307	Communications	317	30	30	28	28	28	28
320	Dues & Memberships	50	80	80	80	80	80	80
330	Operating Lease Payments	931	936	936	936	936	936	936
355	Travel	1,204	1,155	1,155	1,032	1,032	1,032	1,032
399	Other Contracted Services	1,227	1,200	1,200	1,200	1,200	1,200	1,200
435	Office Supplies	1,033	950	950	950	950	950	950
437	Periodicals	75	75	75	75	75	75	75
499	Other Supplies & Materials	0	0	0	0	0	0	0
709	Data Processing Equipment	0	1,985	1,985	0	0	0	0
	Total Veterans' Services	$ 116,276	$ 124,381	$ 123,935	$ 120,979	$ 124,374	$ 124,374	$ 124,374

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58400	OTHER CHARGES							
599	Other Charges	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
510	Trustee's Commission	383,446	400,000	450,000	420,000	420,000	420,000	420,000
	Total Other Charges	$ 383,446	$ 400,000	$ 450,000	$ 420,000	$ 420,000	$ 420,000	$ 420,000

CONTRIBUTIONS TO OTHER AGENCIES

FORT HILL CEMETERY – Annual donation to the Fort Hill Cemetery Association for routine maintenance and property acquisition.

MAINSTREET CLEVELAND – Annual donation to Mainstreet Cleveland. Mainstreet Cleveland's goal is to improve all aspects of the downtown or central business district area. Improving economic management, strengthening public participation, and making downtown a fun place to visit are as critical to Mainstreet Cleveland's future as recruiting new businesses, rehabilitating buildings, and expanding parking. Building on downtown's inherent assets: rich architecture, personal service, and traditional values and most of all, a sense of place.

CLEVELAND/BRADLEY REGIONAL MUSEUM – Annual donation to Cleveland/Bradley Regional Museum. The museum's mission is to preserve and interpret the history and culture of the Ocoee District of Tennessee by highlighting the adventures of its people. The Museum Center is dedicated to connecting our people with their past and linking that past with the future. It tells the story of all who have passed through our region, and it belongs to all those who have lived in or visited our community – or ever will. The museum contributes to our community by creating a place to preserve our heritage – to give our residents, our children and our area's visitors a sense of the rich history and positive values of this area; creating a showcase for the entrepreneurial spirit that continues to fuel our community's success; creating a cultural center for the community, with flexible space and programming designed to showcase the talents of our citizens; and creating an anchor for the 5-Points revitalization project in downtown Cleveland.

SETHRA – Annual donation to Southeast Tennessee Human Resource Agency. It is the mission of Southeast Tennessee Human Resource Agency to empower families, moving them from dependence to independence, by providing comprehensive services in collaboration with local, state and federal resources.

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58500	CONTRIBUTIONS TO OTHER AGENCIES							
316	Contributions (Fort Hill) (50/50)	$ 9,500	$ 9,000	$ 9,000	$ 12,000	$ 9,000	$ 9,000	$ 9,000
316	Contributions (Mainstreet Cleveland) (50/50)	19,000	19,000	19,000	19,000	19,000	19,000	19,000
316	Contributions (Clev/Br Regional Museum)	14,275	14,500	14,500	25,000	14,645	14,645	14,645
316	Contributions (Sethra)	9,500	9,500	9,500	9,500	9,500	9,500	9,500
316	Other	0	0	0	0	0	0	0
320	Dues & Memberships	25,108	26,192	26,192	26,192	26,192	26,192	26,192
		0						
	Total Contributions To Other Agencies	$ 77,383	$ 78,192	$ 78,192	$ 91,692	$ 78,337	$ 78,337	$ 78,337

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Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Committee Proposed Budget 2016-2017	Budget 2016-2017
58900	TOBACCO GRANT							
189	Other Salaries & Wages	$ 9,081	$ 0	$ 8,241	$ 0	$ 0	$ 0	$ 0
201	Social Security	695		630	0	0	0	0
302	Advertising	0	0	0	0	0	0	0
308	Consultants	0	0	0	0	0	0	0
310	Contracts With Other Public Agencies	0	0	0	0	0	0	0
355	Travel	1,399	0	0	0	0	0	0
356	Tuition	0	0	0	0	0	0	0
499	Other Supplies & Materials	66,009	67,500	126,805	75,000	75,000	75,000	75,000
	Total Tobacco Grant	$ 77,184	$ 67,500	$ 135,676	$ 75,000	$ 75,000	$ 75,000	$ 75,000
	TOTAL OTHER GENERAL GOVERNMENT	$ 1,338,451	$ 1,392,136	$ 1,607,703	$ 1,437,227	$ 1,426,864	$ 1,426,864	$ 1,426,864
	TOTAL EXPENDITURES	$ 33,990,469	$ 35,303,589	$ 36,478,147	$ 36,687,576	$ 36,730,460	$ 36,730,935	$ 36,730,936
	TOTAL EXPENDITURES AND TRANSFERS	$ 33,990,469	$ 35,303,589	$ 36,478,147	$ 36,687,576	$ 36,730,460	$ 36,730,935	$ 36,730,936

* Retiree Insurance Premium is budgeted for all eligible employees who may retire during the year. The calculation is at 50% of the annual premium and if not used reverts back to the fund balance.
**Salaries & Benefits (approx $356,000 or 2.0%) calculated on all full-time employees as of 4-1-2014 that have not receive a salary increase since 8-1-2013. (Does not exclude salaries as a result of promotion)

SPECIAL REVENUE FUND

Special Revenue Funds are funds used to account for the proceeds of specific revenue sources other than major capital projects that are legally restricted to expenditures for specified purposes.

Law Library Fund: This fund accounts for the revenues and expenditures of the Bradley County Law Library.

Public Library Fund: This fund accounts for the revenues and expenditures of the Cleveland/Bradley Public Library.

Solid Waste/Sanitation Fund: This fund accounts for the revenues and expenditures of the landfill management contract with Santek Environmental, Inc.

Fire & Rescue Department: This fund accounts for the revenues and expenditures of the Bradley County Fire and Rescue Department.

Sheriff's Drug Fund: This fund accounts for the revenues and expenditures of the Sheriff's drug task force forfeitures and seizures.

Tri-State Exhibition Center: This fund accounts for the revenues and expenditures of the Tri-State Exhibition Center.

Overview:

The revenues of the Special Revenue Funds can be segregated into seven major categories:

- Local Taxes
- Fines, Forfeitures & Penalties
- Charges for Current Services
- Other Local Revenues
- State of Tennessee
- Other Government & Citizens Groups

Local Taxes:

Local Taxes of $5,574,483 provide 95.61% of the funding for Special Revenue Fund budget. The Public Library and the Fire & Rescue Department receive property tax revenue to make up this total. The Law Library Fund receives Special Purpose Litigation Tax while the Tri-State Exhibition Center receives Hotel/Motel Tax funding for the remaining percentage.

Fines, Forfeitures & Penalties:

Fines, Forfeitures and Penalties are projected to decrease by .2.1% over the amended FY2016 budget. At $119,750 this revenue source is 2.1% of total Special Fund revenues.

Charges for Current Services:

At $261,000, the revenue source is .19% of the total Special Fund revenues.

Other Local Revenues:

Other Local Revenues are projected to be $12,500. This revenue source represents .21% of the total Special Fund revenues.

State of Tennessee:

Revenue from the State of Tennessee is made up of Grant funding for the Solid Waste and Sanitation Fund for the annual Tire Grant. At, $77,200, the revenue source represents 1. % of total Special Fund revenues.

Other Government & Citizens Groups:

Revenue from the City of Charleston in the amount of $25,000 for the fire service in Charleston provided by the Bradley County Fire & Rescue Service and $15,000 from the City of Cleveland to help support the Recycling Program make up the revenue from Other Government and Citizens Groups. At, $35,000, this revenue source represents .60% of total Special Fund revenues.

BRADLEY COUNTY

LAW LIBRARY FUND

The Bradley County Law Library provides immediate access to legal information for Bradley County courts, judges, elected officials, government employees, the general public and members of the local bar association. The library shelves contain a comprehensive collection of law books, codes, treatises, periodicals and case reporters focused primarily on Tennessee state and local government, but including the federal code and case reporters. Legal encyclopedias and law treatises cover issues, such as Uniform Commercial Code, bankruptcy, wills and estates, and criminal and civil law procedures. To defray the cost of running the library, a library litigation tax was created. The current location of the Law Library is the Cleveland – Bradley County Public Library in downtown Cleveland.

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

LAW LIBRARY FUND - 114

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 2016-217	Co Mayor's Budget Proposal 2016-217	Finance Proposed Budget 2016-217	Budget 2016-217
40200	COUNTY LOCAL OPTION TAXES							
40260	Litigation Tax - Special Purpose	$ 502	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
	Total County Local Option Taxes	$ 502	$ 500	$ 500	$ 500	$ 500	$ 500	$ 500
42000	FINES, FORFEITURES AND PENALTIES							
42210	Criminal Court - Fines	$ 1,318	$ 1,250	$ 1,250	$ 1,250	$ 1,250	$ 1,250	$ 1,250
	Total Fines, Forfeitures and Penalties	$ 1,318	$ 1,250	$ 1,250	$ 1,250	$ 1,250	$ 1,250	$ 1,250
43360	Library Fees	11,059	11,000	11,000	11,000	11,000	11,000	11,000
	Total Library Fees	$ 11,059	$ 11,000	$ 11,000	$ 11,000	$ 11,000	$ 11,000	$ 11,000
	RECURRING ITEMS							
44540	Sale of Property	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
	Total Recurring Items	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
	Total Revenue	$ 12,879	$ 12,750	$ 12,750	$ 12,750	$ 12,750	$ 12,750	$ 12,750
	Fund Balance, Beginning of Year	27,883	28,696	28,696	29,096	29,096	29,096	29,096
	TOTAL AVAILABLE FUNDS	$ 40,762	$ 41,446	$ 41,446	$ 41,846	$ 41,846	$ 41,846	$ 41,846
	Less: Total Expenditures & Transfers	12,066	12,350	12,350	12,350	15,350	15,350	15,350
	FUND BALANCE, END OF YEAR	$ 28,696	$ 29,096	$ 29,096	$ 29,496	$ 26,496	$ 26,496	$ 26,496

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

LAW LIBRARY FUND - 114

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 2016-217	Co Mayor's Budget Proposal 2016-217	Finance Proposed Budget 2016-217	Budget 2016-217
56500	LIBRARIES							
432	Library Books/Media	$ 10,419	$ 12,000	$ 12,000	$ 12,000	$ 15,000	$ 15,000	$ 15,000
435	Office Supplies	0	200	200	200	200	200	200
709	Data Processing Equipment	1,516	0	0	0	0	0	0
	Total Libraries	$ 11,935	$ 12,200	$ 12,200	$ 12,200	$ 15,200	$ 15,200	$ 15,200
58400	OTHER CHARGES							
510	Trustee's Commission	$ 131	$ 150	$ 150	$ 150	$ 150	$ 150	$ 150
	TOTAL EXPENDITURES	$ 12,066	$ 12,350	$ 12,350	$ 12,350	$ 15,350	$ 15,350	$ 15,350

BRADLEY COUNTY

PUBLIC LIBRARY FUND

The Cleveland Public Library is operated by the appointed Library Board and is funded on a 50-50 basis between Bradley County and the City of Cleveland. The other sources of funding include fines and fees, donations, earned interest and grants when available. The Library serves the diverse needs for access to informational materials through a variety of formats. Resources include books, magazines, CD-ROM, and on-line resources. The Library provides periodicals, daily and weekly newspapers, books on tape, music CDs, videotapes, developmental toys and microfilm. The Library also offers special services for children, including story time for pre-school age children, summer reading programs and story telling contests.

Photo Courtesy of Amy Moore

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

PUBLIC LIBRARY FUND - 115

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 2016-2017	Co Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
40100	COUNTY PROPERTY TAXES							
40110	Current Property Tax	$ 566,848	$ 536,702	$ 544,650	$ 536,702	$ 502,502	$ 502,502	$ 502,502
40120	Trustee's Collections - Prior Year	17,117	22,000	22,000	22,000	22,000	22,000	22,000
40130	Cir Clk/Clk & Master Collection	10,401	9,800	9,800	10,000	10,000	10,000	10,000
40140	Interest & Penalty	2,518	2,900	2,900	2,900	2,900	2,900	2,900
40161	Payments in Lieu of Taxes - TVA	361	360	360	375	375	375	375
40162	Payments in Lieu of Taxes - Local Utilities	259	260	260	300	300	300	300
40163	Payments in Lieu of Taxes - Other	19,413	23,883	23,883	0	23,436	23,436	23,436
40320	Bank Excise Tax	2,983	0	2,853	0	0	0	0
	Total Local Taxes	$ 619,900	$ 595,905	$ 606,706	$ 572,277	$ 561,513	$ 561,513	$ 561,513
44100	RECURRING ITEMS							
44110	Investment Income	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
46800	Hall Income Tax	3,323	2,700	2,700	0 *	2,500 *	2,500	2,500
46820	State Revenue Sharing - T.V.A.	16,497	12,200	12,200	12,500	12,500	12,500	12,500
46990	Other State Revenue	0	0	0	0	0	0	0
47590	Other Federal Through State	0	0	0	0	0	0	0
	Total Recurring Items	$ 19,820	$ 14,900	$ 14,900	$ 12,500	$ 15,000	$ 15,000	$ 15,000
	Total Revenue	$ 639,720	$ 610,805	$ 621,606	$ 584,777	$ 576,513	$ 576,513	$ 576,513
49000	OTHER SOURCES							
	Transfers From Other Funds (From General Fund)	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
	Total Revenue And Other Sources	$ 639,720	$ 610,805	$ 621,606	$ 584,777	$ 576,513	$ 576,513	$ 576,513
	Fund Balance, Beginning of year	202,199	198,189	198,189	178,053	178,053	178,053	178,053
	TOTAL AVAILABLE FUNDS	$ 841,919	$ 808,994	$ 819,795	$ 762,830	$ 754,566	$ 754,566	$ 754,566
	Less: Expenditures	643,730	641,742	641,742	660,787	651,742	651,742	651,742
	FUND BALANCE, END OF YEAR	$ 198,189	$ 167,252	$ 178,053	$ 102,043	$ 102,824	$ 102,824	$ 102,824
	Reserve				15.4%	15.8%	15.8%	15.8%
	Required Reserve				5.0%	5.0%	5.0%	5.0%

*** Rs-allocated**

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

PUBLIC LIBRARY FUND - 115

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 2016-2017	Co Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
56500	LIBRARIES							
336	Maintenance & Repair - Equipment	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
432	Library Books/Media (Cleveland Public Library)	611,181	626,742	626,742	645,787	636,742	636,742	636,742
712	Heating & Air Conditioning Equipment	0	0	0	0	0	0	0
799	Other - Capital Outlay (Cleveland Public Library)	20,000	0	0	0	0	0	0
	Total Libraries	$ 631,181	$ 626,742	$ 626,742	$ 645,787	$ 636,742	$ 636,742	$ 636,742
58400	OTHER CHARGES							
510	Trustee's Commission	$ 12,549	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
	TOTAL EXPENDITURES	$ 643,730	$ 641,742	$ 641,742	$ 660,787	$ 651,742	$ 651,742	$ 651,742

BRADLEY COUNTY

SOLID WASTE/SANITATION FUND

The Bradley County Landfill is managed by Santek Environmental, Inc. Santek's landfill management provides Bradley County's constituents with fixed, long-term rates, regulatory compliance and minimal liability in the operation of our landfill. This fund receives the annual host fees generated under Santek's management. In addition, the State of Tennessee, Division of Solid Waste Management Tire Grant, the Recycling Center and the Keep America Beautiful budgets are administered under this fund.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Landfill Waste Tonnage	75,000	76,000	77,000	78,000	80,000

Photo Courtesy of Amy Moore

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

SOLID WASTE / SANITATION FUND - 116

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 2016-2017	Co Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
43000	LANDFILL REVENUES							
43112	Surcharge - Host Agency	$ 328,284	$ 250,000	$ 203,776	$ 0	$ 0	$ 0	$ 0
44145	Sale of Recycled Materials	0	0	2,870	0	0	0	0
44990	Other Local Revenue			2,875				
46170	Solid Waste Grants	148,054	65,000	71,090	65,000	65,000	65,000	65,000
47230	Disaster Relief	435,454		0	0	0	0	0
48140	Contracted Services - Recycling Center (City)	13,000	15,000	10,000	20,000	10,000	10,000	10,000
	Total Revenues	$ 924,792	$ 330,000	$ 290,611	$ 85,000	$ 75,000	$ 75,000	$ 75,000
49000	Other Sources	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
	Total Revenue and Other Sources	$ 924,792	$ 330,000	$ 290,611	$ 85,000	$ 75,000	$ 75,000	$ 75,000
	Fund Balance, Beginning of Year	$ 1,323,678	$ 2,066,089	$ 2,066,089	$ 2,145,635	$ 2,145,635	$ 2,145,635	$ 2,145,635
	TOTAL AVAILABLE FUNDS	$ 2,248,470	$ 2,396,089	$ 2,356,700	$ 2,230,635	$ 2,220,635	$ 2,220,635	$ 2,220,635
	Less: Expenditures	182,381	206,415	211,065	207,252	207,252	207,252	207,252
	FUND BALANCE, END OF YEAR	$ 2,066,089	$ 2,189,674	$ 2,145,635	$ 2,023,383	$ 2,013,383	$ 2,013,383	$ 2,013,383
		2,066,089						

RECYCLING CENTER

The mission at the recycling center is to maintain the delicate balance of our county's economic and environmental concerns through a sound waste management program. Our goal is to minimize the waste stream by extracting recyclable materials from it, thereby preserving valuable space in the landfills. Bradley County currently has three recycling facilities, Bradley County Landfill, Urbane Road Facility and Peerless Road Facility.

	2012/2013	2013-2014	2014/2015	2015/2016	2016/2017
Full-Time	0	0	0	0	0
Part-Time	2	2	2	2	2

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

SOLID WASTE / SANITATION FUND - 116

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Proposal 2016-2017	Co Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
54430	DISASTER RELIEF							
399	Other Contracted Services (Debris Removal)	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
599	Other Charges (Disaster Relief)	0	0	0	0	0	0	0
	Total Disaster Relief Expenses	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
55731	WASTE PICKUP							
599	Other Charges (Abandon Homes Demolished)	$ 0	$ 0	$ 4,650	$ 0	$ 0	$ 0	$ 0
	Total Waste Pickup	$ 0	$ 0	$ 4,650	$ 0	$ 0	$ 0	$ 0
55739	OTHER WASTE COLLECTIONS							
399	Other Contracted Services-(Tire Grant)	$ 44,254	$ 65,000	$ 65,000	$ 65,000	$ 65,000	$ 65,000	$ 65,000
799	Other Capital Outlay	0	0	0	0	0	0	0
	Total Landfill Expenditures	$ 44,254	$ 65,000	$ 65,000	$ 65,000	$ 65,000	$ 65,000	$ 65,000
55751	RECYCLING CENTER							
167	Maintenance Personnel	$ 16,784	$ 20,020	$ 20,020	$ 20,420	$ 20,420	$ 20,420	$ 20,420
201	Social Security	1,284	1,532	1,532	1,532	1,532	1,532	1,532
399	Other Contracted Services	85,725	85,000	85,000	85,000	85,000	85,000	85,000
452	Utilities - Farmer's Market North	1,101	1,500	1,500	1,400	1,400	1,400	1,400
499	Other Supplies & Materials	2,950	2,500	2,500	2,500	2,500	2,500	2,500
	Total Other Facilities	$ 107,844	$ 110,552	$ 110,552	$ 110,852	$ 110,852	$ 110,852	$ 110,852
58500	CONTRIBUTIONS TO OTHER AGENCIES							
316	Contributions (Keep America Beautiful)	$ 27,000	$ 27,500	$ 27,500	$ 28,000	$ 28,000	$ 28,000	$ 28,000
	Total Contributions	$ 27,000	$ 27,500	$ 27,500	$ 28,000	$ 28,000	$ 28,000	$ 28,000

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

SOLID WASTE / SANITATION FUND - 116

Account No.		Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Budget Proposal 2016-2017	Co Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2014-2014	Budget 2014-2014
510	OTHER CHARGES							
	Trustees Commission	$ 3,283	$ 3,363	$ 3,363	$ 3,400	$ 3,400	$ 3,400	$ 3,400
	Total Expenditures	$ 182,381	$ 206,415	$ 211,065	$ 207,252	$ 207,252	$ 207,252	$ 207,252
	TOTAL EXPENDITURES AND TRANSFERS	$ 182,381	$ 206,415	$ 211,065	$ 207,252	$ 207,252	$ 207,252	$ 207,252

BRADLEY COUNTY

FIRE & RESCUE DEPARTMENT

The mission of the Bradley County Fire & Rescue Department is to serve the citizens and businesses of Bradley County by protecting life, property, and the environment from hazards and dangers of fires and from manmade or natural disasters. This mission is accomplished through prevention, education, and timely incident response. The department works closely with the Cleveland Fire Department, the Charleston Volunteer Fire Department and the Tennessee Forestry Service to fulfill these goals. The department has approximately seventy-three fulltime and more than 110 trained volunteer firefighters who are stationed throughout Bradley County and respond to almost 1,000 service calls each year. Firefighters are trained in many areas including structural fire fighting, hazardous materials response, and woodland fire fighting. These firefighters also spend hundreds of hours each year promoting fire safety and prevention in our area schools and at church functions.

Goals and Objectives:

- Provide the highest level of service, above and beyond what people expect, in life preservation, incident stabilization and property conservation.
- Provide fire protection services designed to protect the lives and property from the adverse effects of fires, sudden medical emergencies or exposure to dangerous conditions.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Actual FY 15-16	Projected FY 16-17
Alarms – Residential & Bus Alarms	227	400	400	410	420
Structure Fires	54	100	100	110	100
Brush, woods or grass fires	97	99	99	99	100
Vehicle Fires	21	30	30	30	40
Assist EMS	218	400	400	400	400
Rescue – Water Rescue	7	12	12	12	15
Fire Investigations	96	150	150	150	150
Haz-Mat	36	40	40	40	40
Motor Vehicle Crash Responses	206	300	300	300	320
Mutual Aid Calls	12	12	12	12	15
Other (1 – Missing Person)	8	8	8	8	10
Weather	8	8	8	8	10

	2012/2013	2013/2014**	2014/2015	2015/2016**	2016/2017
Full-Time	**67**	**66**	**66**	**66**	**66**
Volunteers	**150**	**110**	**110**	**110**	**110**

*Staffing levels are being adjusted to accommodate the staffing of three additional fire stations built in 2012/2013 as Bradley County took over the county coverage previously covered under the contract with the City of Cleveland, which ended 6/30/2013.

**Staffing levels are continuing to be adjusted as funds allow.

RESCUE SQUAD

The Cleveland/Bradley County Volunteer Rescue Service is one of our emergency services agencies and is made up of over one hundred twenty dedicated volunteers who respond to more than a thousand calls a year. Some of the services provided by the rescue squad include responding to automobile crashes, collapsed building rescue, trench/ditch rescue, rope/high angle rescue, and dive rescue. Most of their specialized equipment is bought with funds raised through private donations or through fundraisers.

Beginning in 2012/2013, the Rescue budget was combined with the Fire Fund.

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

FIRE DISTRICT 2 (RURAL) - 121 & 127

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 2016-2017	Finance Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017	
40100	COUNTY PROPERTY TAXES								
40110	Current Property Tax	$ 3,513,306	$ 3,492,748	$ 3,483,506	$	$ 3,945,142	$ 3,945,142	$ 3,945,142	
40120	Trustee's Collections-Prior Year	88,590	140,500	100,000		140,000	140,000	140,000	
40130	Cir Clk/Clk & Master-Prior Yr.	268,637	351,000	275,000		352,950	352,950	352,950	
40140	Interest and Penalty	19,077	18,930	18,950		18,950	18,950	18,950	
40161	Payments in Lieu of Taxes-TVA	4,685	4,900	4,900		4,900	4,900	4,900	
40162	Payments in Lieu of Taxes-Local Utilities	3,084	3,200	3,381		3,200	3,200	3,200	
40163	Payments in Lieu of Taxes - Other	191,998	291,328	235,914		291,328	291,328	291,328	GE,Amazon,Wacker
	Total County Property Taxes	$ 4,089,377	$ 4,302,606	$ 4,121,652	$ 0	$ 4,756,470	$ 4,756,470	$ 4,756,470	
44100	RECURRING ITEMS								
44110	Interest Earned	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	
43350	Copy Fees	10	0	0	0	0	0	0	
44170	Miscellaneous Refunds, etc.	10	0	0	0	0	0	0	
46820	Income Tax	0	0	0	0	0	0	0	
46990	Other State Revenues	0	0	0	0	0	0	0	
	Total Recurring Items	$ 20	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	
44500	NONRECURRING ITEMS								
47230	Disaster Relief	$ 0	$ 0	$ 40,171	$ 0	$ 0	$ 0	$ 0	
49700	Insurance Recovery	0	0	0	0	0	0	0	
44530	Sale of Equipment	24,437	0	10,125	0	0	0	0	
44540	Sale of Property	0	0	0	0	0	0	0	
44570	Charleston Contract	0	25,000	25,750		25,000	25,000	25,000	
44570	Contributions & Gifts	26,000	25,000	500	0	0	0	0	
44560	Damages Recovered from Individuals	74,338	0	36,802	0	0	0	0	
	Total Nonrecurring Items	$ 124,775	$ 50,000	$ 113,348	$ 0	$ 25,000	$ 25,000	$ 25,000	

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

FIRE DISTRICT 2 (RURAL) - 121 & 127

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 2016-2017	Finance Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
	Total Revenue	$ 4,214,172	$ 4,352,606	$ 4,235,000	$ 0	$ 4,781,470	$ 4,781,470	$ 4,781,470
49000	OTHER SOURCES							
46290	Other Public Safety	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
46990	Other State Revenues	34,800	0	34,800	0	0	0	0
46190	Other State Grants	4,600	0	0	0	0	0	0
47590	Other Federal through State	35,571	0	0	0	0	0	0
48990	Other	0	0	0	0	0	0	0
47990	Other Direct Federal Revenue (FEMA Gra	0	0	0	0	0	0	0
48610	Other Citizens Groups Donations	0	0	0	0	0	0	0
49100	Bond Proceeds	0	0	0	0	0	0	0
49400	Premiums on Debt Issued	0	0	0	0	0	0	0
49800	Transfer From - Inside Fire Fringe Fund	0					0	0
49961	Donations	0	0	13,677		0	0	0
	Total Transfers	$ 74,971	$ 0	$ 48,477	$ 0	$ 0	$ 0	$ 0
	Total Revenue and Transfers	$ 4,289,143	$ 4,352,606	$ 4,283,477	$ 0	$ 4,781,470	$ 4,781,470	$ 4,781,470
	Fund Balance, Beginning of Year	687,113	715,106	715,106	0	357,009	357,009	357,009
	TOTAL AVAILABLE FUNDS	$ 4,976,256	$ 5,067,712	$ 4,998,583	$ 0	$ 5,138,479	$ 5,138,479	$ 5,138,479
	Less: Total Expenditures & Transfers	4,261,150	4,539,100	4,641,574	4,679,832	4,587,217	4,587,217	4,587,217
	FUND BALANCE, END OF YEAR	$ 715,106	$ 528,612	$ 357,009	$ (4,679,832)	$ 551,262	$ 551,261	$ 551,261
	Reserve	16.8%	11.6%	7.7%	-100.0%	12.0%	12.0%	12.0%
	Required Reserve					8.0%	8.0%	8.0%

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BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

FIRE DISTRICT 2 (RURAL) - 121 & 127

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 2016-2017	Co Mayor's Proposed Budget 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
54310	FIRE PREVENTION AND CONTROL							
105	Supervisor/Director	$ 51,000	$ 56,528 **	$ 56,528 **	$ 56,528	$ 57,659	$ 57,659	$ 57,659
108	Investigator	0	0	0	18,000	0		
133	Paraprofessionals	1,654,135	1,879,337 ***	1,924,402 ***	1,879,337	1,916,924	1,916,924	1,916,924
140	Salary Suppliments	0	0	0	0	0		
162	Clerical Personnel	30,070	30,671 **	31,574 **	33,671	34,344	34,344	34,344
163	Educational Assistants	0	37,004	21,683			0	0
169	Part-Time Personnel	40,000	38,000	38,000	35,128	53,128	53,128	53,128
187	Overtime	60,000	45,000	135,518	100,000	55,000	55,000	55,000
189	Other Salaries & Wages (Base Overtime)*	199,722	265,443 ***	213,377 ***	265,443	265,443	265,443	265,443
196	In Service	34,800	0	0	0	0		
201	Social Security	161,254	179,927	183,440	179,927	182,261	182,261	182,261
204	State Retirement	273,814	315,164	310,162	315,164	317,260	317,260	317,260
206	Life Insurance	1,394	1,386	1,386	1,386	1,386	1,386	1,386
207	Medical Insurance	387,824	401,742	388,742	401,742	414,765	414,765	414,765
307	Communications	36,014	39,600	39,600	49,000	46,000	46,000	46,000
309	Contracts with Gov Agencies-Cleveland	0	0	0	0	0	0	0
320	Dues & Membership	863	1,000	1,100	1,500	1,500	1,500	1,500
329	Laundry	3,000	3,000	3,000	3,000	3,000	3,000	3,000
335	Maintenance & Repair - Buildings	34,994	30,000	30,191	50,000	25,000	25,000	25,000
337	Maintenance & Repair - Office Equipment	2,914	3,000	3,736	5,000	3,500	3,500	3,500
338	Maintenance & Repair - Vehicles	88,747	115,000	124,441	150,000	115,000	115,000	115,000
340	Employee Health Services - Vaccines, etc.	7,157	3,000	3,000	3,000	2,000	2,000	2,000
348	Postal Charges	328	300	300	300	200	200	200
349	Printing, Stationery and Forms	104	0	0	1,000	150	150	150
355	Travel	8,000	5,000	5,000	17,800	4,000	4,000	4,000
356	Tuition	16,834	0	0	0	0	0	0
399	Other Contracted Services - Volunteer Incenti	23,228	25,000	25,000	30,000	25,000	25,000	25,000
410	Custodial Supplies	14,000	16,000	16,000	18,000	16,000	16,000	16,000
413	Drugs & Medical Supplies	3,000	2,500	2,650	2,500	2,500	2,500	2,500
422	Food Supplies	1,998	2,000	2,322	3,000	2,000	2,000	2,000
425	Gasoline	68,454	90,000	60,000	90,000	80,000	80,000	80,000
429	Instructional Supplies	1,401	19,500	14,770	19,500	12,000	12,000	12,000
435	Office Supplies	6,000	5,500	5,500	15,800	10,000	10,000	10,000
451	Uniforms	29,761	25,168	25,239	25,000	25,000	25,000	25,000
452	Utilities	103,263	105,000	105,000	105,000	90,000	90,000	90,000
499	Other Supplies and Materials	41,506	36,500	36,858	53,800	35,000	35,000	35,000
502	Building & Contents Insurance	4,375	4,660	4,660	4,660	4,660	4,660	4,660
506	Liability Insurance	6,892	5,123	5,123	5,123	5,123	5,123	5,123
511	Vehicle & Equipment Insurance	65,414	50,000	56,636	68,396	68,704	68,704	68,704
513	Workman's Comp Insurance	246,153	246,153	246,153	246,153	247,843	247,843	247,843

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

FIRE DISTRICT 2 (RURAL) - 121 & 127		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 2016-2017	Co Mayor's Proposed Budget 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
Account No.								
54310								
590	Transfers to Other Funds	0	0	0				
599	Other Charges	0	0	11,258				
605	Underwriter's Discount	0	0	0				
606	Other Debt Issuance Charges	0	0	0				
610	Principle on Capital Leases	39,086	0	0	39,086	39,086	39,086	39,086
611	Interest on Capital Leases	3,868	0	0	3,868	3,868	3,868	3,868
707	Building Improvements	0	20,000	39,416	35,000	10,000	10,000	10,000
716	Law Enforcement Equipment	2,155	0	0	0	0	0	0
718	Motor Vehicles	127,990	0	6,500	155,000	0	0	0
790	Other Equipment	65,628	66,680	92,777	77,020	44,000	44,000	44,000
791	Other Construction	0	0	0		0	0	0
	Caspital Leases Issues	(195,700)					0	0
799	Other Capital Outlay	211,831	80,000	80,000	116,000	76,900	76,900	76,900
799	Voided Po			(11,355)				
	Total Fire Prevention And Control	$ 3,963,271	$ 4,249,886	$ 4,339,686	$ 4,679,832	$ 4,296,204	$ 4,296,204	$ 4,296,204
54420	RESCUE SQUAD							
499	Other Supplies & Materials	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
599	Other Charges	7,102	0	2,419	0	0	0	0
		$ 7,102	$ 0	$ 2,419	$ 0	$ 0	$ 0	$ 0
54430	DISASTER RELIEF							
399	Other Contracted Services	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
		$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
58400	OTHER CHARGES							
301	Accounting Services	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
510	Trustee's Commissions	80,464	77,000	85,380	0	77,000	77,000	77,000
	Total Other Charges	$ 80,464	$ 77,000	$ 85,380	$ 0	$ 77,000	$ 77,000	$ 77,000
58900	MISCELLANEOUS							
599	Other Charges			1,875				
	Total Other Charges			$ 1,875				
	TOTAL EXPENDITURES	$ 4,050,837	$ 4,326,886	$ 4,429,360	$ 4,679,832	$ 4,373,204	$ 4,373,204	$ 4,373,204
99100	OPERATING TRANSFERS							
590	Transfer to Other Funds (Debt Service)	$ 210,313	$ 212,213	$ 212,213	$ 0	$ 214,013	$ 214,013	$ 214,013
	Total Operating Transfers	$ 210,313	$ 212,213	$ 212,213	$ 0	$ 214,013	$ 214,013	$ 214,013
	Salary Dollar Increases - includes benefits					-	0	
	TOTAL EXPENDITURES AND TRAN	$ 4,261,150	$ 4,539,099	$ 4,641,574	$ 4,679,832	$ 4,587,217	$ 4,587,217	$ 4,587,217

* Under the Wage and Hour Law certain employees must be paid overtime if during a ten day time frame they work more than 106 hours. We separate overtime from regular salaries in order to maintain correct reporting to the IRS for tax withholding and to OSHA for Worker's Comp. premiums.
** Includes a 2% Salary increase
*** Includes 2% Commanders & Dollar Increases For Oher
**** Includes 2% Now and $4,500 for January 2016

	15/16	16/17	
Finance Committee Recommend Rate Change Outside Fringe	**0.344**	**0.4212**	**7.72¢ increase**
Inside Fringe	**0.4212**	**0.4412**	**2¢ increase**

NOTES

BRADLEY COUNTY

SHERIFF'S DRUG FUND

The Bradley County Sheriff's Drug Fund is funded annually through criminal court fees, drug control fines, drug task force forfeitures and seizures, proceeds from the sale of confiscated property and contributions and gifts from citizens. The Sheriff's Drug Enforcement Unit uses the money in this fund to upgrade equipment to fight the war on illegal drug use in Bradley County.

	2012/2013*	2013/2014**	2014/2015	2015/2016***	2016/2017
Full-Time	4	0	0	3	3

*Staffing levels adjusted by eliminating two positions in Drug Fund and transferring individuals in those positions to open positions in the General Fund Sheriff's Budget. **Staffing levels adjusted by eliminating four positions and transferring to General Fund Sheriff's Budget. ***Staffing levels adjusted by transferring 3 individuals from General Fund Sheriff's Budget to the Drug Fund

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

SHERIFF'S DRUG FUND - 122

Account No.		Actual 2014-2015	Original Budget 2015-216	Estimated Totals 2015-216	Budget Request 2016-2017	Co Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
42000	FINES, FORFEITURES AND PENALTIES							
42140	Drug Control Fines - Circuit Court	$ 21,106	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
42240	Drug Control Fines-Criminal Court	15,540	$ 13,500	13,500	13,500	13,500	13,500	13,500
42910	Proceeds from Confiscated Property	265,380	80,000	76,929	80,000	80,000	80,000	80,000
	Total Fines, Forfeitures And Penalties	$ 302,026	$ 118,500	$ 115,429	$ 118,500	$ 118,500	$ 118,500	$ 118,500
44100	RECURRING ITEMS							
44170	Miscellaneous Refunds	$ 0	$	$ 279	$ 0	$ 0	$ 0	$ 0
	Total Recurring Items	$ 0	$ 0	$ 279	$ 0	$ 0	$ 0	$ 0
44500	NON-RECURRING ITEMS							
44530	Sale of Equipment	$ 73,349	$ 10,000	$ 42,574	$ 10,000	$ 10,000	$ 10,000	$ 10,000
44540	Sale of Property	0	0	0	0	0	0	0
44560	Damages Recovered from Individuals	1,013	0	0	0	0	0	0
44570	Contributions and Gifts	4,950	0	8,110	0	0	0	0
	Total Revenue	$ 381,338	$ 128,500	$ 166,392	$ 128,500	$ 128,500	$ 128,500	$ 128,500
49500	OTHER SOURCES							
46590	Other State Revenues	$ 21,041	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
47990	Other Direct Federal Revenue	0	0	0	0	0	0	0
48610	Donations	0	0	0	0	0	0	0
49700	Insurance Recovery	0	0	9,645	0	0	0	0
49800	Other Sources	262	0	0	0	0	0	0
	Total Transfers	$ 21,303	$ 0	$ 9,645	$ 0	$ 0	$ 0	$ 0
	Total Revenue and Transfers	$ 402,641	$ 128,500	$ 176,037	$ 128,500	$ 128,500	$ 128,500	$ 128,500
	Fund Balance, Beginning of year	409,879	575,778	575,778	214,059	214,059	214,059	214,059
	TOTAL AVAILABLE FUNDS	$ 812,520	$ 704,278	$ 751,815	$ 342,559	$ 342,559	$ 342,559	$ 342,559
	Less: Expenditures	236,742	436,674	537,756	420,161	342,559	342,559	342,559
	FUND BALANCE, END OF YEAR	$ 575,778	$ 267,604	$ 214,059	$ (77,602)	$ 0	$ 0	$ 0

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

SHERIFF'S DRUG FUND - 122

Account No.		Actual 2014-2015	Original Budget 2015-216	Estimated Totals 2015-216	Budget Request 2016-2017	Co Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
54110	SHERIFF'S DEPARTMENT							
338	Main & Repair - Vehicles	$ 3,300	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
353	Towing	1,000	1,000	1,000	1,000	1,000	1,000	1,000
355	Travel	4,856	12,000	12,000	8,000	8,000	8,000	8,000
356	Tuition	1,793	7,000	7,000	6,000	6,000	6,000	6,000
716	Law Enforcement Equipment	73,141	21,000	49,660	9,000	9,000	9,000	9,000
718	Motor Vehicles	43,361	30,000	72,219	30,000	0	0	0
	Total Sheriff's Department	$ 127,451	$ 76,000	$ 146,879	$ 59,000	$ 29,000	$ 29,000	$ 29,000

Account No. No.								
54150	DRUG ENFORCEMENT							
108	Investigator(s)	$ 0	$ 87,793	$ 88,072	$ 89,769	$ 89,769	$ 89,769	$ 89,769
162	Cleroca;	0	29,688	29,688	29,711	0	0	0
187	Overtime	15,283	30,000	30,000	30,000	12,109	12,109	12,109
201	Social Security	1,147	11,282	11,282	9,140	9,140	9,140	9,140
204	State Retirement	1,597	20,087	20,087	16,273	16,273	16,273	16,273
206	Life Insurance	0	63	63	63	63	63	63
207	Medical Insurance	0	18,261	19,175	18,705	18,705	18,705	18,705
307	Communication	15,701	20,000	20,000	20,000	20,000	20,000	20,000
319	Drug Control Payments	10,000	30,000	30,000	30,000	30,000	30,000	30,000
399	Other Contracted Services	34,270	81,000	81,000	80,000	80,000	80,000	80,000
435	Office Supplies	0	6,000	6,000	6,000	6,000	6,000	6,000
451	Uniforms	0	3,000	3,000	3,000	3,000	3,000	3,000
499	Other Supplies And Materials	15,575	12,000	12,000	12,000	12,000	12,000	12,000
	Total Drug Enforcement	$ 93,573	$ 349,174	$ 350,367	$ 344,661	$ 297,059	$ 297,059	$ 297,059
55170								
499	ALCOHOL AND DRUG PROGRAMS							
	Other Supplies And Materials	$ 12,859	$ 10,000	$ 23,510	$ 15,000	$ 15,000	$ 15,000	$ 15,000
58400								
510	OTHER CHARGES							
	Trustee's Commission	$ 2,859	$ 1,500	$ 17,000	$ 1,500	$ 1,500	$ 1,500	$ 1,500
	TOTAL EXPENDITURES	$ 236,742	$ 436,674	$ 537,756	$ 420,161	$ 342,559	$ 342,559	$ 342,559

BRADLEY COUNTY

TRI-STATE EXHIBITION CENTER

This budget is funded by a portion of the County's Hotel/Motel Tax and covers operational costs of the center. The Tri-State Exhibition Center is a state-of-the-art education, research and exhibition venue, benefiting people of all ages, backgrounds and professional interests. It highlights education, research and employment opportunities in the areas of agri-business and focuses on environmental stewardship. Community progress and tourism is greatly benefited from popular events. Built on land donated by Bradley County, the Center depends largely on private donations for land improvements, construction and maintenance. Although, the concept of the center was built on the emphasis of Agriculture and education, the 92 acre facility encourages a wide variety of events such as bluegrass festivals, arts and craft exhibits, dog shows, community fairs, graduation exercises, large group picnics and not to mention horse shows and overnight horse boarding.

	2012/2013	2013/2014	2014/2015	2015/2016*	2016/2017
Full-Time	4	4	4	4	4
Part-Time	0	0	0	1	1

***Staffing level adjusted by adding an additional part-time position.**

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

AGRICENTER FUND - 124

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
40220	Hotel/Motel Tax	$ 237,961	$ 214,000	$ 254,000	$ 256,000	$ 256,000	$ 256,000	$ 256,000
44570	Contributions	0	0	0	0	0	0	0
	Total Agricenter Fund Revenue	$ 237,961	$ 214,000	$ 254,000	$ 256,000	$ 256,000	$ 256,000	$ 256,000
49800	Other Transfers	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
	Total Other Transfers	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
	Total Revenue	$ 237,961	$ 214,000	$ 254,000	$ 256,000	$ 256,000	$ 256,000	$ 256,000
	Fund Balance, Beginning of Year	123,830	128,098	128,098	133,413	133,413	133,413	133,413
	Residual Equity Transfers	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
	TOTAL AVAILABLE FUNDS	$ 361,791	$ 342,098	$ 382,098	$ 389,413	$ 389,413	$ 389,413	$ 389,413
	Less: Total Expenditures & Transfers	233,693	248,685	248,685	257,877	262,533	262,533	262,533
	FUND BALANCE, END OF YEAR	$ 128,098	$ 93,413	$ 133,413	$ 131,536	$ 126,880	$ 126,880	$ 126,880
	Reserve			53.6%	51.0%	48.3%	48.3%	48.3%
	Required Reserve						5.0%	5.0%

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

AGRICENTER FUND - 124

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 0	Mayor's Proposed Budget 0	Finance Proposed Budget 2016-2017	Budget 2016-2017
56900	OTHER SOCIAL, CULTURAL, AND RECREATIONAL							
101	County Official/Administrator	$ 51,606	$ 53,413	$ 53,413	$ 53,413	$ 54,481	$ 54,481	$ 54,481
103	Assistant	26,284	27,203	27,203	27,203	27,747	27,747	27,747
105	Supervisor/Director	24,277	26,242	26,242	26,242	26,767	26,767	26,767
162	Clerical Personnel	25,262	25,912	25,912	25,912	26,430	26,430	26,430
169	Part-Time Personnel	10,124	15,000	15,000	25,000	20,000	20,000	20,000
201	Social Security	10,437	11,504	11,504	12,070	11,890	11,890	11,890
204	State Retirement	17,416	18,438	18,438	18,083	18,445	18,445	18,445
206	Life Insurance	77	84	84	84	84	84	84
207	Medical Insurance	23,072	24,348	24,348	18,705	25,524	25,524	25,524
452	Utilities	27,403	28,900	28,900	29,000	29,000	29,000	29,000
502	Building Insurance	14,476	14,476	13,826	19,000	19,000	19,000	19,000
511	Vehicle & Equipment Insurance	935	1,025	1,025	1,025	1,025	1,025	1,025
513	Worker's Compensation Insurance	0	0	0	0	0	0	0
599	Other Charges	0	0	0	0	0	0	0
	Total Other Social, Cultural And Recreational	$ 231,369	$ 246,545	$ 245,895	$ 255,737	$ 260,393	$ 260,393	$ 260,393
58400	OTHER CHARGES							
510	Trustee's Commission	$ 2,324	$ 2,140	$ 2,790	$ 2,140	$ 2,140	$ 2,140	$ 2,140
						0		
	TOTAL EXPENDITURES	$ 233,693	$ 248,685	$ 248,685	$ 257,877	$ 262,533	$ 262,533	$ 262,533

ROAD DEPARTMENT FUND

The Road Department Fund is funds used to account for transactions of the county's road department.

Overview:

The revenues of the Road Department can be segregated into three major categories:

- Local Taxes
- Other Local Revenues
- State of Tennessee

Local Taxes:

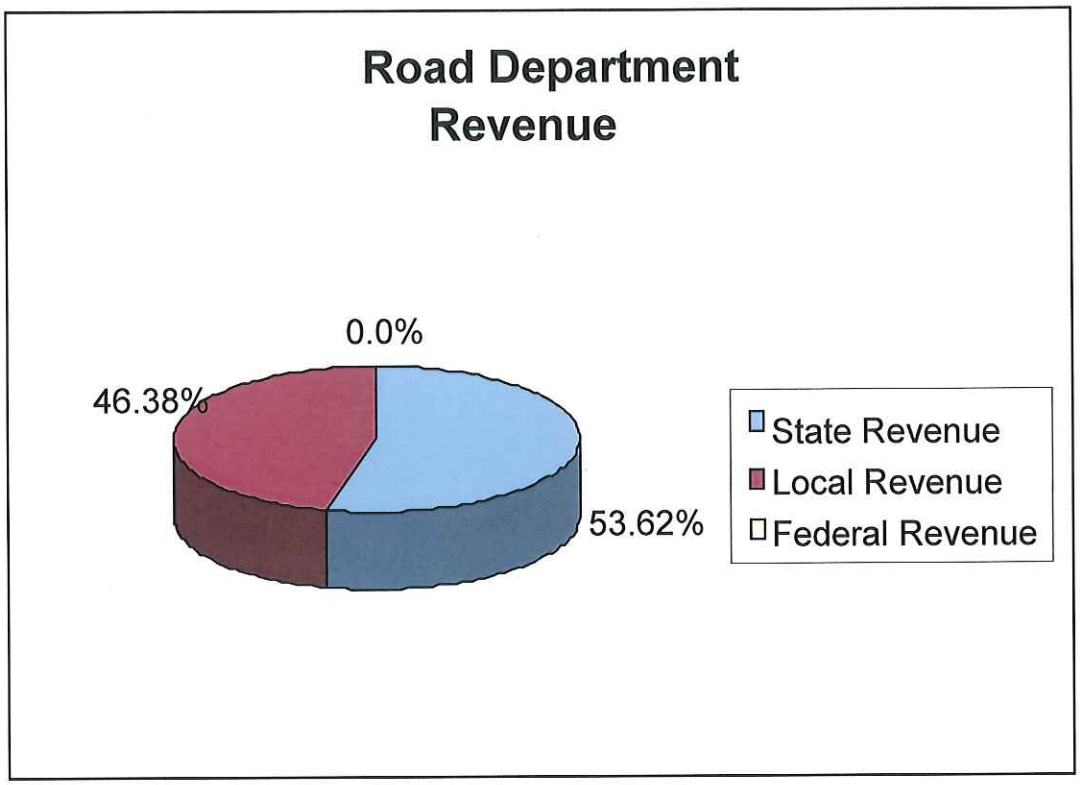
Local Taxes makes up 46.09% of the total revenue for the Road Department.

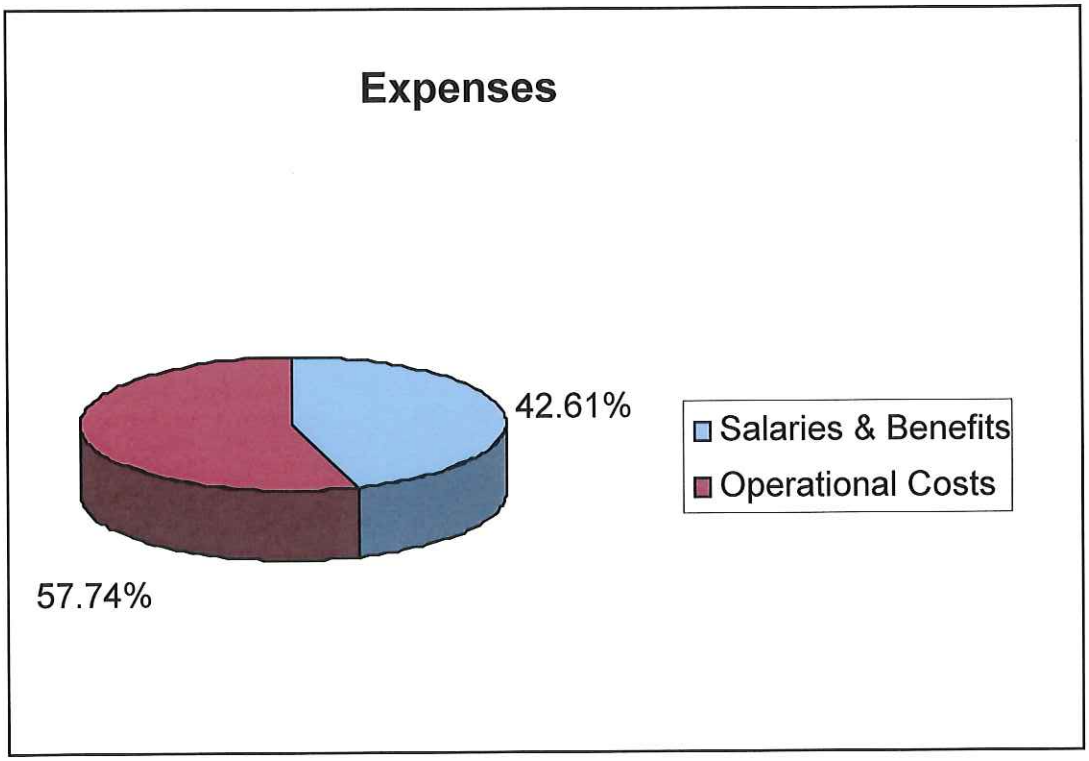
Other Local Revenues:

Other Local Revenues are .29% of revenues and consist of miscellaneous funds from various sources.

State of Tennessee:

Revenue from the State of Tennessee at 53.62% of total revenue is largely made up of gasoline and motor fuel tax revenues at $2.091.858. Bridge and state aid programs make up 31.63% of the State Revenue with the remaining income tax and state revenue sharing portion at 2.09.%.


Road Department
Revenue
0.0%
46.38%
53.62%
State Revenue
Local Revenue
Federal Revenue


Expenses
42.61%
57.74%
Salaries & Benefits
Operational Costs

BRADLEY COUNTY

PIKE ROAD DEPARTMENT

The Bradley County Road Department is dedicated to maintain and service the county's public roads and bridges to ensure the free flow of traffic and to protect the health and safety of the citizens traveling on these roads and bridges during all types of weather conditions. Bradley County covers 338 square miles of land. The department provides maintenance to 1,253 county roads consisting of approximately 756 miles of paved and 3.32 miles of unpaved roads. The Bradley County Road Department's goal is to provide the best possible maintenance in the most cost effective manner possible.

Photo Courtesy of Amy Moore

Goals and Objectives:

- Provide routine road and bridge maintenance;
- Emergency response to road hazards and natural disasters;
- Regulation, inspection and administration of work and development within the public road right of way;
- Acquisition, maintenance, and fueling of heavy equipment and fleet vehicles for the county.

Performance Measurements:

	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Estimated FY 15-16	Projected FY 16-17
Bridges Replaced	5	5	0	1	2

	2012/2013	2013/2014*	2014/2015	2015/2016	2016/2017
Full-Time	**63**	**65**	**65**	**65**	**60**

***Staffing level adjusted by hiring one new equipment operator (Hwy II) and hiring one new bridge renovation & replacement laborer (Hwy Wk. I)**

Before

After

Candies Creek Bridge

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

PIKE ROAD FUND - 131

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
40100	COUNTY PROPERTY TAXES							
40110	Current Property Tax	$ 2,592,520	$ 2,472,319	$ 2,501,498	$ 2,472,319	$ 2,500,450	$ 2,500,450	$ 2,500,450
40120	Trustee's Collections - Prior Year	74,804	68,800	58,800	68,800	68,800	68,800	68,800
40130	Cir Clk/Clk & Master Collection	44,547	40,000	40,000	40,000	40,000	40,000	40,000
40140	Interest and Penalty	13,150	11,400	11,400	11,400	11,400	11,400	11,400
40161	Payments in Lieu of Taxes - TVA	2,551	2,000	2,000	2,000	2,000	2,000	2,000
40162	Payments in Lieu of Taxes - Local Utilities	1,184	800	1,254	800	1,200	1,200	1,200
40163	Payments in Lieu of Taxes - Other	87,915	143,776	143,776	143,776	75,493	75,493	75,493
40320	Bank Excise Tax	13,629	7,000	13,143	7,000	13,000	13,000	13,000
	Total County Property Taxes	$ 2,830,300	$ 2,746,095	$ 2,771,871	$ 2,746,095	$ 2,712,343	$ 2,712,343	$ 2,712,343
44100	RECURRING ITEMS							
43380	Vending Machine Fees	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
44110	Interest Earned	0	0	0	0	0	0	0
44130	Sale of Materials and Supplies	5,946	2,000	0	2,000	2,000	2,000	2,000
44135	Sale of Gasoline	0	0	0	0	0	0	0
44170	Miscellaneous Refunds	5,731	100	84,242	100	100	100	100
	Total Recurring Items	$ 11,677	$ 2,100	$ 84,242	$ 2,100	$ 2,100	$ 2,100	$ 2,100
44520	Insurance Recovery	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
44530	Sale of Equipment	77,818	0	0	0	0	0	0
44560	Damages Recovered from Individuals	0	0	0	0	0	0	0
44990	Misc. Local Revenues	12,344	9,000	10,125	9,000	15,000	15,000	15,000
	Total Other Local Revenues	$ 90,162	$ 9,000	$ 10,125	$ 9,000	$ 15,000	$ 15,000	$ 15,000
	Total Local Revenues	$ 2,932,139	$ 2,757,195	$ 2,866,238	$ 2,757,195	$ 2,729,443	$ 2,729,443	$ 2,729,443

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

PIKE ROAD FUND - 131

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
46000	STATE OF TENNESSEE							
46400	PUBLIC WORKS							
46410	Bridge Program	$ 46,058	$ 829,643	$ 658,180	$ 161,970	$ 161,970	$ 161,970	$ 161,970
46420	State Aid Program	209,823	836,159	836,159	836,159	836,159	836,159	836,159
46430	Litter Program	55,000	55,000	0	0	0	0	0
	Total Public Works Grants	$ 310,881	$ 1,720,802	$ 1,494,339	$ 998,129	$ 998,129	$ 998,129	$ 998,129
46800	OTHER STATE REVENUES							
46820	Income Tax	$ 15,309	$ 6,000	$ 6,000	$ 6,000	$ 6,000	$ 6,000	$ 6,000
46851	State Revenues Sharing- T.V.A.	75,351	60,000	60,000	60,000	60,000	60,000	60,000
	Total Other State Revenues	$ 90,660	$ 66,000	$ 66,000	$ 66,000	$ 66,000	$ 66,000	$ 66,000
46900	GASOLINE TAXES							
46920	Gasoline and Motor Fuel Tax	$ 2,099,520	$ 2,020,860	$ 2,020,860	$ 2,020,860	$ 2,020,860	$ 2,020,860	$ 2,020,860
46930	Petroleum Special Tax	71,406	70,998	70,998	70,998	70,998	70,998	70,998
46980	Other State Grants	9,132	0	0	0	0	0	0
	Total Gasoline Taxes	$ 2,180,058	$ 2,091,858	$ 2,091,858	$ 2,091,858	$ 2,091,858	$ 2,091,858	$ 2,091,858
	Total State of Tennessee	$ 2,581,599	$ 3,878,660	$ 3,652,197	$ 3,155,987	$ 3,155,987	$ 3,155,987	$ 3,155,987

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

PIKE ROAD FUND - 131

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
47100	FEDERAL THROUGH STATE							
47230	Disaster Relief (FEMA/TEMA)	$ 61,115	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
47590	Other Federal Through State	0	0	0	0	0	0	0
	Total Federal Through State	$ 61,115	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
	Total Revenue	$ 5,574,853	$ 6,635,855	$ 6,518,435	$ 5,913,182	$ 5,885,430	$ 5,885,430	$ 5,885,430
49000	OTHER SOURCES							
49200	Note Proceeds	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
49700	Insurance Recovery	0	100	13,557	0	0	0	0
49800	Transfers From Other Funds (General Fund)	0	0	0	0	0	0	0
	Total Other Non-Revenue	$ 0	$ 100	$ 13,557	$ 0	$ 0	$ 0	$ 0
	Total Revenue and Other Sources	$ 5,574,853	$ 6,635,955	$ 6,531,992	$ 5,913,182	$ 5,885,430	$ 5,885,430	$ 5,885,430
	Fund Balance, Beginning of Year	$ 1,968,544	$ 2,385,906	$ 2,385,906	$ 2,373,634	$ 2,373,634	$ 2,373,634	$ 2,373,634
	TOTAL AVAILABLE FUNDS	$ 7,543,397	$ 9,021,861	$ 8,917,898	$ 8,286,816	$ 8,259,064	$ 8,259,064	$ 8,259,064
	Less: Total Expenditures & Transfers	$ 5,157,491	$ 6,771,154	$ 6,544,264	$ 7,091,843	$ 7,220,611	$ 7,220,611	$ 7,220,611
	FUND BALANCE, END OF YEAR	$ 2,385,906	$ 2,250,707	$ 2,373,634	$ 1,194,973	$ 1,038,453	$ 1,038,453	$ 1,038,453
					17%	14%	14%	14%
	Projected Reserve 2013/2014						14.4%	
	Reserve Requirement Minimum						7.0%	
			54,800	54,800	54,800	70,774		

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

PIKE ROAD FUND - 131

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
61000	ADMINISTRATION							
101	County Official/Administrative	$ 87,272	$ 89,018	$ 89,018	$ 89,018	$ 90,798	$ 90,798	$ 90,798
103	Assistant(s)	57,042	58,183	60,612	60,263	63,213	63,213	63,213
105	Supervisor/Director	43,980	45,045	45,765	45,538	46,449	46,449	46,449
119	Accountants/Bookkeepers	31,970	33,178	39,235	41,778	42,614	42,614	42,614
148	Dispatchers/Radio Operators	38,522	39,527	45,408	47,686	48,640	48,640	48,640
187	Overtime	2,622	5,000	5,500	5,000	5,000	5,000	5,000
189	Other Salaries and Wages	246,582	243,537	213,537	293,023	298,883	298,883	298,883
301	Accounting Services	0	300	0	200	200	200	200
317	Data Processing Services	13,616	12,000	12,500	18,000	18,000	18,000	18,000
320	Dues and Memberships	5,091	5,000	5,000	5,000	5,000	5,000	5,000
332	Legal Notices, Recording and Court Costs	570	1,200	1,100	1,100	1,100	1,100	1,100
337	Maintenance - Office Equipment	1,006	1,200	600	600	600	600	600
355	Travel	3,495	3,000	4,500	4,500	4,500	4,500	4,500
356	Training	6,240	7,000	6,000	5,500	5,500	5,500	5,500
435	Office Supplies	4,932	5,500	8,500	5,500	5,500	5,500	5,500
708	Communication Equipment	8,990	4,000	6,500	10,000	10,000	10,000	10,000
71	Office Equipment	16,402	10,000	10,000	10,000	10,000	10,000	10,000
	Total Administration	$ 568,332	$ 562,688	$ 553,775	$ 642,706	$ 655,997	$ 655,997	$ 655,997
62000	HIGHWAY AND BRIDGE MAINTENANCE							
141	Foremen	$ 34,959	$ 35,123	$ 37,973	$ 37,975	$ 38,735	$ 38,735	$ 38,735
143	Equipment Operators	342,709	385,188	373,188	424,579	433,071	433,071	433,071
147	Truck Drivers	226,141	254,987	241,987	279,021	284,601	284,601	284,601
149	Laborers	288,773	245,862	279,862	298,799	304,775	304,775	304,775
187	Overtime	19,061	12,500	12,800	12,500	12,500	12,500	12,500

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

PIKE ROAD FUND - 131

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
62000	HIGHWAY AND BRIDGE MAINTENANCE (Cont.)							
351	Rentals	$ 5,550	$ 7,000	$ 7,200	$ 7,200	$ 7,200	$ 7,200	$ 7,200
399	Other Contracted Services	5,368	8,000	78,000	9,000	9,000	9,000	9,000
403	Asphalt-Cold Mix	0	20,400	15,400	20,400	20,400	20,400	20,400
404	Asphalt-Hot Mix	925,806	1,030,000	1,076,000	1,500,000	1,500,000	1,500,000	1,500,000
405	Asphalt-Liquid	35,443	32,600	33,600	45,000	45,000	45,000	45,000
408	Concrete	3,541	6,000	6,000	6,000	6,000	6,000	6,000
409	Crushed Stone	42,671	62,000	92,000	68,000	68,000	68,000	68,000
420	Fertilizer, Lime, Chemicals, Etc.	578	3,000	3,000	3,000	3,000	3,000	3,000
426	General Construction Materials	21,257	56,000	60,000	56,000	56,000	56,000	56,000
438	Pipe-Plastic	14,665	25,000	50,000	35,000	35,000	35,000	35,000
439	Pipe-Concrete	0	0	0	0	0	0	0
440	Pipe-Metal	47,467	50,000	30,000	45,000	45,000	45,000	45,000
443	Road Signs	54,120	53,500	58,500	53,500	53,500	53,500	53,500
444	Salt	323	34,000	34,000	24,000	24,000	24,000	24,000
445	Sand	4,691	5,000	6,000	5,000	5,000	5,000	5,000
446	Small Tools	114	2,000	2,000	2,100	2,100	2,100	2,100
455	Wood Products	1,325	800	600	800	800	800	800
499	Other Supplies and Materials	7,287	5,000	9,550	6,500	6,500	6,500	6,500
	Total Highway and Bridge Maintenance	$ 2,081,849	$ 2,333,960	$ 2,507,660	$ 2,939,374	$ 2,960,182	$ 2,960,182	$ 2,960,182
63100	OPERATION AND MAINT. OF EQUIPMENT							
141	Foremen	$ 39,535	$ 40,670	$ 42,670	$ 43,907	$ 44,785	$ 44,785	$ 44,785
142	Mechanic(s)	90,838	128,519	96,519	102,611	104,663	104,663	104,663
187	Overtime	1,131	1,200	1,200	1,200	1,200	1,200	1,200
329	Laundry Service	24,151	18,500	19,500	19,000	19,000	19,000	19,000
399	Other Contracted Services	0	250	250	300	300	300	300
412	Diesel Fuel	128,997	225,000	105,000	225,000	225,000	225,000	225,000
418	Equipment and Machinery Parts	83,984	85,000	86,000	80,000	80,000	80,000	80,000
424	Garage Supplies	13,672	18,000	16,000	18,000	18,000	18,000	18,000

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

PIKE ROAD FUND - 131

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
63100	OPERATION AND MAINT. OF EQUIPMENT (Cont.)							
425	Gasoline	$ 39,686	$ 60,000	$ 30,000	$ 60,000	$ 60,000	$ 60,000	$ 60,000
433	Lubricants	10,487	14,500	9,500	13,000	13,000	13,000	13,000
442	Propane Gas	2,475	5,200	5,200	5,200	5,200	5,200	5,200
446	Small Tools	5,193	6,000	4,000	6,000	6,000	6,000	6,000
450	Tires and Tubes	29,386	35,000	25,000	33,500	33,500	33,500	33,500
499	Other Supplies and Materials	1,216	1,200	1,200	1,200	1,200	1,200	1,200
	Total Operation and Maint. of Equipment	$ 470,754	$ 639,039	$ 442,039	$ 608,918	$ 611,848	$ 611,848	$ 611,848
63400	QUARRY OPERATIONS							
599	Other Charges	$ 0	$ 100	$ 100	$ 100	$ 100	$ 100	$ 100
	Total Quarry Operations	$ 0	$ 100	$ 100	$ 100	$ 100	$ 100	$ 100
64000	LITTER AND TRASH COLLECTION							
147	Truck Drivers	$ 35,968	$ 37,524	$ 17,089	$ 0	$ 0	$ 0	$ 0
169	Guards	35,421	36,282	24,244	0	0	0	0
189	Other Salaries & Wages	9,750	9,945	0	0	0	0	0
399	Other Contracted Services	1,577	2,000	1,790	0	0	0	0
499	Other Supplies and Materials	19,884	23,000	345	0	0	0	0
	Total Litter and Trash Collection	$ 102,600	$ 108,751	$ 43,468	$ 0	$ 0	$ 0	$ 0
65000	OTHER CHARGES							
307	Communication	$ 9,141	$ 9,300	$ 10,000	$ 9,500	$ 9,500	$ 9,500	$ 9,500
415	Electricity	12,688	14,000	14,000	14,000	14,000	14,000	14,000
454	Water and Sewer	1,647	1,800	2,550	2,000	2,000	2,000	2,000

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

PIKE ROAD FUND - 131

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
65000	OTHER CHARGES							
506	Liability Insurance	85,567	85,567	85,597	86,000	91,242	91,242	91,242
510	Trustee's Commission	79,063	86,000	87,000	87,500	87,500	87,500	87,500
610	Principal on Capitalized Leases	0	0	0	0	0	0	0
611	Interest on Capitalized Leases	0	0	0	0	0	0	0
	Total Other Charges	$ 188,106	$ 196,667	$ 199,147	$ 199,000	$ 204,242	$ 204,242	$ 204,242
66000	EMPLOYEE BENEFITS							
201	Social Security	$ 135,787	$ 149,553	$ 144,020	$ 149,553	$ 158,812	$ 158,812	$ 158,812
204	State Retirement	232,276	266,263	255,899	266,263	282,747	282,747	282,747
205	Retiree Insurance	6,234	6,341	8,841	12,470	12,470	12,470	12,470
206	Life Insurance	1,107	1,230	1,176	1,260	1,260	1,260	1,260
207	Medical Insurance	327,318	365,220	345,730	374,100	392,820	392,820	392,820
210	Unemployment Compensation	2,120	1,000	4,000	2,000	2,000	2,000	2,000
513	Worker's Compensation Insurance	66,382	66,382	50,382	66,382	102,995	102,995	102,995
	Salary Increase (2%)		0	0	0	0	0	0
	Total Employee Benefits	$ 771,224	$ 855,989	$ 810,048	$ 872,028	$ 953,104	$ 953,104	$ 953,104
68000	CAPITAL OUTLAY							
321	Engineering Services	$ 60,889	$ 14,500	$ 27,500	$ 29,750	$ 29,750	$ 29,750	$ 29,750
705	Bridge Construction	543	82,683	0	165,276	165,276	165,276	165,276
707	Building Improvements	14,721	10,000	28,000	50,000	50,000	50,000	50,000
713	Highway Construction	248,922	853,224	853,224	853,224	853,224	853,224	853,224
715	Land	300	5,000	5,000	5,000	5,000	5,000	5,000
790	Other Equipment	429,915	376,700	446,700	330,000	330,000	330,000	330,000
	Normal Capital Outlay	$ 755,290	$ 1,342,107	$ 1,360,424	$ 1,433,250	1,433,250	1,433,250	1,433,250

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

PIKE ROAD FUND - 131

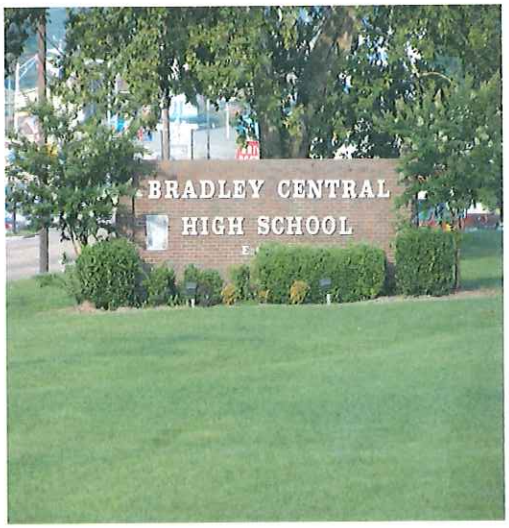
Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 2016-2017	County Mayor's Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
91200	BRIDGE RENOVATIONS & REPLACEMENTS							
143	Equipment Operators	$ 58,638	$ 62,487	$ 64,487	$ 68,372	$ 69,739	$ 69,739	$ 69,739
147	Truck Drivers	54,000	86,398	89,398	95,060	96,961	96,961	96,961
149	Laborers	67,417	102,768	95,268	107,635	109,788	109,788	109,788
187	Overtime	1,619	2,000	3,800	2,000	2,000	2,000	2,000
321	Engineering Services	0	500	600	500	500	500	500
351	Rental - Equipment	275	800	0	800	800	800	800
399	Other Contracted Services	0	400	400	400	400	400	400
408	Concrete	643	5,000	5,000	5,000	5,000	5,000	5,000
409	Crushed Stone	12,559	13,000	13,150	18,000	18,000	18,000	18,000
412	Diesel Fuel	10,500	10,500	10,500	10,500	10,500	10,500	10,500
418	Equipment and Machinery Parts	12,187	8,000	12,000	8,200	8,200	8,200	8,200
426	General Construction Materials	0	5,000	1,000	5,000	5,000	5,000	5,000
440	Pipe - Metal	526	12,000	2,000	12,000	12,000	12,000	12,000
446	Small Tools	972	3,000	0	3,000	3,000	3,000	3,000
705	Bridge Construction	0	60,000	0	60,000	60,000	60,000	60,000
799	Other Equipment	0	360,000	330,000	0	0	0	0
			0	0	0		0	0
	Total Bridge Renovations and/or Replacements (10 yr plan)	$ 219,336	$ 731,853	$ 627,603	$ 396,467	$ 401,888	$ 401,888	$ 401,888
	Total Capital Outlay	$ 974,626	$ 2,073,960	$ 1,988,027	$ 1,829,717	$ 1,835,138	$ 1,835,138	$ 1,835,138
	TOTAL EXPENDITURES AND TRANSFERS	$ 5,157,491	$ 6,771,154	$ 6,544,264	$ 7,091,843	$ 7,220,611	$ 7,220,611	$ 7,220,611

BRADLEY COUNTY

SCHOOLS

The mission of the Bradley County School System, in partnership with the community, is to develop a literate, self-confident, creative and responsible citizen who is capable of meeting life challenges and who values life-long learning. The School system currently operates eleven Elementary Schools, two Middle Schools, two High Schools and one Alternative School.

The General Purpose School Fund is the primary operating fund of the School Department and is used to account for general operations of the Schools. The Special Revenue Fund accounts for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specific purposes. The Capital Projects Fund is used to account for the receipt of debt and other specific revenue sources that are legally restricted to expenditures for construction and/or renovation.



Bradley Central High School

	2012/2013	2013/2014*	2014/2015	2015/2016	2016/2017
Full-Time	953	970	988	988	988

***Staffing levels adjusted for both teaching and administrative staff by the Director of Schools and the Bradley County School Board.**

GENERAL PURPOSE SCHOOL FUND

This fund is the primary operating fund for the School Department. It is used to account for the general operations of the School Department. Food Service Operations are accounted for the in Central Cafeteria Fund 143. Major funding for the School Department is provided though state education funds (BEP) and local property taxes.

Overview:

The revenues of the School Department can be segregated into seven major categories:

- Local Taxes
- Licenses & Permits
- Charges for Current Services
- Other Local Revenues
- State of Tennessee
- Federal Government
- Other Sources

Local Taxes:

Local Taxes makes up 33.68% of the total revenue for the School Department. The largest portion of these funds is property tax revenues $11,113,334 and local option sales tax at $11,537,519.

Licenses & Permits:

Licenses & Permits consist of marriage license fees and make up less than .01% of total school revenues.

Charges for Current Services:

Charges for Current Services consist mainly of fees for TBI criminal background fees, other service charges, and Central Cafeteria fees. USDA Lunch and Breakfast amount to $3,825,000. These make up 4.98% of total school fund revenues.

Other Local Revenues:

The majority of other local revenues are made up of investment income on demand deposit accounts. This consists of .1% of total school revenues.

State of Tennessee:

Revenue from the State of Tennessee at 66.07% is largely made up of basic education programs at $46,302,000 Career Ladder at $0 and income tax and state revenue sharing at $543,000.

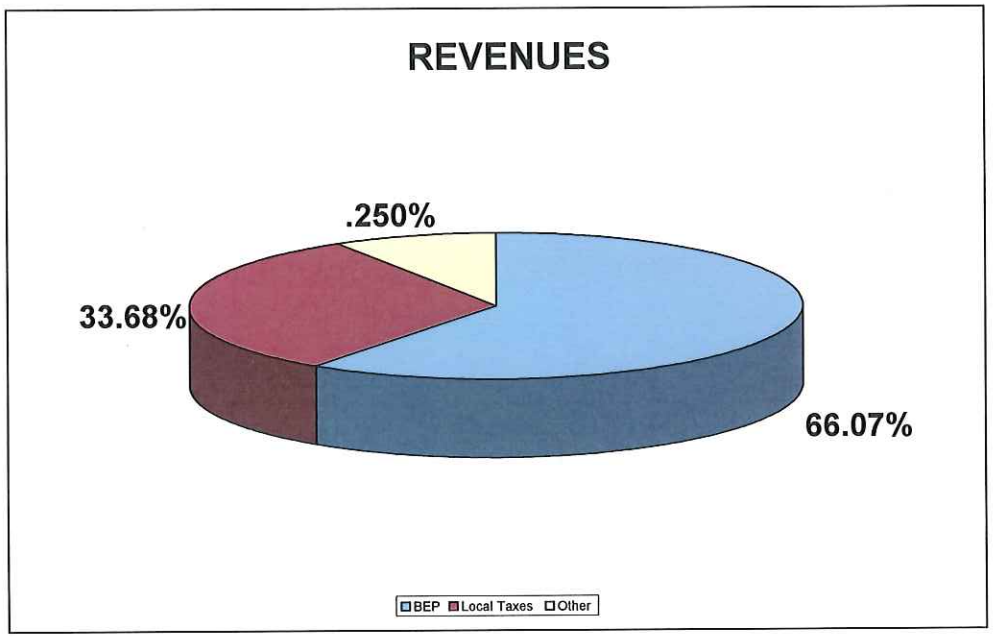
Federal Government:

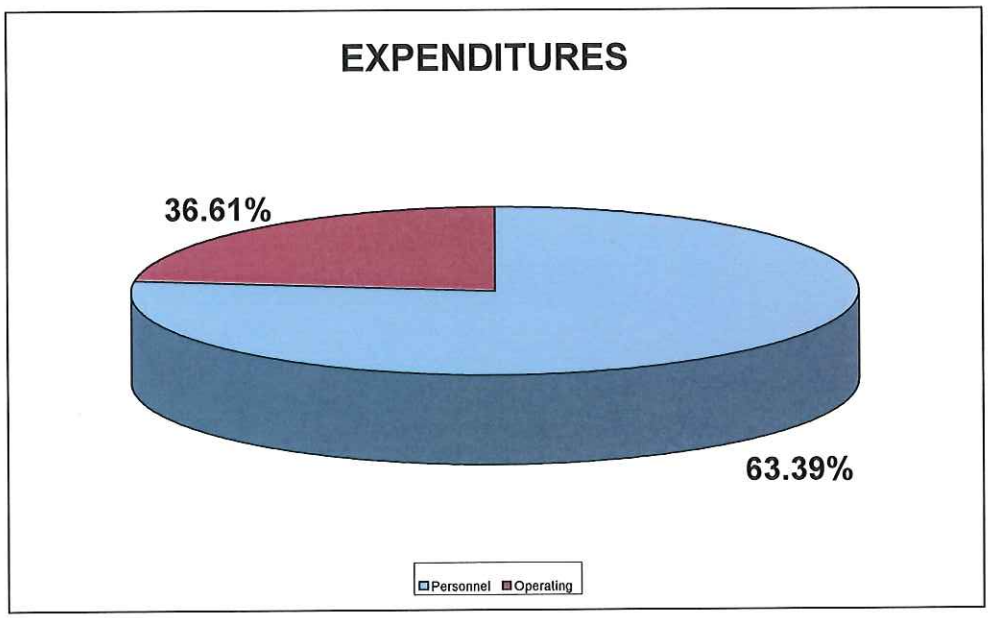
Federal Government funding is $3,620,000 or 5.23% of total school funding.

Other Sources

Other Sources consists of operating transfers and miscellaneous refunds of $60,000. These make up .1% of total school funds revenue.

GENERAL PURPOSE SCHOOL FUND





BRADLEY COUNTY, TENNESSEE
SUMMARY STATEMENT OF PROPOSED REVENUES AND OTHER SOURCES WITH EXPENDITURES AND OTHER USES
For the Fiscal Year Ending June 30, 2017

Account No.	BRADLEY COUNTY SCHOOL FUNDS - 141	General Purpose School Fund Actual 2014-2015	General Purpose School Fund Original Budget 2015-2016	General Purpose School Fund Amend. Budget 2015-2016	General Purpose School Fund Budget Request 2016-2017	Co. Mayor's Gen Purpose School Fund Proposal 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
	ESTIMATED REVENUES AND OTHER SOURCES							
40000	Local Taxes	$ 23,284,460	$ 23,513,780	$ 23,513,780	$ 23,878,151	$ 23,878,151	$ 23,878,151	$ 23,878,151
41000	Licenses and Permits	5,453	5,500	5,500	5,500	5,500	5,500	5,500
43000	Charges For Current Services	11,232	14,000	14,000	4,000	4,000	4,000	4,000
44000	Other Local Revenues	138,217	23,000	101,644	25,500	25,500	25,500	25,500
46500	State Education Funds	45,834,967	45,156,000	46,490,187	46,302,000	46,302,000	46,302,000	46,302,000
46800	Other State Revenues	602,671	550,000	553,449	543,000	543,000	543,000	543,000
47100	Federal Funds Received Thru State	678,215	330,000	816,974	145,000	145,000	145,000	145,000
47600	Direct Federal Revenues	43,472	0	0	0	0	0	0
49000	Other Sources	0	60,000	90,679	60,000	60,000	60,000	60,000
14100	TOTAL ESTIMATED REVENUES AND OTHER S	$ 70,598,687	$ 69,652,280	$ 71,586,213	$ 70,963,151	$ 70,963,151	$ 70,963,151	$ 70,963,151
	Reserves and/or Fund Balances - Beginning	$ 7,700,307	$ 8,785,666	$ 8,785,666	$ 8,342,201	$ 8,342,201	$ 8,342,201	$ 8,342,201
	Other Sources & Adjustments	65,628	-	(250,807)	-	-	-	-
	TOTAL AVAILABLE FUNDS	$ 78,364,622	$ 78,437,946	$ 80,121,072	$ 79,305,352	$ 79,305,352	$ 79,305,352	$ 79,305,352
	Less: Total Expenditures & Transfers	69,578,956	69,604,500	71,778,871	70,963,151	70,963,151	70,963,151	70,963,151
	FUND BALANCE, END OF YEAR	$ 8,785,666	$ 8,833,446	$ 8,342,201	$ 8,342,201	$ 8,342,201	$ 8,342,201	$ 8,342,201
		8,433,213						
	Reserve					11.8%	11.8%	11.8%
	Required Reserve					5.0%	5.0%	5.0%

BRADLEY COUNTY, TENNESSEE
SUMMARY STATEMENT OF PROPOSED REVENUES AND OTHER SOURCES WITH EXPENDITURES AND OTHER USES
For the Fiscal Year Ending June 30, 2017

Account No.	BRADLEY COUNTY SCHOOL FUNDS - 141	General Purpose School Fund Actual 2014-2015	General Purpose School Fund Original Budget 2015-2016	General Purpose School Fund Amend. Budget 2015-2016	General Purpose School Fund Budget Request 2016-2017	Co. Mayor's Gen Purpose School Fund 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
	ESTIMATED EXPENDITURES AND OTHER USES							
	Instruction							
71100	Regular Instruction Program	$ 38,891,862	$ 38,516,940	$ 38,629,800	$ 38,856,558	$ 38,856,558	$ 38,856,558	$ 38,856,558
71200	Special Education Program	4,002,930	4,185,900	4,155,394	4,322,642	4,322,642	4,322,642	4,322,642
71300	Vocational Education Program	2,698,722	2,838,200	2,844,250	2,861,928	2,861,928	2,861,928	2,861,928
71600	Adult Education Program	210,564	250,300	250,300	0	0	0	0
	Support Services							
72100	Students	2,976,870	4,284,350	4,300,957	4,325,032	4,325,032	4,325,032	4,325,032
72200	Instructional Staff	2,893,230	3,090,070	3,239,370	3,964,202	3,964,202	3,964,202	3,964,202
72300	General Administration	2,319,694	1,785,900	1,785,900	1,475,448	1,475,448	1,475,448	1,475,448
72400	School Administration - Office of Principal	3,786,413	3,886,600	3,890,049	3,894,517	3,894,517	3,894,517	3,894,517
72500	Business Administration	357,339	364,050	364,050	541,368	541,368	541,368	541,368
72600	Operation and Maintenance of Plant	5,619,482	5,919,750	6,034,139	6,084,632	6,084,632	6,084,632	6,084,632
72700	Student Transportation	2,357,799	2,444,850	2,444,850	2,409,953	2,409,953	2,409,953	2,409,953
72800	Other Support Services - Central and Other	795,953	833,200	854,437	0	0	0	0
	Operation of Non-Instructional Services							
73100	Food Service	88,175	92,000	92,000	96,643	96,643	96,643	96,643
73300	Community Service	338,815	0	336,000	0	0	0	0
73400	Early Childhood Education	1,195,860	0	1,376,645	0	0	0	0
76100	Regular Capital Outlay	1,045,248	1,112,390	1,180,730	2,130,230	2,130,230	2,130,230	2,130,230
	TOTAL ESTIMATED EXPENDITURES AND OTH	$ 69,578,956	$ 69,604,500	$ 71,778,871	$ 70,963,151	$ 70,963,151	$ 70,963,151	$ 70,963,151

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUES AND AVAILABLE FUNDS
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Account No.	BRADLEY COUNTY SCHOOL FUNDS - 141	General Purpose School Fund Actual 2014-2015	General Purpose School Fund Original Budget 2015-2016	General Purpose School Fund Amend. Budget 2015-2016	General Purpose School Fund Budget Request 2016-2017	Co. Mayor's Gen Purpose School Fund Proposal 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
40000	Local Taxes							
40100	County Property Taxes							
40110	Current Property Tax	$ 11,365,414	$ 10,896,803	$ 10,896,803	$ 11,469,591	$ 11,113,334	$ 11,113,334	$ 11,113,334
40120	Trustee's Collections - Prior Year	347,729	430,000	430,000	375,000	375,000	375,000	375,000
40130	Circuit Clk./Clk. & Master Coll. - Prior Year	194,500	225,000	225,000	225,000	225,000	225,000	225,000
40140	Interest & Penalty	62,469	65,000	65,000	65,000	65,000	65,000	65,000
40161	Payments in Lieu of Taxes - T.V.A.	12,003	12,000	12,000	12,000	12,000	12,000	12,000
40162	Payments in Lieu of Taxes - Local Utilities	5,195	4,000	4,000	4,000	4,000	4,000	4,000
40163	Payments in Lieu of Taxes - Other	389,292	618,977	618,977	240,000	482,738	482,738	482,738
40200	County Local Option Taxes							
40210	Local Option Sales Tax	10,834,748	11,200,000	11,200,000	11,424,000	11,537,519	11,537,519	11,537,519
40275	Mixed Drink Tax	6,741	6,000	6,000	7,560	7,560	7,560	7,560
40290	Other Local Option Tax	0	0	0	0	0	0	0
40300	Statutory Local Taxes				0	0	0	0
40320	Bank Excise Tax	59,829	50,000	50,000	50,000	50,000	50,000	50,000
40350	Interstate Telecommunications Tax	6,540	6,000	6,000	6,000	6,000	6,000	6,000
40000	TOTAL LOCAL TAXES	$ 23,284,460	$ 23,513,780	$ 23,513,780	$ 23,878,151	$ 23,878,151	$ 23,878,151	$ 23,878,151
41000	LICENSES AND PERMITS							
41100	Licenses							
41110	Marriage Licenses	$ 5,453	$ 5,500	$ 5,500	$ 5,500	$ 5,500	$ 5,500	$ 5,500
41000	TOTAL LICENSES AND PERMITS	$ 5,453	$ 5,500	$ 5,500	$ 5,500	$ 5,500	$ 5,500	$ 5,500

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43000	CHARGES FOR CURRENT SERVICES							
43542	Contract for Instructional Services with other LEA	0	0	0	0	0	0	0
43583	TBI Criminal Background Fees	3,262	4,000	4,000	4,000	4,000	4,000	4,000
43990	Other Charges for Services	7,970	10,000	10,000	0	0	0	0
43000	TOTAL CHARGES FOR CURRENT SERVICES	$ 11,232	$ 14,000	$ 14,000	$ 4,000	$ 4,000	$ 4,000	$ 4,000
44000	OTHER LOCAL REVENUES							
44100	Recurring Items							
44110	Interest Earned	$ 17,753	$ 23,000	$ 23,000	$ 23,000	$ 23,000	$ 23,000	$ 23,000
44110	Refund Telecommunications Fees	0						
44130	Sale of Materials & Supplies	0	0	0	0	0	0	0
44146	E-Rate Funding	27,888	0	21,237	0	0	0	0
44170	Miscellaneous Refunds	11,980	0	0	0	0	0	0
44500	Nonrecurring Items							
44520	Insurance Recovery	0	0	0	0	0	0	0
44530	Sale of Equipment	0	0	0	0	0	0	0
44570	Contributions & Gifts	2,298	0	0	2,500	2,500	2,500	2,500
44990	Other Local Revenue	78,298	0	57,407	0	0	0	0
44000	TOTAL OTHER LOCAL REVENUES	$ 138,217	$ 23,000	$ 101,644	$ 25,500	$ 25,500	$ 25,500	$ 25,500
46000	STATE OF TENNESSEE							
46500	STATE EDUCATION FUNDS							
	On Behalf Contribution for OPEB	$ 409,870	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
46511	Basic Education Program	43,628,001	44,628,000	44,628,000	46,063,000	46,063,000	46,063,000	46,063,000
46515	Early Childhood Education	1,199,660	0	1,382,187	0	0	0	0
46520	School Food Service	53,325	55,000	55,000	50,000	50,000	50,000	50,000
46530	Energy Efficient Schools	0	0	0	0	0	0	0
46550	Driver Education	90,848	30,000	30,000	49,000	49,000	49,000	49,000
46590	Other State Education Funds	148,988	190,000	142,000	140,000	140,000	140,000	140,000
46591	Coordinated School Health - ARRA		0	0	0	0	0	0
46592	Internet Connectivity - ARRA	0	0	0	0	0	0	0
46595	Statewide Student Management Sys-ARRA	0	0	0	0	0	0	0
46610	Career Ladder	228,455	253,000	253,000	0	0	0	0
46612	Career Ladder - Extended Contract	75,820	0	0	0	0	0	0
46615	Extended Contract - ARRA	0	0	0	0	0	0	0
46500	TOTAL STATE EDUCATION FUNDS	$ 45,834,967	$ 45,156,000	$ 46,490,187	$ 46,302,000	$ 46,302,000	$ 46,302,000	$ 46,302,000

BRADLEY COUNTY, TENNESSEE
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Account No.	BRADLEY COUNTY SCHOOL FUNDS - 141	General Purpose School Fund Actual 2014-2015	General Purpose School Fund Original Budget 2015-2016	General Purpose School Fund Amend. Budget 2015-2016	General Purpose School Fund Budget Request 2016-2017	Co. Mayor's Gen Purpose School Fund Proposal 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
46800	OTHER STATE REVENUES							
46820	Hall Income Tax	$ 28,968	$ 60,000	$ 60,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
46851	State Revenue Sharing - TVA	503,080	490,000	490,000	490,000	490,000	490,000	490,000
46980	Other State Grants	70,623	0	3,449	3,000	3,000	3,000	3,000
46981	Safe Schools - ARRA	0	0	0	0	0	0	0
46990	Other State Revenue	0	0	0	0	0	0	0
46800	TOTAL OTHER STATE REVENUES	$ 602,671	$ 550,000	$ 553,449	$ 543,000	$ 543,000	$ 543,000	$ 543,000
47000	FEDERAL GOVERNMENT							
47100	Federal through State							
47120	Adult Basic Education	263,076	225,000	225,000	0	0	0	0
47139	Other Vocational	0	0	0	0	0	0	0
47143	Special Education - Grants to States	9,048	40,000	0	30,000	30,000	30,000	30,000
47145	Special Education - Preschool Grants	0	0	0	0	0	0	0
47147	Safe & Drug Free Schools Grant	0	0	385,110	50,000	50,000	50,000	50,000
47189	Title II - Eisenhower Prof Dev State Grant	0	0	0	0	0	0	0
47590	Other Federal through State	338,815	0	141,864	0	0	0	0
47640	ROTC Reimbursement	67,276	65,000	65,000	65,000	65,000	65,000	65,000
47100	TOTAL FEDERAL THROUGH STATE	$ 678,215	$ 330,000	$ 816,974	$ 145,000	$ 145,000	$ 145,000	$ 145,000
47990	Direct Federal Revenues							
	Other Direct Federal Revenues	$ 43,472	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
47600	TOTAL DIRECT FEDERAL GOVERNMENT	$ 43,472	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
47000	TOTAL FEDERAL GOVERNMENT	$ 721,687	$ 330,000	$ 816,974	$ 145,000	$ 145,000	$ 145,000	$ 145,000
	TOTAL REVENUES	$ 70,598,687	$ 69,592,280	$ 71,495,534	$ 70,903,151	$ 70,903,151	$ 70,903,151	$ 70,903,151

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Account No.	BRADLEY COUNTY SCHOOL FUNDS - 141	General Purpose School Fund Actual 2014-2015	General Purpose School Fund Original Budget 2015-2016	General Purpose School Fund Amend. Budget 2015-2016	General Purpose School Fund Budget Request 2016-2017	Co. Mayor's Gen Purpose School Fund Proposal 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
49000	OTHER SOURCES							
49200	Notes Issued	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
49300	Capital Leases Issued	0	0	0	0	0	0	0
49700	Insurance Recovery	0	0	30,679	0	0	0	0
49800	Operating Transfers	0	60,000	60,000	60,000	60,000	60,000	60,000
49000	TOTAL OTHER SOURCES	$ 0	$ 60,000	$ 90,679	$ 60,000	$ 60,000	$ 60,000	$ 60,000
14100	TOTAL REVENUES AND OTHER SOURCES	$ 70,598,687	$ 69,652,280	$ 71,586,213	$ 70,963,151	$ 70,963,151	$ 70,963,151	$ 70,963,151

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BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.			General Purpose School Fund Actual 2014-2015	General Purpose School Fund Original Budget 2015-2016	General Purpose School Fund Amend. Budget 2015-2016	General Purpose School Fund Budget Request 2016-2017	Co. Mayor's Gen Purpose School Fund Proposal 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
71000		INSTRUCTION							
71100		REGULAR EDUCATION PROGRAM - ELEMENTARY/SECONDARY							
71100	116	Teachers	$ 27,001,006	$ 26,570,000	$ 26,570,000	$ 26,895,900	$ 26,895,900	$ 26,895,900	$ 26,895,900
71100	117	Career Ladder Program	148,250	150,000	150,000	150,000	150,000	150,000	150,000
71100	127	Career Ladder Extended Contracts	66,800	75,000	75,000	50,000	50,000	50,000	50,000
71100	128	Homebound Teachers	0	0	0	0	0	0	0
71100	163	Education Assistants	1,011,043	1,100,000	1,100,000	1,077,933	1,077,933	1,077,933	1,077,933
71100	189	Other Salaries & Wages	63,564	25,000	25,000	25,000	25,000	25,000	25,000
71100	195	Substitute Teachers	368,001	410,000	410,000	410,000	410,000	410,000	410,000
71100	201	Social Security	1,681,475	1,689,650	1,689,650	1,774,988	1,774,988	1,774,988	1,774,988
71100	204	State Retirement	2,515,528	2,508,652	2,508,652	2,523,492	2,523,492	2,523,492	2,523,492
71100	206	Life Insurance	25,246	25,550	25,550	25,464	25,464	25,464	25,464
71100	207	Medical Insurance	3,998,224	3,908,000	3,907,000	3,819,533	3,819,533	3,819,533	3,819,533
71100	212	Medicare	398,735	394,088	394,088	414,466	414,466	414,466	414,466
71100	205	Retiree Medical Insurance	304,217	340,000	340,000	312,000	312,000	312,000	312,000
71100	299	Other Fringe Benefits	0	0	0	0	0	0	0
71100	330	Operating Lease Payments	3,259	5,000	72,983	72,983	72,983	72,983	72,983
71100	336	Maintenance & Repair-Equipment	87,307	90,000	90,000	90,000	90,000	90,000	90,000
71100	355	Travel	0	0	0	0	0	0	0
71100	399	Other Contracted Services	58,561	58,000	58,000	55,800	55,800	55,800	55,800
71100	429	Instructional Supplies & Materials	419,155	440,000	440,000	410,000	410,000	410,000	410,000
71100	449	Textbooks	569,593	575,000	575,000	575,000	575,000	575,000	575,000
71100	499	Other Supplies & Materials	66,556	42,000	63,000	63,000	63,000	63,000	63,000
71100	535	Fee Waivers	96,000	96,000	96,000	96,000	96,000	96,000	96,000
71100	599	Other Charges	7,696	10,000	10,000	10,000	10,000	10,000	10,000
71100	722	Regular Instruction Equipment	1,646	5,000	29,877	5,000	5,000	5,000	5,000
71100		Budget Amendment	0	0	0	0	0	0	0
71100		TOTAL EXPENDITURES FOR REGULAR EDUCATION PROGRAM - ELEMENTARY/SECONDARY	$ 38,891,862	$ 38,516,940	$ 38,629,800	$ 38,856,558	$ 38,856,558	$ 38,856,558	$ 38,856,558

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BRADLEY COUNTY SCHOOL FUNDS - 141			General Purpose School Fund Actual 2014-2015	General Purpose School Fund Original Budget 2015-2016	General Purpose School Fund Amend. Budget 2015-2016	General Purpose School Fund Budget Request 2016-2017	Co. Mayor's Gen Purpose School Fund Proposal 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
Account No.									
71000		INSTRUCTION							
71200		SPECIAL EDUCATION PROGRAM							
71200	116	Teachers	$ 2,295,200	$ 2,395,000	$ 2,424,118	$ 2,477,400	$ 2,477,400	$ 2,477,400	$ 2,477,400
71200	117	Career Ladder Program	12,000	14,000	14,000	14,000	14,000	14,000	14,000
71200	162	Clerical	0	0	27,352	27,552	27,552	27,552	27,552
71200	163	Educational Assistants	282,858	296,500	277,648	342,498	342,498	342,498	342,498
71200	171	Speech Pathologists	218,560	238,000	238,000	241,100	241,100	241,100	241,100
71200	189	Other Salaries & Wages	17,422	0	0	0	0	0	0
71200	195	Substitute Teachers	16,006	22,000	22,000	22,000	22,000	22,000	22,000
71200	201	Social Security	169,794	178,000	180,230	193,722	193,722	193,722	193,722
71200	204	State Retirement	266,198	277,000	277,521	292,885	292,885	292,885	292,885
71200	206	Life Insurance	3,046	3,100	3,150	3,316	3,316	3,316	3,316
71200	207	Medical Insurance	460,059	470,000	476,375	474,663	474,663	474,663	474,663
71200	212	Medicare	39,842	41,500	41,500	45,306	45,306	45,306	45,306
71200	312	Contract w/Private Agencies			70,000	70,000	70,000	70,000	70,000
71200	399	Other Contracted Services	95,689	175,000	0	0	0	0	0
71200	429	Instructional Supplies & Materials	67,169	40,000	60,000	73,000	73,000	73,000	73,000
71200	499	Other Supplies & Materials	43,968	20,000	37,500	39,200	39,200	39,200	39,200
71200	599	Other Charges	9,835	9,800	0	0	0	0	0
71200	725	Special Education Equipment	5,284	6,000	6,000	6,000	6,000	6,000	6,000
71200		Budget Amendment	0	0	0	0	0	0	0
71200		TOTAL EXPENDITURES FOR SPECIAL EDUC	$ 4,002,930	$ 4,185,900	$ 4,155,394	$ 4,322,642	$ 4,322,642	$ 4,322,642	$ 4,322,642
71000		INSTRUCTION							
71300		VOCATIONAL EDUCATION PROGRAM							
71300	116	Teachers	$ 1,952,408	$ 2,077,000	$ 2,077,000	$ 2,109,370	$ 2,109,370	$ 2,109,370	$ 2,109,370
71300	117	Career Ladder Program	3,500	4,000	4,000	4,000	4,000	4,000	4,000
71300	189	Other Salaries & Wages	14,000	0	0	0	0	0	0

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71000		INSTRUCTION							
71300		VOCATIONAL EDUCATION PROGRAM (Cont.)							
71300	195	Substitute Teachers	$ 17,705	$ 18,000	$ 18,000	$ 18,000	$ 18,000	$ 18,000	$ 18,000
71300	201	Social Security	118,370	126,000	127,100	132,145	132,145	132,145	132,145
71300	204	State Retirement	176,003	188,000	188,050	191,823	191,823	191,823	191,823
71300	206	Life Insurance	1,788	1,800	1,800	1,800	1,800	1,800	1,800
71300	207	Medical Insurance	290,472	300,000	300,000	279,885	279,885	279,885	279,885
71300	212	Medicare	27,686	29,400	29,700	30,905	30,905	30,905	30,905
71300	336	Maintenance & Repair-Equipment	11,792	12,000	12,000	12,000	12,000	12,000	12,000
71300	355	Travel	123	0	2,300	0	0	0	0
71300	429	Instructional Supplies & Materials	81,900	82,000	82,000	82,000	82,000	82,000	82,000
71300	499	Other Supplies & Materials			2,300				
71300	730	Vocational Instruction Equipment	2,975	0	0	0	0	0	0
71300		Budget Amendment	0	0	0	0	0	0	0
71300		TOTAL EXPENDITURES FOR VOCATIONAL I	$ 2,698,722	$ 2,838,200	$ 2,844,250	$ 2,861,928	$ 2,861,928	$ 2,861,928	$ 2,861,928
71000		INSTRUCTION							
71600		ADULT EDUCATION PROGRAM							
71600	116	Teachers	$ 108,704	$ 150,000	$ 150,000	$ 0	$ 0	$ 0	$ 0
71600	162	Clerical Personnel	50,932	0	0	0	0	0	0
71600	189	Other Salaries & Wages	5,852	45,000	45,000	0	0	0	0
71600	201	Social Security	9,089	11,500	11,500	0	0	0	0
71600	204	State Retirement	4,073	8,000	8,000	0	0	0	0
71600	206	Life Insurance	43	100	100	0	0	0	0
71600	207	Medical Insurance	6,729	7,000	7,000	0	0	0	0
71600	212	Medicare	2,391	2,700	2,700	0	0	0	0
71600	355	Travel	9,194	0	0	0	0	0	0
71600	429	Instructional Supplies & Materials	7,060	17,000	17,000	0	0	0	0
71600	499	Other Supplies & Materials	0	0	0	0	0	0	0
71600	524	In Service/Staff Development	0	9,000	9,000	0			
71600	599	Other Charges	3,800	0	0	0	0	0	0
71600	790	Other Equipment	2,697	0	0	0	0	0	0

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71000		INSTRUCTION							
71600		ADULT EDUCATION PROGRAM (Cont.)							
71600		Budget Amendment	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
71600		TOTAL EXPENDITURES FOR ADULT EDUCA	$ 210,564	$ 250,300	$ 250,300	$ 0	$ 0	$ 0	$ 0
71000		TOTAL INSTRUCTIONAL EXPENDITURES	$ 45,804,078	$ 45,791,340	$ 45,879,744	$ 46,041,127	$ 46,041,126	$ 46,041,126	$ 46,041,126
72000		SUPPORT SERVICES							
72100		STUDENTS							
72110		ATTENDANCE							
72110	105	Attendance Supervisor/Director	$ 40,417	$ 41,250	$ 41,250	$ 41,250	$ 41,250	$ 41,250	$ 41,250
72110	117	Career Ladder Program	1,000	1,000	1,000	1,000	1,000	1,000	1,000
72110	162	Clerical Personnel	65,310	67,700	67,700	69,020	69,020	69,020	69,020
72110	201	Social Security	5,822	6,600	6,600	6,899	6,899	6,899	6,899
72110	204	State Retirement	12,639	13,050	13,050	13,154	13,154	13,154	13,154
72110	206	Life Insurance	108	150	150	150	150	150	150
72110	207	Medical Insurance	19,238	19,500	19,500	19,354	19,354	19,354	19,354
72110	212	Medicare	1,362	1,550	1,550	1,613	1,613	1,613	1,613
72110	330	Operating Lease Payments				1,050	1,050	1,050	1,050
72110	355	Travel	666	0	0	0	0	0	0
72110	499	Other Supplies & Materials	2,668	3,000	3,000	6,500	6,500	6,500	6,500
72110	524	In Service/Staff Development	0	2,500	2,500	2,500	2,500	2,500	2,500
72110	704	Attendance and Health Equipment	0	2,000	2,000	0	0	0	0
72110		Budget Amendment	0	0	0	0	0	0	0
72110		Total Expenditures for Attendance	$ 149,230	$ 158,300	$ 158,300	$ 162,490	$ 162,490	$ 162,490	$ 162,490

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72000		SUPPORT SERVICES							
72100		STUDENTS							
72120		HEALTH SERVICES							
72120	131	Medical Personnel	$ 412,102	$ 432,000	$ 432,000	$ 431,150	$ 431,150	$ 431,150	$ 431,150
72120	189	Other Salaries & Wages	96,350	96,000	96,000	103,850	103,850	103,850	103,850
72120	201	Social Security	30,109	32,000	32,000	33,021	33,021	33,021	33,021
72120	204	State Retirement	55,386	59,000	59,000	60,045	60,045	60,045	60,045
72120	206	Life Insurance	609	600	600	664	664	664	664
72120	207	Medical Insurance	80,784	90,000	90,000	80,889	80,889	80,889	80,889
72120	212	Medicare	7,042	7,400	7,400	7,723	7,723	7,723	7,723
72120	355	Travel	10,305	4,000	4,000	8,000	8,000	8,000	8,000
72120	399	Other Contracted Services	11,244	0	0	0	0	0	0
72120	413	Drugs & Medical Supplies	10,023	8,000	8,000	10,000	10,000	10,000	10,000
72120	499	Other Supplies & Materials	29,340	20,000	51,607	9,400	9,400	9,400	9,400
72120	599	Other Charges	821	500	500	500	500	500	500
72120	735	Health Equipment	814	0	0	0	0	0	0
72120		Budget Amendment	0	0	0	0	0	0	0
72120		Total Expenditures for Health Services	$ 744,929	$ 749,500	$ 781,107	$ 745,242	$ 745,242	$ 745,242	$ 745,242
72000		SUPPORT SERVICES							
72100		STUDENTS							
72130		OTHER STUDENT SUPPORT							
72130	117	Career Ladder Program	$ 7,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000
72130	123	Guidance Personnel	1,340,153	1,383,000	1,383,000	1,406,236	1,406,236	1,406,236	1,406,236
72130	189	Other Salaries & Wages	152,734	1,119,000	1,119,000	1,127,200	1,127,200	1,127,200	1,127,200
72130	201	Social Security	91,058	155,000	155,000	157,569	157,569	157,569	157,569
72130	204	State Retirement	134,812	227,200	227,200	228,729	228,729	228,729	228,729
72130	206	Life Insurance	1,253	2,050	2,050	2,050	2,050	2,050	2,050
72130	207	Medical Insurance	184,374	304,000	304,000	292,788	292,788	292,788	292,788
72130	212	Medicare	21,296	36,300	36,300	36,851	36,851	36,851	36,851
72130	307	Communication	428	1,000	1,000	1,000	1,000	1,000	1,000
72130	322	Evaluation & Testing	98,309	90,000	123,000	136,377	136,377	136,377	136,377

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.			General Purpose School Fund Actual 2014-2015	General Purpose School Fund Original Budget 2015-2016	General Purpose School Fund Amend. Budget 2015-2016	General Purpose School Fund Budget Request 2016-2017	Co. Mayor's Gen Purpose School Fund Proposal 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
72000		SUPPORT SERVICES							
72100		STUDENTS							
72130		OTHER STUDENT SUPPORT (Cont.)							
72130	355	Travel	$ 120	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000
72130	399	Other Contracted Services	31,305	0	0	0	0	0	0
72130	429	Instructional Supplies & Materials	759	0	0	0	0	0	0
72130	499	Other Supplies & Materials	19,110	30,000	1,000	19,500	19,500	19,500	19,500
72130	790	Equipment		20,000	1,000	0	0	0	0
72130		Budget Amendment	0	0	0	0	0	0	0
72130		Total Expenditures for Other Student Support	$ 2,082,711	$ 3,376,550	$ 3,361,550	$ 3,417,300	$ 3,417,300	$ 3,417,300	$ 3,417,300
72100		TOTAL STUDENT SUPPORT	$ 2,976,870	$ 4,284,350	$ 4,300,957	$ 4,325,032	$ 4,325,032	$ 4,325,032	$ 4,325,032
72000		SUPPORT SERVICES							
72200		INSTRUCTIONAL STAFF							
72210		REGULAR INSTRUCTION PROGRAM							
72210	105	Supervisor/Director	$ 170,916	$ 174,400	$ 174,400	$ 180,000	$ 180,000	$ 180,000	$ 180,000
72210	117	Career Ladder Program	12,975	14,000	14,000	14,000	14,000	14,000	14,000
72210	129	Librarian's)	759,316	803,000	803,000	808,800	808,800	808,800	808,800
72210	132	Material Supervisor	25,766	26,500	26,500	26,500	26,500	26,500	26,500
72210	161	Secretary's)	49,542	50,800	50,800	51,465	51,465	51,465	51,465
72210	163	Educational Assistants	192,813	200,000	200,000	205,300	205,300	205,300	205,300
72210	189	Other Salaries & Wages	148,920	233,300	233,300	178,466	178,466	178,466	178,466
72210	201	Social Security	78,791	88,670	88,670	92,971	92,971	92,971	92,971
72210	204	State Retirement	115,794	127,980	127,980	131,375	131,375	131,375	131,375
72210	206	Life Insurance	1,123	1,100	1,100	1,130	1,130	1,130	1,130
72210	207	Medical Insurance	170,070	180,000	180,000	178,650	178,650	178,650	178,650
72210	212	Medicare	18,427	21,160	21,160	21,236	21,236	21,236	21,236
72210	307	Communications	2,314	3,000	3,000	3,000	3,000	3,000	3,000
72210	336	Maintenance & Repair-Equipment		0	0			0	0
72210	330	Operating Lease Payments				10,050	10,050	10,050	10,050
72210	355	Travel	8,782	12,000	12,000	12,000	12,000	12,000	12,000

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.			General Purpose School Fund Actual 2014-2015	General Purpose School Fund Original Budget 2015-2016	General Purpose School Fund Amend. Budget 2015-2016	General Purpose School Fund Budget Request 2016-2017	Co. Mayor's Gen Purpose School Fund Proposal 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
72000		SUPPORT SERVICES							
72200		INSTRUCTIONAL STAFF							
72210		REGULAR INSTRUCTION PROGRAM (Cont.)							
72210	330	Operating Lease Payment	$	$	$ 17,000				
72210	399	Other Contracted Services	3,400	0	0	$ 42,500	$ 42,500	$ 42,500	$ 42,500
72210	429	Instructional Supplies & Materials	1,108	0	0	25,000	25,000	25,000	25,000
72210	432	Library Books	253,869	260,000	260,000	141,000	141,000	141,000	141,000
72210	437	Periodicals				10,000	10,000	10,000	10,000
72210	499	Other Supplies & Materials	9,091	2,000	2,000	40,500	40,500	40,500	40,500
72210	527	In-Service/Staff Development	3,609	10,000	10,000	2,500	2,500	2,500	2,500
72210	599	Other Charges				500	500	500	500
72210		Other Federal Through State Grant	0	0	0	0	0	0	0
72210	790	Other Equipment	0	0	0	40,000	40,000	40,000	40,000
72210		Budget Amendment	0	0	0	0	0	0	0
72210		Total Expenditures for Regular Instruction Prograr	$ 2,026,626	$ 2,207,910	$ 2,224,910	$ 2,216,943	$ 2,216,943	$ 2,216,943	$ 2,216,943
72000		SUPPORT SERVICES							
72200		INSTRUCTIONAL STAFF							
72220		SPECIAL EDUCATION PROGRAM							
72220	105	Supervisor/Director	$ 85,323	$ 87,050	$ 87,050	$ 87,050	$ 87,050	$ 87,050	$ 87,050
72220	117	Career Ladder Program	4,600	6,000	6,000	6,000	6,000	6,000	6,000
72220	124	Psychological Personnel	287,580	305,000	305,000	307,200	307,200	307,200	307,200
72220	135	Assessment Personnel	0	0	0	0	0	0	0
72220	161	Secretary's)	35,035	35,750	35,750	35,950	35,950	35,950	35,950
72220	189	Other Salaries & Wages	109,213	135,000	135,000	135,800	135,800	135,800	135,800
72220	201	Social Security	29,977	34,500	34,500	35,464	35,464	35,464	35,464
72220	204	State Retirement	44,103	50,000	50,000	51,480	51,480	51,480	51,480
72220	206	Life Insurance	389	400	400	400	400	400	400
72220	207	Medical Insurance	56,791	61,000	61,000	51,610	51,610	51,610	51,610
72220	212	Medicare	7,193	8,000	8,000	8,293	8,293	8,293	8,293
72220	330	Operating Lease Payments	0	0	0	0	0	0	0
72220	355	Travel	12,649	5,000	10,000	10,000	10,000	10,000	10,000
72220	399	Other Contracted Services (Speech Therapists)			105,000	105,000	105,000	105,000	105,000
72220	429	Instructional Supplies and Materials	839						
72220	457	In-Service Staff Development	10,286	10,000	10,000	10,500	10,500	10,500	10,500
72220	499	Other Supplies & Materials	44,587	3,000	10,500	19,800	19,800	19,800	19,800

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.			General Purpose School Fund Actual 2014-2015	General Purpose School Fund Original Budget 2015-2016	General Purpose School Fund Amend. Budget 2015-2016	General Purpose School Fund Budget Request 2016-2017	Bud;	Co. Mayor's Gen Purpose School Fund Proposal 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
72000		SUPPORT SERVICES								
72200		INSTRUCTIONAL STAFF								
72210		SPECIAL EDUCATION PROGRAM (Cont.)								
72220	524	Staff Development	$ 0	$ 0	$ 9,800	$ 0	$	0	$ 0	$ 0
72220	599	Other Charges	$ 0	$ 0	$ 5,000	$ 5,000	$	5,000	$ 5,000	$ 5,000
72220	790	Other Equipment	0	0	0	0		0	0	0
72220		Budget Amendment	0	0	0	0		0	0	0
72220		Total Expenditures for Special Education Program	$ 728,565	$ 740,700	$ 873,000	$ 869,548	$	869,548	$ 869,548	$ 869,548
72000		SUPPORT SERVICES								
72200		INSTRUCTIONAL STAFF								
72230		VOCATIONAL EDUCATION								
72230	105	Supervisor/Director	$ 76,025	$ 77,550	$ 77,550	$ 77,550	$	77,550	$ 77,550	$ 77,550
72230	117	Career Ladder Program		0	0				0	0
72230	161	Secretary's}	25,155	25,860	25,860	26,060		26,060	26,060	26,060
72230	201	Social Security	6,145	6,400	6,400	6,424		6,424	6,424	6,424
72230	204	State Retirement	10,299	10,550	10,550	10,577		10,577	10,577	10,577
72230	206	Life Insurance	86	100	100	100		100	100	100
72230	207	Medical Insurance	13,217	13,500	13,500	13,400		13,400	13,400	13,400
72230	212	Medicare	1,437	1,500	1,500	1,503		1,503	1,503	1,503
72230	355	Travel	4,000	2,000	2,000	2,000		2,000	2,000	2,000
72230	499	Other Supplies & Materials	1,099	1,100	1,100	1,100		1,100	1,100	1,100
72230	524	In Service/Staff Development		2,000	2,000	2,000		2,000	2,000	2,000
72230	599	Other Charges	576	900	900	900		900	900	900
72230		Budget Amendment	0	0	0	0		0	0	0
72220		Total Expenditures for Vocational Education	$ 138,039	$ 141,460	$ 141,460	$ 141,614	$	141,614	$ 141,614	$ 141,614

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
SUMMARY STATEMENT OF PROPOSED REVENUES AND OTHER SOURCES WITH EXPENDITURES AND OTHER USES

BRADLEY COUNTY SCHOOL FUNDS - 141		General Purpose School Fund Actual	General Purpose School Fund Original Budget # Original Budget	General Purpose School Fund Amend. Budget Amend. Budget	General Purpose School Fund Budget Request Budg Budget Request	Co. Mayor's Gen Purpose School Fund Proposal 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
Account No.								
72000	SUPPORT SERVICES							
72200	INSTRUCTIONAL STAFF							
72250 105	Supervisor/Director	$ 0	$ 0	$ 0	$ 47,000	$ 47,000	$ 47,000	$ 47,000
72250 117	Career Ladder	0	0	0	3,600	3,600	3,600	3,600
72250 121	Data Processing Personnel	0	0	0	189,400	189,400	189,400	189,400
72250 201	Social Security	0	0	0	14,880	14,880	14,880	14,880
72250 204	State Retirement	0	0	0	30,341	30,341	30,341	30,341
72250 206	Life Insurance	0	0	0	258	258	258	258
72250 207	Medical Insurance	0	0	0	34,638	34,638	34,638	34,638
72250 212	Employer Medicare	0	0	0	3,480	3,480	3,480	3,480
72250 307	Communication	0	0	0	6,000	6,000	6,000	6,000
72250 336	Maintenance & Repair Service	0	0	0	65,000	65,000	65,000	65,000
72250 335	Travel	0	0	0	8,000	8,000	8,000	8,000
72250 399	Other Contracted Services	0	0	0	333,500	333,500	333,500	333,500
		0	0	0				
		0	0	0				
	Total Support Services-Technology	$ 0	$ 0	$ 0	$ 736,098	$ 736,098	$ 736,098	$ 736,098
72220	TOTAL EXPENDITURES FOR INSTRUCTION/	$ 2,893,230	$ 3,090,070	$ 3,239,370	$ 3,964,202	$ 3,964,202	$ 3,964,202	$ 3,964,202
72290	OTHER PROGRAMS							
72290 358	Remittance of Revenue Collected	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
72290	On Behalf Payments to OPEB	409,870	0	0	0	0	0	0
72290 399	Other Contracted Services	0	0	0	0	0	0	0
72290	Budget Amendments	0	0	0	0	0	0	0
	Total Other Programs	$ 409,870	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.		General Purpose School Fund Actual 2014-2015	General Purpose School Fund Original Budget 2015-2016	General Purpose School Fund Amend. Budget 2015-2016	General Purpose School Fund Budget Request 2016-2017	Co. Mayor's Gen Purpose School Fund Proposal 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
72000	SUPPORT SERVICES							
72300	GENERAL ADMINISTRATION							
72310	BOARD OF EDUCATION SERVICES							
72310 191	Board and Committee Member Fees	$ 17,800	$ 20,400	$ 20,400	$ 20,400	$ 20,400	$ 20,400	$ 20,400
72310 201	Social Security	663	900	900	1,265	1,265	1,265	1,265
72310 204	State Retirement	1,439	2,000	2,000	2,000	2,000	2,000	2,000
72310 210	Unemployment Compensation	33,377	50,000	50,000	50,000	50,000	50,000	50,000
72310 212	Medicare	258	300	300	300	300	300	300
72310 305	Audit Services	28,645	30,000	30,000	30,000	30,000	30,000	30,000
72310 320	Dues & Memberships	8,154	8,500	8,500	8,700	8,700	8,700	8,700
72310 331	Legal Services	45,605	55,000	55,000	55,000	55,000	55,000	55,000
72310 355	Travel	5,334	0	0	14,000	14,000	14,000	14,000
72310 399	Other Contracted Services	11,460	5,250	5,250	5,250	5,250	5,250	5,250
72310 499	Other Supplies & Materials	0	500	500	1,000	1,000	1,000	1,000
72310 505	Judgements	639,761	285,000	285,000	0	0	0	0
72310 506	Liability Insurance	122,978	125,000	125,000	132,500	132,500	132,500	132,500
72310 508	Premium on Corporate Surety Bonds	6,307	6,500	6,500	6,700	6,700	6,700	6,700
72310 510	Trustee Commissions	342,623	352,000	352,000	374,500	374,500	374,500	374,500
72310 513	Workmen's Compensation Insurance	235,038	243,000	243,000	282,000	282,000	282,000	282,000
72310 524	In Service/Staff Development	2,681	12,000	12,000	18,000	18,000	18,000	18,000
72310 533	Criminal Investigation of Applicants	11,596	11,500	11,500	11,500	11,500	11,500	11,500
72310 534	Refund to Applicant of TBI Criminal Investigation	1,786	3,000	3,000	3,000	3,000	3,000	3,000
72310 599	Other Charges	1,852	0	0	0	0	0	0
72310	Total Expenditures for Board of Education Service	$ 1,517,357	$ 1,210,850	$ 1,210,850	$ 1,016,115	$ 1,016,115	$ 1,016,115	$ 1,016,115
72000	SUPPORT SERVICES							
72300	GENERAL ADMINISTRATION							
72320	OFFICE OF THE DIRECTOR OF SCHOOLS							
72320 101	County Official/Administrative Officer	$ 140,275	$ 120,650	$ 120,650	$ 136,000	$ 136,000	$ 136,000	$ 136,000
72320 117	Career Ladder Program	1,000	1,000	1,000	1,000	1,000	1,000	1,000
72320 161	Secretary's)	70,462	77,100	77,100	79,085	79,085	79,085	79,085
72320 189	Other Salaries & Wages	6,200	120,650	120,650	0	0	0	0
72320 201	Social Security	13,093	19,600	19,600	13,397	13,397	13,397	13,397
72320 204	State Retirement	30,706	48,000	48,000	25,054	25,054	25,054	25,054

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

BRADLEY COUNTY SCHOOL FUNDS - 141			General Purpose School Fund Actual 2014-2015	General Purpose School Fund Original Budget 2015-2016	General Purpose School Fund Amend. Budget 2015-2016	General Purpose School Fund Budget Request 2016-2017	Co. Mayor's Gen Purpose School Fund Proposal 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
Account No.									
72000		SUPPORT SERVICES							
72300		GENERAL ADMINISTRATION							
72320		OFFICE OF THE SUPERINTENDENT (Cont.)							
72320	206	Life Insurance	$ 129	$ 150	$ 150	$ 150	$ 150	$ 150	$ 150
72320	207	Medical Insurance	28,719	47,000	47,000	24,813	24,813	24,813	24,813
72320	212	Medicare	3,288	5,100	5,100	3,134	3,134	3,134	3,134
72320	299	Other Fringe Benefits	15,133	28,800	28,800	14,000	14,000	14,000	14,000
72320	307	Communication	48,118	64,000	64,000	114,000	114,000	114,000	114,000
72320	320	Dues & Memberships	824	5,500	5,500	10,000	10,000	10,000	10,000
72320	348	Postal Charges	6,000	7,500	7,500	7,500	7,500	7,500	7,500
72320	355	Travel	3,252	2,000	2,000	2,000	2,000	2,000	2,000
72320	399	Other Contracted Services				1,200	1,200	1,200	1,200
72320	435	Office Supplies	2,075	4,500	4,500	4,500	4,500	4,500	4,500
72320	499	Other Supplies and Materials	15,930	12,000	12,000	12,000	12,000	12,000	12,000
72320	524	In Service/Staff Development	787	7,000	7,000	7,000	7,000	7,000	7,000
72320	599	Other Charges	3,619	2,000	2,000	2,000	2,000	2,000	2,000
72320	701	Administration Equipment	2,857	2,500	2,500	2,500	2,500	2,500	2,500
72320		Budget Amendment	0	0	0	0	0	0	0
72320		Total Expenditures for Office of the Superintenden	$ 392,467	$ 575,050	$ 575,050	$ 459,333	$ 459,333	$ 459,333	$ 459,333
72300		TOTAL EXPENDITURES FOR GENERAL ADM	$ 2,319,694	$ 1,785,900	$ 1,785,900	$ 1,475,448	$ 1,475,448	$ 1,475,448	$ 1,475,448
72000		SUPPORT SERVICES							
72400		SCHOOL ADMINISTRATION							
72410		OFFICE OF THE PRINCIPAL							
72410	104	Principal's)	$ 1,323,100	$ 1,355,000	$ 1,355,000	$ 1,362,185	$ 1,362,185	$ 1,362,185	$ 1,362,185
72410	117	Career Ladder Program	13,000	15,000	15,000	15,000	15,000	15,000	15,000
72410	139	Assistant Principal's)	758,280	779,000	779,000	785,779	785,779	785,779	785,779
72410	161	Secretary's)	735,263	752,000	752,000	763,080	763,080	763,080	763,080
72410	201	Social Security	162,732	174,000	174,000	181,415	181,415	181,415	181,415
72410	204	State Retirement	287,726	296,600	296,600	298,317	298,317	298,317	298,317
72410	206	Life Insurance	2,376	2,500	2,500	2,500	2,500	2,500	2,500
72410	207	Medical Insurance	448,822	450,000	450,000	421,813	421,813	421,813	421,813

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.			General Purpose School Fund Actual 2014-2015	General Purpose School Fund Original Budget 2015-2016	General Purpose School Fund Amend. Budget 2015-2016	General Purpose School Fund Budget Request 2016-2017	Co. Mayor's Gen Purpose School Fund Proposal 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
72000		SUPPORT SERVICES							
72400		SCHOOL ADMINISTRATION							
72410		OFFICE OF THE PRINCIPAL (Cont.)							
72410	212	Medicare	$ 38,239	$ 40,500	$ 40,500	$ 42,428	$ 42,428	$ 42,428	$ 42,428
72410	320	Dues & Memberships	12,750	20,000	20,000	20,000	20,000	20,000	20,000
72410	355	Travel	398	0	0	0	0	0	0
72410	524	In Service/Staff Development		2,000	2,000	2,000	2,000	2,000	2,000
72410	599	Other Charges	3,727		3,449				
72410		Budget Amendments	0	0	0	0	0	0	0
72400		TOTAL EXPENDITURES FOR OFFICE OF PRI	$ 3,786,413	$ 3,886,600	$ 3,890,049	$ 3,894,517	$ 3,894,517	$ 3,894,517	$ 3,894,517
72000		SUPPORT SERVICES							
72500		BUSINESS ADMINISTRATION							
72510		FISCAL SERVICES							
72510	105	Supervisor/Director	$ 81,627	$ 80,000	$ 80,000	$ 87,000	$ 87,000	$ 87,000	$ 87,000
72510	117	Career Ladder	2,375	0	0	0	0	0	0
72510	119	Accountants/Bookkeepers	164,886	171,500	171,500	149,278	149,278	149,278	149,278
72510	201	Social Security	14,725	15,000	15,000	14,649	14,649	14,649	14,649
72510	204	State Retirement	33,594	34,200	34,200	32,181	32,181	32,181	32,181
72510	206	Life Insurance	220	250	250	238	238	238	238
72510	207	Medical Insurance	27,718	33,600	33,600	26,095	26,095	26,095	26,095
72510	212	Medicare	3,462	3,600	3,600	3,426	3,426	3,426	3,426
72510	317	Data Processing Services	13,308	11,500	11,500	16,000	16,000	16,000	16,000
72510	320	Dues & Memberships	349	400	400	400	400	400	400
72510	336	Maintenance & Repair Services-Equipment				6,000	6,000	6,000	6,000
72510	355	Travel		0	0	500	500	500	500
72510	399	Other Contracted Services	4,988	3,000	3,000	3,000	3,000	3,000	3,000
72510	411	Data Processing Supplies	3,794	4,500	4,500	4,500	4,500	4,500	4,500
72510	435	Office Supplies	3,197	2,500	2,500	2,500	2,500	2,500	2,500
72510	524	In Service/Staff Development		2,000	2,000	3,000	3,000	3,000	3,000
72510	599	Other Charges	0	0	0	0	0	0	0
72510	701	Administration Equipment	3,096	2,000	2,000	2,000	2,000	2,000	2,000
72510		Budget Amendment	0	0	0	0	0	0	0
72500		TOTAL EXPENDITURES FOR FISCAL SERVIC	$ 357,339	$ 364,050	$ 364,050	$ 350,767	$ 350,767	$ 350,767	$ 350,767

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
No.

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.			General Purpose School Fund Actual 0	General Purpose School Fund Original Budget # 0	General Purpose School Fund Amend. Budget 0	General Purpose School Fund Budget Request 0	Co. Mayor's Gen Purpose School Fund Proposal 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
72000		SUPPORT SERVICES							
72500		BUSINESS ADMINISTRATION							
72520		Human Resources							
72520	105	Supervisor/Director	$	$	$	$ 60,000	$ 60,000	$ 60,000	$ 60,000
72520	189	Other Salaries & Wages				53,650	53,650	53,650	53,650
72520	201	Social Security				7,046	7,046	7,046	7,046
72520	204	State Retirement				15,479	15,479	15,479	15,479
72520	206	Life Insurance				108	108	108	108
72520	207	Medical Insurance				16,170	16,170	16,170	16,170
72520	212	Employer Medicare				1,648	1,648	1,648	1,648
72520	317	Data Processing Services				30,000	30,000	30,000	30,000
72520	355	Travel				500	500	500	500
72520	435	Office Supplies				3,000	3,000	3,000	3,000
72520	524	In Service/Staff Development				1,000	1,000	1,000	1,000
72520	701	Administration Euipment				2,000	2,000	2,000	2,000
72520		TOTAL Expenditures Human Resources	$ 0	$ 0	$ 0	$ 190,601	$ 190,601	$ 190,601	$ 190,601
72500		TotL Business Adminstration	357,339	364,050	364,050	541,368	541,368	541,368	541,368

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.		General Purpose School Fund Actual 2014-2015	General Purpose School Fund Original Budget 2015-2016	General Purpose School Fund Amend. Budget 2015-2016	General Purpose School Fund Budget Request 2016-2017	Co. Mayor's Gen Purpose School Fund Proposal 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
72000	SUPPORT SERVICES							
72600	OPERATION AND MAINTENANCE OF PLANT							
72610	OPERATION OF PLANT							
72610 105	Supervisor/Director	$ 71,486	$ 73,000	$ 73,000	$ 120,000	$ 120,000	$ 120,000	$ 120,000
72610 160	Guards	10,584	12,000	12,000	0	0	0	0
72610 162	Clerical				36,000	36,000	36,000	36,000
72610 166	Custodial Personnel	518,339	537,000	537,000	541,800	541,800	541,800	541,800
72610 201	Social Security	33,259	38,500	38,500	43,264	43,264	43,264	43,264
72610 204	State Retirement	74,626	78,000	78,000	89,930	89,930	89,930	89,930
72610 206	Life Insurance	1,037	1,100	1,100	1,165	1,165	1,165	1,165
72610 207	Medical Insurance	150,350	156,000	156,000	149,281	149,281	149,281	149,281
72610 212	Medicare	7,778	9,000	9,000	10,118	10,118	10,118	10,118
72610 307	Communications	4,182	2,000	2,000	2,000	2,000	2,000	2,000
72610 328	Janitorial Services	650,805	640,000	640,000	660,600	660,600	660,600	660,600
72610 330	Lease Payments	0	64,000	64,000	0	0	0	0
72610 336	Maintenance & Repair - Equipment	29,348	40,000	40,000	40,000	40,000	40,000	40,000
72610 351	Rentals	1,404	2,000	2,000	2,000	2,000	2,000	2,000
72610 355	Travel	0	0	0	0	0	0	0
72610 359	Disposal Fees	36,275	37,000	37,000	53,000	53,000	53,000	53,000
72610 399	Other Contracted Services	64,899	60,000	60,000	66,500	66,500	66,500	66,500
72610 410	Custodial Supplies	136,753	125,000	125,000	125,000	125,000	125,000	125,000
72610 415	Electricity	1,690,968	1,790,000	1,790,000	1,790,000	1,790,000	1,790,000	1,790,000
72610 423	Fuel Oil	108,685	130,000	130,000	130,000	130,000	130,000	130,000
72610 434	Natural Gas	211,945	245,000	245,000	245,000	245,000	245,000	245,000
72610 454	Water & Sewer	288,681	315,000	315,000	320,000	320,000	320,000	320,000
72610 501	Boiler Insurance	20,181	1,000	1,000	1,000	1,000	1,000	1,000
72610 499	Other Supplies & Materials	8,241	20,500	20,500	22,500	22,500	22,500	22,500
72610 502	Building & Content Insurance	355,059	360,000	360,000	380,000	380,000	380,000	380,000
72610 524	In Service/Staff Development		1,000	1,000	500	500	500	500
72610 599	Other Charges	2,000	0	0	500	500	500	500
72610 602	Principal on Notes	63,574	0	0	0	0	0	0
72610 610	Principal on Capital Leases	0	0	0	0	0	0	0
72610 611	Interest on Capital Leases	0	0	0	0	0	0	0
72610 701	Administration Equipment				50,000	50,000	50,000	50,000
72610 799	Other Capital Outlay	0	0	0	0	0	0	0
72610	Budget Amendment	0	0	0	0	0	0	0
72610	Total Expenditures for Operation of Plant	$ 4,540,459	$ 4,737,100	$ 4,737,100	$ 4,880,158	$ 4,880,158	$ 4,880,158	$ 4,880,158

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.			General Purpose School Fund Actual 2014-2015	General Purpose School Fund Original Budget 2015-2016	General Purpose School Fund Amend. Budget 2015-2016	General Purpose School Fund Budget Request 2016-2017	Co. Mayor's Gen Purpose School Fund Proposal 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
72000		SUPPORT SERVICES							
72600		OPERATION AND MAINTENANCE OF PLANT							
72620		MAINTENANCE OF PLANT							
72620	105	Supervisor/Director	$ 62,040	$ 63,350	$ 63,350	$ 60,200	$ 60,200	$ 60,200	$ 60,200
72620	167	Maintenance Personnel	425,809	505,000	505,000	507,200	507,200	507,200	507,200
72620	189	Other Salaries & Wages	16,203	25,000	25,000	25,000	25,000	25,000	25,000
72620	201	Social Security	28,260	36,700	36,700	35,489	35,489	35,489	35,489
72620	204	State Retirement	65,505	80,000	80,000	80,685	80,685	80,685	80,685
72620	206	Life Insurance	518	600	600	600	600	600	600
72620	207	Medical Insurance	76,445	89,400	89,400	79,400	79,400	79,400	79,400
72620	212	Medicare	6,920	8,600	8,600	8,300	8,300	8,300	8,300
72620	307	Communication	4,013	5,000	5,000	5,000	5,000	5,000	5,000
72620	355	Travel	1,217	0	0				
72620	399	Other Contracted Services	14,593	14,000	40,818	14,000	14,000	14,000	14,000
72620	499	Other Supplies & Materials	374,858	350,000	387,461	383,600	383,600	383,600	383,600
72620	599	Other Charges	2,642	5,000	5,000	5,000	5,000	5,000	5,000
72620	701	Administration Equipment			50,110				
72620	717	Maintenance Equipment	0	0	0	0	0	0	0
72620	799	Other Capital Outlay	0	0	0	0	0	0	0
72620		Budget Amendment	0	0	0	0	0	0	0
72620		Total Expenditures for Maintenance of Plant	$ 1,079,023	$ 1,182,650	$ 1,297,039	$ 1,204,474	$ 1,204,474	$ 1,204,474	$ 1,204,474
72600		TOTAL EXPENDITURES FOR OPERATION &	$ 5,619,482	$ 5,919,750	$ 6,034,139	$ 6,084,632	$ 6,084,632	$ 6,084,632	$ 6,084,632
72000		SUPPORT SERVICES							
72700		STUDENT TRANSPORTATION							
72710		TRANSPORTATION							
72710	105	Supervisor/Director	$ 40,417	$ 41,250	$ 41,250	$ 41,250	$ 41,250	$ 41,250	$ 41,250
72710	162	Clerical Personnel	34,580	35,300	35,300	0	0	0	0
72710	189	Other Salaries & Wages	0	7,000	7,000	7,000	7,000	7,000	7,000

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.			General Purpose School Fund Actual 2014-2015	General Purpose School Fund Original Budget 2015-2016	General Purpose School Fund Amend. Budget 2015-2016	General Purpose School Fund Budget Request 2016-2017	Co. Mayor's Gen Purpose School Fund Proposal 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
72000		SUPPORT SERVICES							
72700		STUDENT TRANSPORTATION							
72710		TRANSPORTATION (Cont.)							
72710	201	Social Security	4,289	5,000	5,000	2,992	2,992	2,992	2,992
72710	204	State Retirement	$ 8,364	$ 8,500	$ 8,500	$ 3,729	$ 3,729	$ 3,729	$ 3,729
72710	206	Life Insurance	65	100	100	22	22	22	22
72710	207	Medical Insurance	11,381	11,500	11,500	5,260	5,260	5,260	5,260
72710	212	Medicare	1,003	1,200	1,200	700	700	700	700
72710	307	Communication	2,943	4,000	4,000	4,000	4,000	4,000	4,000
72710	311	Contracts with Other School Systems	0	0	0	0	0	0	0
72710	315	Contracts with Vehicle Owners	1,923,352	1,965,000	1,965,000	1,976,000	1,976,000	1,976,000	1,976,000
72710	338	Maintenance & Repair-Vehicles	79,053	85,000	85,000	85,000	85,000	85,000	85,000
72710	340	Medical (Drug/Alcohol Testing)	3,475	4,000	4,000	4,000	4,000	4,000	4,000
72710	355	Travel	150	0	0	0	0	0	0
72710	399	Other Contracted Services	0	0	0	0	0	0	0
72710	425	Gasoline	64,483	90,000	90,000	90,000	90,000	90,000	90,000
72710	499	Other Supplies & Materials	4,969	2,000	2,000	2,000	2,000	2,000	2,000
72710	511	Vehicle & Equipment Insurance	113,518	118,000	118,000	120,000	120,000	120,000	120,000
72710	524	In Service/Staff Development	0	1,000	1,000	2,000	2,000	2,000	2,000
72710	599	Other Charges	1,702	1,000	1,000	1,000	1,000	1,000	1,000
72710	729	Transportation Equipment	64,055	65,000	65,000	65,000	65,000	65,000	65,000
72710		Budget Amendment	0	0	0	0	0	0	0
72700		TOTAL EXPENDITURES FOR TRANSPORTAT	$ 2,357,799	$ 2,444,850	$ 2,444,850	$ 2,409,953	$ 2,409,953	$ 2,409,953	$ 2,409,953
72000		SUPPORT SERVICES							
72800		OTHER SUPPORT SERVICES							
72810		CENTRAL AND OTHER							
72810	105	Supervisor/Director	$ 79,669	$ 82,450	$ 82,450	$ 0	$ 0	$ 0	$ 0
72810	117	Career Ladder	0	3,600	3,600	0	0	0	0
72810	121	Data Processing Personnel	184,685	188,400	188,400	0	0	0	0
72810	189	Other Salaries & Wages	1,000	0	0	0	0	0	0
72810	201	Social Security	15,729	17,000	17,000	0	0	0	0

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.		General Purpose School Fund Actual 2014-2015	General Purpose School Fund Original Budget 2015-2016	General Purpose School Fund Amend. Budget 2015-2016	General Purpose School Fund Budget Request 2016-2017	Co. Mayor's Gen Purpose School Fund Proposal 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
72000	SUPPORT SERVICES							
72800	OTHER SUPPORT SERVICES							
72810	CENTRAL AND OTHER (Cont.)							
72810 204	State Retirement	$ 32,477	$ 33,500	$ 33,500	$ 0	$ 0	$ 0	$ 0
72810 206	Life Insurance	255	300	300	0	0	0	0
72810 207	Medical Insurance	40,029	40,000	40,000	0	0	0	0
72810 212	Medicare	3,679	3,950	3,950	0	0	0	0
72810 307	Communications	4,942	6,000	6,000	0	0	0	0
72810 336	Maintenance & Repair Service Equipment	74,465	75,000	75,000	0	0	0	0
72810 355	Travel	9,016	8,000	8,000	0	0	0	0
72810 399	Other Contracted Services	349,818	375,000	375,000	0	0	0	0
72810 411	Data Processing Supplies			21,237				
72810 499	Other Supplies & Materials	189	0	0	0	0	0	0
72810 599	Other Charges	0	0	0	0	0	0	0
72810 709	Data Processing Equipment	0	0	0	0	0	0	0
72810 790	Other Equipment	0	0	0	0	0	0	0
72810	Budget Amendment	0	0	0	0	0	0	0
72800	TOTAL EXPENDITURES FOR OTHER SUPPOI	$ 795,953	$ 833,200	$ 854,437	$ 0	$ 0	$ 0	$ 0
73000	OPERATION OF NON-INSTRUCTION SERVICES							
73100	FOOD SERVICE							
73100 105	Supervisor/Director	$ 56,904	$ 59,200	$ 59,200	$ 60,974	$ 60,974	$ 60,974	$ 60,974
73100 201	Social Security	3,503	3,650	3,650	3,780	3,780	3,780	3,780
73100 204	State Retirement	7,750	8,100	8,100	8,305	8,305	8,305	8,305
73100 206	Life Insurance	3,434	4,000	4,000	4,000	4,000	4,000	4,000
73100 207	Medical Insurance	6,489	6,700	6,700	9,200	9,200	9,200	9,200
73100 212	Medicare	819	850	850	884	884	884	884

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.			General Purpose School Fund Actual 2014-2015	General Purpose School Fund Original Budget 2015-2016	General Purpose School Fund Amend. Budget 2015-2016	General Purpose School Fund Budget Request 2016-2017	Co. Mayor's Gen Purpose School Fund Proposal 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
73000		OPERATION OF NON-INSTRUCTION SERVICES							
73100		FOOD SERVICE (Cont.)							
73100	307	Communication	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
73100	355	Travel	4,869	1,000	1,000	1,000	1,000	1,000	1,000
73100	399	Other Contracted Services	1,800	2,000	2,000	2,000	2,000	2,000	2,000
73100	499	Other Supplies & Materials	2,607	2,000	2,000	2,000	2,000	2,000	2,000
73100	524	In Service/Staff Development		4,500	4,500	4,500	4,500	4,500	4,500
73100	599	Other Charges	0	0	0	0	0	0	0
73100	710	Food Service Equipment	0	0	0	0	0	0	0
73100		Budget Amendment	0	0	0	0	0	0	0
73100		TOTAL EXPENDITURES FOR FOOD SERVICE	$ 88,175	$ 92,000	$ 92,000	$ 96,643	$ 96,643	$ 96,643	$ 96,643
70000		TOTAL OPERATING EXPENDITURES	$ 63,212,620	$ 64,605,510	$ 64,995,447	$ 68,832,921	$ 68,832,920	$ 68,832,920	$ 68,832,920
		OPERATION OF NON-INSTRUCTION SERVICES							
		COMMUNITY SERVICES							
73300	105	Supervisor/Director	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
73300	189	Other Salaries & Wages	215,926	0	216,927	0	0	0	0
73300	201	Social Security	13,331	0	13,332	0	0	0	0
73300	204	State Retirement	8,675	0	8,676	0	0	0	0
73300	206	Life Insurance	0	0	0	0	0	0	0
73300	207	Medical Insurance	2,704	0	6,489	0	0	0	0
73300	212	Employer Medicare	3,118	0	3,118	0	0	0	0
73300	307	Communications	0	0	0	0	0	0	0
73300	336	Maintenance & Repairs - Equipment	21,122	0	19,120	0	0	0	0
73300	348	Postal Charges	0	0	0	0	0	0	0
73300	349	Printing, Stationery & Forms	0	0	0	0	0	0	0
73300	355	Travel	3,236	0	3,000	0	0	0	0
73300	399	Other Contracted Services	51,500	0	51,500	0	0	0	0
73300	429	Instructional Supplies & Materials	17,094	0	11,738	0	0	0	0
73300	452	Utilities	0	0	0	0	0	0	0
73300	457	In Service/Staff Development	0	0	0	0	0	0	0
73300	599	Other Charges	2,109	0	2,100	0	0	0	0
73300	722	Regular Instruction Equipment	0	0	0	0	0	0	0
73300	790	Other Equipment	0	0	0	0	0	0	0
73300		Budget Amendment	0	0	0	0	0	0	0
		TOTAL EXPENDITURES FOR COMMUNITY S	$ 338,815	$ 0	$ 336,000	$ 0	$ 0	$ 0	$ 0

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
71200

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.			General Purpose School Fund Actual # 2006-2007	General Purpose School Fund Original Budget # 2007-2008	General Purpose School Fund Amend. Budget 2007-2008	General Purpose School Fund Budget Request 2008-2009	Co. Mayor's Gen Purpose School Fund Proposal 2016-2017	Finance's Gen Purpose School Fund Budget 2016-2017	Gen Purpose School Fund Budget 2016-2017
		OPERATION OF NON-INSTRUCTION SERVICES							
		EARLY CHILDHOOD EDUCATION							
73400	310	Contracts with Other Public Agencies	$ 1,195,860	$ 0	$ 1,376,645	$ 0	$ 0	$ 0	$ 0
		TOTAL EARLY CHILDHOOD EDUCATION	$ 1,195,860	$ 0	$ 1,376,645	$ 0	$ 0	$ 0	$ 0
76000		CAPITAL OUTLAY							
76100		REGULAR CAPITAL OUTLAY							
76100	189	Other Salaries & Wages	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
76100	201	Social Security	0	0	0	0	0	0	0
76100	204	State Retirement	0	0	0	0	0	0	0
76100	212	Employer Medicare	0	0	0	0	0	0	0
76100	308	Consultants	0	0	0	0	0	0	0
76100	304	Architects	0	0	0	0	0	0	0
76100	399	Other Contracted Services	0	0	0	0	0	0	0
76100	706	Building Construction	0	0	0	0	0	0	0
76100	707	Building Improvements	548,516	850,000	(81,660)	768,340	768,340	768,340	768,340
76100	707	Building Improvements-Access Control				30,000	30,000	30,000	30,000
76100	707	Building Improvements-Visitor Management System				19,500	19,500	19,500	19,500
76100	707	Building Improvements-Roofs				50,000	50,000	50,000	50,000
76100	707	Building Improvements-Building Purchase				0	0	0	0
76100	707	Building Improvements-Lake Forest New Building			1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
76100	715	Land	0	0	0	0	0	0	0
76100	722	Regular Instruction Equip	0	0	0	0	0	0	0
76100	799	Other Capital Outlay(Computer Refresh)	496,732	262,390	262,390	262,390	262,390	262,390	262,390
76100		Budget Amendment	0	0	0	0	0	0	0
76000		TOTAL EXPENDITURES FOR REGULAR CAP	$ 1,045,248	$ 1,112,390	$ 1,180,730	$ 2,130,230	$ 2,130,230	$ 2,130,230	$ 2,130,230
99100		Inderect Cost							
99100	310	Inderect Cost			5,542				
		Total Inderct Cost	0	0	5,542	0	0	0	0
		GRAND TOTAL EXPENDITURES	$ 69,578,956	$ 69,604,500	$ 71,778,871	$ 70,963,151	$ 70,963,150	$ 70,963,150	$ 70,963,150

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUES AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

BRADLEY COUNTY SCHOOL
CENTRAL CAFETERIA FUND - 143

Account No.		Central Cafeteria Fund Budget 2014-2015	Central Cafeteria Fund Budget 2015-2016	Amended Cafeteria Fund Budget 2015-2016	Central Cafeteria Fund Budget 2016-2017	Co Mayor Central Cafeteria Fund Proposal 2016-2017	Finance's Central Cafeteria Fund Budget 2016-2017	Central Cafeteria Fund Budget 2016-2017
	ESTIMATED REVENUES AND OTHER SOURCES							
43521	Lunch Payments - Children	$ 879,885	$ 1,350,000	$ 1,350,000	$ 1,100,000	$ 1,100,000	$ 1,100,000	$ 1,100,000
43522	Lunch Payments - Adults	155,527	200,000	200,000	170,000	170,000	170,000	170,000
43523	Income From Breakfast	79,036	175,000	175,000	100,000	100,000	100,000	100,000
43525	A La Carte Sales	548,141	720,000	720,000	600,000	600,000	600,000	600,000
43583	TBI Criminal Background Fees	0	0	0	0	0	0	0
43990	Other Charges for Service (Ice Cream Sales)	42	0	0	0	0	0	0
44110	Interest Earned	5,261	6,000	6,000	6,000	6,000	6,000	6,000
44170	Miscellaneous Refunds	2	5,000	5,000	5,000	5,000	5,000	5,000
47111	USDA Lunch	2,388,037	2,475,000	2,475,000	3,000,000	3,000,000	3,000,000	3,000,000
	USDA Commodities	311,082	0	0	0	0	0	0
47113	USDA Breakfast	751,606	800,000	800,000	825,000	825,000	825,000	825,000
47114	USDA Other	21,915	15,000	15,000	45,000	45,000	45,000	45,000
	Other Federal through State	0	0	0	0	0	0	0
	TOTAL ESTIMATED REVENUES AND OTHER S	$ 5,140,534	$ 5,746,000	$ 5,746,000	$ 5,851,000	$ 5,851,000	$ 5,851,000	$ 5,851,000
	Reserves and/or Fund Balances - Beginning	$ 1,291,223	$ 931,668	$ 931,668	$ 1,127,368	$ 1,127,368	$ 1,127,368	$ 1,127,368
	Other Sources & Adjustments	0	0	195,700	0	0	0	0
	TOTAL AVAILABLE FUNDS	$ 6,431,757	$ 6,677,668	$ 6,873,368	$ 6,978,368	$ 6,978,368	$ 6,978,368	$ 6,978,368
	Less: Total Expenditures & Transfers	5,500,089	5,746,000	5,746,000	5,851,000	5,851,000	5,851,000	5,851,000
	FUND BALANCE, END OF YEAR	$ 931,668	$ 931,668	$ 1,127,368	$ 1,127,368	$ 1,127,368	$ 1,127,368	$ 1,127,368

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

BRADLEY COUNTY SCHOOL
CENTRAL CAFETERIA FUND - 143

Account No.		Central Cafeteria Fund Budget 2014-2015	Central Cafeteria Fund Budget 2015-2016	Amended Cafeteria Fund Budget 2015-2016	Central Cafeteria Fund Budget 2016-2017	Co Mayor Central Cafeteria Fund Proposal 2016-2017	Finance's Central Cafeteria Fund Budget 2016-2017	Central Cafeteria Fund Budget 2016-2017
	ESTIMATED EXPENDITURES AND OTHER USES							
73100	CENTRAL CAFETERIA FUND							
119	Accountants/Bookkeepers	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
165	Cafeteria Personnel	1,818,922	2,050,000	2,050,000	2,142,000	2,142,000	2,142,000	2,142,000
169	Part-Time Personnel	0	0	0	0	0	0	0
524	In-Service /Staff Development	0	0	0	0	0	0	0
201	Social Security	109,315	125,000	125,000	133,000	133,000	133,000	133,000
204	State Retirement	181,433	190,000	190,000	182,000	182,000	182,000	182,000
207	Medical Insurance	442,383	475,000	475,000	490,000	490,000	490,000	490,000
210	Unemployment Compensation	0	8,000	8,000	8,000	8,000	8,000	8,000
212	Medicare	25,661	30,000	30,000	31,000	31,000	31,000	31,000
302	Advertising	514	0	0	0	0	0	0
307	Communications	4,140	3,500	3,500	6,000	6,000	6,000	6,000
320	Dues & Memberships	1,036	0	0	0	0	0	0
327	Freight Expenses	1,394	0	0	0	0	0	0
329	Laundry Service	0	0	0	0	0	0	0
336	Maintenance & Repair - Equipment	82,279	100,000	100,000	100,000	100,000	100,000	100,000
347	Pest Control	7,095	4,500	4,500	9,000	9,000	9,000	9,000
355	Travel	7,579	6,000	6,000	5,000	5,000	5,000	5,000
361	Permits	1,280	0	0	0	0	0	0
399	Other Contracted Services	79,959	75,000	75,000	93,000	93,000	93,000	93,000
421	Food Preparation Supplies	20,597	40,000	40,000	25,000	25,000	25,000	25,000
422	Food Supplies	2,013,054	2,215,000	2,215,000	2,230,000	2,230,000	2,230,000	2,230,000
427	Ice Cream	34,982	40,000	40,000	30,000	30,000	30,000	30,000
435	Office Supplies	0	0	0	0	0	0	0
451	Uniforms	10,286	15,000	15,000	8,000	8,000	8,000	8,000
499	Other Supplies & Materials	161,805	175,000	175,000	200,000	200,000	200,000	200,000
509	Refunds	1,414	0	0	0	0	0	0
524	In-Service /Staff Development	200	2,000	2,000	0	0	0	0
	USDA - Commodities	311,082	0	0	0	0	0	0
533	Criminal Investigation of Applicants - TBI	1,000	0	0	0	0	0	0
534	Refund to Applicant for Criminal Investigation	0	0	0	0	0	0	0
599	Other Charges	9,164	12,000	12,000	7,000	7,000	7,000	7,000
710	Food Service Equipment	173,515	180,000	180,000	152,000	152,000	152,000	152,000
	TOTAL ESTIMATED EXPENDITURES AND OTH	$ 5,500,089	$ 5,746,000	$ 5,746,000	$ 5,851,000	$ 5,851,000	$ 5,851,000	$ 5,851,000

BRADLEY COUNTY

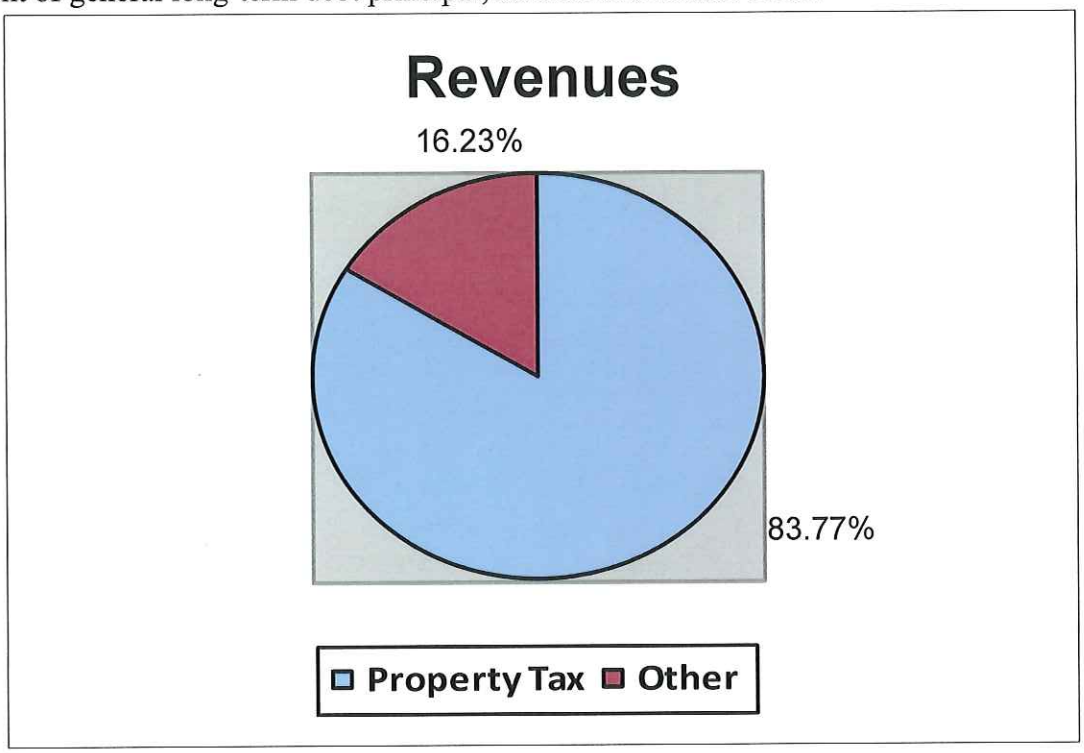
GENERAL DEBT SERVICE

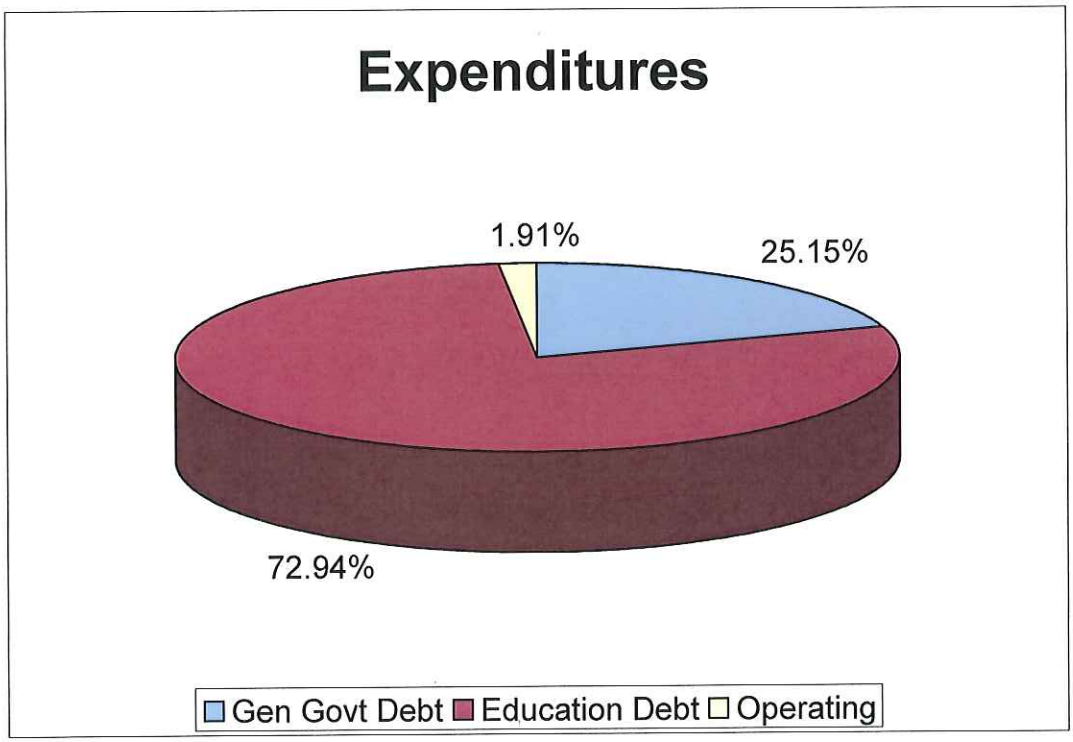
The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, debt principal, interest, and related costs of Bradley County. As of June 30, 2016, Bradley County had $60,640,000 in outstanding debt. ($47,997,542 for Schools; $10,242,458 for County General; and $2,400,000 for Fire & Rescue).

The breakdown by type is as follows: (1) Capital Outlay Notes - $0.0; (2) Building America General Obligation Bonds - $17,550,000; (3) General Obligation Bonds - $3,905,000; and (4) Local Government Public Improvement Loans - $39,185,000.

DEBT SERVICE FUND

The Debt Service Fund is used to account for the accumulation of resources for and the payment of general long-term debt principal, interest and related costs.





BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

GENERAL DEBT SERVICE - 151

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Co. Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
40100	COUNTY PROPERTY TAXES						
40110	Current Property Tax	$ 4,621,151	$ 5,181,019	$ 5,242,721	4,852,159	$ 4,852,159	$ 4,852,159
40120	Trustee's Collections - Prior Year	139,429	211,000	211,000	250,000	250,000	250,000
40130	Cir Clk/Clk & Master Collection	81,368	120,000	120,000	130,000	130,000	130,000
40140	Interest and Penalty	25,396	30,000	30,000	35,000	35,000	35,000
40161	Payments in Lieu of Taxes - T.V.A.	3,209	3,000	3,000	3,000	3,000	3,000
40162	Payments in Lieu of Taxes - Local Utilities	2,112	2,000	2,628	2,000	2,000	2,000
		0					
40163	Payments in Lieu of Taxes - Other	158,248	211,839	220,017	256,450	256,450	256,450
	Total County Property Taxes	$ 5,030,913	$ 5,758,858	$ 5,829,366	$ 5,528,609	$ 5,528,609	$ 5,528,609
40300	STATUTORY LOCAL TAXES						
40320	Bank Excise Tax	$ 24,326	$ 12,000	12,000	16,000	$ 16,000	$ 16,000
40350	Interstate Telecommunications Tax	0	0	0	0	0	0
	Total Statutory Local Taxes	$ 24,326	$ 12,000	$ 12,000	$ 16,000	$ 16,000	$ 16,000
	Total Local Taxes	$ 5,055,239	$ 5,770,858	$ 5,841,366	$ 5,544,609	$ 5,544,609	$ 5,544,609
44100	RECURRING ITEMS						
44110	Investment Income	$ 2,100	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000
44170	Miscellaneous Refund	0	0	0	0	0	0
	Total Recurring Items	$ 2,100	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

GENERAL DEBT SERVICE - 151

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Co. Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
44500	NONRECURRING ITEMS						
44570	Contributions & Gifts	$ 63,574	$ 0	$ 0	$ 0	$ 0	$ 0
	Total Nonrecurring Items	$ 63,574	$ 0	$ 0	$ 0	$ 0	$ 0
46800	STATE OF TENNESSEE						
46820	Hall Income Tax	$ 32,083	$ 25,000	25,000	25,000	$ 25,000	$ 25,000
46851	State Revenue Sharing - T.V.A.	134,490	124,000	124,000	150,000	150,000	150,000
46990	Other State Revenue	0	0	0	0	0	0
	Total State of Tennessee	$ 166,573	$ 149,000	$ 149,000	$ 175,000	$ 175,000	$ 175,000
47590	Fed Thru State	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
	Total Revenues	$ 5,287,486	$ 5,921,858	$ 5,992,366	$ 5,721,609	$ 5,721,609	$ 5,721,609
49000	OTHER SOURCES						
48100	Payments to Refunded Debt Escrow Agent	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
49400	Refunding Debt Issued	0	0	0	0	0	0
49410	Premiums on Debt Issued	0	0	0	0	0	0
47715	Tax Credit Bond Rebate	303,387	327,278	327,278	303,387	303,387	303,387
	Discounts on Debt Issued	0				0	0
49800	Transfers From Other Funds (Industrial Park)				210,000	210,000	210,000
49800	Transfers From Other Funds (Work Release)				170,000	170,000	170,000
49800	Transfers From Other Funds (Fire)	210,313	212,213	212,213	214,013	214,013	214,013
	Total Other Sources	$ 513,700	$ 539,491	$ 539,491	$ 897,400	$ 897,400	$ 897,400
	Total Revenue And Other Sources	$ 5,801,186	$ 6,461,349	$ 6,531,857	$ 6,619,009	$ 6,619,009	$ 6,619,009
	Fund Balance, Beginning Of Year	$ 11,650,561	$ 10,667,964	$ 10,667,964	$ 10,139,400	$ 10,139,400	$ 10,139,400
	TOTAL AVAILABLE FUNDS	$ 17,451,747	$ 17,129,313	$ 17,199,821	$ 16,758,409	$ 16,758,409	$ 16,758,409
	Less: Total Expenditure & Transfers	6,783,783	7,110,968	7,060,421	8,257,906	8,257,906	8,257,906
	FUND BALANCE, END OF YEAR	$ 10,667,964	$ 10,018,345	$ 10,139,400	$ 8,500,503	$ 8,500,503	$ 8,500,503
	Reserve Required (13 Mos X Principal, Interest & Fee Payment)				8,436,357	8,436,357	8,436,357

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

GENERAL DEBT SERVICE - 151

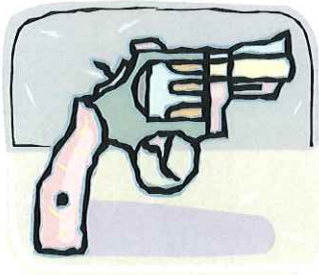
Account No.			Actual 2014-2015	Original Budget 2015-2016	Amended Budget And Estimated Totals 2015-2016	Co. Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
58400		OTHER CHARGES						
	301	Accounting Services	$ 2,500	$ 0	2,500	2,500	$ 2,500	$ 2,500
	510	Trustee's Commission	102,382	154,209	15,109	155,000	155,000	155,000
	599	Other Charges	0				0	0
		Total Other Charges	$ 104,882	$ 154,209	$ 17,609	$ 157,500	$ 157,500	$ 157,500
		GENERAL GOVERNMENT DEBT SERVICE						
82110	601	Principal on Bonds	$ 155,000	$ 160,000	105,316	165,000	$ 165,000	$ 165,000
82110	601	Principal on Bonds-Lake Forest $16,650,000 (1)	0	0	0	0	0	0
82110	601	Principal on Bonds-Workhouse $2 Million (2)	0	0	0	98,000	98,000	98,000
82110	601	Principal on Bonds-Industrial Park $3 Million (3)	0	0	0	140,000	140,000	140,000
82110	602	Principal on Notes	0				0	0
82110	612	Principal on Other Loans	744,935	776,838	831,522	826,288	826,288	826,288
82210	603	Interest On Bonds	55,312	52,213	52,213	49,013	49,013	49,013
82210	603	Interest On Bonds-Lake Forest $ 16,650,000 (1)	0	0	0	0	0	0
82210	603	Interest On Bonds-Industrial Park $3 Million (3)	0	0	0	45,000	45,000	45,000
82210	603	Interest On Bonds- Workhouse $2 Million (2)	0	0		30,000	30,000	30,000
82210	613	Interest on Other Loans	253,554	240,000	240,000	512,123	512,123	512,123
82310	699	Other Debt Service	59,843	211,320	154,892	211,320	211,320	211,320
		Total General Government Debt Service	$ 1,268,644	$ 1,440,371	$ 1,383,943	$ 2,076,744	$ 2,076,744	$ 2,076,744
		EDUCATION DEBT SERVICE						
82130	601	Principal on Bonds	$ 720,000	$ 730,000	890,000	745,000	$ 745,000	$ 745,000
82130	602	Principal on Notes	0	0	0	0	0	0
82130	612	Principal on Other Loans	2,590,065	2,763,162	2,879,885	2,873,712	2,873,712	2,873,712
82130	610	Principal on Capital Leases	57,708	0	0	0	0	0
82230	603	Interest on Bonds	994,181	979,780	1,001,075	666,375	666,375	666,375
82230	611	Interest on Capital Leases	5,866	0	0	0	0	0
82230	613	Interest on Other Loans	895,135	678,248	687,091	1,373,377	1,373,377	1,373,377
82330	606	Other Debt Issuance Charges	0			0	0	0
82330	699	Other Debt Service	147,302	365,198	200,818	365,198	365,198	365,198
		Total Education Debt Service	$ 5,410,257	$ 5,516,388	$ 5,658,869	$ 6,023,662	$ 6,023,662	$ 6,023,662
		TRANSFERS OUT						
99100	599	Other Charges	0	0	0	0	0	0
		TOTAL EXPENDITURES	$ 6,783,783	$ 7,110,968	$ 7,060,421	$ 8,257,906	$ 8,257,906	$ 8,257,906

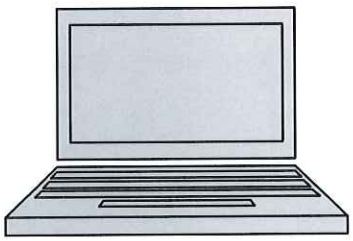
(1) LAKE FOREST BONDS--7/1/2017
(2) WORKHOUSE- TRUSTEE BONDS --9/1/2016
2 MILLION @ 2% FOR 15 YEARS
(3) INDUSTRIAL Park -trustee bonds--9/1/2016
3 million @ 2% for 15 years

BRADLEY COUNTY

GENERAL CAPITAL PROJECTS FUND

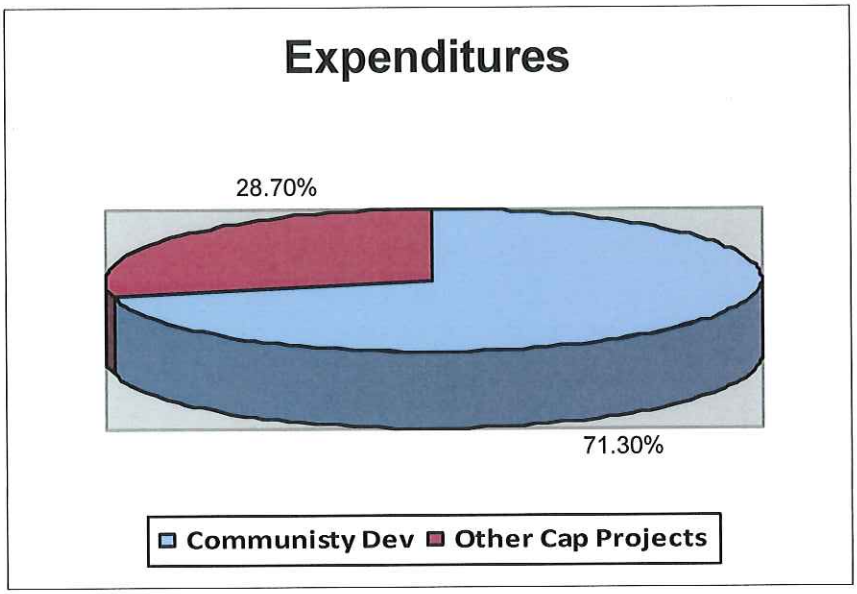
The Capital Projects Fund is used to pay for capital outlay purchases and projects for the County not included in other budgets.

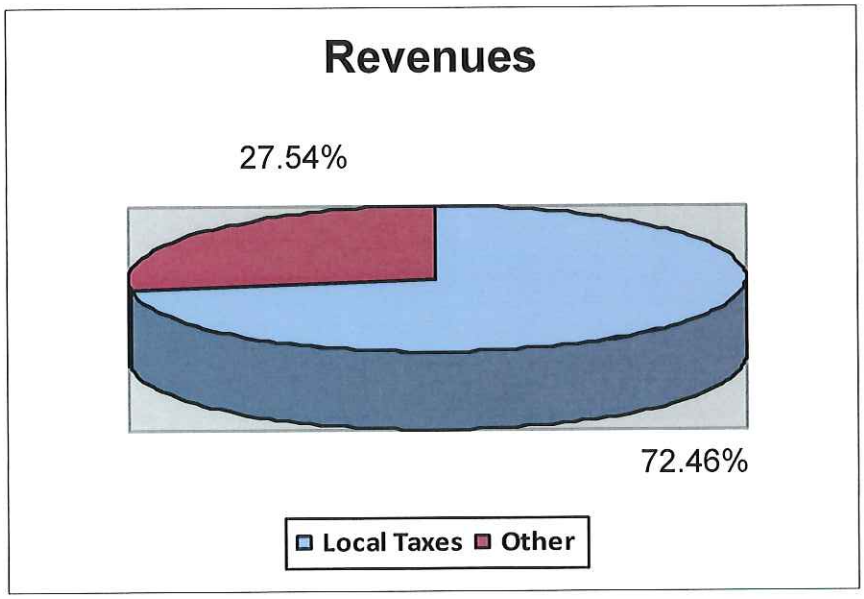




CAPITAL PROJECTS FUND

These funds are used to account for the receipt of debt and other specific revenue sources that are legally restricted to expenditures for construction and/or renovation.





BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

CAPITAL PROJECTS FUND - 171

Account No.		Actual 2011-2012	Actual 2012-2013	Actual 2013-2014	Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
40100	COUNTY PROPERTY TAXES									
40110	Current Property Tax	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
40120	Trustee's Collections - Prior Year	0	0	0	0	0	0	0	0	0
40130	Circuit/Clerk & Master Collections - Prior Years	0	0	0	0	0	0	0	0	0
40140	Interest & Penalty	0	0	0	0	0	0	0	0	0
40161	Payments in Lieu of Taxes - T.V.A.	0	0	0	0	0	0	0	0	0
40162	Payments in Lieu of Taxes - Local Utilities	0	0	0	0	0	0	0	0	0
40163	Payments in Lieu of Taxes - Other	0	0	0	0	0	0	0	0	0
40320	Bank Excise Tax	0	0	0	0	0	0	0	0	0
	Total Local Taxes	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
	Total Revenue	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
44100	RECURRING ITEMS									
44110	Investment Income	$ 121,276	$ 108,725	$ 100,679	$ 94,709	$ 80,000	$ 92,268	$ 0	$ 0	$ 0
44145	Sale of Recycled Materials	0	0	0	0	0	0	0	0	0
44540	Sale of Property	0	0	0	60,000	0	132,506	0	0	0
44570	Contributions & Gifts	0	0	0	0	0	0	0	0	0
44570	Contributions & Gifts (HCI Grant)	0	0	0	0	0	0	0	0	0
46820	Income Tax	0	0	0	0	0	0	0	0	0
46850	State Revenue Sharing - TVA	0	0	0	0	0	0	0	0	0
46980	Other State Grants (Sheriff)	0	0	0	0	0	0	0	0	0
46980	Other State Grants (Recreation)	0	56,703	0	0	0	176,976	0	0	0
	Total Recurring Items	$ 121,276	$ 165,428	$ 100,679	$ 154,709	$ 80,000	$ 401,750	$ 0	$ 0	$ 0
49800	OTHER GVERNMENT & CITIZENS GROUP									
48990	Other	0	0	0	0	0	$ 21,117	0		
49800	Transfers in	0	0	0	0	0	$ 26,763	0		
49000	OTHER SOURCES									
	Prior year Trustee Revenue Adjustments	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
49700	Insurance Recovery	0	0	0	0	0	0	0	0	0
	Voiding prior year Purchase Orders	0	0	0	0	0	0	0	0	0
	Total Other Sources	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
	Total Revenues & Other Sources	$ 121,276	$ 165,428	$ 100,679	$ 154,709	$ 80,000	$ 449,630	$ 0	$ 0	$ 0
	Fund Balance, Beginning of year	3,090,459	2,595,086	2,431,492	399,664	96,960	96,960	0	0	0
	TOTAL AVAILABLE FUNDS	$ 3,211,735	$ 2,760,514	$ 2,532,171	$ 554,373	$ 176,960	$ 546,590	$ 0	$ 0	$ 0
	Less: Expenditures	616,649	329,022	2,132,507	457,413	252,000	546,590	0	0	0
	FUND BALANCE, END OF YEAR	$ 2,595,086	$ 2,431,492	$ 399,664	$ 96,960	$ (75,041)	$ (0)	$ 0	$ 0	$ 0

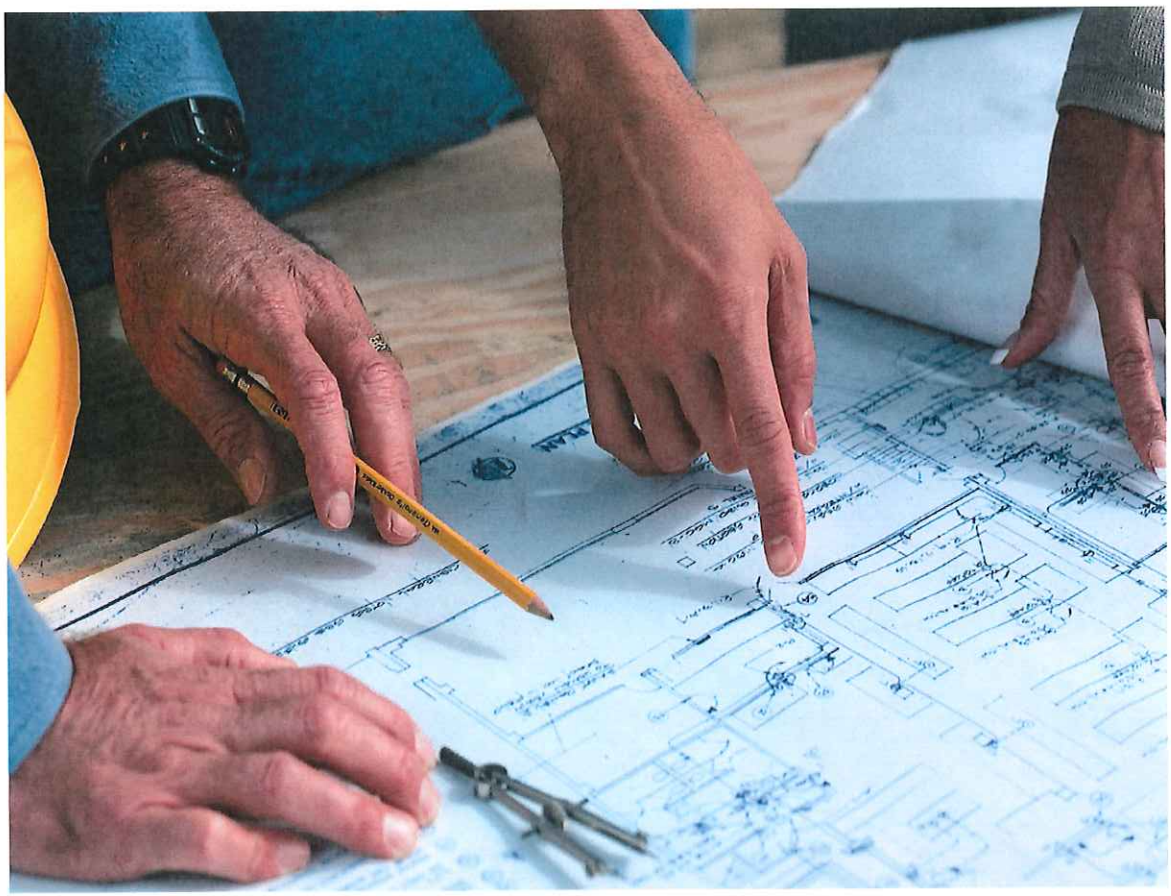
BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

CAPITAL PROJECTS FUND - 171

Account No.		Actual 2011-2012	Actual 2012-2013	Actual 2013-2014	Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Co Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
90000	**CAPITAL PROJECTS**									
91110	**General Administration Projects**									
712	Heating & Air Conditioning (Annex)	$ 16,315	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
718	Assessor - Motor Vehicle (1)	0	0	0	0	0	0	0	0	0
719	Office Equipment	0	6,300	0	0	0	0	0	0	0
91130	**Public Safety Projects**									
716	Sheriff's - Law Enforcement Equipment	94,021	2,617	0	0	0	0	0	0	0
716	Justice Center - Guns and radios	12,622	0	0	0	0	0	0	0	0
717	Sheriff's Vest (50% Grant)	23,893	0	0	0	0	0	0	0	0
716	Juvenile Center - 4 Radios & Mech. Restraints	0	0	0	0	0	0	0	0	0
718	Sheriff's - Motor Vehicles	112,397	75,920	44,160	0	0	0	0	0	0
799	Other Capital Outlay	0	3,540	0	0	150,000	150,000	0	0	0
91140	**Public Health & Welfare Projects**									
709	EMS - 6 Laptops	0	0	0	0	0	0	0	0	0
718	EMS - Ambulance Rechassis	156,364	80,000	75,000	0	0	0	0	0	0
790	EMS - Ambulance	0	1,754	0	0	0	0	0	0	0
790	EMS - 3 LP15 12 Lead Monitors	88,315	0	0	0	0	0	0	0	0
790	EMS - AED	0	0	0	0	0	0	0	0	0
790	EMS - 6 Portable Radios & Replacement Equip.	0	0	0	0	0	0	0	0	0
91150	**Social, Cultural & Recreation Projects**									
790	Parks - Lighting Project	0	0	0	0	0	0	0	0	0
790	Parks - 98 GMC Jimmy & 03 Chevy Astro Van	0	0	0	0	0	0	0	0	0
799	Parks - New Park Construction	0	0	0	0	0	0	0	0	0
799	Parks - New Park Construction (Grants)	0	0	0	0	0	0	0	0	0
799	Parks - New Park Construction (HCI Grant)	0	0	0	0	0	0	0	0	0
799	Parks - Parks Projects	104,032	200	12,335	159,728	100,000	203,595 *	0	0	0
91190	**Other Gen Government Projects (Wacker)**									
799	Wacker - Infrastructure	0	157,005	2,000,000	296,812	0	0	0	0	0
	Highway & Street Capital Projects									
91200 713	Road Dept. - Highway Construction	7,415	585	0	0	0	0	0	0	0
	Transfer to fund 189 for Recreation						178,727			
	Transfer to fund 189						12,268			
	Total Capital Projects	$ 615,374	$ 327,921	$ 2,131,495	$ 456,540	$ 250,000	$ 544,590	$ 0	$ 0	$ 0
58400	OTHER CHARGES									
510	Trustee's Commission	$ 1,275	$ 1,101	$ 1,012	$ 873	$ 2,000	$ 2,000	$ 0	$ 0	$ 0
	TOTAL EXPENDITURES	$ 616,649	$ 329,022	$ 2,132,507	$ 457,413	$ 252,000	$ 546,590	$ 0	$ 0	$ 0

COMMUNITY DEVELOPMENT FUND

The Community Development Fund is used for large-scale public services that are necessary for economic activity and to provide jobs to the community.



BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

COMMUNITY DEVELOPMENT FUND - 172

Account No.		Actual 2011-2012	Actual 2012-2013	Actual 2013-2014	Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Co Mayor's Budget Proposal 2016-2017	**Budget 2016-2017**	Projected Budget 2017-2018	
40100	COUNTY PROPERTY TAXES										
40110	Current Property Tax	$ 960,351	$ 971,844	$ 962,129	$ 1,023,864	$ 1,007,528	$ 1,019,543	$ 1,165,805	**$ 1,165,805**	$ 0	
40120	Trustee's Collections - Prior	38,314	34,485	30,034	30,894	50,000	50,000	50,000	**50,000**	50,000	
40130	Circuit/Clerk & Master Collections - Prior Years	27,392	21,881	19,361	17,721	20,000	20,000	20,000	**20,000**	20,000	
40140	Interest & Penalty	6,005	5,749	5,568	5,630	6,000	6,000	5,077	**5,077**	0	
40161	Payments in Lieu of Taxes - T.V.A.	650	768	708	711	1,000	1,000	1,000	**1,000**	0	
40162	Payments in Lieu of Taxes - Local Utilities	236	320	453	468	500	511	500	**500**	0	
40163	Payments in Lieu of Taxes - Other	11,484	19,033	19,172	35,065	43,948	43,948	62,219	**62,219**	0	GE, Coke, Whirlpool,Mars
40220	Hotel/Motel Tax (2%)							310,000	**310,000**	310,000	Amazon, Wacker, Duracell
40320	Bank Excise Tax	3,061	3,118	4,007	5,390	2,000	5,356	5,000	**5,000**	0	
44570	Contributions - Amazon TDOT Project	791,961	0	0	0	0	0		**0**	0	
44570	Contribuitions -Santek							600,000	**600,000**		
46820	Income Tax	4,813	7,269	4,003	6,239	5,500	5,500	4,000	**4,000**	0	
46851	State Revenue Sharing - TVA	29,536	29,225	28,380	29,798	40,000	40,000	40,000	**40,000**	0	
46980	Other State Grants-Amazon Fast Track	2,800,035	0	0	0	0	0		**0**	0	
48140	Contracted Services	20,609	0	0	0	0	0		**0**	0	
48990	Other	0	0	0	0	0	0		**0**	0	
	Total Revenue	$ 4,694,447	$ 1,093,692	$ 1,073,815	$ 1,155,780	$ 1,176,476	$ 1,191,858	$ 2,263,601	**$ 2,263,601**	$ 380,000	
49000	OTHER SOURCES										
49800	Transfers from Other Funds	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	**$ 0**	$ 0	
	Total Other Sources	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	**$ 0**	$ 0	
	Total Revenues & Other Sources	$ 4,694,447	$ 1,093,692	$ 1,073,815	$ 1,155,780	$ 1,176,477	$ 1,191,858	$ 2,263,601	**$ 2,263,601**	$ 380,000	
	Fund Balance, Beginning of year	1,854,065	1,636,889	1,124,094	1,055,380	1,327,473	1,327,473	1,042,133	**1,042,133**	67,586	
	TOTAL AVAILABLE FUNDS	$ 6,548,512	$ 2,730,581	$ 2,197,909	$ 2,211,160	$ 2,503,950	$ 2,519,331	$ 3,305,734	**$ 3,305,734**	$ 447,587	
	Less: Expenditures	4,911,623	1,606,487	1,142,529	883,687	1,683,680	1,477,199	3,238,148	**3,238,148**	459,149	
	FUND BALANCE, END OF YEAR	$ 1,636,889	$ 1,124,094	$ 1,055,380	$ 1,327,473	$ 820,270	$ 1,042,133	$ 67,586	**$ 67,586**	$ (11,562)	

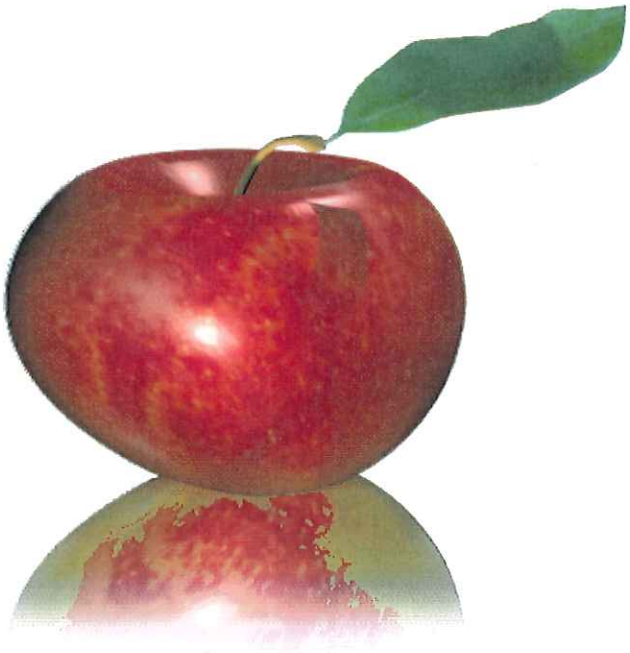
COMMUNITY DEVELOPMENT FUND - 172	Actual 2011-2012	Actual 2012-2013	Actual 2013-2014	Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Co Mayor's Budget Proposal 2016-2017	**Budget 2016-2017**	Projected Budget 2017-2018			
58000 OTHER OPERATIONS												
58120 599 Industrial Development (Whirlpool)	721,239	0	0	0	0	0	0	**0**	0			
58120 724 Industrial Development (Wacker)	43,750	0	1,000,000	597,045	0	0	0	**0**	0		$	1,640,795.00
58120 713 Industrial Development (Interchanges)	74,437	999,423	112,023	149,456	665,880	340,281 *	324,380	**324,380**	0	=	$	2,000,000.00
58120 339 Industrial Development (Strategic Plan - Grant Match)	35,788	24,212	0	0	0	0	0	**0**	0			
58120 723 Industrial Development (Benton Pike)	999,135	0	0	0	0	0	0	**0**	0			
58120 454 Industrial Development (Minnis Rd Sewer)	0	0	0	0	0	0	0	**0**	0			
58120 799 Industrial Development (Amazon)	3,015,969	551,961	0	0	0	0	0	**0**	0			
58120 791 Industrial Development (Veterans Nurs Home)	0	0	0	105,114	530,000	10,737	1,650,000	**1,650,000**	244,149	=	$	2,010,000.00
58120 790 Industrial Development (New Ind. Park)	0	0	0	0	444,624	1,073,605	1,010,000	**1,010,000**	0	=	$	2,083,605.00 Approx (2 Mill + Int.)
58190 599 Economic Development (Greenway)	0	9,400	9,400	9,400	0	9,400	0	**0**	0			
99100 599 Transfer to Debt Service (Industrial Park Improvement)							210,000	**210,000**	210,000			
Total Capital Projects	$ 4,890,318	$ 1,584,996	$ 1,121,423	$ 861,015	$ 1,640,504	$ 1,434,023	$ 3,194,380	**$ 3,194,380**	$ 454,149			
58400 OTHER CHARGES												
510 Trustee's Commission	$ 21,305	$ 21,491	$ 21,106	$ 22,672	$ 43,176	$ 43,176	$ 43,768	**$ 43,768**	$ 5,000			
TOTAL EXPENDITURES	$ 4,911,623	$ 1,606,487	$ 1,142,529	$ 883,687	$ 1,683,680	$ 1,477,199	$ 3,238,148	**$ 3,238,148**	$ 459,149			

* If not spent carries to next year

BRADLEY COUNTY

EDUCATIONAL CAPITAL PROJECTS FUND

The Educational Capital Projects Fund is used to pay for major capital projects for Education.



NOTES

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

EDUCATION CAPITAL PROJECTS FUND - 179

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Projection 2016-2017	Co Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017	
40100	COUNTY PROPERTY TAXES								
40110	Current Property Tax	$ 33,083	$ 31,001	$ 31,379	$	$ 0	$ 0	$ 0	
40120	Trustee's Collections - Prior Year	1,294	1,000	1,000		0	0	0	
40130	Cir Clk/Clk & Master Collections - Pr Year	572	900	900		0	0	0	
40140	Interest & Penalty	186	200	200		0	0	0	
40161	Payments in Lieu of Taxes - T.V.A.	21	25	25		0	0	0	
40162	Payments in Lieu of Taxes - Local Utilities	15	11	16		0	0	0	
40163	Payments in Lieu of Taxes - Other	1,142	1,393	1,123		0	0	0	GE, Coke, Whirlpool,M Amazon, Wacker, Dura
			0						
40320	Bank Excise Tax	176	111	165		0	0	0	
46820	Income Tax	192	187	187		0	0	0	
46851	State Revenue Sharing - T.V.A.	970	930	930		0	0	0	
	Total Local Taxes	$ 37,651	$ 35,758	$ 35,925	$ 0	$ 0	$ 0	$ 0	
	Total Revenue	$ 37,651	$ 35,758	$ 35,925	$ 0	$ 0	$ 0	$ 0	
49000	OTHER SOURCES								
49800	Transfers from Other Funds	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	
	Total Other Sources	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	
	Total Revenues & Other Sources	$ 37,651	$ 35,758	$ 35,925	$ 0	$ 0	$ 0	$ 0	
	Fund Balance, Beginning of year	179,205	204,410	204,410	0	0	0	0	
	TOTAL AVAILABLE FUNDS	$ 216,856	$ 240,168	$ 240,335	$ 0	$ 0	$ 0	$ 0	
	Less: Expenditures	12,446	13,000	240,335		0	0	0	
	FUND BALANCE, END OF YEAR	$ 204,410	$ 227,168	$ 0	$ 0	$ 0	$ 0	$ 0	

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

EDUCATION CAPITAL PROJECTS FUND - 179

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Projection 2016-2017	Co Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
90000	CAPITAL PROJECTS							
91300 311	Education Capital Projects - City of Cleveland	11,731	12,000	0	0	0	0	0
91300	BCHS/WVHS-10/7/2015			160,000				
	TRANSFER TO FUND 189---(1)			79,535				
	Total Capital Projects	$ 11,731	$ 12,000	$ 239,535	$ 0	$ 0	$ 0	$ 0
58400	OTHER CHARGES							
510	Trustee's Commission	$ 715	$ 1,000	$ 800	$	$ 0	$ 0	$ 0
	TOTAL EXPENDITURES	$ 12,446	$ 13,000	$ 240,335	$ 0	$ 0	$ 0	$ 0

1. TRANSFER TO FUND 189 ---To Mirror Court Case of City of Athens vs McMinn County (May 2015)

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

OTHER CAPITAL PROJECTS- 189

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
40100	COUNTY PROPERTY TAXES						
40110	Current Property Tax	$ 0	$ 0	$ 0	$ 832,143	$ 832,143	$ 832,143
40120	Trustee's Collections - Prior Year	0	0	0	35,000	35,000	35,000
40130	Circuit/Clerk & Master Collections - Prior Years	0	0	0	15,900	15,900	15,900
40140	Interest & Penalty	0	0	0	3,200	3,200	3,200
40161	Payments in Lieu of Taxes - T.V.A.	0	0	0	1,000	1,000	1,000
40162	Payments in Lieu of Taxes - Local Utilities	0	0	0	28,011	28,011	28,011
40163	Payments in Lieu of Taxes - Other	0	0	0	32,682	32,682	32,682
40320	Bank Excise Tax	0	0	0	1,111	1,111	1,111
	Total Local Taxes	$ 0	$ 0	$ 0	$ 949,047	$ 949,047	$ 949,047
	Total Revenue	$ 0	$ 0	$ 0	$ 949,047	$ 949,047	$ 949,047
44100	RECURRING ITEMS						
44110	Investment Income	$ 0	$ 0	$ 0	$ 100,187	$ 100,187	$ 100,187
44145	Sale of Recycled Materials	0	0	0	0	0	0
44540	Sale of Property	0	0	0	0	0	0
44570	Contributions & Gifts (Bank of Cleveland)	0	0	0	40,000	40,000	40,000
46820	Income Tax	0	0	0	0	0	0
46851	State Revenue Sharing - TVA	0	0	0	1,110	1,110	1,110
	Total Recurring Items	$ 0	$ 0	$ 0	$ 141,297	$ 141,297	$ 141,297
49000	OTHER SOURCES						
	Prior year Trustee Revenue Adjustments	$	$	$	$ 0	$ 0	$ 0
49700	Insurance Recovery				0	0	0
49800	Transfer from 171 Fund				12,268	12,268	12,268
49800	Transfers from 171 Fund For Recreastion				178,707 *	178,707	178,707
	Total Other Sources	$ 0	$ 0	$ 0	$ 190,975	$ 190,975	$ 190,975
	Total Revenues & Other Sources	$ 0	$	$ 0	$ 1,281,319	$ 1,281,319	$ 1,281,319
	Fund Balance, Beginning of year***		0	0	79,535	79,535	79,535
	***16-17 Transfer from 179 funds						
	TOTAL AVAILABLE FUNDS	$ 0	$ 0	$ 0	$ 1,360,854	$ 1,360,854	$ 1,360,854
	Less: Expenditures	0	0	0	1,303,707	1,303,707	1,303,707
	FUND BALANCE, END OF YEAR	$ 0	$ 0	$ 0	$ 57,147	$ 57,147	$ 57,147

4 yrs. X 40,000 = 160,000
(200,000 Donation) County
Fronted $160,000.00

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

OTHER CAPITAL PROJECTS- 189			Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Co Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
Account No.								
90000	**CAPITAL PROJECTS**							
91110	**General Administration Projects**							
712	Heating & Air Conditioning (Annex)	$	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
718	Assessor - Motor Vehicle (1)		0	0	0	0	0	0
719	Office Equipment		0	0	0	0	0	0
91130	**Public Safety Projects**							
716	Sheriff's - Law Enforcement Equipment		0	0	0	0	0	0
716	Justice Center - Guns and radios		0	0	0	0	0	0
717	Sheriff's Vest (50% Grant)		0	0	0	0	0	0
716	Juvenile Center - 4 Radios & Mech. Restraints		0	0	0	0	0	0
718	Sheriff's - Motor Vehicles		0	0	0	0	0	0
799	Other Capital Outlay--Workhouse		0	0	0	0	0	0
799	Other Capital Outlay		0	0	0	0	0	0
91140	**Public Health & Welfare Projects**							
709	EMS - 6 Laptops		0	0	0	0	0	0
718	EMS - Ambulance Rechassis		0	0	0	0	0	0
790	EMS - Ambulance		0	0	0	0	0	0
790	EMS - 3 LP15 12 Lead Monitors		0	0	0	0	0	0
790	EMS - AED		0	0	0	0	0	0
790	EMS - 6 Portable Radios & Replacement Equip.		0	0	0	0	0	0
91150	**Social, Cultural & Recreation Projects**							
790	Parks - Lighting Project		0	0	0	0	0	0
790	Parks - 98 GMC Jimmy & 03 Chevy Astro Van		0	0	0	0	0	0
799	Parks - New Park Construction		0	0	0	0	0	0
799	Parks - New Park Construction (Grants)		0	0	0	178,707 *	178,707	178,707
91190	**Other Gen Government Projects (Wacker)**							
799	Wacker - Infrastructure		0	0	0	0	0	0
	Highway & Street Capital Projects							
91200 713	Road Dept. - Highway Construction		0	0	0	0	0	0
	Capital Projects							
91300 311	Education Capital Projects		0	0	0	0	0	0
	Schools-Lake					1,100,000	1,100,000	1,100,000
	Total Capital Projects	$	$ 0	$ 0	$ 0	$ 1,278,707	$ 1,278,707	$ 1,278,707
58400	OTHER CHARGES							
510	Trustee's Commission	$	$ 0	$ 0	$ 0	$ 25,000	$ 25,000	$ 25,000
	TOTAL EXPENDITURES	$	$ 0	$ 0	$ 0	$ 1,303,707	$ 1,303,707	$ 1,303,707
						0	0	0

ThIS IS A NEW FUND CREATED FOR FUTURE SCHOOL PROJECTS
REVENUE TRANSFERRED FROM

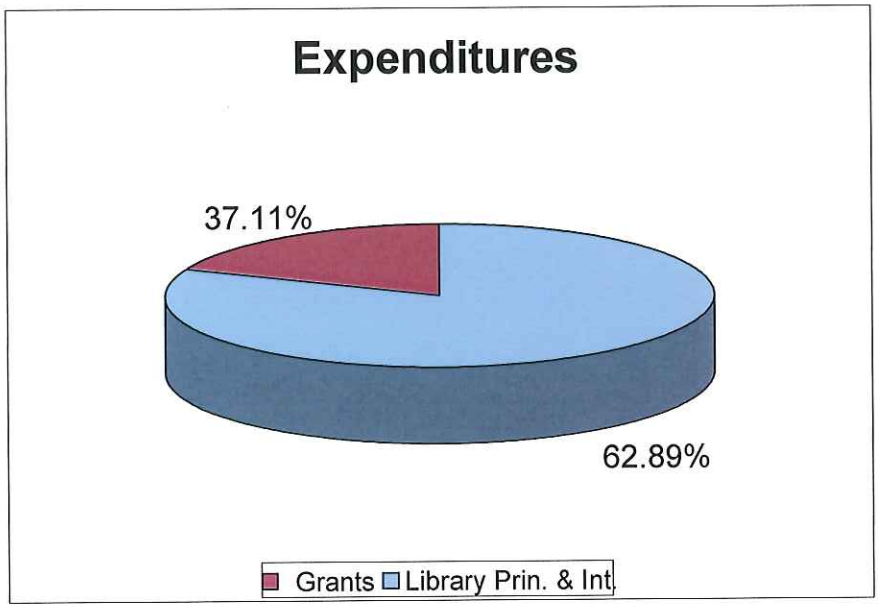
Education Cap. Project Fund- 179------$79,535 and .0016 ¢ Tax
Also .0032 ¢ Tax from Road Fund 131
And .0129 ¢ Tax From Schools Fund 141

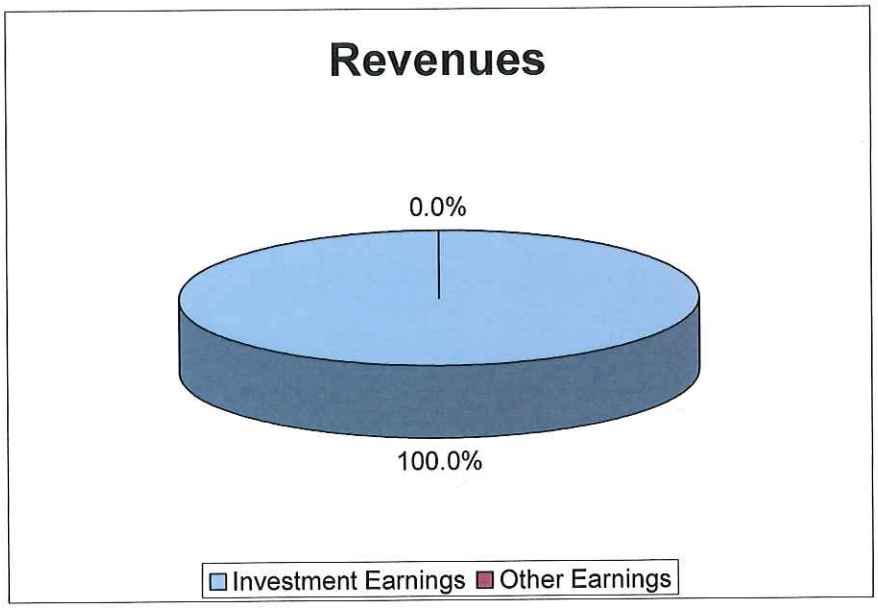
HEALTH, WELLNESS & QUALITY OF LIFE FUND

NOTES

HEALTH, WELLNESS & QUALITY OF LIFE FUND

This endowment fund accounts for proceeds from the sale of the Bradley County Memorial Hospital. The county received $15,000,000 from the sale of the hospital and invested these proceeds. The county can spend 85 percent of investment income for the Health, Wellness, and Quality of Life for its citizens. The other 15 percent of investment income as well as the original principal ($15,000.000) cannot be spent. The County Commission's Healthy Community Initiative Committee has the responsibility to recommend the recipients of any of the funding.





BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2017

HEALTH, WELLNESS & QUALITY OF LIFE - 192
CAPITAL PROJECTS FUND - ENDOWMENT

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 2016-2017	Co Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017	
44100	RECURRING ITEMS								
44110	Investment Income	$ 94,211	$ 160,000	$ 160,000	$ 153,000	$ 153,000	$ 153,000	$ 153,000	Per Trustees
44170	Miscellaneous Refunds (Reciprocal Funds)	57,531	0	0	0	0	0	0	
44180	Expenditure Credits	0	0	0	0	0	0	0	
44990	Other Local Revenues	0	0	0	0	0	0	0	
	Total Recurring Items	$ 151,742	$ 160,000	$ 160,000	$ 153,000	$ 153,000	$ 153,000	$ 153,000	
	Total Revenue	$ 151,742	$ 160,000	$ 160,000	$ 153,000	$ 153,000	$ 153,000	$ 153,000	
48990	NON REVENUE - OTHER SOURCES								
	Proceeds from Morgan Keegan Account	$ 0	$ 0	$ 0	$ 0	$ 0	0	0	
	Total Other Sources	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	
	Total Revenue	$ 151,742	$ 160,000	$ 160,000	$ 153,000	$ 153,000	$ 153,000	$ 153,000	
	Fund Balance, Beginning of Year	16,618,468	16,623,619	16,623,619	16,581,419	16,581,419	16,581,419	16,581,419	
	TOTAL AVAILABLE FUNDS	$ 16,770,210	$ 16,783,619	$ 16,783,619	$ 16,734,419	$ 16,734,419	$ 16,734,419	$ 16,734,419	
	Less: Total Expenditures & Transfers	146,591	202,200	202,200	188,998	159,007	159,007	$ 159,007	
	FUND BALANCE, END OF YEAR*	$ 16,623,619	$ 16,581,419	$ 16,581,419	$ 16,545,421	$ 16,575,412	$ 16,575,412	$ 16,575,412	
	* Portion of Fund Balance Restricted Under Endowment	$ 15,927,387	$ 15,970,000	$ 15,970,000	$ 15,970,000	$ 0	$ 0	$ 0	

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2017

HEALTH, WELLNESS & QUALITY OF LIFE - 192

Account No.		Actual 2014-2015	Original Budget 2015-2016	Estimated Totals 2015-2016	Budget Request 2016-2017	Co Mayor's Budget Proposal 2016-2017	Finance Proposed Budget 2016-2017	Budget 2016-2017
55900	OTHER PUBLIC HEALTH & WELFARE							
309	Contributions - Grants 2013	$ 31,600	$ 49,952	$ 49,952	$ 37,500	$ 29,007	$ 29,007	$ 29,007
310	Contributions - Grants 2011	0	0	0	0	0	0	0
316	Contributions - Grants 2009	0	15,000	15,000	15,000	0	0	0
399	Contributions - Grants 2010	0	0	0	0	0	0	0
499	Contributions - Grants 2012	0	4,750	4,750	0	0	0	0
505	Judgments (To United Way)	28,765	0	0	0	0	0	0
599	Contributions - Grants 22008 (Water)	0	39,498	39,498	39,498	30,000 *	30,000	30,000
602	Contributions - Library Debt	86,226	93,000	93,000	97,000	100,000	100,000	100,000
	Total Other Expenses	$ 146,591	$ 202,200	$ 202,200	$ 188,998	$ 159,007	$ 159,007	$ 159,007
	TOTAL EXPENDITURES AND TRANSFERS	$ 146,591	$ 202,200	$ 202,200	$ 188,998	$ 159,007	$ 159,007	$ 159,007

* Transferring the balance left in both water line grants (2008- $4,441.29 and 2009-$15,000) to 599 plus adding the addittional dollars approved by Finance to bring balance to $30,000.00

Glossary of Terms And Abbreviations

Accrual Accounting: The basis of accounting in which revenues and expenditures are recorded at the time they are earned or incurred as opposed to the cash basis of accounting where the transfer of funds causes the recording of the transaction. For example, in accrual accounting, revenue which was earned between May 1 and June 30, but for which payment was not received until July 25, is recorded as revenue of June rather than July.

Ad Valorem Tax: A tax levied on goods or properties at a percentage of their value.

Adopted Budget: The budget approved by the County Commission and enacted by budget appropriation ordinance on or before June 30 of each year.

Appraised Value: The estimate of fair market value assigned to property by an appraiser or county Tax Assessor. For tax assessment purposes, the value is stated as of the last reappraisal date. See also assessed value.

Appropriation: An authorization made by the County Commission which permits the County staff to incur obligations and to make expenditures of governmental funds and resources. Appropriations are usually for a fixed dollar amount for a particular budget year.

Assessed Value: A value that is established for real or personal property for use as a basis for levying property taxes.

Basis for Budgeting: The County's budgetary basis of accounting is consistent with generally accepted accounting principles (GAAP), except where encumbrances are treated as budgeted expenditures.

Budget: A financial plan for a specified period of time (fiscal year) that balances projected revenues and fund balance appropriations to estimated service expenditures and operating transfer obligations.

Budget Appropriation Resolution: The official enactment by the County Commission establishing the legal authority for County administrative staff to obligate and expend funds.

Budget Calendar: The schedule of the dates involved in the preparation, review and passage of the annual budget.

Budget Document: The official written statement prepared by the County's staff which presents the proposed budget to the County Commission.

Budget Message: The opening section of the budget which provides the County Commission and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and comments of the County Mayor. This message is the same as the Transmittal Letter.

CAFR: Comprehensive Annual Financial Report.

Capital Improvements Budget: Appropriation of funds for a capital improvement project. A capital improvement project is a permanent addition to the County's assets and includes design, construction and purchase of land, buildings and facilities.

Capital Improvements Program: (CIP) The County's plan for capital expenditures to provide long-lasting physical improvements to be incurred over the next six years. The plan is reviewed and updated annually.

Capital Outlay: The purchase of equipment and machinery of significant value (more than $5000) and having a useful life of several years, also referred to as fixed assets. Capital improvements such as acquisition of land and related construction and engineering fees are included in the Capital Improvements budget.

Capital Projects: Projects identified specifically for the purpose of showing the cost of a particular project. Capital projects are usually large public work projects such as roads, bridges, and buildings.

Contingency: A budgeted amount set aside for emergencies and unforeseen expenditures not otherwise budgeted.

Contractual Services: Services rendered to County activities by private firms and individuals outside County government. Examples include utilities and building and equipment maintenance.

Cost Center: An operating unit within a County department with an organizational budget.

Debt Service: Repayment of County's outstanding debt including principal, interest, and bond reserve requirements.

Department: Closely associated County activities under the day to day oversight by a department head.

Designated Fund Balance: A portion of a fund's balance that is set aside for a specific purpose and, although not legally restricted, is not available for general appropriation as long as the designation is valid.

Direct Debt: The sum total of bonded debt issued by the County.

Disbursement: The payment of County funds for obligations incurred.

Diversify: To expand by increasing the varieties of revenues generated.

EMA: Emergency Management Agency

EMS: Emergency Medical Services

EMT: Emergency Medical Technician

Encumbrance: An administrative control under which commitments for the expenditures of money are recorded; thus the money is not available for new expenditure commitments. The use of encumbrances prevents overspending and permits officials to be certain how much money is available for new commitments.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year.

Expenditure: The cost of goods and services received regardless of when the payment is actually made.

FASB: Financial Accounting Standards Board. The official policy and procedural organization designated by the American Institute of Certified Public Accountants (AICPA) to establish accounting principles for both profit and nonprofit entities in the United States.

Fiscal Year: A time frame designating the beginning and ending period for recording financial transactions. Bradley County uses a fiscal year beginning July 1 through June 30.

Fund: A fiscal entity with a self-balancing set of accounts used to account for activities with common objectives. Commonly used government fund groups are: general fund, special revenue funds, debt service fund, capital projects fund, enterprise fund, internal service funds, special assessment funds and trust and agency funds.

Fund Balance: The accumulated amount of excess revenues over expenditures in a particular fund at any point in time. A negative fund balance is the accumulated amount of excess expenditures over revenues.

GASB: Governmental Accounting Standards Board. The official procedural organization designated by the American Institute of Certified Public Accountants (AICPA) to establish accounting principles for state and local governments.

General Fund: The County's primary operating fund accounting for most all of the financial resources and obligations. The general fund revenues include property taxes, business taxes, sales taxes, licenses and permits, service charges and other types of revenue. The fund provides the resources for most of the basic operating services such as police protection, finance, data processing, and general administration.

General Governmental Bonds: Bonds for whose payment the full faith and credit of the issuing body are pledged. Most commonly, general obligation bonds are considered to be those payable from taxes and other general revenues. A GOB is typically used for long-term financing of capital projects and represents a written promise to pay the bond purchaser a

specified sum of money at a specified future date along with a periodic interest paid at a specified interest percentage.

GFOA: Governmental Finance Officers Association. A nationally recognized association of world wide professional government finance officers.

Goal: The underlying reason(s) for the provision of essential County services.

Grant: A contribution by the State or Federal Government or other entity supporting a particular project.

Infrastructure: Assets for general use of the public. Examples: Roads, sidewalks, buildings, traffic signals.

Interfund Transfers: Amounts transferred from one fund to another.

Intergovernmental Revenue: Revenue received from another government for general purposes or a special purpose.

Line Item Budget: A budget summarizing the detail categories of expenditures for goods and services the County intends to purchase during the fiscal year.

Long Term Capital Plan: Capital spending plan that encompasses the next six years of capital spending.

Moody's Investors Service: A recognized bond rating agency.

Object Code: A detailed line item expenditure category, such as clerical salaries (162), office supplies (435), or building improvements (707).

Objective: A measurable statement of the actual results which a County activity expects to achieve in support of a stated goal.

Operating Budget: The expenditure plan for continuing everyday service programs and activities. In most instances, operating expenditures are made in a single fiscal year. These expenditures include personal services, contractual services, minor capital outlay, and debt service requirements.

Performance Measures: Specific quantitative and qualitative measures of work performed as an objective of the department.

Personnel Services: All costs related to compensating employees of Bradley County, including salaries and employee benefit costs such as County contributions for retirement, social security and health insurance.

Purchase Order: A legal document that authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them, which upon acceptance by a vendor, becomes a contract. Its main function is to expedite and control buying by the County.

Recommended Budget: The budget proposed by the Bradley County Finance Committee to the County Commission for adoption.

Reserved Fund Balance: The portion of a fund's balance that is legally restricted for a specific purpose and is not available for general appropriation.

Revenue: A term used to represent actual or expected income to a specific fund. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

Risk Management: An organized attempt to protect a government's assets against accidental loss in the most economical method.

Short-term Capital: Capital spending completed within one year for items with a life expectancy of less than five years.

Standard & Poor's: A recognized bond rating agency.

Surplus Revenues: The net funds collected above the approved budget for the General Fund aggregate are directed to the debt service fund in order to help meet the County's future debt obligations.

Tax Levy: The total amount of tax that optimally should be collected based on tax rates and assessed values of real, personal, and public utility properties.

Tax Rate: The amount of taxes charged per $100.00 of assessed value of taxable property. This rate is set each year by the County Commission at the time the annual budgets are adopted.

Transmittal Letter: A general discussion of the budget presented to the County Commission by the County Mayor as part of the budget document. The transmittal letter explains principle budget issues against the background of financial experience in recent years and presents recommendations made of the County Mayor. This letter is also referred to as the budget message.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. I t is essentially the amount of money still available for future purchases.

Undesignated Fund Balance: The portion of a fund's balance that is not restricted for a specified purpose and is available for general appropriation.

Bradley County, Tennessee
Direct and Overlapping Governments
Last Ten Fiscal Years

Fiscal Year Ending June 30	Tax Year	Bradley Co Gen Fund	Bradley Co Public Library	Bradley Co Pike Road	Bradley Co County Schools	Cleveland City Schools	Bradley Co Debt Service	Bradley Co Capital Projects	Bradley Co Edu Cap Projects	Bradley Co Community Development	Bradley Co Other Cap Projects	Total Bradley County Direct Rate	Bradley Co Fire O/S Fringe	Bradley Co Fire I/S Fringe	City of Cleveland	City of Charleston
2007	2006	0.5147	0.0312	0.1427	0.6495	0.3014	0.2760	0.1000	0.0019	-		2.02	0.39	0.46	1.65	0.48
2008	2007	0.5147	0.0312	0.1427	0.6503	0.3006	0.2786	0.1000	0.0019	-		2.02	0.39	0.46	1.65	0.48
2009	2008	0.4570	0.0277	0.1263	0.5740	0.2695	0.2355	-	0.0017	0.1003		1.79	0.34	0.41	1.49	0.42
2010	2009	0.4570	0.0277	0.1263	0.5740	0.2695	0.2355	-	0.0017	0.1003		1.79	0.34	0.41	1.49	0.42
2011	2010	0.4570	0.0277	0.1263	0.5740	0.2695	0.2355	-	0.0017	0.1003		1.79	0.34	0.41	1.49	0.42
2012	2011	0.4570	0.0277	0.1263	0.5740	0.2695	0.2355	-	0.0017	0.1003		1.79	0.34	0.41	1.49	0.42
2013	2012	0.5269	0.0282	0.1287	0.5734	0.2859	0.2297	-	0.0017	0.0509		1.83	0.34	0.42	1.77	0.44
2014	2013	0.5404	0.0289	0.1320	0.5878	0.2935	0.2356	-	0.0017	0.0522		1.87	0.34	0.42	1.77	0.44
2015	2014	0.5349	0.0277	0.1276	0.5624	0.2985	0.2674	-	0.0016	0.0520		1.87	0.34	0.42	1.77	0.44
2016	2015	0.5339	0.0250	0.1244	0.5539	0.2941	0.2414	-	-	0.0580	0.0414	1.87	0.42	0.44	1.77	0.44

Source: Bradley County Assessor of Property

Bradley County, Tennessee
Principal Employers
Current Year and Ten Years Ago

Employer	2016 Employees	2016 Rank	2016 % of Total County	2005 Employees	2005 Rank	2005 % of Total County
Whirlpool Corporation (Maytag)	1,417	1	2.80%	2,750	1	5.51%
Bradley County Schools	1,200	2	2.37%	-		0.00%
Tennova Healthcare-Cleveland	1,157	3	2.29%	-		0.00%
Amazon	1,143	4	2.26%	1,200	2	2.40%
Peyton's Southeastern	950	5	1.88%	-		0.00%
Lee University	815	6	1.61%	475	9	0.95%
Jackson Furniture	800	7	1.58%	-		0.00%
Cleveland City Schools	664	8	1.31%	-		0.00%
Walmart (Two Stores)	640	9	1.26%	-		0.00%
Bradley County Governbment	620	10	1.23%	-		0.00%
Total	9,406		18.59%	4,425		8.87%

Total Employment - Average Annual 2016 50,600
Total Employment - Average Annual 2005 49,899

Sources: Chamber of Commerce
Tennessee Department of Labor

Bradley County, Tennessee
Principal Taxpayers
For the Fiscal Year Ended June 30, 2017

Taxpayer	Type of Business	2016 Rank	2016 Tax Liability	Percentage of Total Taxes Levied	2005 Rank	2005 Assessed Valuation	2005 Tax Liability	Percentage of Total Taxes Levied
Wacker	Solar Products	1	$ 2,456,978	6.66%	0	-	-	0.00%
Community Health Systems	Hospitals	2	636,125	1.72%		-	-	0.00%
Mars, Inc.	Candies, Cookies	3	545,020	1.48%	3	$ 19,213,969	$ 388,122	1.32%
Olin Mathieson	Chemical Company	4	526,738	1.43%	4	17,344,528	350,359	1.19%
Bayer Healthcare	Health Products	5	477,198	1.29%	8	11,182,754	225,892	0.77%
Life Care Centers	Nursing Homes	6	472,228	1.28%		-	-	0.00%
Duracell/Gillette	Battery Manufacturer	7	397,400	1.08%	2	22,592,896	456,377	1.55%
Whirlpool	Appliance Manufacturer	8	391,827	1.06%	1	31,543,456	637,178	2.16%
Arch Chemicals	Chemical Company	9	317,467	0.86%	7	14,017,640	283,156	0.96%
Volunteer Energy Coop	Utility	10	330,122	0.89%	9	10,918,942	209,651	0.71%
				11.09%				8.64%

Source: Bradley County Property Assessor

Bradley County, Tennessee
Demographic Statistics
Last Ten Fiscal Years

Fiscal Year Ending June 30	(1) Population	Personal Income	(1) Per Capita Income	(1) Median Age	(1) Education Level in Years of Formal Schooling	(2) County School Enrollment	(3) Average Unemployment Rate
2007	87,965	2,132,535,495	24,243	35.5	14.4	11,840	6.9
2008	87,965	2,132,535,495	24,243	35.5	14.4	12,087	8.7
2009	87,965	2,132,535,495	24,243	35.5	14.4	12,190	9.9
2010	87,965	2,132,535,495	24,243	35.5	14.4	12,190	9.0
2011	98,963	2,082,775,298	21,046	38.2	15.9	12,207	9.0
2012	101,000	2,165,844,000	21,444	37.7	16.4	12,100	8.8
2013	101,146	2,746,923,068	27,158	38.7	16.8	10,082	7.8
2014	101,848	2,172,112,296	21,327	38.3	16.8	10,031	7.0
2015	102,975	2,229,305,775	21,649	38.3	15.9	10,490	5.1
2016	104,091	2,320,604,754	22,294	39	15.9	10,490	4.7

(1) U.S. Census Bureau.
(2) Weighted Full-time Equivalent Average Daily Attendance - Bradley County Schools.
(3) Tennessee Department of Labor and Workforce Development.

Bradley County, Tennessee
Computation of Legal Debt Margin
June 30, 2016

Not Applicable to Bradley County, Tennessee

Note: Section 9-21-103 of the laws of the State of Tennessee provides that bonds or notes may be issued without regard to any limit on indebtedness for Tennessee counties.