



Bradley County

2019-2020 Budget



THE BRADLEY COUNTY TENNESSEE STATE VETERANS HOME



“Tennessee at its Best”

Winston Churchill is often quoted as having said (supposedly paraphrasing Orwell) “We sleep soundly in our beds because rough men stand ready in the night to visit violence on those who would do us harm.”

On August 21, 2019 Bradley County, after 17 long years, was able to hold the Groundbreaking Ceremony for the Bradley County Tennessee State Veterans Home that will give us ALL the opportunity to hopefully honor the men and women who have placed their own lives “in harm’s way” to protect our citizens, our way of life, and each of us, against those who have sought to do us harm.

While it is impossible to repay a debt of this magnitude, the construction of this Veterans Home will be a major step in the process. To each and every person who has worked, donated and given of their time, efforts and resources to make this a reality I say THANK YOU. To each man and woman who will be a resident here in the future I say WELCOME HOME.

To each person who works alongside me in completing yet another budget document to provide the best benefit, to the most people, at the least cost to the taxpayers I say CONGRATULATIONS for another job well done!

D. Gary Davis
Bradley County Mayor



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Bradley County Government
Tennessee**

For the Fiscal Year Beginning

July 1, 2018

Christopher P. Morrill

Executive Director

MISSION STATEMENT

BRADLEY COUNTY, TENNESSEE

Bradley County is committed to providing a safe, clean, and progressive community for its citizens through the development and implementation of effective programs which are managed with the highest degree of efficiency. Our focus is to maximize the quantity and quality of services and programs while minimizing the financial contribution of taxpayers.

Bradley County
List of Elected and Appointed Officials
July 1, 2019

County Commission

District 1	Dennis Epperson	District 4	Charlotte Peak
District 1	Mike Hughes	District 5	Bobby Goins
District 2	Thom Crye	District 5	Jeff Yarber
District 2	Louie Alford	District 6	Tim Mason
District 3	Johnny Mull	District 6	Erica Davis
District 3	Milan Blake	District 7	Bill Winters
District 4	Howard Thompson	District 7	Kevin Raper

Elected Officials

County Mayor	D. Gary Davis
Highway Superintendent	Sandra Knight-Collins
Trustee	Mike Smith
Assessor of Property	Stanley Thompson
County Clerk	Donna Alley Simpson
Circuit & General Sessions Courts Clerk	Gayla Miller
Register	Dina Swafford
Sheriff	Steve Lawson
Sessions Judge-Division 1	Daniel Swafford
Sessions Judge-Division 2	Sheridan Randolph

Appointed Officials

Agricultural Extension	Justin Thomas
Ambulance Service	Shawn Fairbanks
Clerk & Master	Holly Thompson
County Attorney	Crystal Freiberg
Director of Schools	Dr. Linda Cash
Emergency Management	Troy Spence
Planning/Stormwater	Bently Thomas
Finance Director	Rena' Samples
Fire & Rescue Chief	Shawn Fairbanks
GIS	Wayne Owenby
Health Department	Brittany Hopkins
Juvenile Services	Vickie Towne
Parks & Recreation	Andy Lockhart
Probation Services/Courts Community Service	Rich Kienlen
Veteran Affairs	Brian Heusterberg

Board of Education

1st District- Nancy Casson	5 th District- Rodney Dillard
2 nd District- Vicki Osment Beaty	6 th District- Amanda Lee
3 rd District- Ted Bryson	7 th District- Jerry Frazier
4 th District- Troy Weathers	

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Fiscal Year 2019/2020

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INTRODUCTION

Bradley County, incorporated in 1836, is located in the southeast portion of the State of Tennessee approximately 26 miles northeast of Chattanooga and 89 miles south of Knoxville and has a population as of 2018 of approximately 106,727. The County lies in a valley between the Cumberland and Great Smoky Mountains and has an approximate land area of 216,230 acres or 338 square miles. Bradley County is bordered to the west by Hamilton County and to the east by Polk County. Meigs and McMinn Counties make up the County's northern border. To the south, the County is bordered by the state of Georgia. The City of Cleveland serves as the County Seat and as the County's largest city with a population of 44,974, according to 2018 estimates.

Bradley County is a Three-Star Community and is a proven leader in preserving existing employment, creating new employment opportunities, improving family income and creating a strong leadership base for economic development. Bradley County is known for its productive agriculture and for its stable diversified industry. Approximately 80 percent of the county's land

area is devoted to farming with income derived primarily from dairy, cotton, poultry, tobacco, and various fruits and vegetables. The county has four industrial parks and the area is home to approximately 148 industrial concerns with twelve Fortune 500 manufacturing companies. Major industries with headquarters or divisions located within the government's boundaries or in close proximity include household cooking equipment, newspaper and pulp plant, distribution centers, alkaline batteries, hosiery, candy, cakes, cookies, dairy products, photo finishing, clothing manufacturing, and polysilicon used for manufacturing solar cells.

Tourism is also important to Bradley County's economy, with its proximity to the mountains, whitewater rafting, hiking, biking, fishing, camping and our rich Cherokee Indian heritage.

Transportation is provided by numerous facilities. The County is served by Interstate highway 75, U. S. highways 11 and 64, and state routes 60, 74, 40, and 2. Over 100 motor freight carriers serve the area with local terminals. The Norfolk-Southern railway's main line between New Orleans and Washington, D.C. is located less than thirty miles from Cleveland. Ten miles north of Cleveland a barge terminal is located on the Hiwassee River, providing; manufacturing concerns with direct access to a major barge traffic artery.

The Cleveland Regional Jetport is located on Dry Valley Road in Cleveland and has 5,500 foot concrete runways, 35-foot-wide taxiway, 311,452-square-foot apron, LED runway and taxi lights. The terminal building is 8,000 square feet. Air freight, cargo and package express services are also available. Commercial airline service is available in Chattanooga at Lovell Field which is approximately 15 miles from the County.

There are two school systems in the County. The Bradley County School System operates eleven elementary schools, two middle schools, and two high schools with an enrollment of about 10,490 students. The Cleveland City Schools System operates six elementary schools, one middle school, one high school and one alternative school with an enrollment of about 5,776 students.

Cleveland State Community College is a comprehensive two-year community college operating within the governance of the Tennessee Board of Regents and approved by the Tennessee Higher Education Commission. CSCC is accredited by the Commission on Colleges of the Southern Association of Colleges and Schools. Associate degrees are available in over 40 fields of study. About 5,000 students are enrolled under credit and non-credit courses.

Lee University is a private, comprehensive Christian college operated by the Church of God. Lee is a fully accredited liberal arts institution with bachelor degrees available in 49 majors in 80 programs of study and fifteen master's degree programs. Lee is the second largest of Tennessee's 35 accredited private colleges and universities. About 5,302 students are enrolled.

Reader's Guide to the Budget

This Budget Document has been organized with the main purpose being to make it user-friendly. Government budgets by definition are confusing documents, particularly for the first-time reader. Generally, Accepted Accounting Principles (GAAP) for government requires the use of multiple funds. Some of those funds categories are budgeted and accounted for using the modified accrual basis of accounting, and some the accrual basis of accounting. This further complicates the matter for readers of government budgets, who are familiar with private sector accounting using full accrual in which there is one balance sheet and one income statement. These terms are explained in the Financial Policies section; Summary of Significant Accounting Policies; and Basis of Accounting. It is strongly recommended that you take a few moments to review this Reader's Guide before reading the Budget.

Following this Guide is Tab II, which contains the County's Mission Statement, the County Mayor's and the Finance Director's Budget Message. This message discusses the fund structure of the Budget, and which basis of accounting is used for each type of fund. It also includes a listing of the assumptions used in developing the Budget. In addition, the budget process is described and a budget calendar is included showing the key dates and steps in the preparation the Budget. Finally, it includes a discussion of the major issues facing the County and how the Budget affects those issues. Immediately following is a listing of the County's Goals and Objectives for FY 2017.

Tab III is a multi-sheet spreadsheet, which summarizes all funds of Bradley County, and the projected fund balances. This summary includes all revenues and transfers into a fund, and all expenditures (expenses) and transfers out of a fund. It also shows the uses of cash in those funds using full accrual accounting. In short, it is the entire budget in a condensed format.

Tab IV contains the four resolutions which the County Commission must adopt annually in order to establish a Budget for the year: 1) the resolution fixing the tax levy; 2) the resolution fixing the tax levy of the county fire district; 3) the resolution making appropriations for the various funds, departments, institutions, offices and agencies of Bradley County; and 4) the resolution making appropriations to non-profit charitable organizations.

Tab V contains the Financial Policies of Bradley County, which guide the financial administration of the County.

Tab VI contains information on the County's personnel functions. First is the organization chart for the entire County, including the General Governmental entity and the Schools. Second is the Personnel Schedule by fund and department and Third the Fringe Benefits Summary.

Tabs I through VI should provide you with a solid overview of the County; how it is organized to provide services and what those services are; the major issues it faces and its goals and objectives to meet them; the financial policies it uses; the Budget preparation process; the assumptions used in developing the Budget; and a summary of the entire Budget.

Tabs VII through XIII will provide you with detailed information on each fund and operational department and division of the County. The tabs denote each of the seven types: 1) general, 2) special revenue, 3) road department, 4) schools, 5) debt service, 6) capital projects, and 7) permanent funds.

Tab XIV contains several appendices, the first being a Glossary of Terms. Since governmental budgeting and accounting is different from that in the private sector, definitions of many of our terms have been included. Also included, you will find historical information on property taxes, property values and assessments.

Our hope is that you will find this document informative about your county government, and organized in a manner that allows you to find information quickly on any fund, department, or operation. If you have any questions, please contact Rena Samples, Finance Director, at P. O. Box 1167, Cleveland, TN 37364-1167 or phone her at (423) 728-7144.





Office of the
Bradley County Mayor
D. Gary Davis

Phone 423-728-7141
Facsimile 423-476-0696
37364

P. O. Box 1167
Cleveland, TN

November 22, 2019

To the Members of the County Commission and
the Citizens of Bradley County, Tennessee

Re: County Mayor's Budget Message and Transmittal of the Proposed
Budget for Fiscal Year 2020

On July 26, 2019, the final version of the county's fiscal year 2019/2020 budget was adopted by the County Commission. I always take pride in preparing and presenting a budget that does not require a tax increase. Bradley County has a wonderful quality of life and we believe a low tax rate is a major quality of life indicator.

In preparation for the future, Bradley County is consistently looking at growth and the needs of our infrastructure. As we anticipate and respond to the needs of a changing and growing community, we are committed to maintaining sensitivity to our quality of life including the cost of living and tax rates.

Bradley County's form of government is one with a popularly elected county mayor who is the administrative head of the county and a popularly elected board of county commissioners, which is the legislative branch of the county. Bradley County's legislative body is composed of 14 members with two members being elected from each of the county's seven districts. The county legislative body assembled in session is authorized to act for the county, including election of officials or confirmation of appointees, fixing salaries, and appropriating money and any other business coming before the body. All funds to be used in the operation of the county must be appropriated for that use by the county legislative body, which can appropriate money only for expenditures sanctioned by state law. It is the duty of the county legislative body to adopt a budget and to appropriate funds for the ensuing fiscal year for all county departments and agencies.

Bradley County provides a full range of services, including police and fire protection; schools; the construction and maintenance of highways, streets, and other infrastructure; and recreational activities and cultural events.

The annual budget serves as the foundation for Bradley County's financial planning and control. All departments of the county are required to submit requests for appropriation to the County Mayor on or before the third Wednesday in April of each year. The County Mayor then presents the budget requests to the full Commission for review prior to the fourth Monday in April. The County Mayor uses these requests as the starting point for developing a proposed budget. The Finance Committee may hold public hearings on the budget requests if questions arise regarding requests. The Commission adopts a final budget by late June or early July of each year. The appropriated budget is prepared by fund, function (e.g., public safety), and department (e.g., police). Transfers of appropriations require the special approval of the County Commission.

The Budget in Brief

With the changing environment in mind, we have worked very diligently and cautiously in preparing the FY 2019-2020 Budget. We are pleased to be able to present this budget to you. The overall budget for FY 2019-2020 has been approved for \$164,620,530.

The Sheriff's Department, Jail, and Workhouse are projected to receive a combined increase of \$883,701 in its 2019-2020 Budget. Other department increases include: Emergency Services -\$251,407.; Juvenile Detention-\$123,114; and Fire Department-\$322,319.

Budget revenue projections for the County are expected to see a small increase for the coming fiscal year. It will take time for the industrial growth we've seen in the past year or two to be transformed into revenue for the County. The overall budget proposal reflects only a small increase over last year's budget. The general fund revenues are projected to be \$39,913,500 which is a 3.7% increase over last year revenue projection.

The Bradley County School System will see an increase of \$2,427,255. This is due mainly to a increase in education funds provided by the State of Tennessee, along with a slight projected increase in property taxes.

The County Commission approved a property tax rate of \$1.7821 per \$100 of assessed value. Additionally, the fire tax rate for those living in an area within five miles of a paid County station is \$.4400 per \$100 of assessed value, and the rural fire tax rate is \$.4400 per \$100 of assessed value. The tax rate for both districts were equalized,

Amounts appropriated by fund are summarized as follows:

	<u>TAX</u>	<u>ADOPTED</u>
General Co.	.4993	\$ 39,913,500
Library	.0278	\$ 706,730
Law Library	.0000	\$ 12,750
Road Dept	.1135	\$ 7,169,227
Gen. Schools	.7738	\$ 78,507,222
Fed. Schools	.0000	\$ 11,473,291
Debt Service	.3199	\$ 8,621,638
Other Capital Proj	.0478	\$ 2,237,745
HWQ of Life	.0000	\$ 596,253
Comm. Dev.	.0000	\$ 328,795
Special Funds	.0000	\$ 432,240
	\$1.7821	\$ 149,999,392

The property tax rate is allocated as follows: General Purpose School Fund 33.19%; County General Fund, 33.15%; Pike Road Fund, 7.55%; General Debt Service, 21.32%; Other Capital Project, 2.99% and the Public Library Fund, 1.80%.

Bradley County has continued a conservative approach of estimating revenues. Due to conservative budgeting practices, the fiscal year 2019/2020 General Fund projected fund balance is estimated to be \$6,628,180 as of June 30, 2020

The \$40.8 million General Fund Budget for fiscal year 2019/2020 will be spent as follows: The Sheriff's Department and Justice Center, 43.2%; Emergency Medical Services, 15.6%; Courts/ Administration of Justice, 7.8%; Quality of Life Services, 11.8%; Public Safety, 3.9%; Administrative Services, 4.9%; General Services, 4.6%; County Commission, 1.5%; Juvenile Court/Services, 5.7%; and Other 1.0 %.

According to GAAP, General Funds, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds are budgeted and accounted for using the modified accrual basis of accounting. The Enterprise Funds are accounted for using the accrual basis of accounting. The differences in the basis of accounting are defined in the Glossary of Terms. The basis of budgeting and accounting are the same within each fund.

Budget Assumptions:

We used several assumptions in preparing this Budget. The assumptions were important factors in estimating revenues and expenditures. The major assumptions are as follows:

- 0% growth in property tax.
- 5% growth in sales tax for General Fund & 6% for Schools.
- Salary increase for all full time employees.

- Maintain a minimum of 10% of expenditures for projected FY 2020 Fund Balance for the General Fund.

Major Policy Issues

Many issues affected the development of this budget. These issues represent challenges and opportunities that will impact how Bradley County develops over the next several years. Some of the major issues the County is facing are as follows:

➤ Financial Strategies

The County Commission has traditionally taken a very conservative stance on fiscal issues, reflecting the values of the community. The County has set forth separate policies that provide an excellent mosaic plan when they are combined. Several of the main provisions that are areas of great importance to the financial future of the County are highlighted below. Many of these financial strategies are included in the formal budget resolution adopted by the County Commission.

- Any appropriation requests presented to the County Commission after the formal adoption of the budget appropriation resolution shall specifically provide sufficient revenue or other funds to meet such additional appropriation. In other words, the Commission requires that any additional spending request must provide coinciding funding to cover the expenditure this fiscal year.
- The County will continuously seek new revenues and pursue a diverse revenue base to limit the dependence on one or only a few revenue sources. This revenue diversity will shelter the County for short-time fluctuations in any one revenue source.
- It shall be the objective of the County Commissioners to maintain a managed budgeted reserve in the various operating funds at a level sufficient for temporary financing of unforeseen emergency needs and to permit orderly adjustment to changes resulting from termination of revenue sources through actions of other governmental bodies.
- The County is authorized to borrow money on revenue anticipation notes. These notes provide temporary cash flow for operations until adequate taxes and other revenues have been collected. The proceeds of loans for each fund shall not exceed 60% of the authorized appropriations of each individual fund. The loan shall be repaid prior to June 30, 2020 from current year

revenue. The County has been fortunate to have adequate fund balances to enable inter-fund borrowing to meet its temporary cash-flow needs. This has enabled the County to avoid external borrowing for this purpose, which continues to be a goal of the County.

- The Bradley County Commission is committed to long-term solutions for the County's needs including the orderly and systematic financing and acquisition of public improvements. To achieve that goal, the Commission recognizes the value of capital planning.
- Investment income will be allocated 50% to the County's General Fund and 50% to the County's Other Capital Project Fund. Investment income generated from investments purchased for a specific restricted fund will be allocated back to that fund.

Although there are always areas of contention when developing the county's budget, overall the County Commission adopted a good budget that will continue to move our county forward. We appreciate the efforts of our county commissioners, elected officials and department heads in the development of this budget.

➤ **Long-term planning**

The County has recognized the need for a Comprehensive Capital Improvements Plan (CIP). The Capital Improvement Plan accomplishes several things:

- Documents the County's capital plans to its citizens and other parties
- Demonstrates a method to finance those plans
- Recognizes the County's resources are limited and its ability to live within its means
- Emphasizes obtaining the highest and best use of the County's limited resources
- Demonstrates to the debt market and its citizens the County's willingness and ability to meet its obligations.

Obviously, plans and priorities can and do change, but the County recognizes the value of documenting its plans and priorities at a particular point in time and on a regular basis.

The current plan includes the following:

- Encourage and support economic development activities by continuing to fund the Chamber of Commerce and to continue comprehensive planning programs to prepare for growth.
- Refinancing Debt to get the best interest rate for the County when possible.
- Invest in education, (capital improvements and recurring funding) for developing a competitive advantage within the region.

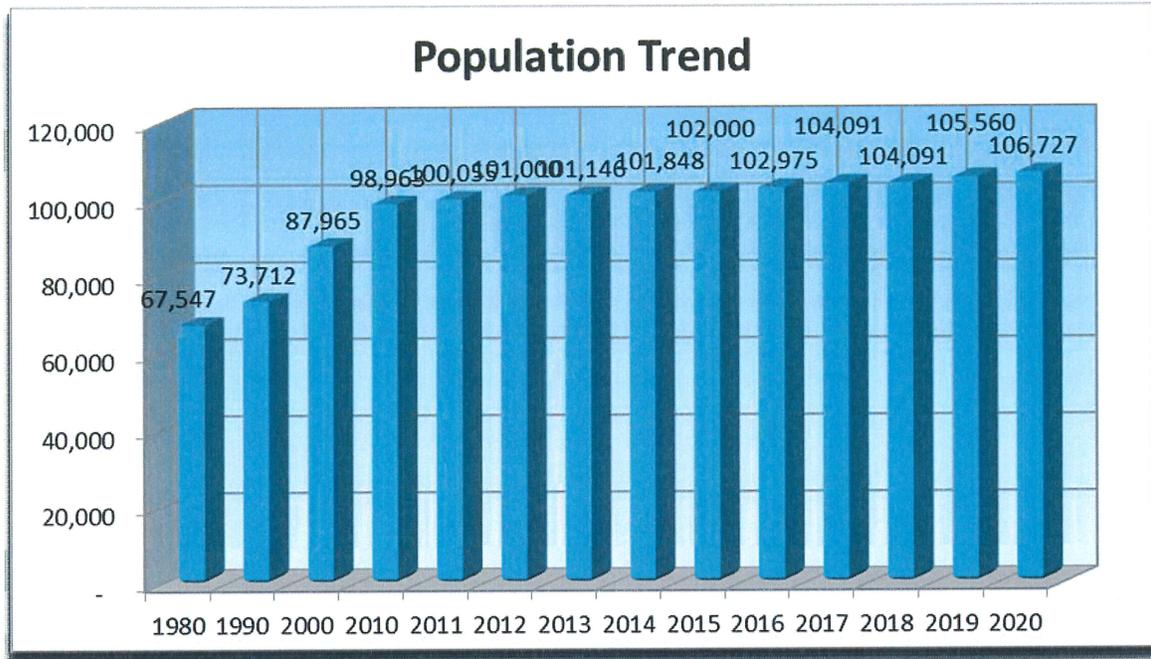
- Increase the number of new jobs in the community by supporting expansion of existing industries. Work with state and local governments to improve incentives for all industries. Continue to maintain and improve business environment and community infrastructure that support existing business expansion and targeting programs to improve skills of existing employees. To develop and maintain adequate inventory of attractive, fully developed industrial sites in order to attract quality industries and to continue to market programs to attract new industries to Bradley County.
- Continuing to seek out and secure grant funding to extend waterlines into the rural area of the County.
- North and South Interchanges.

The first phase, of the Capital Improvements Plan Policy has already begun. You can find more details regarding this plan in the CIP section of this budget document. As we develop our capital improvements plan, we are continually mindful of the programs and operation needs that will be created, especially as we build new schools. The construction of schools is only a minor expenditure when you compare that to the operating costs of that school over time. With our CIP in place, the County is now in a better position to ensure the highest and best use of our resources. We are also in a better position to demonstrate our ability to meet the capital needs of the County within the resources provided by the taxpayers.

➤ **Economic Factors**

Bradley County is a growing area of Tennessee. Business' as well as individuals recognize the tremendous value the County enjoys in its quality of life as demonstrated in our strong position financially and our future is bright due to the sound management practices that have enabled the County to maintain solid fund balances and reserves. Preparation for this growth begins with the development of an insightful budget and this fiscal year's budget is proof of that commitment.

Bradley County has grown tremendously over the last five decades and the trend is expected to continue for many years. Currently, the County's estimated population is 104,091 with a projected population as of June 30, 2020 of 106,727



With growth in population comes growth of the economy and in commercial development. There are many exciting projects underway for the County. Some of which are as follows:

- Whirlpool Corp. is one of Bradley County's largest tax payers and employers with approximately 1,400 employees. Whirlpool Corp. has completed its new 1.4 million square foot facility. This has allowed Bradley County to retain its current jobs, while adding an additional 130 positions.
- Volkswagen has completed its commitment to invest over \$1 billion for a manufacturing plant in nearby Hamilton County and is currently shipping Chattanooga-built Passats around the country. Volkswagen recently announced a \$800 million expansion with 300 additional jobs Bradley County, as well as other counties in the area, is benefiting from the over 2,000 jobs created by direct employment at the Volkswagen facility, as well as the estimated additional 9,500 jobs that have been and will continue to be created in the region through construction and supplier activity.
- Wacker Chemie AG, a Munich, Germany-based Company, completed its construction of a new facility in Bradley County with an estimated capital investment of \$2.4 billion and initial employment of approximately 650 highly skilled workers. The new facility produces hyper pure polycrystalline silicon, a key component in photovoltaic for solar energy and semiconductors for the

electronics industry. They have completed their first expansion. A \$150 Million project adding another 50 good paying jobs

- Amazon distribution center is open in Bradley County and at peak times of the year, Amazon employs more than 1,000 people with a permanent workforce of approximately 600 employees.
- The Industrial Development Board continues to recruit new industries as well as continuing to promote job growth within existing industries.

Conclusion

We would like to thank everyone involved with the budget process and citizens who took part in the development of this budget. There must be a great deal of input from many varied sources for our final product to properly reflect our community's high values and standards. As always, the budget process is tough and many decisions have to be made to not only ensure proper services are available, but also that Bradley County continues to remain financially strong. Our focus continues to be making the most out of what the County's citizens have given us. Thank you for the opportunity to share this information with you and we look forward to the upcoming year.

Respectfully submitted,



Rena' Samples
Finance Director



D. Gary Davis
County Mayor



BRADLEY COUNTY, TENNESSEE
2019/2020 BUDGET PREPARATION CALENDAR

1/7/2019

<u>DATE</u>		<u>TIME</u>
2/28/2019 Th	MEETING IN COMMISSION ROOM WITH <u>ALL</u> DEPARTMENT HEADS/BOOKKEEPERS TO EXPLAIN BUDGET PROCESS AND DISTRIBUTE BUDGET WORK PAPERS TO BE COMPLETED BY DEPARTMENTS.	2:00 PM
3/21/2019 Th	BUDGET REQUEST DOCUMENTS DUE FROM <u>ALL</u> DEPARTMENTS. BRING TO COUNTY MAYOR'S OFFICE NO LATER THAN:	12:00 PM
3/25/2019 M	COPIES or Thumb Drives OF BUDGET REQUEST DOCUMENTS FORWARDED BY COUNTY MAYOR'S OFFICE TO COUNTY COMMISSION	7:00 PM
4/15/2019	FINANCE COMMITTEE TO MEET AND GO OVER BUDGET REQUESTS AND SCHEDULE DEPARTMENT HEADS FOR BUDGET HEARING.	1:00 PM
4/23/2019 T	BUDGET HEARINGS - DEPARTMENT HEADS, AS SCHEDULED (SPECIFIC TIMES TO BE ANNOUNCED) PRESENT & EXPLAIN BUDGET REQUESTS TO FINANCE COMMITTEE. FULL COMMISSION & PUBLIC ARE WELCOME TO ATTEND.	1:00 P.M.
4/25/2019 Th	BUDGET HEARINGS CONTINUED (IF NEEDED)	2:00 PM
5/10/2019 F	COUNTY FINANCE DIRECTOR AND COUNTY MAYOR BEGIN TO PREPARE REVENUE PROJECTIONS.	9:00 AM
5/10/2019 F	COPIES OF SCHOOL SYSTEM'S PRELIMINARY BUDGET REQUESTS FORWARDED BY DIRECTOR OF SCHOOL'S OFFICE TO COUNTY MAYOR'S OFFICE.	3:00 PM
5/13/2019 M	SCHOOLS BUDGET HEARINGS	12:00 NOON
6/3/2019 M	COUNTY MAYOR PRESENTS BUDGET PROPOSAL TO FULL COMMISSION	7:00 P.M.
6/5/2019 W	FINAL BUDGET AMENDMENTS TO FINANCE COMMITTEE ELECTRONICALLY	4:30 P.M.
6/6/2019 TH	FINANCE COMMITTEE MEETING TO REVIEW COUNTY MAYOR BUDGET PROPOSAL AND APPROVE FINAL BUDGET AMENDMENTS FOR 2018-2019.	12:00 NOON
6/10/2019 M	COPIES OF BUDGET AMENDMENTS AND PRELIMINARY BUDGET DISTRIBUTED TO COUNTY COMMISSION. INREGULAR SESSION	12:00 NOON
6/17/2019 M	COUNTY COMMISSION, IN REGULAR SESSION, TO APPROVE 2018-2019 BUDGET AMENDMENTS, REVIEW 2019-2020 PRELIMINARY BUDGET DOCUMENT, AND LISTEN TO ANY DEPARTMENT HEAD WHO WANTS TO APPEAL THEIR BUDGET BEFORE THE COUNTY COMMISSION. ALSO, COUNTY COMMISSION VOTES ON CONTINUING BUDGET RESOLUTION	12:00 NOON
6/19/2019 W	COPIES OF PROPOSED BUDGET GIVEN TO COMMISSION- IF CHANGES	7:00 PM
6/21/2019 F	PUBLISH PROPOSED BUDGET IN NEWSPAPER.	
7/1/2019 M	COUNTY COMMISSION VOTES TO APPROVE THE 2019/2020 BUDGET DOCUMENT & TO SET THE NEW TAX RATE	12:00 NOON
7/8/2019 M	County Public Hearing on Property Tax Increase	7:00 PM
7/15/2019 M	COUNTY COMMISSION VOTES TO APPROVE ²² THE 2019/2020 BUDGET DOCUMENT & TO SET THE NEW TAX RATE	12:00 NOON

Bradley County, Tennessee Goals & Objectives

Goal #1: Invest in education, (capital improvements and recurring funding) for helping to develop a competitive advantage within the region.

Objective: Develop 5 – 10 year Capital Improvement Plan to include the needs of the educational system.

Objective: Secure funding for the Capital Improvement Plan.

Objective: Secure recurring costs to improve the quality of educational services delivered in Bradley County.

Objective: Evaluate Charleston School as a K – 8 school.

Goal #2: Increase number of new jobs in the community by supporting the expansion of existing industries.

Objective: Continue the Chamber of Commerce Existing Industry committee company visitation program.

Objective: Continue to provide programs, seminars & other activities designed to help existing industries to remain competitive in the world economy.

Objective: Through the Chamber of Commerce Economic Development division, continue to provide staff support for workforce Development and existing industry expansion needs.

Objective: Work with state & local governments to improve incentives for all industries.

Objective: Continue to maintain & improve the business environment & community infrastructure that support existing business expansion through development of Adult Education programs targeted to improving the skills of existing employees.

Goal #3 Encourage & support economic development activities.

Objective: Continued funding of the Chamber of Commerce.

Objective: Continued comprehensive planning program to prepare for growth.

Objective: Continue offering Chamber of Commerce community workforce development programs with a proven successful record in all 3 local public High Schools such as: The 9th Grade Career Fair, the 11th grade Job Shadowing & the 12th grade Senior Interview exercises.

- Goal #4** Develop & maintain adequate inventory of attractive, full developed industrial sites in order to attract quality industries and to continue our Comprehensive marketing program to attract new industries to Bradley County.
- Objective: Complete development of the Spring Branch Industrial Park.
 - Objective: The Chamber of Commerce Economic Development Division should continue to maintain an inventory of available industrial & commercial sites & buildings.
 - Objective: The Bradley/Cleveland Industrial Development Board continues their speculative industrial building program.
 - Objective: Attendance at trade shows in target industry markets.
 - Objective: Continued participation with regional, state & other marketing activities.
 - Objective: Maintain & continuously improve marketing materials. encourage the continued process of regular upgrades to the Chamber of Commerce economic development Internet web site and all economic development advertising.
- Goal #5** Improve urban transportation system.
- Objective: Develop and implement a coordinated, comprehensive transportation plan which includes consideration of all modes of transportation.
 - Objective: Support growth of SETHRA fixed & deviated route transportation system.
- Goal #6** Provide recreation facilities programs to serve all age groups & interests.
- Objective: Continue upgrades at County Parks.
 - Objective: Complete the Recreational Assessment Program.
 - Objective: Work toward completion of new multipurpose park (Elrod Park) on Minnis Road.
 - Objective: Look at potential locations in Charleston for a greenway.
- Goal #7** Support & promote agriculture as an important part of Bradley County's economy.
- Objective: Participate with the Southeast Tennessee Tourism Association in the development & distribution of an agri-tourism brochure.
 - Objective: Continue to support of the Century Farms program.
 - Objective: Continue to support of the Bradley County Farmers Market & Cannery.
 - Objective: Continue to support the Cleveland Apple Festival, Cowpea Festival, Tri-State Exhibition Center, Lawson Daylily Farm, Nah-Moo Farm, Hiwassee Antique Tractor Show & other agricultural activities.

Bradley County

Summary of All Funds

This section consists of first a consolidated summary of all funds used to provide county services. Funds are organized into two major categories: governmental and fiduciary as follows:

1. Governmental Funds

General Fund – This is the county’s primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Road Department Fund – This fund accounts for transactions of the county’s Highway Department.

General Debt Service Fund – This fund accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

Health, Wellness and Quality of Life Fund – This endowment fund accounts for proceeds from the sale of the Bradley County Memorial Hospital. The county received \$15,000,000 from the sale of the hospital and invested these proceeds. The county can spend 85 percent of investment income for the Health, Wellness, and Quality of Life for its citizens. The other 15 percent of investment income as well as the original principal (\$15,000,000) cannot be spent.

Capital Projects Funds - These funds are used to account for the receipt of debt and other specific revenue sources that are legally restricted to expenditures for construction and/or renovation.

General Purpose School Fund – This fund is the primary operating fund for the School Department. It is used to account for general operations of the School Department.

Education Capital Projects Funds – This fund is used to account for the receipt of debt and other specific revenue sources that are legally restricted to expenditures for construction and/or renovation.

Special Revenue Funds – These funds account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specific purposes.

2. Fiduciary Funds

Agency Funds – These funds account for amounts collected in an agency capacity by the constructional offices, local sales taxes received by the state to be forwarded to the various cities in Bradley County, the fire tax district, and the city school system’s share of educational revenues. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. They do, however, use the accrual basis of accounting to recognize receivables and payables.

The three largest sources of revenue for the County budget include Intergovernmental, Taxes and Charges for Services. Combined these sources provide 90.0% of the total revenues received by Bradley County.

- Intergovernmental revenues represent 45.3% of the County’s revenues. Education funding received from the State of Tennessee, and the Federal government accounts for the majority of this revenue.
- Tax revenues account for 43.1% of the total funding sources received to fund county services. Property tax and sales tax are the largest sources of tax revenue. Combined they provide 41.0% of total taxes collected. The proposed budget includes no property tax increase on county taxpayers. The County’s tax rate will be \$1.7821 per \$100 of assessment.
- Charges for service revenues provide 7.5% of the revenues necessary to provide county services. Fees for ambulance services make up 81.0% of the total fees collected by the General Government.

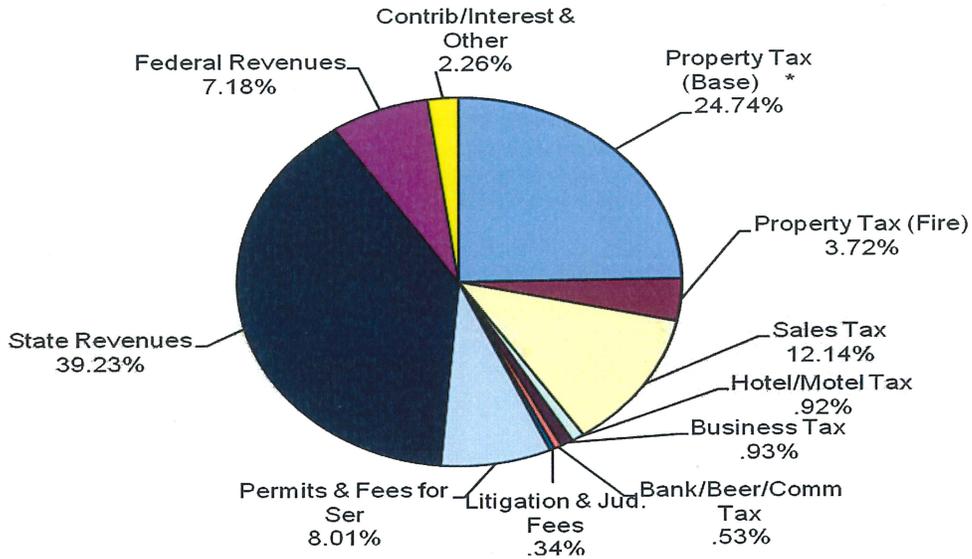
Major uses of these resources include education funding at 57.3% (61.6% including school debt) and public safety at 61.5% of the General Fund

The revenue sources and expenditure of Bradley County may be more easily understood by reviewing the following pie charts. Also, included in this section are three-year budget spreadsheets (FY 2018, FY 2019 and FY 2020) for each of the major fund categories.

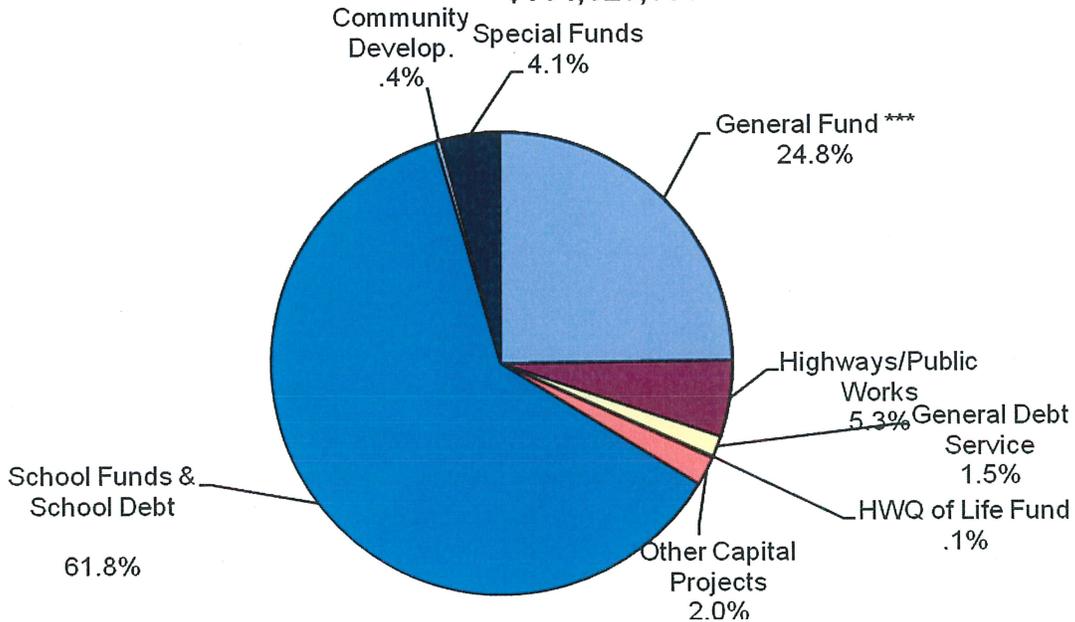
Information about each individual fund may be found within the various fund types. Please see those tabs for detailed budget information and the services provided by these funds.

Bradley County Summary of All Funds

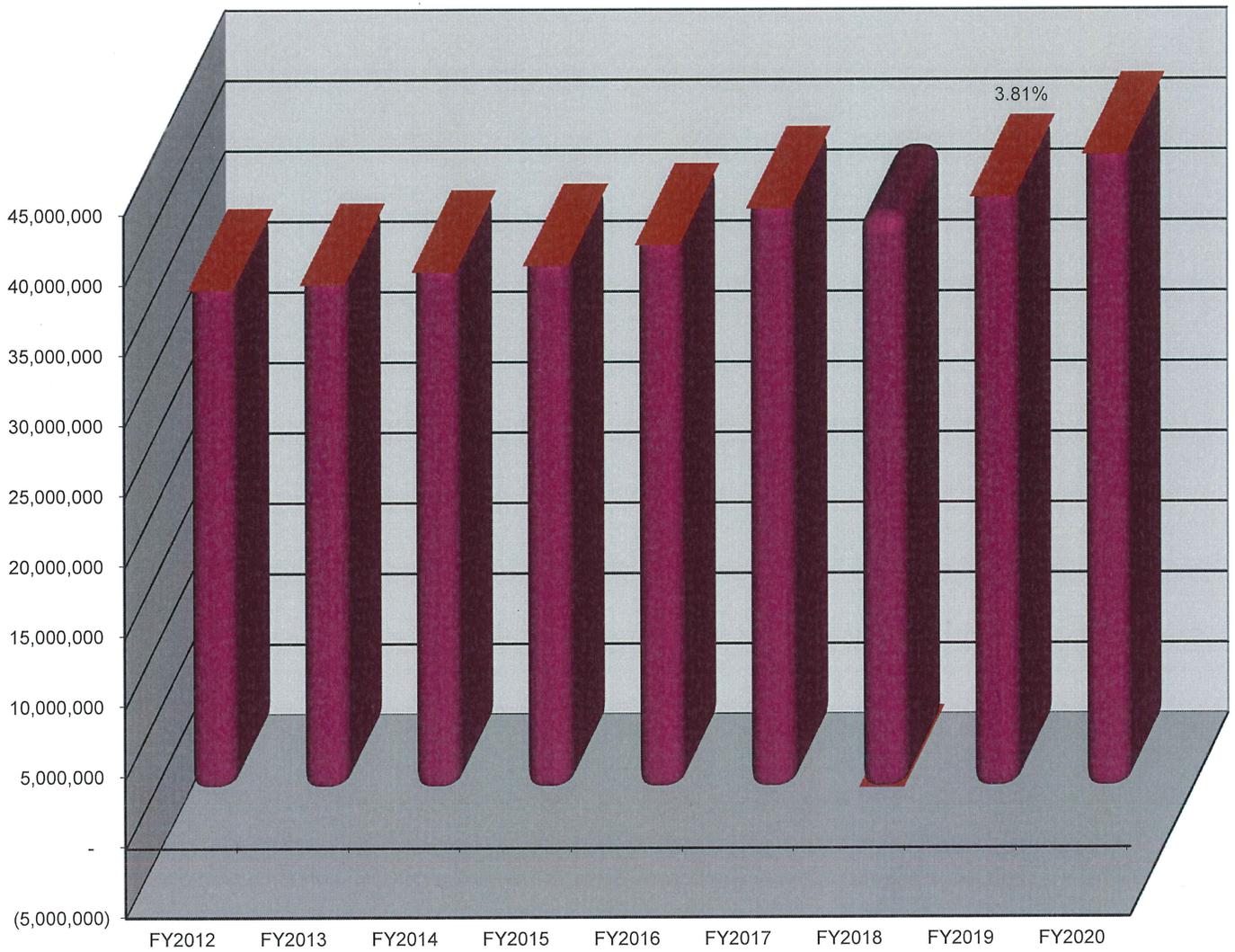
BRADLEY COUNTY COUNTY WIDE REVENUES - 2019/2020 \$155,817,520



BRADLEY COUNTY COUNTY WIDE EXPENDITURES - 2019/2020 \$164,620,530

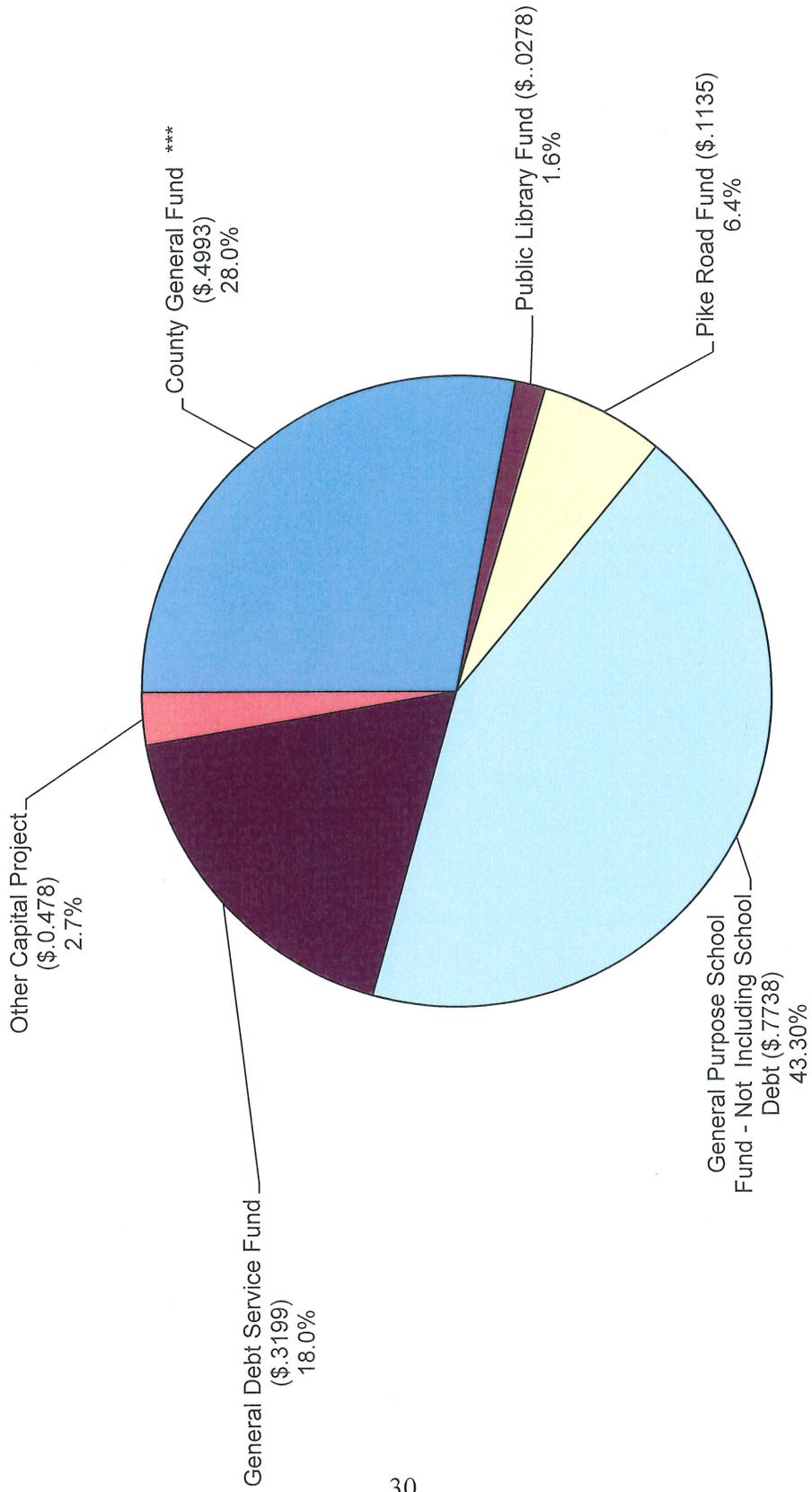


PROPERTY TAX GROWTH



	Governmental Funds			Schools			Totals		
	2018 Budget	2019 Budget	2020 Budget	2018 Budget	2019 Budget	2020 Budget	2018 Budget	2019 Budget	2020 Budget
Revenues:									
Taxes	37,365,985	39,738,288	41,449,968	24,497,938	25,177,760	25,653,212	61,863,923	64,916,048	67,103,180
Licenses, permits & Fees	9,870,385	9,993,848	4,601,511	1,961,200	2,054,700	2,045,940	11,831,585	12,048,548	6,647,451
Intergovernmental	10,532,128	10,214,021	9,781,468	57,175,141	59,282,099	61,234,362	67,707,269	69,496,120	71,015,830
Fines & forfeitures	611,457	677,333	5,917,440	-	-	-	611,457	677,333	5,917,440
Other operating revenue	2,825,897	1,806,096	3,490,366	50,000	38,700	1,047,000	2,875,897	1,844,796	4,537,366
Total Financial Sources	61,205,852	62,429,586	65,240,753	83,684,279	86,553,259	89,980,514	144,890,131	148,982,845	155,221,267
Expenditures & Expenses:									
General Government	36,916,061	39,026,598	40,152,424				36,916,061	39,026,598	40,152,424
Highways/Public Works	5,022,247	6,120,217	6,115,098				5,022,247	6,120,217	6,115,098
General Debt Service	8,257,906	9,157,988	9,217,301				8,257,906	9,157,988	9,217,301
HWQ of Life	159,007	182,681	160,394				159,007	182,681	160,394
Other/Capital Projects Funds	3,647,707	925,000	6,884,575				3,647,707	925,000	6,884,575
School Funds	-	-	-	82,617,583	86,116,110	92,760,782	82,617,583	86,116,110	92,760,782
Special Funds	5,918,653	6,409,424	6,379,575				5,918,653	6,409,424	6,379,575
Total Expenditures	59,921,581	61,821,908	68,909,367	82,617,583	86,116,110	92,760,782	142,539,164	147,938,018	161,670,149
Non-Recurring Capital Purchases/Projects	3,857,962	5,165,806	1,245,387	1,511,518	3,191,847	2,000,000	5,369,480	8,357,653	3,245,387
Total Uses	63,779,543	66,987,714	70,154,754	84,129,101	89,307,957	94,760,782	147,908,644	156,295,671	164,915,536

BRADLEY COUNTY
***2019-2020 Base Property Tax Rate (\$1.7821)**



BRADLEY COUNTY, TENNESSEE
 STATEMENT OF CONSOLIDATED REVENUES
 FOR THE FISCAL YEAR ENDING JUNE 30, 2020

	Total Co Property Tax	Sales Tax	Hotel/ Motel Tax	Business Tax	Bank/Beer/ Communication Tax	Litigation & Judicial Fees & Fines	Permits & Fees for Services	State Revenues	Federal Revenues	Contributions/ Interest & Other Revenues	Total
County General Fund	12,772,642	6,100,000	827,000	1,450,000	421,000	1,020,350	9,147,450	5,111,247	1,532,947	1,530,864	39,913,500
Law Library Fund	0	0	0	0	0	12,750	0	0	0	0	12,750
Public Library Fund	693,230	0	0	0	0	0	13,500	0	0	0	706,730
County Fire District Fund	5,793,128	0	0	0	0	0	0	0	0	25,000	5,818,128
Pike Road Fund	2,918,747	0	0	0	0	0	0	4,170,280	0	80,200	7,169,227
General Debt Service Fund	8,213,881	0	0	0	0	0	0	160,494	214,013	33,250	8,621,638
Sheriff's Drug Fund	0	0	0	0	0	67,240	0	0	0	10,000	77,240
County School System Funds:											
Gen Purpose School Fund	12,789,320	12,810,992	0	0	52,900	0	9,080	51,587,670	102,400	154,860	77,507,222
Central Cafeteria Fund	0	0	0	0	0	0	0	0	4,405,000	1,929,000	6,334,000
Federal School Fund	0	0	0	0	0	0	0	0	5,139,292	0	0
Education Capital Projects	0	0	0	0	0	0	0	0	0	1,000,000	0
Agricenter Fund	0	0	280,000	0	0	0	0	0	0	0	280,000
Solid Waste Fund	0	0	0	0	0	0	0	65,000	0	10,000	75,000
Community Development Fund	328,795	0	0	0	0	0	0	0	0	0	328,795
Health/Wellness/Quality of Life	0	0	0	0	0	0	0	0	0	596,253	596,253
Other Capital Projects Fund	1,152,045	0	0	0	3,000	0	0	15,100	0	1,067,600	2,237,745
	44,661,788	18,910,992	1,107,000	1,450,000	476,900	1,100,340	9,170,030	61,109,791	11,393,651	6,437,028	149,678,229
	30%	13%	1%	1%	0%	1%	6%	41%	8%	4%	

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF ESTIMATED CHANGES IN FUND BALANCES
 FOR THE FISCAL YEAR ENDING JUNE 30, 2020

	Fund Balance 6/30/2019	Estimated Revenues 2018-2019	Estimated Expenditures 2018-2019	Estimated Fund Balance 6/30/2019	Projected Revenues 2019-2020	Projected Operating Expenditures 2019-2020	Capital Expenses Paid from Current & Prior Yrs Accum. Revenues 2019-2020	Projected Fund Balance 6/30/2020
County General Fund	\$ 11,789,543	\$ 37,820,878	\$ 40,983,046	\$ 8,627,376	\$ 39,913,500	\$ 40,152,424	\$ 740,387	\$ 6,628,180
Law Library Fund	32,452	12,250	12,750	31,952	12,750	13,750	0	30,673
Public Library Fund	73,668	593,509	667,000	177	706,730	682,380	0	4,362
Solid Waste Fund	2,019,788	78,320	203,181	1,894,927	75,000	206,484	0	1,800,352
Sheriff's Drug Fund	156,867	77,345	139,911	94,301	77,240	71,100	18,000	46,751
Agricenter Fund	118,027	255,000	257,817	115,210	280,000	275,048	0	129,625
County Fire Fund	1,253,816	5,175,744	5,372,569	1,056,991	5,818,128	5,112,813	505,000	1,243,306
Pike Road Fund	2,437,343	6,541,988	6,691,505	2,287,826	7,169,227	6,115,098	2,681,898	660,057
County School System Funds:								
General Purpose School Fund	9,796,364	77,952,039	82,831,573	4,916,830	77,507,222	77,385,718	2,121,505	2,916,829
Central Cafeteria Fund	1,304,995	6,008,600	6,008,600	1,304,995	6,334,000	6,234,000	100,000	1,304,995
Federal School Fund	300,405	6,268,436	6,268,436	300,405	5,139,292	5,139,291		300,406
Educational Capital Projects	114,643	5,863,441	3,197,817	2,780,267	1,000,000	3,780,267		0
General Debt Service Fund	10,882,922	9,522,605	9,272,320	11,133,207	8,621,638	9,217,301	0	10,549,430
Community Development Fund	112,922	322,878	569,734	328,088	328,795	577,728	323,728	577,728
Other Capital Projects Fund	754,317	2,508,836	2,008,355	1,254,798	2,237,745	3,329,944	0	470,810
Health / Wellness / Quality of Life Fund	9,912,051	159,072	135,625	9,935,498	596,253	160,394	0	10,458,655
	51,060,122	159,160,941	164,620,240	46,062,846	155,817,521	158,453,740	6,490,518	37,122,157

**BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE FROM CURRENT PILOT TAXES**

COUNTY PILOT TAXES:	County's 2019 Tax Rate	Amount of Tax Levy
County General Fund	\$ 0.4993	\$ 800,000
Public Library Fund	\$ 0.0278	\$ 39,672
Pike Road Fund	\$ 0.1135	\$ 216,227
General Purpose School Fund - County (ADA .653395325)	\$ 0.4994	\$ 430,000
General Purpose School Fund - City (ADA .3467604675)	\$ 0.2744	\$ 149,107
General Capital Projects	\$ 0.0000	\$ 0.0000
Education Capital Project	\$ 0.0000	\$ 0.0000
Community Development	\$ 0.0000	\$ 0.0000
Other Capital Projects	\$ 0.0478	\$ 45,000
Debt Service Fund	\$ 0.3199	\$ 675,148
Total Regular County PILOT Taxes	\$ 1.7821	\$ 2,355,154.0000

COUNTY FIRE DISTRICT FUND PILOT TAXES :

County Fire District Fund (Outside Urban Fringe Area)	\$ 0.4400	\$ 766,118
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**BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE FROM SALES TAX**

SALES TAXES:	County's 2018 Actual	County's 2019 Estimate	Growth %	Growth \$	County's 2020 Estimate
County General Fund	\$ 5,940,376	\$ 5,814,000	4.92%	\$ 286,000	\$ 6,100,000
General Purpose School Fund - County	\$ 12,039,907	\$ 12,034,259	6.45%	\$ 776,733	\$ 12,810,992
Total Sales Tax	<u>\$ 17,980,283</u>	<u>\$ 17,848,259</u>		<u>\$ 1,062,733</u>	<u>\$ 18,910,992</u>

GENERAL FUND

	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	ACTUAL 2015-2016	ACTUAL 2016-2017	ACTUAL 2017-2018	AMENDED BUDGET 2018-2019	BUDGET 2019-2020
BEGINNING BALANCE WITH RESERVES	\$ 4,337,857	\$ 6,536,352	\$ 7,133,997	\$ 8,088,668	\$ 11,076,378	\$ 12,362,421	\$ 12,086,917	\$ 8,627,375
REVENUES/SOURCES								
Local Taxes	\$ 18,263,005	\$ 17,942,281	\$ 19,203,826	\$ 19,936,459	\$ 21,000,632	\$ 20,836,812	\$ 20,036,945	\$ 22,038,642
Licenses & Permits	362,884	408,740	515,552	464,100	389,380	476,468	529,405	456,500
Fines, Forfeitures & Penalties	665,016	676,392	656,361	614,951	650,038	578,249	554,574	564,350
Charges for Current Services	5,194,545	4,917,406	5,183,640	5,896,626	5,647,565	5,912,470	5,197,991	5,848,950
Other Local Revenues	838,986	852,187	980,928	1,110,769	670,047	820,780	867,927	822,926
Fees of County Officials	2,629,465	2,535,893	2,570,682	2,692,784	2,816,848	2,646,665	2,787,926	2,842,000
State of Tennessee	4,246,687	3,704,304	3,668,792	4,581,456	3,963,946	5,273,899	5,431,717	5,111,247
Federal Government	616,731	352,757	260,323	362,110	343,110	514,180	230,515	171,947
Other Govt & Citizens Groups	1,478,770	1,697,000	1,818,327	1,655,398	2,233,044	2,358,042	2,074,446	2,056,938
Other Sources	-	-	90,608	44,196	-	-	109,432	-
TOTAL	\$ 34,296,089	\$ 33,086,960	\$ 34,949,039	\$ 37,358,849	\$ 37,714,610	\$ 39,417,564	\$ 37,820,878	\$ 39,913,500
EXPENDITURES/USES								
County Commission	\$ 435,225	\$ 324,357	\$ 400,120	\$ 331,279	\$ 343,719	\$ 435,042	\$ 517,632	\$ 600,514
Board of Equalization	913	1,128	301	958	366	1,055	1,300	2,365
Beer Board	2,350	2,036	2,665	2,595	2,536	3,313	3,211	3,197
Archives	32,803	32,264	33,682	35,792	34,579	44,131	43,260	38,557
County Mayor	263,310	259,054	259,412	262,434	275,341	295,355	286,833	289,648
Personnel Office	235,949	184,176	154,407	154,025	173,481	169,216	191,181	174,859
County Attorney	186,686	193,168	195,262	199,632	211,912	210,961	219,240	219,620
Election Commission	310,877	420,432	309,797	278,603	340,080	254,312	337,865	294,286
Register of Deeds	90,960	78,583	72,970	88,859	101,064	73,480	98,616	84,659
Planning/Building Inspection	206,434	205,213	178,920	210,535	217,082	226,079	234,803	274,189
G.I.S.	212,031	314,724	223,308	187,798	224,044	217,520	224,167	215,203
County Buildings	417,837	405,884	419,441	438,691	385,031	389,104	718,020	430,734
Vocational Training Building	4,000	1,497	1,525	970	2,307	12,025	9,974	30,000
Other General Administration	-	-	-	-	-	-	-	-
Accounting & Budgeting	188,406	180,433	189,104	188,990	198,930	217,249	213,609	213,797
Property Assessor's Office	729,839	731,900	783,465	782,868	757,582	823,965	862,166	865,199
Reappraisal Program	111,059	46,607	77,660	57,494	262,588	130,118	175,000	170,300
County Trustee's Office	84,056	78,587	95,369	92,495	87,818	92,784	152,074	166,417
County Clerk's Office	176,271	206,477	209,484	202,186	222,844	263,226	271,247	272,048
Data Processing	164,572	154,930	159,978	165,344	176,312	145,068	140,972	135,250
Circuit Court Clerk	1,341,524	1,351,744	1,339,127	1,372,333	1,448,178	1,457,717	1,642,854	1,550,500
Gen. Sessions Judge - Randolph	230,639	234,306	238,134	242,422	243,055	247,919	257,624	264,808
Gen. Sessions Judge - Swafford	295,438	295,568	297,356	305,249	305,111	309,905	327,498	326,326
Drug Court	181,536	196,990	296,927	254,116	227,295	148,349	141,456	70,000
Chancery Court	44,516	47,492	44,362	48,383	58,234	47,675	57,343	63,704
Juvenile Services	624,519	629,982	630,371	643,311	660,450	652,744	795,759	751,116
Probation-Polk Co. Contract	-	-	-	30,974	36,821	36,654	39,064	38,241
Judicial Commissioners - Court	27,513	39,651	29,852	23,216	22,142	24,000	30,000	35,000
Courts Community Service	117,431	118,692	102,021	107,461	112,690	121,672	134,771	132,390
Courtroom Security	15,695	995	-	-	5,879	27,806	25,176	-
Probation Services	348,737	377,178	412,612	418,523	419,092	360,730	408,662	373,335
SAMHSA Grant	-	-	-	-	128,949	329,226	253,214	-
Sheriff's Department	6,658,163	6,885,176	7,585,188	7,932,124	7,965,652	8,255,265	8,711,586	8,824,727
Traffic Safety Patrol	277,327	282,114	75,882	19,600	47,449	53,619	59,373	-
Traffic Control Signals	9,732	12,279	17,364	12,196	26,165	46,803	26,000	33,600
Adm of Sexual Off. Registry	10	-	27,000	826	1,126	3,328	5,000	-
Justice Center	6,104,839	6,065,317	6,550,298	6,709,056	7,119,343	7,275,189	7,587,679	8,002,181
Workhouse	-	-	-	-	22,423	550,189	870,077	818,713
Juvenile Detention Center	1,038,866	1,035,613	1,052,574	1,049,537	1,155,923	1,242,673	1,315,685	1,438,469

	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	ACTUAL 2015-2016	ACTUAL 2016-2017	ACTUAL 2017-2018	AMENDED BUDGET 2018-2019	BUDGET 2019-2020
Juvenile Grants	87,544	74,316	55,510	74,964	71,773	65,658	66,580	75,580
SE TN Community Corrections	316,636	315,033	321,789	313,377	295,637	318,379	354,395	346,010
Emergency Management Agency	371,528	369,995	470,715	417,850	674,320	495,986	573,505	491,261
Rescue Squad	20,768	800	-	-	-	-	-	-
Disaster Relief	-	-	-	-	-	-	-	-
Homeland Security	102,884	65,084	50,112	43,833	50,248	46,796	50,333	50,561
Inspection & Regulation	177,138	170,947	228,190	195,678	188,370	167,025	274,540	169,972
County Coroner/Medical Examiner	166,196	163,582	196,641	179,004	192,445	171,559	192,281	204,216
911 Center	450,000	550,000	450,000	450,000	550,000	638,904	650,000	650,000
Health Department - Local	358,640	405,051	344,093	364,543	393,233	409,948	522,755	396,397
Animal Control	325,000	186,667	80,000	93,333	135,000	135,000	135,000	199,000
Emer. Medical Services (Ambulance)	4,866,027	4,940,022	5,291,120	5,313,074	5,456,234	6,084,695	6,169,297	6,367,986
Nursing Home	-	-	12,500	-	-	-	-	-
Juvenile Drug Court	50,314	41,481	53,126	52,030	54,657	53,927	50,284	50,000
Health Department - State Grant	992,053	989,438	1,000,178	1,138,841	1,328,648	1,343,384	1,572,415	1,518,552
General Welfare Assistance	1,500	1,500	1,500	1,500	-	-	-	-
Other Local Welfare Services	88,944	88,944	90,011	91,361	92,275	94,121	98,827	100,804
Waste Pickup Grant	-	-	-	52,391	49,345	48,916	65,100	-
Car Seat Grant - Health Dept.	6,024	5,296	9,500	8,066	6,465	7,904	10,000	10,000
Adult Activities	9,500	9,500	9,500	9,500	9,000	9,000	9,000	9,000
Senior Citizens Assistance	92,810	93,391	94,326	94,326	97,156	94,326	101,071	103,000
Recreation Tournaments	-	-	29,511	10,346	18,192	12,122	27,627	35,827
Recreation Department	913,526	869,400	1,057,512	830,639	992,797	1,216,965	1,069,372	1,059,419
Agricultural Extension Service	246,125	342,214	288,610	296,816	308,387	319,157	343,784	352,260
Soil Conservation	52,702	45,540	48,066	49,490	50,127	50,519	52,662	54,455
Farmers' Market North	-	5,472	3,750	813	-	-	-	-
Storm Water Mgt/Engineering Dept.	230,594	225,439	164,834	141,626	138,099	148,008	160,925	132,546
Tourism Development	200,000	267,000	238,664	277,135	287,708	270,148	275,000	285,000
Industrial Development	200,000	267,000	238,664	277,135	287,708	270,148	275,000	285,000
Economic Development	-	-	-	-	10,000	10,000	10,000	10,000
Public Transportation	42,000	42,000	42,000	44,000	42,000	42,000	42,000	42,000
Veteran's Services	114,523	115,721	116,276	121,074	127,873	125,544	158,322	142,820
Other Charges	368,010	360,138	383,446	399,620	411,613	405,938	445,536	460,000
Contribution to Other Agencies	77,219	77,433	77,383	78,192	77,253	83,608	164,942	87,192
Tobacco Grant	1,727	6,364	77,184	94,920	8,429	28,435	-	-
ARRA Grant - Juvenile Drug Court	-	-	-	-	-	-	-	-
ARRA Grant - Adult Drug Court	-	-	-	-	-	-	-	-
ARRA Grant - ICAC - Sheriff	-	-	-	-	-	-	-	-
ARRA Grant - Courtroom Security	-	-	-	-	-	-	-	-
ARRA Grant - JAG - Sheriff	-	-	-	-	-	-	-	-
ARRA Grant - Energy	-	-	-	-	-	-	-	-
Greenway	-	-	-	-	-	-	-	-
Miscellaneous	-	-	3,720	4,787	-	-	-	-
TOTAL	\$ 32,099,995	\$ 32,489,315	\$ 33,994,369	\$ 34,371,139	\$ 36,428,585	\$ 38,363,584	\$ 41,310,545	\$ 40,892,811
Other Source Adjustments								1,019,885
ENDING BALANCE								
Changes in Reserves	\$ 2,401	\$ -		\$ 2,987,710	\$ 1,286,025	\$ 1,053,980	\$ (3,489,667)	\$ (979,311)
TOTAL	\$ 6,531,551	\$ 7,133,997	\$ 8,088,667	\$ 11,076,379	\$ 12,362,403	\$ 13,416,401	\$ 8,597,251	\$ 7,648,064
Designated/Reserved	\$ 6,098,580	\$ 5,933,024	\$ 5,892,345	\$ 8,068,810	\$ 2,506,863	\$ 2,041,995	\$ 2,041,995	\$ 2,041,995
Undesignated Fund Balance	435,371	1,200,973	2,196,323	3,007,568	9,855,558	10,044,922	6,585,380	4,586,185
TOTAL	\$ 6,536,352	\$ 7,133,997	\$ 8,088,668	\$ 11,076,378	\$ 12,362,421	\$ 12,086,917	\$ 8,627,375	\$ 6,628,180

SPECIAL REVENUE FUNDS

	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	ACTUAL 2015-2016	ACTUAL 2016-2017	ACTUAL 2017-2018	AMENDED BUDGET 2018-2019	BUDGET 2019-2020
BEGINNING BALANCE WITH RESERVES	\$ 3,830,244	\$ 2,590,019	\$ 2,778,588	\$ 3,572,941	\$ 2,905,996	\$ 3,195,196	\$ 3,654,618	\$ 3,193,558
REVENUES/SOURCES								
Local Taxes	\$ 4,590,791	\$ 4,991,111	\$ 4,947,740	\$ 4,835,094	\$ 5,776,863	\$ 6,069,927	\$ 5,989,246	\$ 6,766,858
Fines, Forfeitures & Penalties	158,283	122,792	303,344	118,405	192,679	96,909	75,595	68,490
Charges for Current Services	240,657	310,402	339,353	215,004	12,030	11,000	11,000	11,000
Other Local Revenues	143,461	1,989,881	204,097	22,601	33,897	41,659	4,000	11,000
State of Tennessee	783,756	135,820	228,315	145,388	131,354	127,106	69,520	77,500
Federal Government	15,965	333,993	471,025	-	-	11,991	-	-
Other Gov't & Citizens Groups	45,000	20,000	13,000	35,500	35,000	35,000	35,000	35,000
Other Sources	1,830,500	27,282	262	130,355	-	16,227	8,307	-
TOTAL	\$ 7,808,413	\$ 7,931,281	\$ 6,507,136	\$ 5,502,347	\$ 6,181,823	\$ 6,409,819	\$ 6,192,667	\$ 6,969,848
EXPENDITURES/USES								
Law Library	\$ 11,289	\$ 10,417	\$ 12,066	12,098	12090	11628	12750	13750
Public Library	579,836	619,791	643,730	638,926	648239	657266	667000	682380
Solid Waste Fund	157,743	176,126	182,381	178,360	179849	187852	203181	206484
Sheriff's Drug Fund	331,310	184,618	236,742	4,698,720	4559098	4616685	5372569	5617813
Tri-State Exhibition Center	196,563	196,632	233,693	397,111	246606	272208	139911	89100
County Fire Department	5,628,719	6,625,316	4,258,070	244,077	246743	238346	257817	275048
Veteran's Nursing Home Fund	13,886	-	-	-	-	-	-	-
Inside Fire Fringe Fund	2,129,292	-	-	-	-	-	-	-
TN Vocational Center	-	-	-	-	-	-	-	-
TOTAL	\$ 9,048,638	\$ 7,812,900	\$ 5,566,682	\$ 6,169,292	\$ 5,892,625	\$ 5,983,985	\$ 6,653,228	\$ 6,884,575
OTHER SOURCES & USES		\$ (70,188)	\$ 146,103			\$ (33,588)	\$ 499	\$ 23,763
ENDING BALANCE								
Changes in Reserves	\$ (1,240,225)	\$ 48,193	\$ 1,086,557	\$ (666,945)	\$ 289,198	\$ 392,246	\$ (460,062)	\$ 109,036
TOTAL	\$ 2,590,019	\$ 2,778,588	\$ 3,572,941	\$ 2,905,996	\$ 3,195,196	\$ 3,654,618	\$ 3,193,558	\$ 3,255,069
Designated/Reserved	\$ 2,590,019	\$ 2,778,588	\$ 3,572,941	\$ 2,905,996	\$ 3,195,196	\$ 3,654,618	\$ 3,193,558	\$ 3,255,069
Undesignated Fund Balance	-	-	-	-	-	-	-	-
TOTAL	\$ 2,590,019	\$ 2,778,588	\$ 3,572,941	\$ 2,905,996	\$ 3,195,196	\$ 3,654,618	\$ 3,193,558	\$ 3,255,069

ROAD DEPARTMENT SUMMARY

	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	ACTUAL 2015-2016	ACTUAL 2016-2017	ACTUAL 2017-2018	AMENDED BUDGET 2018-2019	BUDGET 2019-2020
BEGINNING BALANCE WITH RESERVES	\$ 2,255,066	\$ 1,941,708	\$ 1,968,544	\$ 2,385,906	\$ 2,330,093	\$ 2,587,700	\$ 2,437,343	\$ 2,287,826
REVENUES/SOURCES								
Local Taxes	\$ 2,671,136	\$ 2,633,534	\$ 2,830,300	\$ 2,748,327	\$ 2,850,698	\$ 2,928,539	\$ 2,918,747	\$ 2,918,747
Other Local Revenues	27,017	40,925	101,839	100,605	81,557	60,111	22,885	80,200
State of Tennessee	2,422,157	2,753,369	2,581,599	3,075,314	3,228,591	3,600,749	3,589,087	4,170,280
Federal Government	-	-	61,115	-	-	-	-	-
Other Gov't & Citizens Groups	-	-	-	-	-	-	11,269	-
Other Sources	-	-	-	-	-	-	-	-
TOTAL	\$ 5,120,310	\$ 5,427,828	\$ 5,574,853	\$ 5,924,246	\$ 6,160,846	\$ 6,589,399	\$ 6,541,988	\$ 7,169,227
EXPENDITURES/USES								
Administration	\$ 447,094	\$ 442,883	\$ 568,332	\$ 535,907	\$ 573,380	\$ 643,360	\$ 754,987	\$ 785,605
Highway & Bridge Maintenance	2,769,594	1,943,540	2,081,849	2,037,487	2,107,797	2,488,409	2,982,458	3,433,367
Operation & Main. Of Equip.	582,007	523,211	470,754	386,657	468,332	503,252	630,976	658,155
Quarry Operations	-	-	-	-	-	-	2,000	2,000
Litter & Trash Collection	100,767	95,756	102,600	42,638	-	-	-	-
Other Charges	162,268	161,779	188,106	188,710	199,497	156,977	204,000	195,909
Employee Benefits	770,742	745,817	771,224	783,307	903,495	907,608	1,012,884	1,040,062
Capital Outlay	319,140	1,236,812	755,290	1,389,831	1,318,312	1,636,674	525,685	1,912,282
Bridge Renovations	282,056	251,194	219,336	615,522	332,426	403,476	578,515	769,616
TOTAL	\$ 5,433,668	\$ 5,400,992	\$ 5,157,491	\$ 5,980,059	\$ 5,903,239	\$ 6,739,756	\$ 6,691,505	\$ 8,796,996
TRANSFERS IN/OUT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ENDING BALANCE								
Changes in Reserves	\$ (313,358)	\$ 26,836	\$ 417,362	\$ (55,813)	\$ 257,607	\$ (150,357)	\$ (149,517)	\$ (1,627,769)
TOTAL	\$ 1,941,708	\$ 1,968,544	\$ 2,385,906	\$ 2,330,093	\$ 2,587,700	\$ 2,437,343	\$ 2,287,826	\$ 660,057
Designated/Reserved	\$ 1,941,708	\$ 1,968,544	\$ 2,385,906	\$ 2,330,093	\$ 2,587,700	\$ 2,437,343	\$ 2,287,826	\$ 660,057
Undesignated Fund Balance	-	-	-	-	-	-	-	-
TOTAL	\$ 1,941,708	\$ 1,968,544	\$ 2,385,906	\$ 2,330,093	\$ 2,587,700	\$ 2,437,343	\$ 2,287,826	\$ 660,057

BRADLEY COUNTY SCHOOL FUND

	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	ACTUAL 2015-2016	ACTUAL 2016-2017	ACTUAL 2017-2018	AMENDED BUDGET 2018-2019	BUDGET 2019-2020
BEGINNING BALANCE WITH RESERVES	\$ 9,119,080	\$ 8,589,765	\$ 7,700,307	\$ 8,433,213	\$ 9,952,096	\$ 12,216,760	\$ 11,516,669	\$ 9,303,182
REVENUES/SOURCES								
Local Taxes	\$ 22,349,845	\$ 22,198,153	\$ 23,284,460	\$ 23,672,544	\$ 24,338,227	\$ 24,850,324	\$ 25,177,760	\$ 25,653,212
Licenses & Permits	5,457	5,605	5,453	5,982	5,980	5,619	5,700	5,730
Charges for Current Services	2,075,005	1,903,881	1,673,863	1,644,640	1,497,099	1,600,923	1,925,800	1,906,350
Other Local Revenues	318,246	250,907	143,480	319,949	103,584	219,354	252,283	133,860
State of Tennessee	45,645,236	47,400,102	46,437,638	47,536,853	48,999,206	50,736,354	51,872,619	51,587,670
Federal Government	4,264,834	11,645,481	10,488,983	10,195,297	9,496,161	10,374,879	10,956,213	9,646,692
Other Sources	-	-	-	193,550	17,324,960	12,971,676	5,902,141	1,047,000
TOTAL	\$ 74,658,623	\$ 83,404,129	\$ 82,033,877	\$ 83,568,815	\$ 101,765,217	\$ 100,759,127	\$ 96,092,516	\$ 89,980,514
EXPENDITURES/USES								
Instruction								
Regular Instruction Program	\$ 38,289,615	\$ 40,994,782	\$ 40,196,900	\$ 39,628,987	\$ 39,942,780	\$ 41,052,549	\$ 43,650,107	\$ 43,935,008
Special Education Program	3,630,913	5,315,908	5,215,069	5,342,411	5,469,084	\$ 5,800,960	\$ 6,514,700	\$ 6,450,038
Vocational Education Program	2,656,291	2,843,285	2,788,827	2,885,365	2,924,401	\$ 3,420,052	\$ 3,501,561	\$ 3,553,386
Adult Education Program	182,613	186,323	210,564	197,317	-	-	-	-
Support Services								
Students	3,142,373	6,033,606	6,620,748	7,147,258	4,894,243	\$ 5,053,402	\$ 5,549,478	\$ 5,710,213
Instructional Staff	2,948,721	2,854,243	3,303,100	3,404,755	5,158,791	\$ 5,876,216	\$ 6,030,186	\$ 5,787,713
General Administration	1,790,781	2,216,018	1,909,824	1,656,658	2,288,322	\$ 2,241,074	\$ 2,127,822	\$ 1,969,447
Office of Principal	3,699,749	3,799,930	3,786,413	3,818,109	3,790,446	\$ 3,901,395	\$ 4,377,891	\$ 4,469,361
Business Administration	351,944	357,809	357,339	408,651	477,602	\$ 554,092	\$ 629,285	\$ 630,662
Operation & Maint. Of Plant	5,780,375	5,870,897	5,619,482	5,589,472	6,012,596	\$ 6,759,575	\$ 7,362,518	\$ 7,155,915
Student Transportation	2,291,984	2,377,808	2,357,804	2,433,752	2,573,927	\$ 2,527,497	\$ 2,778,277	\$ 2,827,090
Other Support Services	796,940	1,455,180	795,923	829,294	-	\$ -	\$ -	\$ -
Operation of Non-Instructional Services								
Food Service	81,564	84,700	88,175	91,942	94,814	\$ 96,760	\$ 109,603	\$ 109,216
Community Service	372,962	393,245	338,815	335,924	319,896	\$ 294,933	\$ 337,500	\$ -
Early Childhood Education	1,382,187	1,382,187	1,195,860	1,536,911	1,290,041	\$ 1,197,899	\$ 1,226,874	\$ -
Regular Capital Outlay	2,794,750	2,704,822	1,045,248	1,736,397	19,004,678	\$ 3,576,567	\$ 2,854,698	\$ 2,000,000
Operating Transfers	-	-	-	-	50,000	\$ 12,817,033	\$ 5,247,114	\$ 3,828,733
Central Cafeteria Fund	5,405,237	5,422,844	5,500,089	5,283,315	5,158,931	\$ 5,188,113	\$ 6,008,600	\$ 6,334,000
TOTAL	\$ 75,598,999	\$ 84,293,587	\$ 81,330,180	\$ 82,326,518	\$ 99,450,552	\$ 100,358,117	\$ 98,306,214	\$ 94,760,782
OTHER SOURCES & USES	\$ (411,061)	\$ -	\$ (29,209)	\$ (276,586)	\$ 50,000	\$ (1,101,103)	\$ (211)	\$ -
ENDING BALANCE								
Changes in Reserves	\$ (1,351,437)	\$ (889,458)	\$ 674,488	\$ 965,711	\$ 2,364,665	\$ (700,093)	\$ (2,213,909)	\$ (4,780,266)
TOTAL	\$ 8,589,765	\$ 7,700,307	\$ 8,433,213	\$ 9,952,096	\$ 12,216,760	\$ 11,516,669	\$ 9,303,182	\$ 4,522,914
Designated/Reserved	\$ 8,589,765	\$ 7,700,307	\$ 8,433,213	\$ 9,952,096	\$ 12,216,760	\$ 11,516,669	\$ 9,303,182	\$ 4,522,914
Undesignated Fund Balance	-	-	-	-	-	-	-	-
TOTAL	\$ 8,589,765	\$ 7,700,307	\$ 8,433,213	\$ 9,952,096	\$ 12,216,760	\$ 11,516,669	\$ 9,303,182	\$ 4,522,914

DEBT SERVICE SUMMARY

	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	ACTUAL 2015-2016	ACTUAL 2016-2017	ACTUAL 2017-2018	AMENDED BUDGET 2018-2019	BUDGET 2019-2020
BEGINNING BALANCE WITH RESERVES	\$ 14,136,118	\$ 12,965,130	\$ 11,650,561	\$ 10,667,964	\$ 10,242,491	\$ 9,334,612	\$ 10,882,922	\$ 11,133,207
REVENUES/SOURCES								
Local Taxes	4,767,940	4,699,670	5,055,239	5,743,777	5,490,760	7,819,738	8,841,061	8,241,881
Other Local Revenues	207,400	1,836	2,100	1,875	5,250	2,940	5,250	5,250
State of Tennessee	164,611	146,140	166,573	219,826	215,904	284,365	160,494	160,494
Federal Government	-	-	303,387	-	-	-	-	-
Other Sources	370,458	721,961	63,574	647,302	618,867	2,076,469	515,800	214,013
TOTAL	\$ 5,510,409	\$ 5,569,607	\$ 5,590,873	\$ 6,612,780	\$ 6,330,781	\$ 10,183,512	\$ 9,522,605	\$ 8,621,638
EXPENDITURES/USES								
Other Charges	97,009	95,300	104,882	119,711	113,661	155,020	176,500	167,500
Gen Gov't Debt Service	1,088,491	1,275,461	1,268,644	1,310,905	1,393,353	1,436,240	2,350,778	2,389,632
Education Debt Service	5,495,897	5,513,415	5,410,257	5,607,637	5,731,646	7,043,942	6,745,042	6,660,169
TOTAL	\$ 6,681,397	\$ 6,884,176	\$ 6,783,783	\$ 7,038,253	\$ 7,238,660	\$ 8,635,202	\$ 9,272,319	\$ 9,217,301
TRANSFERS IN/OUT			\$ (210,313)			\$ -	\$ -	\$ (11,886)
ENDING BALANCE								
Changes in Reserves	\$ (1,170,988)	\$ (1,314,569)	\$ (1,403,223)	\$ (425,473)	\$ (907,879)	\$ 1,548,310		\$ (607,549)
TOTAL	\$ 12,965,130	\$ 11,650,561	\$ 10,667,964	\$ 10,242,491	\$ 9,334,612	\$ 10,882,922	\$ 11,133,207	\$ 10,549,430
Designated/Reserved	\$ 12,965,130	\$ 11,650,561	\$ 10,667,964	\$ 10,242,491	\$ 9,334,612	\$ 10,882,922	\$ 11,133,207	\$ 10,549,430
Undesignated Fund Balance	-	-	-	-	-	-	-	-
TOTAL	\$ 12,965,130	\$ 11,650,561	\$ 10,667,964	\$ 10,242,491	\$ 9,334,612	\$ 10,882,922	\$ 11,133,207	\$ 10,549,430

CAPITAL PROJECTS SUMMARY

	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	ACTUAL 2015-2016	ACTUAL 2016-2017	ACTUAL 2017-2018	AMENDED BUDGET 2018-2019	BUDGET 2019-2020
BEGINNING BALANCE WITH RESERVES	\$ 5,074,462	\$ 3,733,563	\$ 1,634,246	\$ 1,628,840	\$ 1,281,293	\$ 2,416,105	\$ 369,240	\$ 622,866
REVENUES/SOURCES								
Local Taxes	1,090,181	1,109,747	1,156,232	1,182,283	3,103,488	1,212,319	939,845	1,483,840
Other Local Revenues	119,410	100,679	154,709	230,274	168,384	300,155	340,000	147,600
State of Tennessee	86,858		37,199	216,976	75,795	20,832	623,939	15,000
Federal Government					-			
Other Gov't & Citizens Groups	-	-	-	21,117	-	40,000	40,000	40,000
Other Sources	-	-	-	26,763		3,883,169	887,930	880,100
TOTAL	\$ 1,296,449	\$ 1,210,426	\$ 1,348,140	\$ 1,677,413	\$ 3,347,667	\$ 5,456,475	\$ 2,831,715	\$ 2,566,540
EXPENDITURES/USES								
General Administration	\$ 6,300	\$ -	\$ -	\$ -				
Public Safety	82,077	44,160						
Public Utility Projects	-							
Public Health	81,754	75,000						
Social, Cultural, & Recreation	200	12,335	885,275	203,595	180,392	5,500		
Highway & Street Projects	585							
Other Capital Outlay- Workhouse				150,000				
Other Capital Outlay- Wacker	157,005							
Industrial Dev -Taylor Springs Contribution						25,000	25,000	25,000
Industrial Dev -Contribution CSCC								80,000
Industrial Dev - Whirlpool	-	2,000,000	456,540					
Industrial Dev - Wacker	-	1,000,000						
Industrial Dev - Minnis Rd Sewer	-							
Industrial Dev - Interchange	999,423	112,023		340,281	268,021	145	1,846	218,728
Industrial Dev - Strategic Plan	24,212							
Industrial Dev - Benton Pike	-							
Industrial Dev - Amazon	551,961							
Industrial Dev - Veterans Nursing Ho	-			10,737		894,148	764,038	
Industrial Dev - New Ind Park				1,073,605	1,013,050	2,710,212	289,788	
Industrial Dev - Greenway	9,400	9,400		9,400				
Schools	12,607	10,571			1,000,000	2,600,000	1,227,317	2,980,250
Transfer to Health & Wellness						245,000	250,000	250,000
Transfer to 189 Other Projects						1,000,000		
Other Operations	-		11,731	430,530				329,694
Other Charges	22,595	22,798		45,976	49,766	23,335	20,100	24,000
TOTAL	\$ 1,948,119	\$ 3,286,287	\$ 1,353,546	\$ 2,264,124	\$ 2,511,226	\$ 7,503,340	\$ 2,578,089	\$ 3,907,672
OTHER SOURCES & USES	\$ 689,229	\$ 23,456		\$ (239,164)	\$ (298,371)			\$ 823,520
ENDING BALANCE								
Changes in Reserves	\$ (651,670)	\$ (2,075,861)	\$ (5,406)	\$ (825,875)	\$ 538,070	\$ (2,046,865)	\$ 253,626	\$ (517,612)
TOTAL	\$ 3,733,563	\$ 1,634,246	\$ 1,628,840	\$ 1,281,293	\$ 2,416,105	\$ 369,240	\$ 622,866	\$ 105,255
Designated/Reserved	\$ 3,733,563	\$ 1,634,246	\$ 1,628,840	\$ 1,281,293	\$ 2,416,105	\$ 369,240	\$ 622,866	\$ 105,255
Undesignated Fund Balance	-	-	-	-	-	-	-	-
TOTAL	\$ 3,733,563	\$ 1,634,246	\$ 1,628,840	\$ 1,281,293	\$ 2,416,105	\$ 369,240	\$ 622,866	\$ 105,255

HWQ OF LIFE SUMMARY

	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	ACTUAL 2015-2016	ACTUAL 2016-2017	ACTUAL 2017-2018	AMENDED BUDGET 2018-2019	BUDGET 2019-2020
BEGINNING BALANCE WITH RESERVES	\$ 16,493,179	\$ 16,612,190	\$ 16,618,467	\$ 16,623,618	\$ 16,618,066	\$ 14,476,144	\$ 7,712,052	\$ 7,735,498
REVENUES/SOURCES								
Other Local Revenues	168,772	169,189	94,211	145,044	159,145	212,279	159,072	166,753
Other Sources	156,790	52,037	57,531	-	-	-	-	429,500
TOTAL	\$ 325,562	\$ 221,226	\$ 151,742	\$ 145,044	\$ 159,145	\$ 212,279	\$ 159,072	\$ 596,253
EXPENDITURES/USES								
Grants Awarded in 2008	\$ 3,397	\$ -	\$ -	\$ 25,000	\$ -	* \$ 10,860	* \$ 20,625	** \$ 32,782
Grants Awarded in 2009	-	-	-	10,057	-	-	-	-
Grants Awarded in 2010	-	-	-	-	-	-	-	-
Grants Awarded in 2011	76,889	22,864	-	-	-	-	-	-
Grants Awarded in 2012	-	71,800	-	4,750	-	-	-	-
Grants Awarded in 2013	-	10,900	31,600	20,493	-	-	-	-
Grants Awarded in 2017	-	-	-	-	-	48,708	-	7,612
Library Contribution	79,284	83,366	86,226	90,297	101,067	109,404	115,000	120,000
Principal on Notes	-	-	-	-	-	-	-	-
Interest on Notes	-	-	-	-	-	-	-	-
Other Charges	46,981	26,019	28,765	-	-	-	-	-
TOTAL	\$ 206,551	\$ 214,949	\$ 146,591	\$ 150,597	\$ 101,067	\$ 168,972	\$ 135,625	\$ 160,394
TRANSFERS IN/OUT	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000	\$ 6,807,399		\$ 87,298
ENDING BALANCE								
Changes in Reserves	\$ 119,011	\$ 6,277	\$ 5,151	\$ (5,553)	\$ 2,258,078	\$ 6,850,706	\$ 23,447	\$ 523,157
TOTAL	\$ 16,612,190	\$ 16,618,467	\$ 16,623,618	\$ 16,618,066	\$ 14,476,144	\$ 7,712,052	\$ 7,735,498	\$ 8,084,059
Designated/Reserved	\$ 16,612,190	\$ 16,618,467	\$ 16,623,618	\$ 16,618,066	\$ 14,476,144	\$ 7,712,052	\$ 7,735,498	\$ 8,084,059
Undesignated Fund Balance	-	-	-	-	-	-	-	-
TOTAL	\$ 16,612,190	\$ 16,618,467	\$ 16,623,618	\$ 16,618,066	\$ 14,476,144	\$ 7,712,052	\$ 7,735,498	\$ 8,084,059

** Combined 2008 and 2009 Grants for Water Lines



RESOLUTION 2019-20

RESOLUTION FIXING THE TAX LEVY
BRADLEY COUNTY, TENNESSEE
FOR THE FISCAL YEAR BEGINNING JULY 1, 2019

SECTION 1. BE IT RESOLVED by the County Commissioners of Bradley County, Tennessee, assembled in SPECIAL CALLED SESSION on this 26th day of July, 2019, that the combined property tax rate for Bradley County, Tennessee for the fiscal year beginning July 1, 2019 shall be the State of Tennessee certified tax rate of \$ 1.7821 on each \$100.00 of taxable property, which is to provide revenue for each of the following funds and otherwise conform to the following levies:

<u>FUND</u>	
County General	\$ 0.4993
Public Library	0.0278
Pike Road	0.1135
General Purpose Schools - County & City	0.7738
Other Capital Projects	0.0478
Debt Service - General Debt	<u>0.3199</u>
 TOTAL	 <u>\$ 1.7821</u>

SECTION 2. BE IT FURTHER RESOLVED that there is hereby levied a gross receipts tax as provided by law. The proceeds of the gross receipts tax herein levied shall accrue to the County General Fund.

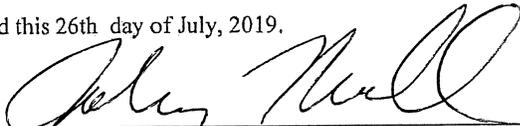
SECTION 3. BE IT FURTHER RESOLVED that all Resolutions of the Board of County Commissioners of Bradley County, Tennessee, which are in conflict with this resolution are hereby repealed.

SECTION 4. BE IT FURTHER RESOLVED that this Resolution take effect as of July 1, 2019, the public welfare requiring it, and that this resolution be spread upon the minutes of the County Commission.

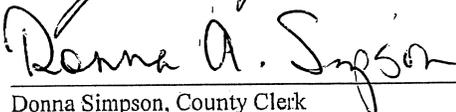
SECTION 5. BE IT FURTHER RESOLVED, that the County Trustee shall reflect the property tax rate upon the receipts used in collecting property taxes.

Passed this 26th day of July, 2019.

SEAL



Johnny Mull, Chairman



Donna Simpson, County Clerk

D. Gary Davis, County Mayor

STATE OF TENNESSEE }
COUNTY OF BRADLEY } ss
I, DONNA A. SIMPSON, COUNTY CLERK
of said county, do hereby certify that the foregoing is
a true and perfect copy of the Resolution
fixing Tax Levy beginning
July 1, 2019
as same appears of record in my office.
Witness my hand and official seal in Cleveland, Tennessee,
this 31st day of July, 2019
Donna A. Simpson CLERK



RESOLUTION 2019-21

RESOLUTION FIXING THE TAX LEVY OF THE COUNTY FIRE DISTRICT
BRADLEY COUNTY, TENNESSEE
FOR THE FISCAL YEAR BEGINNING JULY 1, 2019

SECTION 1. BE IT RESOLVED by The County Commission of Bradley County, Tennessee, assembled in SPECIAL CALLED SESSION on this 26th day of July, 2019 that, pursuant to Tennessee Code Annotated Section 5-17-106, this County Commission hereby levies an annual fire tax upon the property owners of the Fire District 2 (Rural) in the amount of point four four zero zero cents (\$.4400) on each \$100.00 of taxable property located within the County but outside of the Fire District 1 (Fringe) point four four zero zero cents (\$.4400) on each \$100.00 of taxable property located within the Fire District 1 (Fringe), for the fiscal year beginning July 1, 2019, which is deemed by this Commission to pay the budget of the County Fire District;

SECTION 2. BE IT FURTHER RESOLVED that, pursuant to Tennessee Code Annotated Section 5-17-107, the Fire Tax levied by this Resolution shall be assessed in the same manner as the County Property Tax and collected as an addition thereto, and shall in all ways be treated as a part of the County Property Tax;

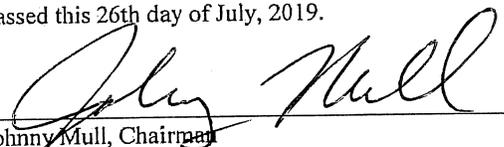
SECTION 3. BE IT FURTHER RESOLVED that, as provided by Tennessee Code Annotated Section 5-17-108, this Resolution and nothing contained herein shall be construed to limit in any way the fire departments of any municipality providing fire service, but authorizes this Commission, in its capacity as the County Fire Department, if it so desires, to contract with municipalities in order to coordinate fire service county-wide;

SECTION 4. BE IT FURTHER RESOLVED, that all Resolutions of the Board of County Commissioners of Bradley County, Tennessee, which are in conflict with this resolution are hereby repealed.

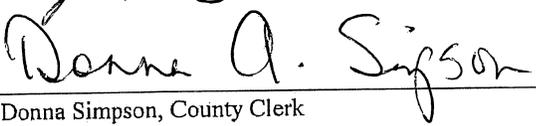
SECTION 5. BE IT FURTHER RESOLVED that this Resolution take effect as of July 1, 2019, the public welfare requiring it, and that this resolution be spread upon the minutes of the County Commission.

Passed this 26th day of July, 2019.

SEAL



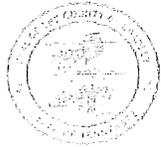
Johnny Mull, Chairman



Donna Simpson, County Clerk

D. Gary Davis, County Mayor

STATE OF TENNESSEE }
COUNTY OF BRADLEY } ss
I, DONNA A. SIMPSON, COUNTY CLERK
of said county, do hereby certify that the foregoing is
a true and perfect copy of the Resolution
fixing Tax Levy County Fire District
beginning July 1, 2019
as same appears of record in my office.
Witness my hand and official seal in Cleveland, Tennessee,
this 31st day of July, 2019
Donna A. Simpson CLERK



RESOLUTION 2019-22

A RESOLUTION MAKING APPROPRIATIONS FOR THE VARIOUS FUNDS, DEPARTMENTS, INSTITUTIONS, OFFICES AND AGENCIES OF BRADLEY COUNTY, TENNESSEE, FOR THE FISCAL YEAR BEGINNING JULY 1, 2019 AND ENDING JUNE 30, 2020

SECTION 1. BE IT RESOLVED By the Board of County Commissioners of Bradley County, Tennessee, assembled in SPECIAL CALLED session on the 26th day of July, 2019, that the amounts hereafter set out are hereby appropriated for the purpose of meeting the expenses of the various funds, departments, institutions, offices and agencies of Bradley County, Tennessee, for the capital outlay, and for meeting the payment of principal and interest on the County's debt maturing during the fiscal year beginning July 1, 2019 and ending June 30, 2020 according to the following schedule:

COUNTY GENERAL FUND

County Commission	\$ 600,514
Board Of Equalization	2,365
Beer Board	3,197
Other Boards And Committees - Archives	38,557
County Mayor	289,649
Personnel Office	174,859
County Attorney	219,620
Election Commission	294,286
Register Of Deeds	84,659
Engineering/Planning/Building Inspection	274,189
Development (G.I.S.)	215,203
Courthouse, Agriculture & Annex Bldg.	430,733
TN Vocational Building	30,000
Accounting And Budgeting	213,797
Property Assessor's Office	865,199
Reappraisal Program	170,300
County Trustee's Office	166,417
County Clerk's Office	272,048
Data Processing	135,250
Circuit Court Clerk	1,550,500
General Sessions Judge - Randolph	264,807
General Sessions Judge - Swafford	0
Drug Court	70,000
Chancery Court	63,704
Juvenile Court	751,116
General Sessions Judge - Swafford	326,326
Polk County Probation Contract	38,241
Judicial Commissioners	35,000
Other Administration Of Justice	132,390
Probation Services	373,335
SAMHSA Grant	0
Sheriff's Department	8,824,727
Traffic Safety Grant	0
Traffic Control	33,600
Justice Center	8,002,181
Workhouse	818,713
Juvenile Center	1,438,469
Juvenile Services - BUG Grant Program	66,580
Juvenile Services - JJS Grant Program	0

COUNTY GENERAL FUND - (Continued)

SE TN Community Corrections	346,010
Civil Defense - EMA	491,261
Homeland Security	50,561
Inspection and Regulation	169,972
County Coroner/Medical Examiner	204,216
Juvenile Services - JJS Grant Program	9,000
Other Public Safety	650,000
Local Health Center	396,397
Rabies and Animal Control	199,000
Emergency Medical Services	6,367,986
Juvenile Drug Court	50,000
Health Services - State	1,518,552
Other Local Welfare Services	100,804
Car Seat Grant	10,000
Adult Activities	9,000
Senior Citizens Assistance	103,000
Tournaments - Recreation	35,827
Other Social, Cultural And Recreation	1,059,419
Agricultural Extension Service	352,260
Soil Conservation	54,455
Storm Water Program	132,546
Tourism Development	285,000
Industrial Development	285,000
Economic Development (Greenway	10,000
Public Transportation	42,000
Veterans' Services	142,820
Other Charges	460,000
Contributions To Other Agencies	87,192
Tobacco Grant	0
TOTAL GENERAL FUND	<u>\$ 40,892,811</u>

PIKE ROAD FUND

Administration	\$ 785,605
Highway And Bridge Maintenance	3,433,367
Operation And Maint. Of Equipment	658,155
Quarry Operations	2,000
Litter And Trash Collection	0
Other Charges	195,909
Employee Benefits	1,040,062
Capital Outlay	1,912,282
Bridge Renovations/Replacements	769,616
TOTAL PIKE ROAD FUND	<u>\$ 8,796,996</u>

PUBLIC LIBRARY FUND

Library-Cleveland Public Library	\$ 667,380
Other Charges	15,000
TOTAL LIBRARY FUND	<u>\$ 682,380</u>

GENERAL DEBT SERVICE FUND

Other Charges	\$ 167,500
General Government Debt Service	2,389,632
Education Debt Service	<u>6,660,169</u>
TOTAL GENERAL DEBT SERVICE FUND	<u>\$ 9,217,301</u>

LAW LIBRARY

Libraries	\$ 13,600
Other Charges	<u>150</u>
TOTAL LAW LIBRARY FUND	<u>\$ 13,750</u>

FIRE DISTRICT FUND

Fire Prevention and Control	\$ 5,303,800
Transfer to Debt Service	214,013
Other Charges	100,000
TOTAL COUNTY FIRE DISTRICT FUND	<u>\$ 5,617,813</u>

SHERIFF'S DRUG FUND

Sheriff's Department	\$ 18,000
Drug Enforcement	63,500
Alcohol and Drug Programs	6,100
Other Charges	<u>1,500</u>
TOTAL SHERIFF'S DRUG FUND	<u>\$ 89,100</u>

SOLID WASTE / SANITATION FUND

Landfill Operations & Maintenance	\$ 65,000
Recycling	112,784
Contributions to Other Agencies (Keep America Beautiful)	28,000
Other Charges	<u>700</u>
TOTAL SOLID WASTE / SANITATION FUND	<u>\$ 206,484</u>

AGRICENTER FUND

Other Social, Cultural, and Recreational	\$ 272,294
Other Charges	<u>2,754</u>
TOTAL AGRICENTER FUND	<u>\$ 275,048</u>

OTHER CAPITAL PROJECTS

Capital Projects	\$ 3,309,944
Other Charges	<u>20,000</u>
TOTAL EDUCATION CAPITAL PROJECTS	<u>\$ 3,329,944</u>

COUNTY SCHOOLS

	General Purpose School Budget	Central Cafeteria Fund Budget	Central Federal Funds Budget
Instruction			
Regular Instruction Program	\$ 42,742,635	\$	1,192,373
Special Education Program	5,150,857		1,299,181
Vocational Education Program	3,447,683		105,703
Adult Education Program	0		0
Support Services			
Students	5,022,139		688,074
Instructional Staff	4,868,398		919,315
General Administration	1,311,268		658,179
School Admin. - Office of Principal	4,469,361		0
Business Administration	630,662		0
Operation and Maintenance of Plant	7,155,914		0
Student Transportation	2,599,090		228,000
Other Support Services - Central and Other	0		0
Operation of Non-Instruction Services			
Food Service	109,216	6,334,000	0
Regular Capital Outlay	2,000,000		0
Operating Transfers	0		48,466
 TOTAL SCHOOL FUNDS	 <u>\$ 79,507,223</u>	 <u>\$ 6,334,000</u>	 <u>\$ 5,139,291</u>

HEALTH, WELLNESS & QUALITY OF LIFE CAPITAL PROJECTS

Other Public Health & Welfare	<u>\$ 160,394</u>
 TOTAL HWQ FUND	 <u>\$ 160,394</u>

COMMUNITY DEVELOPMENT

Industrial Development	\$ 573,728
Other Charges	<u>4,000</u>
 TOTAL COMMUNITY DEVELOPMENT	 <u>\$ 577,728</u>

COUNTY SCHOOLS--EDUCATION CAPITAL PROJECTS

Capital Projects	\$ 3,780,267
 TOTAL COUNTY SCHOOLS--CAPITAL PROJECTS	 <u>\$ 3,780,267</u>

BE IT FURTHER RESOLVED, that the Bradley County School Federal Projects Fund for the No Child Left Behind Act (NCLB), Individuals with Disabilities Education Act (IDEA), and Carl Perkins Vocational projects shall be in the budget approved for the separate projects within the fund by the Bradley County Board of Education and the Tennessee Department of Education.

SECTION 2. BE IT FURTHER RESOLVED, that there are also hereby appropriated certain portions of the commissions and fees for collecting taxes and licenses and for administering other funds which the Trustee, County Clerk, Circuit Court Clerk, Register, Sheriff and the Clerk and Master and their officially authorized deputies and assistants may severally be entitled to receive under State laws heretofore or hereafter enacted. Expenditures out of commissions, and/or fees collected by the Trustee, County Clerk, Circuit Court Clerk, Clerk and Master, Register and the Sheriff may be made for such purposes and in such amounts as may be authorized by existing law or by valid order of any court having power to make such appropriations. Any excess commission and/or fees collected over and above the expenditures duly and conclusively authorized shall be paid over to the Trustee and converted into the County General Fund as provided by law.

BE IT FURTHER RESOLVED, that if any fee officials, as enumerated in Tennessee Code Annotated, Section 8-22-101 operate under provisions of Tennessee Code Annotated, Section 8-22-104, provisions of the preceding paragraph shall not apply to those particular officials.

SECTION 3. BE IT FURTHER RESOLVED, that if the need shall arise, the Finance Committee may, with the approval of any official head of any department or division which may be affected, transfer any amount within any major appropriation category; however, for transfers between major appropriation categories within the same fund, the approval of the Board of County Commissioners must be obtained. The School Superintendent must obtain the approval of the Board of Education for all school department transfers.

One copy of such authorization shall be filed with the County Clerk, one copy with the Chairman of the Finance Committee, and one with each divisional or departmental head concerned. Aforesaid authorization shall clearly state the reasons for the transfer, but this provision shall in no case whatsoever be construed as authorizing transfer from one fund to another, but shall apply solely to transfers within a certain fund.

SECTION 4. BE IT FURTHER RESOLVED, that any appropriation made by this Resolution which covers the same purpose for which a specific appropriation is made by statute is made in lieu of but not in addition to said statutory appropriation. The salary, wages, or remuneration of each officer, employee, or agent of the County, shall not be in excess of the amounts authorized by existing law or as set forth in the estimate of expenditures which accompanies this resolution. Provided, however, that appropriations for such salaries, wages, or other remuneration hereby authorized shall in no case be construed as permitting expenditures for an office, agency, institution, division or department of the County in excess of the appropriation made herein for such office, agency, institution, division or department of the County. Such appropriation shall constitute the limit to the expenditures of any office, agency, institution, division or department for the year ending June 30, 2020. The aggregate expenditures for any item of appropriation shall in no instance be more than the amount herein appropriated for such item.

SECTION 5. BE IT FURTHER RESOLVED, that any Resolution which may hereafter be presented to the Board of County Commissioners providing for appropriations in addition to those made by this Budget Appropriation Resolution shall specifically provide sufficient revenue or other funds, actually to be provided during the fiscal year in which the expenditure is to be made, to meet such additional appropriation. Said appropriating Resolution shall be submitted to and approved by the State Director of Local Finance after its adoption as provided by Tennessee Code Annotated, Sections 9-11-101 through 9-11-119.

SECTION 6. BE IT FURTHER RESOLVED, that certain school funds which function as clearing accounts have been included in the revenue and appropriations for the year ending June 30, 2020 as a memorandum only. It is expressly understood that the County Board of Education may not create or incur expenditures from these funds above actual revenue of such funds. It is further directed that no transfers may be effected between these clearing accounts and the operating school funds accounts.

SECTION 7. BE IT FURTHER RESOLVED, that the County Mayor, and County Clerk are hereby authorized to borrow money on revenue anticipation notes, provided such notes are first approved by the Director of Local Finance, to pay for the expenses herein authorized until the taxes and other revenue for the fiscal year 2019-2020 have been collected, not exceeding 60% of the appropriations of each individual fund. The proceeds of loans for each individual fund shall be used only to pay the expenses and other requirements of the fund for which the loan is made and the loan shall be paid out of revenue of the fund for which money is borrowed. The notes evidencing the loans authorized under this section shall be issued under the authority of Title IX, Chapter 21, inclusive, Tennessee Code Annotated. Said notes shall be signed by the County Mayor and countersigned by the County Clerk and shall mature and be paid in full without renewal not later than June 30, 2020. As a courtesy, the County Commission shall be notified if borrowing occurs.

SECTION 8. BE IT FURTHER RESOLVED, that the delinquent County property taxes for the year 2018 and prior years and the interest and penalty thereon collected during the year ending June 30, 2020 shall be apportioned to the various County funds according to the subdivisions of the tax levy for the year 2018. The Clerk and Master and the Trustee are hereby authorized and directed to make such apportionment accordingly.

SECTION 9. BE IT FURTHER RESOLVED, that all unencumbered balances of appropriations remaining at the end of the fiscal year shall lapse and be of no further effect at the end of the fiscal year ending on June 30, 2020.

SECTION 10. BE IT FURTHER RESOLVED, that any Resolution or part of the Resolution which has hereto been passed by the Board of County Commissioners which is in conflict with any provision in this Resolution shall be and the same is hereby repealed.

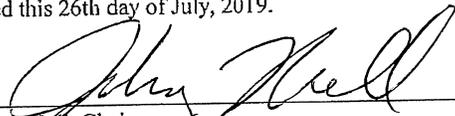
SECTION 11. BE IT FURTHER RESOLVED, that this Resolution shall take effect from and after its passage and its provision shall be in force from and after July 1, 2019. This Resolution shall be spread upon the minutes of the Board of County Commissioners.

SECTION 12. BE IT FURTHER RESOLVED, that new major purchases or capital purchases approved under this budget or with prior year P.O.'s should be delayed until after January 1, 2020, except for emergency repair or replacement, due to the timing of revenue collections and to help with the cash flow of the County.

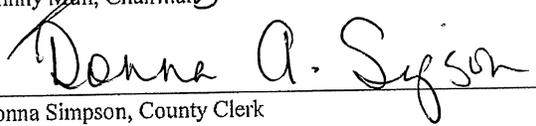
SECTION 13. BE IT FURTHER RESOLVED, that any percentage salary increases intended for all full-time Bradley County employees, include the General Officers of Bradley County not already budgeted under this Resolution to comply with Tennessee Code Annotated, Section 8-24-102.

Passed this 26th day of July, 2019.

SEAL



Johnny Mull, Chairman

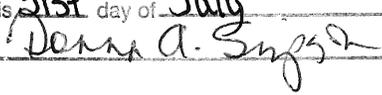


Donna Simpson, County Clerk

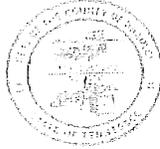
D. Gary Davis, County Mayor

STATE OF TENNESSEE }
COUNTY OF BRADLEY }^{ss}

I, DONNA A. SIMPSON, COUNTY CLERK of said county, do hereby certify that the foregoing is a true and perfect copy of the Resolution making Appropriations various funds, Depts, institutions etc 7/1/19-6/30/20 as same appears of record in my office.

Witness my hand and official seal in Cleveland, Tennessee, this 31st day of July 2019


CLERK



RESOLUTION 2019-23

A RESOLUTION MAKING APPROPRIATIONS TO NON-PROFIT
CHARITABLE ORGANIZATIONS OF BRADLEY COUNTY, TENNESSEE FOR THE
FISCAL YEAR BEGINNING JULY 1, 2019 AND ENDING JUNE 30, 2020

WHEREAS, subject to compliance with Tennessee Code Annotated, Section 5-9-109, authorizes the County Legislative Body to make appropriations to non-profit charitable organizations; and,

WHEREAS, the Bradley County Legislative Body recognizes the various non-profit charitable organizations located in Bradley County have great need of funds to carry on their non-profit charitable work,

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Bradley County, on this 26th day of July, 2019, as follows:

SECTION 1. That six hundred fifty thousand dollars (\$650,000) be appropriated to the Bradley County E-911 Emergency Communications District to fund the County's share of county dispatching for emergency services and to promote the welfare and safety of the citizens of Bradley County. (Fund 101)

SECTION 2. That forty-two thousand dollars (\$42,000) be appropriated to Southeast Tennessee Resource Agency to promote public transportation in Bradley County. (Fund 101)

SECTION 3. That five thousand dollars (\$5,000) be appropriated to The Boys & Girls Club of The Ocoee Region to promote the health and welfare of disadvantaged youth in Bradley County. (Fund 101)

SECTION 4. That one hundred thousand eight hundred and four dollars (\$100,804) be appropriated to the Tennessee Vocational Training Center to promote vocational rehabilitation in Bradley County. (Fund 101)

SECTION 5. That nine thousand dollars (\$9,000) be appropriated to the Life Bridges, Inc. to promote the health and mental welfare in Bradley County. (Fund 101)

SECTION 6. That ten thousand dollars (\$10,000) be appropriated to the Bradley/Cleveland Greenway Project to promote the general welfare of the residents of Bradley County. (Fund 101)

SECTION 7. That one hundred and three thousand dollars (\$103,000) be appropriated to the Bradley/Cleveland Community Service Agency to promote economic welfare in Bradley County. (Fund 101)

SECTION 8. That fifty four thousand four hundred fifty five dollars (\$54,455) be appropriated to the Soil Conservation District for the environmental welfare of the citizens of Bradley County. (Fund 101)

SECTION 9. That ten thousand dollars (\$10,000) be appropriated to the Fort Hill Cemetery Association for the maintenance of Bradley County's portion of the Fort Hill Cemetery to promote the beauty of Bradley County. (Fund 101)

SECTION 10. That twenty thousand dollars (\$20,000) be appropriated to the Mainstreet Cleveland Organization for the community welfare of Bradley County. (Fund 101)

SECTION 11. That nine thousand five hundred dollars (\$9,500) be appropriated to the Southeast Tennessee Resource Agency to promote human relations in Bradley County. (Fund 101)

SECTION 12. That twenty-eight thousand dollars (\$28,000) be appropriated to the Keep America Beautiful organization to promote the conservation and beauty of Bradley County. (Fund 116)

SECTION 13. That two hundred eighty five thousand dollars (\$285,000) be appropriated to the Cleveland/Bradley Chamber of Commerce to promote tourism development in Bradley County. (Fund 101)

SECTION 14. That two hundred eighty five thousand dollars (\$285,000) be appropriated to the Cleveland/Bradley Chamber of Commerce to promote industrial development in Bradley County. (Fund 101)

SECTION 15. That one hundred ninety nine thousand dollars (\$199,000) be appropriated to the SPCA of Bradley County to assist in providing an animal shelter for county residents. (Fund 101)

SECTION 16. That sixteen thousand and five hundred dollars (\$16,500) be appropriated to the Cleveland/Bradley Regional Museum to promote the general welfare and tourism in Bradley County. (Fund 101)

SECTION 17. That eighty thousand dollars (\$80,000) be appropriated to Cleveland State Community College to promote the general welfare in Bradley County. (Fund 172)

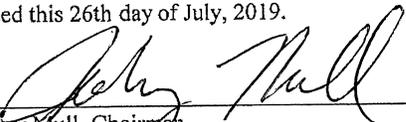
BE IT FURTHER RESOLVED, that all appropriations enumerated in Sections 1 through 17 above are made subject to the following conditions:

1. That the non-profit charitable organization to which funds are appropriated shall file with the County Clerk and the disbursing official a copy of an annual report of its business affairs and transactions and the proposed use of the county's funds in accordance with rules promulgated by the Comptroller of the Treasury, Chapter 0380-2-7. Such annual report shall either be prepared by an independent Certified Public Accountant or certified by the chief financial officer of such non-profit organization in accordance with Tennessee Code Annotated, Section 5-9-109(c).
2. That said funds must only be used by the named non-profit charitable organization in furtherance of their non-profit charitable purposes benefiting the general welfare of the residents of the county.
3. That it is the expressed interest of the County Commission of Bradley County in providing these funds to the above named non-profit charitable organizations to be fully in compliance with Chapter 0390-2-7 of the Rules of the Comptroller of the Treasury, and Tennessee Code Annotated, Section 5-9-109 and any and all other laws which may apply to county appropriations to non-profit organizations and so this appropriation is made subject to compliance with any and all of these laws and regulations.

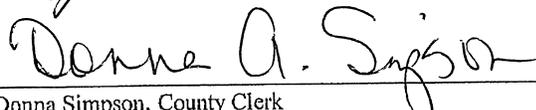
BE IT FURTHER RESOLVED, that this Resolution shall take effect immediately upon passage. This Resolution shall be spread upon the minutes of the Board of County Commissioners.

Passed this 26th day of July, 2019.

SEAL



Johnny Mull, Chairman



Donna Simpson, County Clerk

D. Gary Davis, County Mayor

STATE OF TENNESSEE }
COUNTY OF BRADLEY }^{ss}

I, DONNA A. SIMPSON, COUNTY CLERK of said county, do hereby certify that the foregoing is a true and perfect copy of the Resolution for appropriations non-profit charitable organizations 7/1/19 - 6/30/20 as same appears of record in my office.

Witness my hand and official seal in Cleveland, Tennessee, this 31st day of July, 2019
 CLERK



NOTES

BRADLEY COUNTY, TENNESSEE

FINANCIAL POLICIES



BRADLEY COUNTY GOVERNMENT FINANCIAL MANAGEMENT POLICIES

The County is supported by various financial resources and must function within the limits of these financial resources each fiscal year. A balance must be maintained between revenues and expenditures so that the public can realize the benefits of a strong and stable local government. It is important to understand that these policies are to be applied over a period of time that extends beyond the current year appropriations. By law, the annual budget cannot exceed available resources, defined as revenues generated in the current year added to balances carried forward from prior years. Key steps in this process are described within this section. Bradley County Government operates under a fiscal year that begins July 1 and ends June 30. *Items italicized are not part of the adopted policy, but added for clarification purposes only.*

BUDGET POLICY

- Current appropriations for all funds are limited to the sum of available, unencumbered cash balances and revenues estimated to be received in the current budget year.
- General Fund expenditures and subsidy appropriations for mandated and priority programs are to be made against current revenue sources and not dependent upon uncertain reserves or fluctuating prior period cash balances.
- Special Revenue Funds are supported by special levies and fees, grants or intergovernmental revenues. Expenditures in these funds are strictly limited to the mandates of the funding source. Special Revenue Funds are not to be used to subsidize other funds, except as required or permitted by program regulations.
- The County will consider General Fund requests for new or expanded programs during the course of the annual budget process. Only in unusual circumstances will such requests be considered on an interim basis during the course of the fiscal year.
- To the extent possible, current operations will be funded by current revenues. The use of unencumbered prior year balances in all funds shall be scrutinized and carefully limited to be used primarily for one-time expenditures. One-time revenues will only be used for one-time expenditures. The County will avoid using temporary revenues to fund ongoing programs or services.

- The County recognizes the importance of emergency reserves that can provide a financial cushion in years of poor revenue receipts, or in the event of a major emergency. A Reserve Fund Policy is incorporated herein in Section 4.

REVENUE POLICIES

- The County will charge fees for services where such an approach is permissible by state and federal law, and where a group of beneficiaries who can pay such fees is identifiable.
- New and expanded unrestricted revenues sources should be first applied to support existing programs prior to funding new programs.
- The County will pursue federal, state and private grants but will strictly limit financial support of these programs to avoid commitments that continue beyond available funding.
- The County will continuously seek new revenues and pursue a diverse revenue base to limit the dependence on one or only a few revenue sources. This revenue diversity will shelter the County from short-time fluctuations in any one revenue source.

CAPITAL IMPROVEMENTS PLAN POLICY*

(Facilities and Infrastructure)

- The Purpose of the Capital Improvements Plan is to systematically plan, schedule, and finance capital projects to ensure cost-effectiveness as well as conformance with established policies.
- A Capital Improvement Plan will be developed annually, including anticipated funding sources. Capital improvement projects are defined as infrastructure or equipment purchases or construction that results in a capitalized asset with a useful life (depreciable life) of 15 years or more. Minor capital outlays with a useful life of less than 15 years will be included and adopted as part of the annual budget process.
- The Capital Improvement Plan shall include but is not limited to requests from County General Government, the Department of Education and from Constitutional Offices.
- Proposed capital projects will be reviewed regarding accurate costing (design, capital and operating) and overall consistency with the County's goals and objectives. Financing sources will then be identified for the highest ranking projects.

- The Capital Improvements Plan funding sources include debt proceeds, County appropriations, Federal, and State aid. Capital Improvement Plans funded by General Obligation Bonds or Notes are formally adopted by the County Commission when the Bond Resolution is approved.

**Not intended to be a policy to cover Capital Expenditure/Project Funds themselves. Capital Fund's uses are determined by the County Commission through budget appropriations on an item by item basis. This policy is for multiple-year planning only.*

RESERVE FUND POLICY

- The County shall set aside reserves to address operating cost needs, to allow for unforeseen needs of an emergency nature, and to permit adjustments to changes resulting from fluctuations of revenue sources. Sufficient levels of reserves can ensure continued orderly operations and tax structure stability.
- It shall be the objective of the County Commissioners to maintain a managed budgeted reserve in the various operating funds at a level sufficient for temporary financing of unforeseen emergency needs and to permit orderly adjustment to changes resulting from termination of revenue sources through actions of other governmental bodies. The targeted reserves will be maintained at a minimum level as follows:

1. General Fund	10%
2. County Road Department	7%
3. Board of Education	
County Schools	5%
4. Debt Service	13 months of expenditures
5. County Fire Fund	8%
6. Tri-State Exhibition Center Fund	5%
7. Public Library Fund	0%

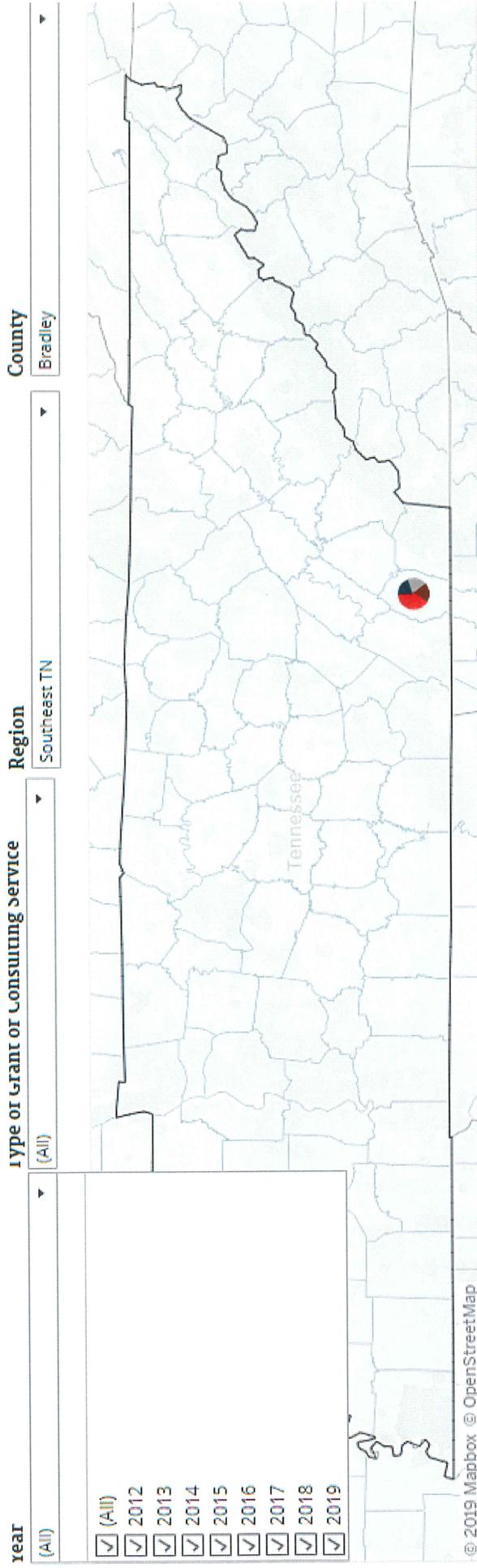
- The percentage shall be calculated by taking the fund balance as a percent of expenditures (or operating expenses) and transfers to other funds.
- These reserve targets shall be reviewed annually by the County Mayor, the Director of Finance, the School Board and the Director of Roads. The Mayor and the Director of Finance will report to the Finance Committee on their continued adequacy.
- *If actual reserves should fall below the minimum targeted percentage, a written plan will be set forth to rectify the shortfall within two fiscal years.*

The ThreeStar program has been a key part of economic development since 1980. Economic development for Tennessee communities is about more than recruitment and incentives. Our communities must be making constant strides in improving their quality of life to be globally competitive for jobs. The ThreeStar program can guide Tennessee communities on that journey. Participation in the ECD ThreeStar program helps communities develop strategies and plan activities to address goals. The program encourages collaboration with local community leaders for strategic economic improvements.

Additional Incentives to attain/maintain annual ThreeStar Certification:

- Participation in ThreeStar is required for a county (or cities within the county) to participate in state programs including:
 - Tennessee Main Streets and Tennessee Downtowns
 - TNECD – TDTD Tourism Enhancement Grant Program
 - TNECD Retail Academy
 - TN Placemakers Entrepreneurship Program
 - Select Tennessee Property Evaluation Program
 - Site Development Grant Program.
- CDBG & FastTrack Program Incentive: Participating counties (and cities in these counties) will be eligible for a 4% discount (for eligible projects) on the business development ability-to-pay calculation each year the county fulfills the requirements of the ThreeStar program.
- ThreeStar grants up to \$50,000 for communities to complete one of the identified ThreeStar goals.

The dashboard below reflects the number and value of grants awarded to Tennessee communities through TNECD's rural and community development programs.



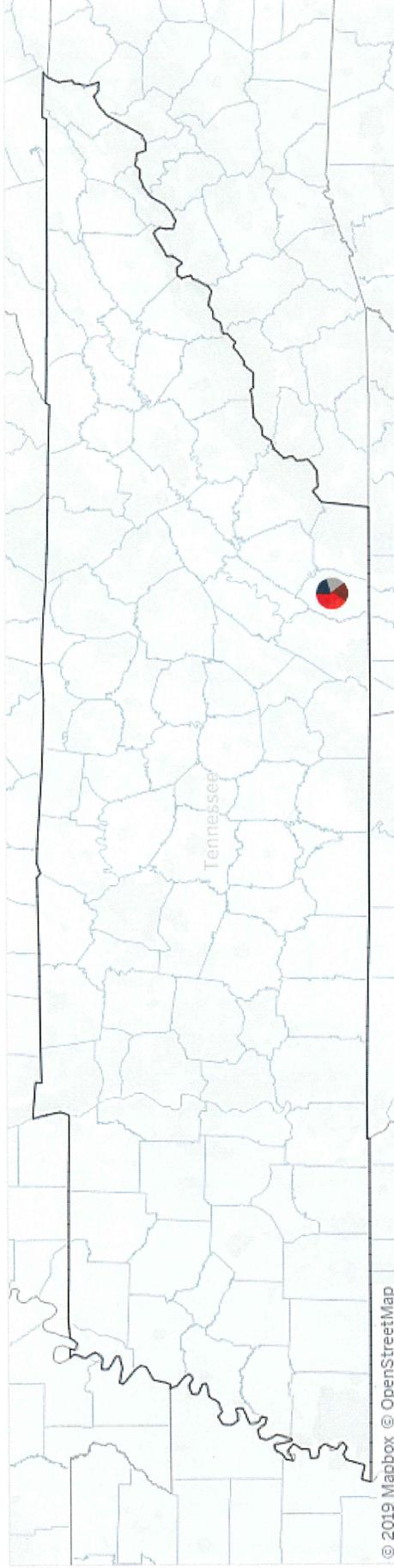
\$1,499,664
 Value of Grants and
 Consulting Services
(2012 - 2019)

1
 Counties Receiving Grants or
 Consulting Services
(2012 - 2019)

15
 No. of Grants Awarded and
 Consulting Services Applied
(2012 - 2019)

The dashboard below reflects the number and value of grants awarded to Tennessee communities through TNECD's rural and community development programs.

year (Multiple values) |
 type of Grant or Consulting service (All) |
 Region Southeast TN |
 County Bradley



Grants that serve multiple counties are not shown on the map.

- Appalachian Regional Commission
- Community Development Block Grant
- Main Street Consulting Services*
- ThreeStar
- Tourism Enhancement Grants

\$955,541

Value of Grants and Consulting Services
(2015 - 2019)

1

Counties Receiving Grants or Consulting Services
(2015 - 2019)

10

No. of Grants Awarded and Consulting Services Applied
(2015 - 2019)

From 2015 to 2018, TNECD has made

7

Investments through
Community and Rural Development
Grants and Consulting Services
valued at:

\$330,288

Mayor D. Gary Davis

www.bradleycountyttn.gov

www.clevelandchamber.com

LABOR AND WORKFORCE

Labor Force (2017):	50,172
Employment (2017):	48,336
Unemployment Rate (2017):	3.7%
Labor Force Participation Rate (2017):	60.2%

DEMOGRAPHICS

Population (2012)	101,061
Population (2017):	105,560
Population Percent Change (2012-2017):	4.5%
Median Age:	39.2

ENTREPRENEURSHIP AND SMALL BUSINESS

Cleveland Small Business Development Center
SBDC is located at: Cleveland State Community College
Guide for entrepreneurs starting a business:
<https://www.tnsmartstart.com/>

ECONOMIC STATUS

County Economic Status (FY 2019):	Transitional
Personal Income Per Capita (2017):	\$38,766
Market Income Per Capita (2017):	\$29,590
Median Household Income (2017):	\$46,381
Poverty Rate (2017):	18.0%

EDUCATION

Average ACT Score (2018):	20.3
High School Graduation Rate (2018):	93.0%
College Going-Rate (2017):	64.7%
Age 25-64 with High School Degree or Higher:	86.2%
Age 25-64 with Associates Degree or Higher:	32.1%
Age 25-64 with Bachelor's Degree or Higher:	23.0%

TAX STRUCTURE AND REVENUES

State Debt Per Capita (2015):	\$913
County Debt Per Capita (FY 2017):	\$732
Local Sales Tax Collections (FY 2017):	\$31,544,681
Local Sales Tax Collections (FY 2018):	\$32,649,559
Local Sales Tax Collections Percent Change (FY 2017 to FY 2018):	3.5%

SAFETY

Crime Rate Per 1,000 People (2017):	89.5
-------------------------------------	------

Located in TNECD Southeast Region

Director of Business Development: Sam.Wills@tn.gov

TNECD - 312 Rosa L Parks Blvd, 27th Floor, Nashville TN, 37243 - <https://tn.gov/ecd/threestar>

ThreeStar -- Community Development Director: Jody.Sliger@tn.gov

POPULATION & DEMOGRAPHICS

LOCATION	
Time Zone	Eastern Time Zone
Grand Division	East Tennessee
Area (Square Miles)	328.8
County Seat	Cleveland
Metropolitan Area	Cleveland, TN
ECD Region	Southeast

POPULATION		RACE (PERCENTAGE OF POPULATION)	
Population (2012)	101,061	White Alone	91.3%
Population (2017)	105,560	Black or African American, alone	5.0%
Population Change (2012-2017)	4.5%	American Indian And Alaska Native, alone	0.1%
Population Forecast (2025)	112,242	Asian, alone	1.1%
Foreign Born Population	5,536	Native Hawaiian or Other Pacific Islander, alone	0.0%
Foreign Born Persons (Percentage of Population)	5.3%	Some Other Race, alone	1.0%
Language Other Than English Spoken At Home	7.3%	Two or More Races	1.5%
Civilian Veteran Population	6,537	Hispanic or Latino	5.8%

AGE (PERCENTAGE OF POPULATION)			
Under 5 Years Old	Male: 6.0%	Female: 5.5%	Total: 5.7%
Under 18 Years Old	Male: 23.7%	Female: 21.2%	Total: 22.4%
18-64 Years Old	Male: 61.8%	Female: 61.1%	Total: 61.5%
65 Years and Over	Male: 14.5%	Female: 17.7%	Total: 16.1%
Median Age	Male: 38	Female: 40.3	Total: 39.2

Sources:
U.S. Census Bureau, 2013-2017 5-Year American Community Survey
U.S. Census Bureau, 2017 Annual Population Estimates
U.S. Bureau of Labor Statistics
Tennessee State Data Center (2017)

HOUSING & INCOME

HOUSING & INCOME		HOUSEHOLD INCOME & BENEFITS	
Households	39,178	Less Than \$10,000	7.5%
Homeownership Rate	65.9%	\$10,000 to \$14,999	6.1%
Persons Per Household	2.54	\$15,000 to \$24,999	12.2%
Living In Same House 1 Year & Over	83.8%	\$25,000 to \$34,999	11.9%
Median Home Value	\$150,100	\$35,000 to \$49,999	15.7%
Annual Home Sales	1,407	\$50,000 to \$74,999	18.6%
Median Sale Price of Homes Sold	\$165,000	\$75,000 to \$99,999	11.4%
Persons In Households With Income Below Poverty Level	18.0%	\$100,000 to \$149,999	10.9%
Total Personal Income	\$4,092,165,000	\$150,000 to \$199,999	3.3%
Personal Income Per Capita	\$38,766	\$200,000 or More	2.5%
		Median Household Income	\$46,381

PERCENTAGE OF HOUSEHOLDS BY INCOME RANGE

Sources:

U.S. Census Bureau, 2013-2017 5-Year American Community Survey
 Tennessee Housing Development Agency (2017)
 U.S. Bureau of Economic Analysis (2017)

TAX STRUCTURE

PROPERTY TAX	
Property Tax Rate (County)	\$1.71
State Property Tax	None
Assessment Ratio: Residential Property	25%
Assessment Ratio: Farm Property	25%
Assessment Ratio: Commercial/Industrial Property	40%
Assessment Ratio: Public Utility Property	55%
Assessment Ratio: Business Personal Property	30%

SALES TAX	
State Sales Tax Rate	7.00%
County Sales Tax Rate	2.75%
Local Sales Tax Collections (FY 2016)	\$30,197,400
Local Sales Tax Collections (FY 2017)	\$31,544,681
Local Sales Tax Collections Growth (FY 2016-FY 2017)	4.50%

STATE BOND RATINGS	
Moody's	Aaa
Standard & Poor's	AAA
Fitch	AAA

STATE TAX	
State Income Tax on Wages	None
State Income Tax: Interest from Bonds and Notes and Dividends from Stock	2% (Hall Income tax is fully repealed after January 1, 2021)
Excise Tax (State)	6.5% of Tennessee taxable income
Franchise Tax (state)	0.25% of the greater of net worth or real and tangible property in Tennessee. The minimum tax is \$100.
Unemployment Insurance Tax (state)	2.7% of the first \$8,000 in wages for new employers

DEBT PER CAPITA	
State Debt per Capita	\$913 (lowest in U.S.)
County Debt Per Capita	\$732

Sources:
 Tennessee Comptroller of the Treasury (2017)
 Tennessee Department of Revenue (2019)
 The Tax Foundation (2018)

LABOR FORCE

LABOR FORCE ESTIMATES (2018)		
Labor Force	Tennessee: 3,242,754	Bradley: 50,919
Employment	Tennessee: 3,129,078	Bradley: 49,096
Unemployment	Tennessee: 113,676	Bradley: 1,823
Unemployment Rate	Tennessee: 3.5%	Bradley: 3.6%

UNEMPLOYMENT RATE*		
2015	Tennessee: 5.6%	Bradley: 5.2%
2016	Tennessee: 4.7%	Bradley: 4.4%
2017	Tennessee: 3.7%	Bradley: 3.7%
2018	Tennessee: 3.5%	Bradley: 3.6%

MONTHLY UNEMPLOYMENT RATE*		
Tennessee	Current: 3.6%	12 Months Ago: 3.3%
Bradley	Current: 2.9%	12 Months Ago: 2.8%

UNEMPLOYMENT RATE (BY PERCENTAGE)

Sources:
 Tennessee Department of Labor and Workforce Development (December 2018)
 U.S. Bureau of Labor Statistics

INDUSTRIES (2019)

INDUSTRY			
Crop and Animal Production	Employment: 293	Establishments: 16	Avg. Annual Wages: \$28,121
Mining, Quarrying, and Oil and Gas Extraction	Employment: 6	Establishments: 1	Avg. Annual Wages: \$107,432
Utilities	Employment: 19	Establishments: 2	Employment: \$128,332
Construction	Employment: 1,684	Establishments: 140	Employment: \$66,860
Manufacturing	Employment: 9,123	Establishments: 127	Employment: \$68,838
Wholesale Trade	Employment: 662	Establishments: 105	Employment: \$85,773
Retail Trade	Employment: 4,802	Establishments: 327	Employment: \$33,112
Transportation and Warehousing	Employment: 2,949	Establishments: 70	Employment: \$49,481
Information	Employment: 282	Establishments: 20	Employment: \$52,878
Finance and Insurance	Employment: 930	Establishments: 127	Employment: \$61,319
Real Estate and Rental and Leasing	Employment: 280	Establishments: 71	Employment: \$40,003
Professional, Scientific, and Technical Services	Employment: 858	Establishments: 158	Employment: \$67,894
Management of Companies and Enterprises	Employment: 822	Establishments: 12	Employment: \$97,999
Administrative, Support, Waste Management and Remediation	Employment: 4,058	Establishments: 93	Employment: \$28,368
Educational Services	Employment: 924	Establishments: 13	Employment: \$57,605
Health Care and Social Assistance	Employment: 4,152	Establishments: 210	Employment: \$59,376
Arts, Entertainment, and Recreation	Employment: 185	Establishments: 16	Employment: \$17,361
Accommodation and Food Services	Employment: 4,160	Establishments: 185	Employment: \$17,212
Other Services (except Public Administration)	Employment: 1,228	Establishments: 147	Employment: \$33,819
Government	Employment: 4,731	Establishments: 41	Employment: \$56,890
Total	Employment: 49,760	Establishments: 1,880	Employment: \$38,830

UNIQUE OCCUPATIONS*		
Extruding and Forming Machine Setters, Operators, and Tenders, Synthetic and Glass Fibers	Employment: 312	Location Quotient*: 45.73
Helpers—Production Workers	Employment: 4,197	Location Quotient*: 32.90
Industrial Engineering Technicians	Employment: 349	Location Quotient*: 16.06
Textile, Apparel, and Furnishings Workers, All Other	Employment: 41	Location Quotient*: 7.80
Photographic Process Workers and Processing Machine Operators	Employment: 57	Location Quotient*: 7.69

KEY CLUSTER	
Advanced Materials	531
Aerospace & Defense	0
Appliances & Electrical	2,534
Automotive	124
Business Services	2,042
Chemicals	1,189
Distribution & Logistics	6830
Film, Music & Entertainment	137
Food & Beverage	1,185

TOP EMPLOYERS

TOP COUNTY EMPLOYERS

Whirlpool Corporation	Est. Employees: 2,200	City: Cleveland
Bradley County School District	Est. Employees: 1,300	City: Cleveland
Integrity Staffing Solutions Inc.	Est. Employees: 1,066	City: Charleston
Kroger	Est. Employees: 950	City: Cleveland
Skyridge Medical Center	Est. Employees: 850	City: Cleveland
Lee University	Est. Employees: 700	City: Cleveland
Mars Chocolate North America, LLC	Est. Employees: 678	City: Cleveland
Jackson Furniture Industries, Inc.	Est. Employees: 650	City: Cleveland
Life Care Centers of America, Inc.	Est. Employees: 500	City: Cleveland
Life Bridges, Inc.	Est. Employees: 496	City: Cleveland

TRANSPORTATION & LOGISTICS

TRANSPORTATION

Nearest Commercial Service Airport	Chattanooga Metropolitan
Distance to Nearest Commercial Service Airport	23
Daily Flights At Nearest Commercial Service Airport	43
Nearest General Aviation Airport	Cleveland Regional Jetport
Runway Length at Nearest General Aviation Airport	5,500'
Mean Travel Time to Work (Minutes)	21.9
Access of Interstate	I-75
U.S. Highways	11, 64, 74
State Highways	2, 40, 60, 74, 306, 308, 311, 312 313, 317
Nearest Port (From County Seat)	Chattanooga
Railroads Serving County	NS

Sources:

Tennessee Department of Transportation

U.S. Census Bureau, 2010-2014 5-Year American Community Survey

EDUCATION

GENERAL STATS

Population Aged 25-64 With High School Degree Or Higher	Bradley: 86.20%	Tennessee: 89.50%
Population Aged 25-64 With Associate's Degree Or Higher	Bradley: 32.10%	Tennessee: 36.70%
Population Aged 25-64 With Bachelor's Degree Or Higher	Bradley: 23.00%	Tennessee: 28.70%
High School Graduation Rate	Bradley: 93%	Tennessee: 89%
College Going Rate	Bradley: 64.70%	Tennessee: 63.40%
Average ACT Score	Bradley: 20.3	Tennessee: 20.2

HIGH SCHOOL GRADUATION RATE

COLLEGE GOING RATE

AVERAGE ACT SCORE

BRADLEY COUNTY SCHOOLS

Elementary Schools	Enrollment: 4,292
Middle Schools	Enrollment: 2,206
High Schools	Enrollment: 3,193

12

Elementary Schools	Enrollment: 2
Middle Schools	Enrollment: 3
High Schools	Enrollment: Cleveland City Schools

REGIONAL HIGHER EDUCATION INSTITUTIONS

Lee University	City: Cleveland	Enrollment: 5,302
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Sources:

U.S. Census Bureau, 2017 1-Year American Community Survey,
 U.S. Census Bureau, 2013-2017 5-Year American Community Survey
 Tennessee Department of Education (2017-2018)
 National Center for Education Statistics (2016-2017)
 Tennessee Higher Education Commission

† Regional higher education institutions include those within the selected and surrounding counties.

HEALTH & PUBLIC SAFETY

DOCTORS	
Number of Doctors	155

OVERWEIGHT & OBESITY PREVALENCE	
Adults*	34.9%
Children** (Grade 8)	38.8%

REGIONAL HOSPITALS		
Tenova Healthcare - Cleveland Westside	Number of Beds: 351	City: Cleveland
Tenova Healthcare - Cleveland	Number of Beds: 351	City: Cleveland
Erlanger North Hospital	Number of Beds: 788	City: Chattanooga
Erlanger Medical Center	Number of Beds: 788	City: Chattanooga
Erlanger East Hospital	Number of Beds: 788	City: Chattanooga
Parkridge Valley Hospital-Child & Adolescent	Number of Beds: 621	City: Chattanooga
Parkridge Valley Hospital-Adult & Senior	Number of Beds: 621	City: Chattanooga
Parkridge Medical Center, Inc.	Number of Beds: 621	City: Chattanooga
Parkridge East Hospital	Number of Beds: 621	City: Chattanooga
Memorial Health Care System (and Hixson)	Number of Beds: 423	City: Chattanooga
Memorial Hospital Hixson	Number of Beds: 423	City: Hixson
Starr Regional Medical Center	Number of Beds: 190	City: Athens
Starr Regional Medical Center Etowah	Number of Beds: 190	City: Etowah
Siskin Hospital for Physical Rehabilitation	Number of Beds: 88	City: Chattanooga
Healthsouth Chattanooga Rehabilitation Hospital	Number of Beds: 69	City: Chattanooga
Sweetwater Hospital Association	Number of Beds: 59	City: Sweetwater
Kindred Hospital - Chattanooga	Number of Beds: 49	City: Chattanooga

Sources:
 Tennessee Department of Health (2014)
 Tennessee Bureau of Investigation (2014)
 † Regional hospitals include those within the selected and surrounding counties.

CLIMATE

CLIMATE

Average High Temperature	70.7°F
Average Low Temperature	46.9°F
Average Annual Temperature	58.8°F
Annual Rainfall	53.81"
Elevation (at County Seat)	875'
Prevailing Winds	Southwest

Sources:
usclimatedata.com (2015)

COMMUNITY INFORMATION

CHARLESTON

Population (2013)	674
Charter Type	General Law Manager-Commission
Local Option Sales Tax Rate	2.75%
City Property Tax Rate	\$0.44
Phone Number	(423) 336-1483
Retire Tennessee Participant	No
Tennessee Downtowns Participant	No
Main Street Participant	No

CLEVELAND

Population (2013)	42,331
Charter Type	Private Act
Local Option Sales Tax Rate	2.75%
City Property Tax Rate	\$1.77
Phone Number	(423) 476-8931
Retire Tennessee Participant	No
Tennessee Downtowns Participant	No
Main Street Participant	Yes

ADDITIONAL COMMUNITY INFORMATION

ThreeStar Certified County	Yes
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Sources:
Tennessee Municipal Technical Advisory Service
Tennessee Department of Revenue (2015)
Tennessee Comptroller of the Treasury (2015)
U.S. Census Bureau, 2010-2014 5-Year American Community Survey

**Bradley County, Tennessee
Capital Improvements Program
FYE June 30, 2020**

Project	Location	6/30/2019 County's Cost	6/30/2020 County's Cost	Future County's Cost	Completion Date	Operational Impact	FY Operation Impact	Funding Source	Budget Page
Road Department	State Aid Highway & Bridge Projs.	1,262,811	819,027	-	June-19	None	None	Revenues	349
Road Department	Equipment	249,750	51,300	-	June-19	None	None	Revenues	349
Veterans Nursing Home	Westland Drive	894,148	765,000	-	June-20	None	None	Revenues	411
Industrial Park	I-75 at Exit 20	2,511,450	220,574	-	December-18	None	None	Debt Issue	411
Interchange South & North	SE & NE Quadrants of I-75	149	488,550	-	June-18	None	None	Revenues	411
Middle School	Lake Forrest + City Portion	2,200,000	-	18,000,000	August-18	None	2018-2019	Debt Issue	413
P.I.E. Center	Parker Avenue			16,000,000	Aug-21	None	2019-2020	Debt Issue	413
P.I.E. Center	Parker Avenue			1,500,000	unknown	None	unknown	Debt Issue	413
North Lee & Black Fox Additions	North Lee, & South Bradley Co.				Aug-20	None	unknown	Revenues	413
TOTAL		\$ 7,118,308	\$ 2,344,451	\$ 18,000,000					

RISK MANAGEMENT POLICY

- Bradley County maintains a comprehensive risk management program which is responsible for all function related to risk management.
- The County will minimize potential losses through employee safety training, inspections of the workplace, risk analysis, and Tennessee OSHA compliance.
- A drug testing program shall continue for all potential employees, as well as random testing of all federally-required employees.

ACCOUNTING, AUDITING, AND FINANCIAL REPORTING POLICIES

- An independent audit will be performed annually.
- The County will maintain its accounting records and produce annual financial reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board.

**BRADLEY COUNTY
TENNESSEE**

Debt Management Policy

Formally Adopted: October 3, 2011
Amended: January 22, 2013

DEBT MANAGEMENT POLICY

Formally Adopted: October 3, 2011

Amended: January 22, 2013

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INTRODUCTION

This Debt Management Policy (the “Debt Policy”) is a written guideline with parameters that affect the amount and type of debt that can be issued by Bradley County, Tennessee (the “County”), the issuance process and the management of the County’s debt. The purpose of this Debt Policy is to improve the quality of management and legislative decisions and to provide justification for the structure of debt issuances consistent with the Debt Policy’s goals while demonstrating a commitment to long-term capital planning. It is also the intent of the County that this Debt Policy will signal to credit rating agencies, investors and the capital markets that the County is well managed and will always be prepared to meet its obligations in a timely manner. This Debt Policy fulfills the requirements of the State of Tennessee regarding the adoption of a formal debt management policy on or before January 1, 2012.

This Debt Policy provides guidelines for the County to manage its debt and related annual costs within both current and projected available resources while promoting understanding and transparency for our citizens, taxpayers, rate payers, businesses, investors and other interested parties.

The County may, from time to time, review this Debt Policy and make revisions and updates, if warranted.

Bradley County, Tennessee
DEBT MANAGEMENT POLICY

I. INTRODUCTORY STATEMENT

In managing its Debt (defined herein as tax-exempt or taxable bonds, capital outlay notes, other notes, capital leases, interfund loans or notes and loan agreements); it is the County's policy to:

- Achieve the lowest cost of capital within acceptable risk parameters
- Maintain or improve credit ratings
- Assure reasonable cost access to the capital markets
- Preserve financial and management flexibility
- Manage interest rate risk exposure within acceptable risk parameters

II. GOALS AND OBJECTIVES

Debt policies and procedures are tools that ensure that financial resources are adequate to meet the County's long-term capital planning objectives. In addition, the Debt management policy (the "Debt Policy") helps to ensure that financings undertaken by the County have certain clear, objective standards which allow the County to protect its financial resources in order to meet its long-term capital needs.

The Debt Policy formally establishes parameters for issuing debt and managing a debt portfolio which considers the County's specific capital improvement needs; ability to repay financial obligations; and, existing legal, economic, and financial market conditions. Specifically, the policies outlined in this document are intended to assist in the following:

- To guide the County in policy and debt issuance decisions
- To maintain appropriate capital assets for present and future needs
- To promote sound financial management
- To protect the County's credit rating
- To ensure the County's debt is issued legally under applicable state and federal laws
- To promote cooperation and coordination with other parties in the financing
- To evaluate debt issuance options

III. PROCEDURES FOR ISSUANCE OF DEBT

1) Authority

- a) The County will only issue Debt by utilizing the statutory authorities provided by *Tennessee Code Annotated* as supplemented and revised (“TCA”) and the Internal Revenue Code (the “Code”).
- b) The County will adhere to any lawfully promulgated rules and regulations of the State and those promulgated under the Code.
- c) All Debt must be formally authorized by resolution of the County’s Legislative Body.

2) Transparency

- a) It is recognized that the issuance of Debt must have various approvals and on occasion, written reports provided by the State of Tennessee Comptroller’s office either prior to adoption of resolutions authorizing such Debt, prior to issuance and/or following issuance. The County, in conjunction with any professionals (including, but not limited to, financial advisors, underwriters, bond counsel, etc. which may individually or collectively be referred to herein as “Financial Professionals”) will ensure compliance with TCA, the Code and all federal and State rules and regulations. Such State compliance will include, but not be limited to, compliance with all legal requirements regarding adequate public notice of all meetings of the County related to consideration and approval of Debt. Additionally, the County shall provide the Tennessee Comptroller’s office sufficient information on the Debt to not only allow for transparency regarding the issuance, but also assuring that the Comptroller’s office has sufficient information to adequately report or approve any formal action related to the sale and issuance of Debt. The County will also make this information available to its legislative body, citizens and other interested parties.
- b) The County will file its Audited Financial Statements and any Continuing Disclosure document prepared by the County or its Dissemination Agent. To promote transparency and understanding, these documents should be furnished to members of the Legislative Body and made available electronically or by other usual and customary means to its citizens, taxpayers, rate payers, businesses, investors and other interested parties by posting such information on-line or in other prominent places.

IV. CREDIT QUALITY AND CREDIT ENHANCEMENT

The County's Debt management activities will be conducted in order to maintain or receive the highest possible credit ratings. The Mayor and Finance Director in conjunction with any Financial Professionals that the County may chose to engage will be responsible for maintaining relationships and communicating with one or more rating agencies.

The County will consider the use of credit enhancements on a case-by-case basis, evaluating the economic benefit versus cost for each case. Only when clearly demonstrable savings can be shown shall an enhancement be considered. The County will consider each of the following enhancements as alternatives by evaluating the cost and benefit of such enhancements:

1) Insurance

The County may purchase bond insurance when such purchase is deemed prudent and advantageous. The predominant determination shall be based on such insurance being less costly than the present value of the difference in the interest on insured bonds versus uninsured bonds.

2) Letters of Credit

The County may enter into a letter-of-credit ("LOC") agreement when such an agreement is deemed prudent and advantageous. The County or its Financial Professionals, if any, may seek proposals from qualified banks or other qualified financial institutions pursuant to terms and conditions that are acceptable to the County.

V. AFFORDABILITY

The County shall consider the ability to repay Debt as it relates to the total budget resources, the wealth and income of the community and its property tax base and other revenues available to service the Debt. The County may consider debt ratios and other benchmarks compared to its peers when analyzing its Debt including materials published by the nationally recognized credit rating agencies.

VI. DEBT STRUCTURE

The County shall establish all terms and conditions relating to the issuance of Debt and will invest all bond proceeds pursuant to the terms of its investment policy, if any. Unless otherwise authorized by the County, the following shall serve as the Debt Policy for determining structure:

1) **Term**

All capital improvements financed through the issuance of Debt will be financed for a period not to exceed the useful economic life of the improvements and in consideration of the ability of the County to absorb such additional debt service expense. The term of Debt shall be determined by, but not limited to, the economic life of the assets financed, conditions in the capital markets, the availability of adequate revenue streams to service the Debt and the existing pattern of Debt payable from such identifiable fund or enterprise activity, but in no event will the term of such Debt exceed forty (40) years, as outlined in TCA.

2) **Capitalized Interest**

From time to time, certain financings may require the use of capitalized interest from the date of issuance until the County is able to realize beneficial use and/or occupancy of the financed project. Interest may be capitalized through a period permitted by federal law and TCA if it is determined that doing so is beneficial to the financing by the Legislative Body and is appropriately memorialized in the legislative action authorizing the sale and issuance of the Debt.

3) **Debt Service Structure**

General Obligation debt issuance shall be planned to achieve relatively net level debt service or level principal amortization considering the County's outstanding debt obligations, while matching debt service to the useful economic life of facilities. Absent events or circumstances determined by its Legislative Body, the County shall avoid the use of bullet or balloon maturities (with the exception of sinking fund requirements required by term bonds) except in those instances where such maturities serve to make existing overall debt service level or match specific income streams. Debt which is supported by project revenues and is intended to be self-supporting should be structured to achieve level proportional coverage to expected available revenues.

4) **Call Provisions**

In general, the County's Debt should include a call feature no later than ten (10) years from the date of delivery of the bonds. The County will avoid the sale of long-term debt which carries longer redemption features unless a careful evaluation has been conducted by the Mayor and Finance Director and/or Financial Professionals, if any, with respect to the value of the call option.

5) **Original Issuance Discount/Premium**

Debt with original issuance discount/premium will be permitted.

6) **Deep Discount Bonds**

Deep discount debt may provide a lower cost of borrowing in certain capital markets. The Mayor and Finance Director and/or Financial Professionals, if any, should

carefully consider their value and effect on any future refinancing as a result of the lower-than-market coupon.

VII. DEBT TYPES

When the County determines that Debt is appropriate, the following criteria will be utilized to evaluate the type of debt to be issued.

1) Security Structure

a) **General Obligation Bonds**

The County may issue Debt supported by its full faith, credit and unlimited ad valorem taxing power (“General Obligation Debt”). General Obligation Debt shall be used to finance capital projects that do not have significant independent creditworthiness or significant on-going revenue streams or as additional credit support for revenue-supported Debt, if such support improves the economics of the Debt and is used in accordance with these guidelines.

b) **Revenue Debt**

The County may issue Debt supported exclusively with revenues generated by a project or enterprise fund (“Revenue Debt”), where repayment of the debt service obligations on such Revenue Debt will be made through revenues generated from specifically designated sources. Typically, Revenue Debt will be issued for capital projects which can be supported from project or enterprise-related revenues.

c) **Capital Leases**

The County may use capital leases to finance projects assuming the Mayor and Finance Director and/or Financial Professionals, if any, determine that such an instrument is economically feasible.

2) Duration

a) **Long-Term Debt**

The County may issue long-term Debt when it is deemed that capital improvements should not be financed from current revenues or short-term borrowings. Long-term Debt will not be used to finance current operations or normal maintenance. Long-term Debt will be structured such that financial obligations do not exceed the expected useful economic life of the project(s) financed.

- i. *Serial and Term Debt.* Serial and Term Debt may be issued in either fixed or variable rate modes to finance capital infrastructure projects;
- ii. *Capital Outlay Notes (“CONs”).* CONs may be issued to finance capital infrastructure projects with an expected life up to twelve years; or

- iii. *Capitalized Leases.* Capitalized Leases may be issued to finance infrastructure projects or equipment with an expected life not greater than its expected useful life.

b) Short-Term Debt

Short-term borrowing may be utilized for:

- i. Financing short economic life assets;
- ii. The construction period of long-term projects;
- iii. For interim financing; or
- iv. For the temporary funding of operational cash flow deficits or anticipated revenues subject to the following policies:
 1. *Bond Anticipation Notes ("BANs").* BANs, including commercial paper notes issued as BANs, may be issued instead of capitalizing interest to reduce the debt service during the construction period of a project or facility. The BANs shall not mature more than 2 years from the date of issuance. BANs can be rolled in accordance with federal and state law. BANs shall mature within 6 months after substantial completion of the financed facility.
 2. *Revenue Anticipation Notes ("RANs") and Tax Anticipation Notes ("TANs").* RANs and TANS shall be issued only to meet cash flow needs consistent with and fully conforming to federal IRS and state requirements and limitations.
 3. *Lines of Credit.* Lines of Credit shall be considered as an alternative to other short-term borrowing options. A line of credit shall only be structured to federal and state requirements.
 4. *Interfund Loans.* Interfund Loans shall only be used to fund operational deficiencies among accounts or for capital projects to be paid from current fiscal year revenues. Such interfund loans shall be approved by the State Comptroller's office and shall only be issued in compliance with state regulations and limitations.
 5. *Other Short-Term Debt.* Other Short-Term Debt including commercial paper notes, BANs, Capitalized Leases and CONs may be used when it provides an interest rate advantage or as interim financing until market conditions are more favorable to issue debt in a fixed or variable rate mode. The County will determine and utilize the most advantageous method for short-term borrowing. The County may issue short-term Debt when there is a defined repayment source or amortization of principal.

3) Interest Rate Modes

a) **Fixed Rate Debt**

To maintain a predictable debt service schedule, the County may give preference to debt that carries a fixed interest rate.

b) **Variable Rate Debt**

The targeted percentage of net variable rate debt outstanding (excluding (1) debt which has been converted to synthetic fixed rate debt and (2) an amount of debt considered to be naturally hedged to short-term assets in the Unreserved General and/or Debt Service Fund Balance) shall not exceed 45% of the County's total outstanding debt and will take into consideration the amount and investment strategy of the County's operating cash.

The following circumstances may result in the consideration of issuing variable rate debt:

- i. *Asset-Liability Matching;*
- ii. *Construction Period Funding;*
- iii. *High Fixed Interest Rates.* Interest rates are above historic averages;
- iv. *Diversification of Debt Portfolio;*
- v. *Variable Revenue Stream.* The revenue stream for repayment is variable and is anticipated to move in the same direction as market-generated variable interest rates or the dedication of revenues allows capacity for variability; and
- vi. *Adequate Safeguard Against Risk.* Financing structure and budgetary safeguards are in place to prevent adverse impacts from interest rate shifts such structures could include, but are not limited to, interest rate caps and short-term cash investments in the County's General Fund.

An analysis by the Mayor and Finance Director and/or Financial Professionals, if any, shall be conducted to evaluate and quantify the risks and returns associated with the variable rate Debt including, but not limited to, a recommendation regarding the use of variable rate debt.

4) Zero Coupon Debt

Zero Coupon Debt may be used if an analysis has been conducted by the Mayor and Finance Director and/or Financial Professionals, if any, and the risks and returns associated with the Zero Coupon Debt have been made. The analysis shall include, but not be limited to a recommendation regarding the use of Zero Coupon Debt as the most feasible instrument considering available revenues streams, the need for the project and other factors determined by the Legislative Body.

5) Synthetic Debt

The County will not enter into any new interest rate swaps or other derivative instruments unless it adopts a Debt Derivative Policy consistent with the requirements of TCA and only after approval of the State Comptroller's office and affirmative action of the Legislative Body. To the extent the County has any current existing interest rate swaps or other derivative instruments, the County will monitor these agreements and any amendments consistent with the compliance report issued by the State Comptroller's Office at the time the agreements were previously authorized.

VIII. REFINANCING OUTSTANDING DEBT

The Mayor and Finance Director, in conjunction with Financial Professionals, if any, shall have the responsibility to analyze outstanding Debt for refunding opportunities. The Mayor and Finance Director will consider the following issues when analyzing possible refunding opportunities:

1) Debt Service Savings

Absent other compelling considerations such as the opportunity to eliminate onerous or restrictive covenants contained in existing Debt documents, the County has established a minimum net present value savings threshold of at least 3.0 percent of the advance refunded Debt principal amount. Current refunding opportunities may be considered by the County using any savings threshold if the refunding generates positive net present value savings. The decision to take less than 3.0 percent net present value savings for an advance refunding or to take the savings in any manner other than a traditional year-to-year level savings pattern must be approved by the Legislative Body or delegated to the County's Chief Executive.

2) Restructuring for economic purposes

The County may also refund Debt when it is in its best financial interest to do so. Such a refunding will be limited to restructuring to meet unanticipated revenue expectations, achieve cost savings, mitigate irregular debt service payments, release reserve funds or remove unduly restrictive bond covenants or any other reason approved by the Legislative Body in its discretion.

3) Term of Refunding Issues

Normally, the County will refund Debt equal to or within its existing term. However, the Mayor and Finance Director may consider maturity extension, when necessary to achieve desired outcomes, provided that such extension is legally permissible and it is approved by the Legislative Body. The Mayor and Finance Director may also consider shortening the term of the originally issued debt to realize greater savings. The remaining useful economic life of the financed facility and the concept of inter-generational equity should guide these decisions.

4) Escrow Structuring

The County shall utilize the least costly securities available in structuring refunding escrows. In the case of open market securities, a certificate will be provided by a third party agent, who is not a broker-dealer stating that the securities were procured through an arms-length, competitive bid process, that such securities were more cost effective than State and Local Government Obligations (SLGS), and that the price paid for the securities was reasonable within Federal guidelines. In cases where taxable Debt is involved, the Mayor and Finance Director, with the approval of bond counsel, may make a direct purchase as long as such purchase is the most efficient and least costly. Under no circumstances shall an underwriter, agent or any Financial Professionals sell escrow securities involving tax-exempt Debt to the County from its own account.

5) Arbitrage

The County shall take all necessary steps to optimize escrows and to avoid negative arbitrage in its refunding. Any positive arbitrage will be rebated as necessary according to Federal guidelines.

IX. METHODS OF ISSUANCE

The Mayor and Finance Director may consult with a Financial Professional regarding the method of sale of Debt. Subject to approval by the Legislative Body, the Mayor and Finance Director will determine the method of issuance of Debt on a case-by-case basis consistent with the options provided by prevailing State law.

1) Competitive Sale

In a competitive sale, the County's Debt will be offered in a public sale to any and all eligible bidders. Unless bids are rejected, the Debt shall be awarded to the bidder providing the lowest true interest cost as long as the bid adheres to the requirements set forth in the official notice of sale.

In a competitive sale, a financial advisor may bid on an issue for which they are providing advisory services only if:

- a) Authorized by the rules and regulations of the Municipal Securities Rulemaking Board (the "MSRB"), including Rule G-23, as may be amended and modified;
- b) The Legislative Body or designated official grants in writing specific authority on a transaction by transaction basis;
- c) Such sale is properly carried out through a widely and publicly advertised sale, during normal bond sale hours, and through an industry standard, electronic bidding platform; and
- d) The financial advisory fee is separately disclosed and billed from the underwriting fee.

2) Negotiated Sale

The County recognizes that some securities are best sold through a negotiated sale with an underwriter or group of underwriters. The County shall assess the following circumstances in determining whether a negotiated sale is the best method of sale:

- a) State requirements on negotiated sales;
- b) Debt structure which may require a strong pre-marketing effort such as those associated with a complex transaction generally referred to as a "story" bond;
- c) Size or structure of the issue which may limit the number of potential bidders;
- d) Market conditions including volatility wherein the County would be better served by the flexibility afforded by careful timing and marketing such as is the case for Debt issued to refinance or refund existing Debt;
- e) Whether the Debt is to be issued as variable rate obligations or perhaps as Zero Coupon Debt;
- f) Whether an idea or financing structure is a proprietary product of a single firm;
- g) In a publicly offered or privately placed, negotiated sale, a financial advisor, if any, shall not be permitted to resign as the financial advisor in order to underwrite or privately place an issue for which they are or have been providing advisory services;
- h) The underwriter shall clearly identify itself in writing as an underwriter and not as a financial advisor from the earliest stages of its relationship with the County with respect to the negotiated issue. The underwriter must clarify its primary role as a purchaser of securities in an arm's length commercial transaction and that it has financial and other interests that differ from those of the County. The underwriter in a publicly offered, negotiated sale shall be required to provide pricing information both as to interest rates and to takedown per maturity to the Legislative Body (or its designated official) in advance of the pricing of the debt.

3) Private Placement

From time to time, the County may elect to privately place its Debt. Such placement shall only be considered if this method is demonstrated to be advantageous to the County.

X. PROFESSIONALS

1) Financial Professionals

As needed, the County may select Financial Professionals to assist in its Debt issuance and administration processes. In selecting Financial Professionals, consideration should be given with respect to:

- a) relevant experience with municipal government issuers and the public sector;
- b) indication that the firm has a broadly based background and is therefore capable of balancing the County's overall needs for continuity and innovation in capital planning and Debt financing;
- c) experience and demonstrated success as indicated by its experience;
- d) the firm's professional reputation;
- e) professional qualifications and experience of principal employees; and
- f) the estimated costs, but price should not be the sole determining factor.

2) **Miscellaneous**

a) **Written Agreements**

- i. Any Financial Professionals engaged by the County shall enter into written agreements including, but not limited to, a description of services provided and fees and expenses to be charged for the engagement.
- ii. The County shall enter into an engagement letter agreement with each lawyer or law firm representing the County in a debt transaction. No engagement letter is required for any lawyer who is an employee of the County or lawyer or law firm which is under a general appointment or contract to serve as counsel to the County. The County does not need an engagement letter with counsel not representing the County, such as underwriters' counsel.
- iii. The County shall require all Financial Professionals engaged in the process of issuing debt to clearly disclose all compensation and consideration received related to services provided in the debt issuance process by both the County and the lender or conduit issuer, if any. This includes "soft" costs or compensations in lieu of direct payments.

b) **Conflict of Interest**

- i. Financial Professionals involved in a debt transaction hired or compensated by the County shall be required to disclose to the County existing client and business relationships between and among the professionals to a transaction (including but not limited to financial advisors, swap advisors, bond counsel, swap counsel, trustee, paying agent, underwriter, counterparty, and remarketing agent), as well as conduit issuers, sponsoring organizations and program administrators. This disclosure shall include that information reasonably sufficient to allow the County to appreciate the significance of the relationships.

- ii. Financial Professionals who become involved in the debt transaction as a result of a bid submitted in a widely and publicly advertised competitive sale conducted using an industry standard, electronic bidding platform are not subject to this disclosure. No disclosure is required that would violate any rule or regulation of professional conduct.

XI. COMPLIANCE

1) Continuing Annual Disclosure

Normally at the time Debt is delivered, the County will execute a Continuing Disclosure Certificate in which it will covenant for the benefit of holders and beneficial owners of the publicly traded Debt to provide certain financial information relating to the County by not later than twelve months after each of the County's fiscal years, (the "Annual Report and provide notice of the occurrence of certain enumerated events. The Annual Report (and audited financial statements, if filed separately) will be filed with the MSRB through the operation of the Electronic Municipal Market Access system ("EMMA") and any State Information Depository established in the State of Tennessee (the "SID"). If the County is unable to provide the Annual Report to the MSRB and any SID by the date required, notice of each failure will be sent to the MSRB and any SID on or before such date. The notices of certain enumerated events will be filed by the County with the MSRB through EMMA and any SID. The specific nature of the information to be contained in the Annual Report or the notices of significant events is provided in each Continuing Disclosure Certificate. These covenants are made in order to assist underwriters in complying with SEC Rule 15c2-12(b) (the "Rule").

2) Arbitrage Rebate

The County will also maintain a system of record keeping and reporting which complies with the arbitrage rebate compliance requirements of the Internal Revenue Code (the "Code").

3) Records

The County will also maintain records required by the Code including, but not limited to, all records related to the issuance of the debt including detailed receipts and expenditures for a period up to 6 years following the final maturity date of the Debt or as required by the Code.

XII. DEBT POLICY REVIEW

1) General Guidance

The guidelines outlined herein are only intended to provide general direction regarding the future issuance of Debt. The County maintains the right to modify this Debt Policy and may make exceptions to any of its guidelines at any time to the extent that the execution of such Debt achieves the goals of the County as long as

such exceptions or changes are consistent with TCA and any rules and regulations promulgated by the State.

This Debt Policy should be reviewed from time to time as circumstances, rules and regulations warrant.

2) **Designated Official**

The Mayor and Finance Director are responsible for ensuring substantial compliance with this Debt Policy.

XIII. FEDERAL TAX COMPLIANCE (Amended 1/22/13)

Purpose

In order to issue tax-exempt debt obligations (“Tax-Exempt Obligations”), the interest on which is excluded from gross income of the holders of such debt obligations, Bradley County, Tennessee (the “County”) must comply with federal tax rules regarding expenditure of proceeds, use of financed property, investment of proceeds in compliance with arbitrage rules, retention of records and filings with the Internal Revenue Service pursuant to Section 148 of the Internal Revenue Code of 1986, as amended (the “Code”). This Tax Compliance Policy sets forth the County’s policies for compliance with Sections 141-150 of the Code and related rules and regulations.

I. Expenditure of Proceeds

Expenditure of proceeds as set forth below will be reviewed and managed by the Finance Director (“Finance Director”) as needed to ensure compliance with the requirements with each tax certificate executed in connection with Tax-Exempt Obligations. In connection with such review and management, the Finance Director will undertake the following with respect to the expenditure of proceeds of Tax-Exempt Obligations:

- Establish forms and procedures for documenting expenditures of the proceeds, including for new money issues a description of the property financed, with each expenditure and for refunding issues a description of the refunded obligations and the property finance with the refunded obligations.
- Only permit proceeds to be expended for capital expenditures, working capital if accompanied by an opinion of nationally recognized bond counsel, refunding of Tax-Exempt Obligations and other debt obligations used for the foregoing purposes, and costs of issuance of Tax-Exempt Obligations.
- Not permit amounts to be expended to pay capitalized interest on Tax-Exempt Obligations except during the actual construction period of financed property unless accompanied by an opinion of nationally recognized bond counsel.

- Restrict reimbursement of costs that were paid to the issuance of the Tax-Exempt Obligations to costs paid subsequent to, or not more than 60 days prior to, the date a “declaration of intent” to reimburse the costs was adopted by the County or as in otherwise approved by bond counsel.
- Prepare a “final allocation” of proceeds to uses, which will be made and retained with the records of the Tax-Exempt Obligations, no later than 18 months after the placed-in-service date of the finance property (and in any event not later than 5 years and 60 days after the issuance of the issue).
- Monitor the expenditure of proceeds of new-money Tax-Exempt Obligations against the tax certificate expectation to (i) spend or commit 5% of new sale proceeds within 6 months, (ii) spend 85% of net sales proceeds within 3 years, and (iii) proceed with due diligence to complete the project and fully spend the net sale proceeds.
- Monitor the expenditure of proceeds of the Tax-Exempt Obligations against the schedule for any arbitrage rebate exception or exceptions identified in the tax certificate related to such issue of Tax-Exempt Obligations.

II. Use of Property Financed with Tax-Exempt Obligations

Use of property financed with Tax-Exempt Obligations, when completed and placed in service, will be reviewed by the finance Director on at least an annual basis.

The County will not do any of the following with respect to the financed property without prior discussion with bond counsel regarding potential effect of such action on the tax exemption of the Tax-Exempt Obligations that financed or refinanced such property:

- Enter into a management, service or incentive payment contract with any non-governmental person or entity (including the federal government) (a “Non-Governmental Person”).
- Enter into a lease with any Non-Governmental Person.
- Sell or otherwise transfer such property to any Non-Governmental Person.
- Grant special legal entitlements with respect to such property to any Non-Governmental Person.

If any action occurs, notwithstanding the foregoing, that causes Tax-Exempt Obligations to become private activity bonds as a result of private use of financed projects and/or private payments for parties utilizing financed projects, the County will promptly consult with bond counsel as to the steps to be taken in order to remediate such change in use in accordance with the regulations under the Code, including the remediation of nonqualified bonds.

III. Investment of Proceeds

Investment of proceeds of Tax-Exempt Obligations in compliance with the arbitrage bond rules and rebate of arbitrage will be supervised by the Finance Director.

All proceeds of each Tax-Exempt Obligation will be deposited and maintained in a separate account or accounts. The investment of the proceeds of Tax-Exempt Obligations shall comply with the following:

- Investments will be purchased only in market transactions at fair market value.
- Calculations of rebate liability will be performed periodically as set forth in the tax certificate by outside consultants unless the County is eligible for an exception to rebate liability with respect to the Tax-Exempt Obligations.
- Rebate payments if required, will be made with Form 8038-T no later than 60 days after (a) each fifth anniversary of the date of issuance and (b) the final retirement of the Tax-Exempt Obligations. Compliance with rebate requirements will be reported to the bond trustee, if any, and the issuer.
- The County will identify the date for first rebate payment at the time of issuance if rebate payments are expected.

IV. Records

Management and retention of records related to Tax-Exempt Obligations will be supervised by the Finance Director.

- Records will be retained for the life of the Tax-Exempt Obligations plus any refunding bonds plus three years. Records may be in the form of documents or electronic copies of documents, appropriately indexed to specific bond issues and compliance functions.
- Retainable records pertaining to issuance of Tax-Exempt Obligations include the transcript of documents executed in connection with the issuance of the Tax-Exempt Obligations and any amendments, and copies of rebate calculations and records of payments including Form 8038-T.
- Retainable records pertaining to expenditures of proceeds of Tax-Exempt Obligations include requisitions, trustee statements (if any) and final allocation of proceeds.
- Retainable records pertaining to use of property include all agreements reviewed for nonexempt use and any reviewed documents relating to unrelated business activity.
- Retainable records pertaining to investments include GIC and hedge documents under the Treasury regulations, records of purchase and sale of other investments, and records of investment activity sufficient to permit calculation of arbitrage rebate or demonstration that no rebate is due.

V. Miscellaneous Post-Issuance Changes

The Finance Director will consult with bond counsel prior to engaging in any post-issuance credit enhancement transactions (e.g., letter of credit or bond insurance) or hedging transactions (e.g., interest rate swaps).

The Finance Director will consult with bond counsel prior to making any significant modifications to the bond documents that might cause a “reissuance” of the Tax-Exempt Obligations as described in Section 1.1001-3 of the Treasury regulations such as (i) changes in the yield of a Tax-Exempt Obligation, (ii) changes in the timing of payments on a Tax-Exempt Obligation or (iii) changes in the obligor of or security for a Tax-Exempt Obligation.

VI. Overall Responsibility

Overall administration and coordination of this policy is the responsibility of the Finance Director. The Finance director shall be responsible for identifying any violations of federal tax requirements relating to any Tax-Exempt Obligations and shall consult with bond counsel as to the best method for the timely correction of any identified violations either through available remedial actions or through the IRS’s Voluntary Closing Agreement Program. The Finance Director shall be responsible for obtaining and providing for the training and education necessary to administer these policies and procedures.



AGGREGATE DEBT SERVICE

**Bradley County, Tennessee
Total Combined Outstanding General Obligation Debt**

Date	Principal	Interest	Total P+I
06/30/2020	5,915,000.00	2,269,799.74	8,184,799.74
06/30/2021	6,190,000.00	2,018,437.58	8,208,437.58
06/30/2022	4,880,000.00	1,767,987.50	6,647,987.50
06/30/2023	5,145,000.00	1,585,337.58	6,730,337.58
06/30/2024	5,425,000.00	1,359,449.98	6,784,449.98
06/30/2025	5,680,000.00	1,120,400.02	6,800,400.02
06/30/2026	6,715,000.00	869,150.10	7,584,150.10
06/30/2027	3,865,000.00	583,968.76	4,448,968.76
06/30/2028	4,020,000.00	469,768.76	4,489,768.76
06/30/2029	4,115,000.00	350,962.50	4,465,962.50
06/30/2030	860,000.00	229,350.00	1,089,350.00
06/30/2031	885,000.00	203,550.00	1,088,550.00
06/30/2032	910,000.00	177,000.00	1,087,000.00
06/30/2033	940,000.00	149,700.00	1,089,700.00
06/30/2034	970,000.00	121,500.00	1,091,500.00
06/30/2035	995,000.00	92,400.00	1,087,400.00
06/30/2036	1,025,000.00	62,550.00	1,087,550.00
06/30/2037	1,060,000.00	31,800.00	1,091,800.00
	59,595,000.00	13,463,112.52	73,058,112.52

Par Amounts Of Selected Issues

\$48,210,000 Local Government Public Improvement Bonds, Series E-6-A	22,755,000.00
\$7,125,000 General Obligation Bonds, Series 2013	1,900,000.00
\$15,600,000 Local Government Public Improvement Bonds, Series VII-P-1	14,980,000.00
\$19,960,000 General Obligation Refunding Bonds, Series 2019	19,960,000.00
TOTAL	59,595,000.00

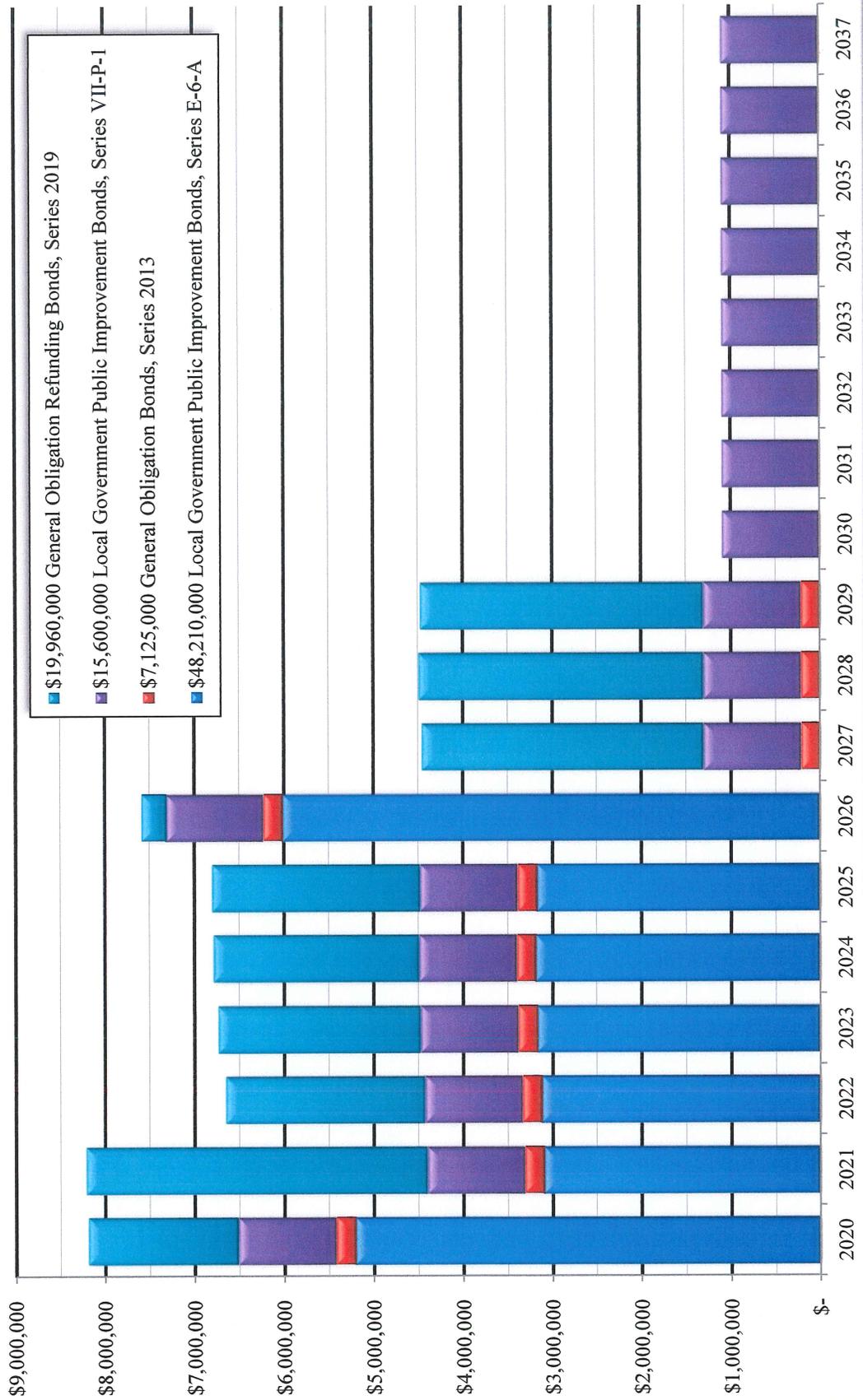
BRADLEY COUNTY
Schedule of Outstanding Debt
Fiscal Year 2019

FY 2019 Debt Service Payments

Notes	Loan Name	Authorized and Unissued	Amount Outstanding at 06/30/18	Payment Fund	Principal	Interest	Total Debt Service	
							Fund Name	\$
	TOTAL NOTES:	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -
Loan Agreements	Public Improvements Series E-6-A Jail	\$ -	7,677,746	General Debt Service Fund	\$ 1,216,575	\$ 275,187	\$ 1,491,762	
	Public Improvements Series E-6-A Juvenile	\$ -	957,467	General Debt Service Fund	\$ 137,708	\$ 31,149	\$ 168,857	
	Public Improvements Series E-6-A U.S. Marchall Pod	\$ -	-	General Debt Service Fund	\$ -	\$ -	\$ -	
	Public Improvements Series E-6-A Schools	\$ -	18,243,186	General Debt Service Fund	\$ 2,890,718	\$ 653,876	\$ 3,544,594	
	Public Improvements Series V-I-1 Schools	\$ -	4,835,000	General Debt Service Fund	\$ -	\$ -	\$ -	
	Public Improvements Series V-II-P-1 Schools	\$ -	15,600,000	General Debt Service Fund	\$ 640,000	\$ 449,400	\$ 1,089,400	
	Interfund Loan (1)	\$ -	2,085,000	General Fund	\$ 85,000	\$ 60,000	\$ 145,000	
	Interfund Loan (2)	\$ -	3,000,000	Community Development	\$ 165,000	\$ 83,850	\$ 248,850	
	Interfund Loan (3)	\$ -	3,597,799	General Debt Service Fund	\$ 137,566	\$ 102,434	\$ 240,000	
	Interfund Loan (4)	\$ -	209,600	General Fund	\$ 23,932	\$ 5,501	\$ 29,433	
	TOTAL LOAN AGREEMENTS:	\$ -	\$ 56,205,798		\$ 5,296,497	\$ 1,661,398	\$ 6,957,895	
GO Bonds	Build America Bonds-Series 2009 Schools	\$ -	17,550,000	General Debt Service Fund	\$ -	\$ -	\$ -	
	Series 2013-Schools	\$ -	-	General Debt Service Fund	\$ -	\$ -	\$ -	
	Series 2013-Fire	\$ -	2,070,000	General Debt Service Fund	\$ 175,000	\$ 39,013	\$ 214,013	
	Series 2019 Education	\$ -	-	General Debt Service Fund	\$ 855,000	\$ 821,175	\$ 1,676,175	
	TOTAL GO BONDS:	\$ -	\$ 19,620,000		\$ 1,030,000	\$ 860,187	\$ 1,890,187	
Tax and Revenue Bonds		\$ -	\$ -		\$ -	\$ -	\$ -	
	TOTAL TAX AND REVENUE BONDS:	\$ -	\$ -		\$ -	\$ -	\$ -	
Revenue Bonds		\$ -	\$ -		\$ -	\$ -	\$ -	
	TOTAL REVENUE BONDS:	\$ -	\$ -		\$ -	\$ -	\$ -	
Capital Leases	School-Energy Savings Performance Contract	\$ -	15,690,647		\$ 679,638	\$ 380,283	\$ 1,059,921	
	TOTAL CAPITAL LEASES:	\$ -	\$ 15,690,647		\$ 679,638	\$ 380,283	\$ 1,059,921	
	Debt Service By Fund							
		Principal	Interest	Service	Total Debt			
General Purpose School Fund	\$ 679,638	\$ 380,283	\$ 1,059,921					
General Debt Service Fund	6,052,566	2,372,234	8,424,800					
General Fund	108,932	65,501	174,433					
Community Development	165,000	83,850	248,850					
	Total \$	7,006,135	2,901,868	\$ 9,908,003				

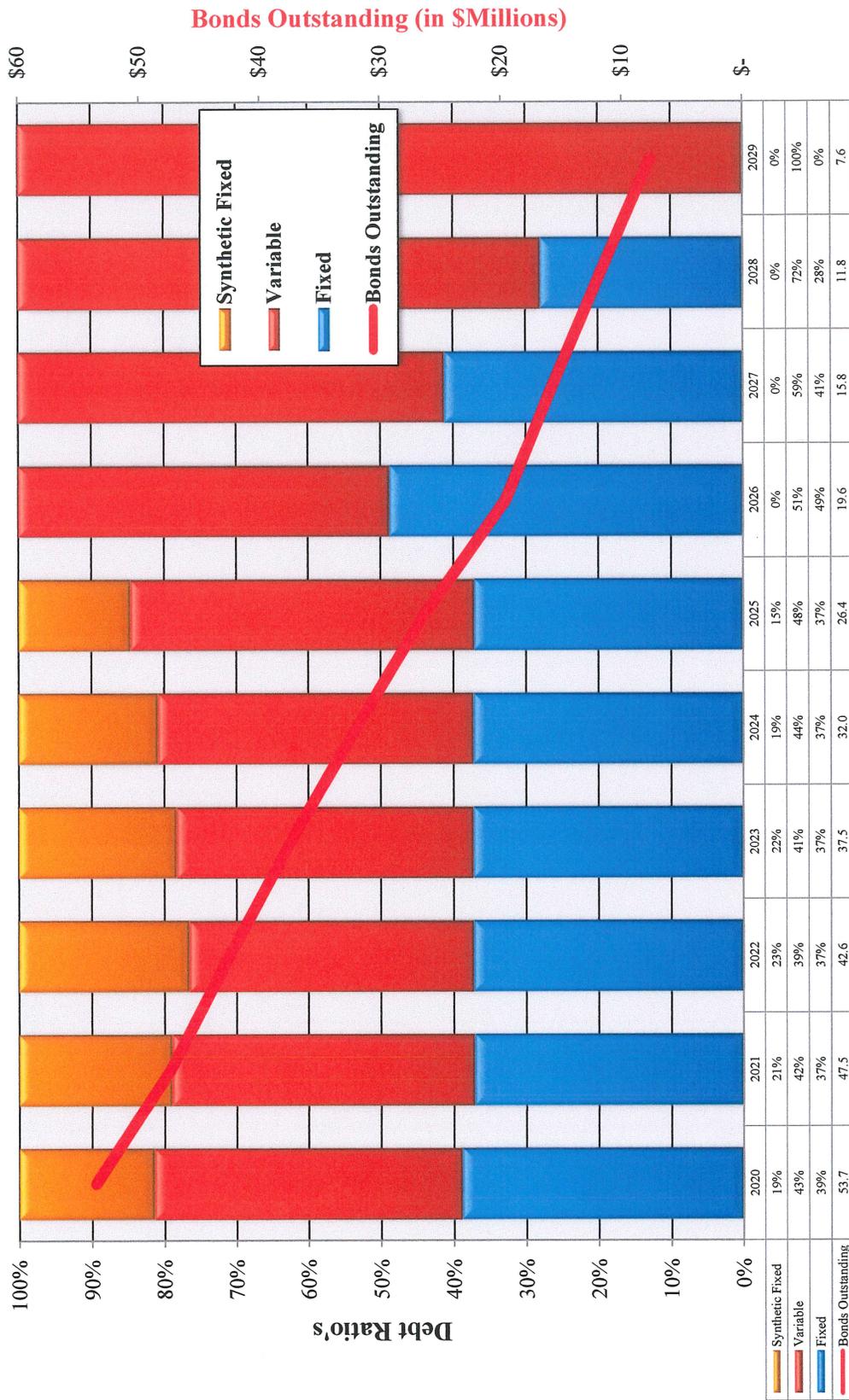
Bradley County, Tennessee

Total Outstanding Debt Service



Bradley County, Tennessee

Fixed, Synthetic Fixed & Variable Rate Ratios (with Outstanding Bond Balance)



NOTES

BRADLEY COUNTY
INVESTMENT POLICY

I. Scope

This policy applies to the investment of operating funds. Except for cash in certain restricted and special funds, Bradley County will consolidate cash balances from all funds to maximize investment earnings. Investment income will be allocated 50% to the County's General Fund and 50% to the County's Capital Project Fund. Investment income generated from investments purchased for a specific restricted fund will be allocated back to that fund.

II. General Objectives

The primary objectives, in priority order, of investment activities shall be safety, liquidity, and yield:

1. **Safety.** Safety of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The objective will be to mitigate credit risk and interest rate risk.
 - a. **Credit Risk.** Bradley County will minimize credit risk, the risk of loss due to the failure of the security issuer or backer, by:
 - Limiting investments to the safest types of securities;
 - Pre-qualifying the financial institutions, broker/dealers, intermediaries, and advisers with which Bradley County will do business;
 - Diversifying the investment portfolio so that potential losses on individual securities will be minimized.
 - b. **Interest Rate Risk.** Bradley County will minimize the risk that the market value of securities in the portfolio will fall due to changes in general interest rates, by:
 - Structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations thereby avoiding the need to sell securities on the open market prior to maturity;
 - Investing operating funds primarily in short-term securities, money market mutual fund, or similar investment pools.
2. **Liquidity.** The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated. This is accomplished by structuring the portfolio so that securities mature concurrent with cash needs to meet anticipated demands (static liquidity). Furthermore, since not all possible cash demands can be anticipated, the portfolio should consist largely of securities with

active secondary or resale markets (dynamic liquidity). A portion of the portfolio also may be placed in money market mutual funds or the Local Government Investment Pool which offer same-day liquidity for short-term funds.

3. **Yield.** The investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Return on investment is secondary importance compared to the safety and liquidity objectives described above. The cores of investments are limited to relative low risk securities in anticipation of earning a fair return relative to the risk being assumed. Securities shall not be sold prior to maturity with the following exceptions:

- A security with declining credit may be sold early to minimize loss of principal;
- A security swap would improve the quality, yield, or target duration in the portfolio;
- Liquidity needs of the portfolio require that the security be sold.

III. Standards of Care

1. **Prudence.** The standard of prudence to be used by investment officials shall be the “prudent person” standard and shall be applied in the context of managing and overall portfolio. Investment officials acting in accordance with written procedures and this investment policy and exercising due diligence shall be relieved of personal responsibility for an individual security’s credit risk or market price changes provided deviations from expectations are reported in a timely fashion and the liquidity and the sale of securities are carried out in accordance with the terms of this policy.

Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.

2. **Ethics and Conflicts of Interest.** Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with the property execution and management of the investment program, or that could impair their ability to make impartial decisions. Employees and investment officials shall disclose any material interests in financial institutions with which they conduct business. They shall further disclose any personal financial/investment positions that could be related to the performance of the investment portfolio. Employees and officers shall refrain from undertaking personal investment transactions with the same institution with which business is conducted on behalf of Bradley County.

IV. Safekeeping and Custody

1. **Authorized Financial Dealers and Institutions.** A list will be maintained of financial institutions authorized to provide investment services. All financial institutions who desire to become qualified for investment transactions must supply annual audited financial statements or be an active member of the State Collateral Pool. An annual review of the financial condition and registration of qualified financial institutions will be conducted by the Trustee if the bank is not a member of the State Collateral Pool.
2. **Internal Controls.** The Trustee is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of Bradley County are protected from loss, theft or misuse. The internal control structure shall be designed to provide reasonable assurance that these objectives are met. The concept of reasonable assurance recognizes that (1) the cost of a control should not exceed the benefits likely to be derived and (2) the valuation of costs and benefits requires estimates and judgments by management.
3. **Delivery vs. Payment.** All trades where applicable will be executed by delivery vs. payment (DVP) to ensure that securities are deposited in an eligible financial institution prior to the release of funds.

V. Suitable and Authorized Investments.

1. **Investment Types.** Consistent with Section 5-8-301, *Tennessee Code Annotated*, the following investments will be permitted by this policy:
 - Bonds, notes, or treasury bills of the U.S. as well as other obligations guaranteed by the U.S. or its agencies;
 - Certificates of deposit and other evidence of deposit of state and federally chartered banks and savings and loans associations, provided that these investments are properly secured;
 - Obligations of the U.S. or its agencies under a repurchase agreement if made accordingly to state funding board procedures and approved by the director of local finance;
 - The state investment pool;
 - State bonds, if they have a rating of A or higher;
 - Nonconvertible debt securities of the following federal government sponsored enterprises which are chartered by the United States Congress; provided, that such securities are rated in the highest category by at least two (2) nationally recognized rating services:

- (A) The federal home loan bank;
- (B) The federal national mortgage association;
- (C) The federal farm credit bank;
- (D) The federal home loan mortgage corporation;
- (E) Any other obligations that are guaranteed as to principal and interest by the United States or any of its agencies.

- The county's own bonds or notes issued in accordance with T.C.A. 9-21-1104.
- Prime commercial paper if it is rated in the highest category by at least two commercial paper rating services and the paper has a remaining maturity of ninety days or less.

Investment in derivatives of the above instruments shall require authorization by the county legislative body.

2. **Collateralization.** Where allowed by state law and in accordance with the Governmental Finance Officers Association Recommended Practices on the Collateralization of Public Deposits, full collateralization will be required on non-negotiable certificates of deposit. Securities will be held by a third-party custodian as evidence by safekeeping receipts or a letter verifying participation in the Tennessee Collateral Pool.
3. **Repurchase Agreements.** Repurchase agreements shall be consistent with GFOA Recommended Practices on Repurchase Agreements.

VI. Interest Parameters.

1. **Diversification.** The investments shall be diversified by:
 - Limiting investments to avoid over concentration in securities from a specific issuer or business sector (excluding U.S. Treasury securities),
 - Limiting investment in securities that have higher credit risks,
 - Investing in securities with varying maturities, and
 - Continuously investing a portion of the portfolio in readily available funds such as the Local Government Investment Pool (LGIP), money market funds or overnight repurchase agreements to ensure that appropriate liquidity is maintained in order to meet ongoing obligations.

2. **Maximum Maturities.** To the extent possible, Bradley County shall attempt to match its investments with anticipated cash flow. Bradley County will not directly invest in securities maturing more than two (2) years from the date of purchase. Bradley County shall adopt weighted average maturity limitations (which often range from 90 days to 2 years), consistent with the investment objectives. There can be no investments with maturities over two years, unless an investment committee is established by the legislative body per TCA 5-8-301. No more than twenty percent (20%) of the lowest idle fund balance in the last five (5) years or twenty percent (20%) of the idle funds available at the time of investment, whichever is less, may be invested in maturities of greater than two (2) years but not greater than five (5) years from the date of investment per TCA 5-8-301. An investment committee established by the legislative body may approve investments in maturities greater than five (5) years, but they must also be approved by the state director of local finance per TCA 5-8-301.

Reserve funds and other funds with longer-term investment horizons may be invested in securities exceeding two (2) years if the maturities of such investments are made to coincide as nearly as practicable with the expected use of funds. The intent to invest in securities with longer maturities shall be disclosed in writing to the legislative body.

Because of inherent difficulties in accurately forecasting cash flow requirements, a portion of the portfolio should be continuously invested in readily available funds such as the LGIP, money market funds, or overnight repurchase agreements to ensure that appropriate liquidity is maintained to meet ongoing obligations.

VII. Reporting.

1. **Methods.** The Trustee shall prepare an investment report annually and present it to the governing body at the 2nd official voting meeting in August of each year. This will include a management summary that provides an analysis of the status of the current investment portfolio and transactions made over the last year. This management summary will be prepared in a manner which will allow the county legislative body to ascertain whether investment activities during the reporting period have conformed to the investment policy. The report will include the following:
 - Listing of individual securities held at the end of the reporting period.
 - Realized and unrealized gains or losses resulting from appreciation or depreciation by listing the cost and the market value of securities over one-year duration that are not intended to be held until maturity.
 - Average weighted yield to maturity of portfolio on investments as compared to applicable benchmarks.
 - Listing of investment by maturity date.
 - Percentage of the total portfolio which each type of investment represents.

2. **Performance Standards.** The investment portfolio will be managed in accordance with the parameters specified within this policy. The portfolio should obtain a market average rate of return during a market/economic environment of stable interest rates. A series of appropriate benchmarks shall be established against which portfolio performance shall be compared on a regular basis.

VIII. Policy considerations.

1. **Exemption.** Any investment currently held that does not meet the guidelines of this policy shall be exempted from the requirements of the policy. At maturity or liquidation, such monies shall be reinvested only as provided by this policy.
2. **Amendments.** This policy shall be reviewed on an annual basis. Any changes must be approved by the Trustee and any other appropriate authority, as well as the individual(s) charged with maintaining internal controls.

Bradley County Tennessee

Long-Range Financial Plan

**Annual Update and
Presentation to the Commission
8/16/2014**

**Prepared by County Mayor D. Gary Davis
& Finance Director Lynn Burns
Updated by Finance Director Rena' Samples
2017**

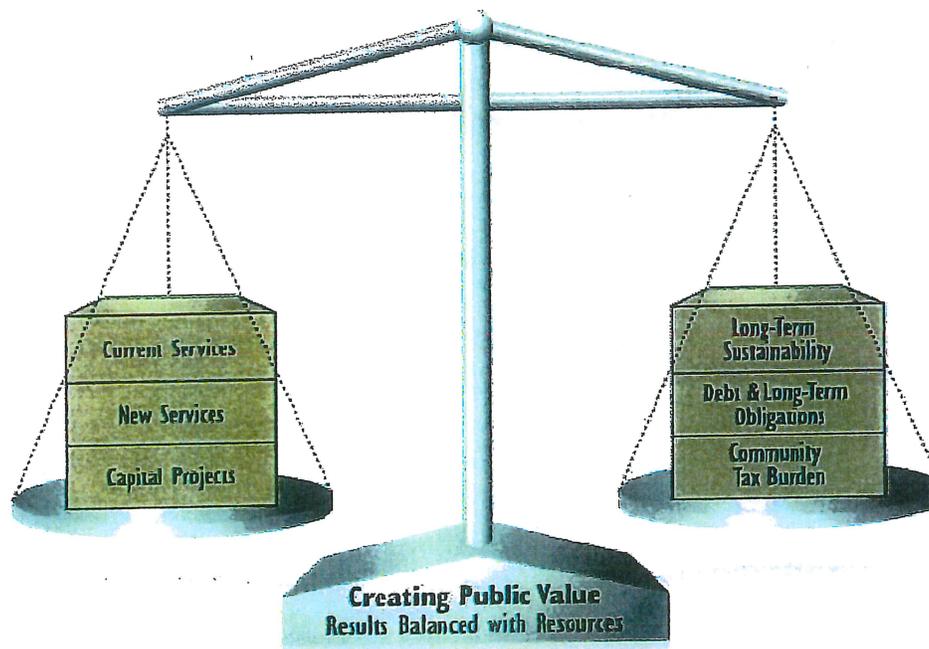


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INTRODUCTION

Long-term financial planning is used to identify future financial challenges and opportunities through financial forecasting and analysis, and then, based on that information, to devise strategies to achieve financial sustainability.

Long-term financial planning is not just a staff-driven process. It is consensus-driven and inclusive, involving elected officials, staff, and the public. Inclusiveness is important because a viable long-term financial plan must satisfy two requirements that can at times be difficult to reconcile. First, the plan must result in strategies to achieve and maintain financial sustainability. Second, the plan must identify how the government will provide a consistent level of services and address issues of major concern to the community within financial constraints. Forging a plan that will gain the support of elected officials, staff and the public is critical for successful implementation.

The benefits of long-term financial planning include:

- **Balanced Budgets:** Long-term planning makes government mindful of the long-term impacts of today's decisions, setting the stage for balanced budgets in successive years by avoiding temporary solutions.
- **Reduce Conflict During Budgeting:** Financial planning is organized around a consensus-based set of service and financial goals, which sets boundaries on the budget process and creates an understanding of budget priorities.
- **Sustainable Growth:** Long-term planning optimizes government's ability to manage growth. It enables a financial strategy to be developed that can balance needs of new residents with existing residents.
- **Manage Low, No, or Negative Growth:** Long-term planning is important for communities experiencing little or no growth and cannot depend on revenue from new development to "grow their way out" of financial imbalance.
- **Stable Tax Rates:** Long-term planning and forecasting identifies potential peaks and valleys in future revenues and expenses, allowing governments to take countervailing action ahead of time.
- **Better Service Planning:** Effective financial planning requires making decisions about the level of service that government will provide over a multi-year period.

COUNTY MAYOR'S SUMMARY

It is my belief that undertaking a regular financial planning process is extremely important for Bradley County. The fundamental purpose of the financial plan is to evaluate current and future fiscal conditions to guide policy and programmatic decisions.

A financial plan is a fiscal management tool that presents forecasted information based on current and projected financial conditions to identify future revenue and expenditure trends that may have an immediate or long-term influence on County policies, strategic goals, or community service.

The financial plan assists in the formation of decisions that exercise fiscal discipline and deliver essential community services as an integral part of the annual budgeting process.

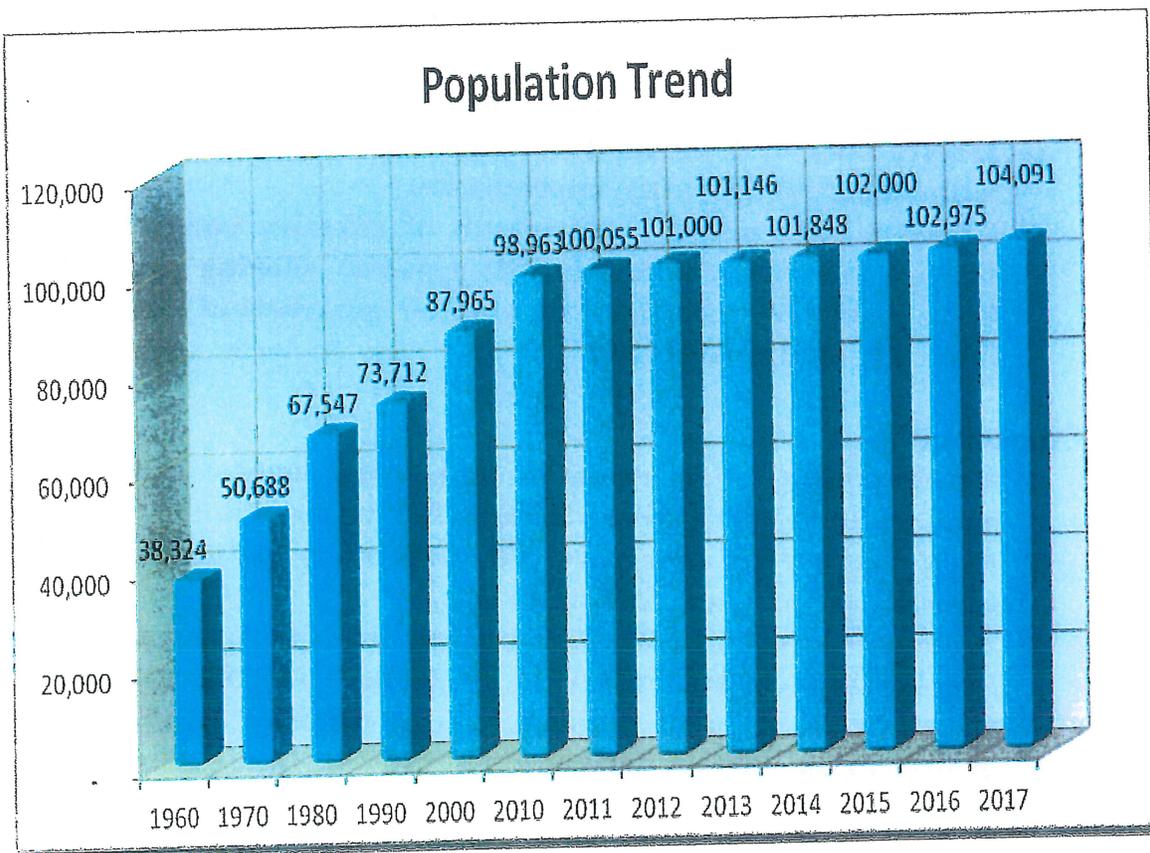
Here are some reasons for undertaking a regular financial planning process:

- I. To determine financial position and condition. Regularly highlights long-term financial condition and issues.**
- II. To build the case for action. Make everyone aware of long-term issues and increase their desire to confront them.**
- III. To develop a mix of strategies. Make sure you have long-term strategies to complement your short-term ones.**
- IV. To build trust with citizens. Citizens desire increase accountability and trust. Financial planning provides great accountability for how resources are used.**
- V. To comply with rating agency expectations. Financial planning is described by Standard and Poor's as one of the "top 10 management characteristics of highly rated credits."**

FINANCIAL ENVIRONMENT ANALYSIS

Bradley County is a growing area of Tennessee. Business' as well as individuals recognize the tremendous value the County enjoys in its quality of life as demonstrated in our strong position financially and our future is bright due to the sound management practices that have enabled the County to maintain solid fund balances and reserves.

Bradley County has grown tremendously over the last five decades and the trend is expected to continue for many years. Currently, the County's estimated population is 98,963 as of the 2010 census with a projected population as of June 30, 2017 of 104,091.



The unemployment rate for the county as of June 2017 is 4.1 percent, which is slightly higher than the past year. The state's average unemployment rate is 4.2 percent and the national average is 4.4 percent. Inflationary trends in the region compare favorably to national indices.

With a changing financial environment and growing community responsibilities, the County's financial plan presents a challenging outlook over the next few years.

Based on the assumptions included in this plan, gap closure between projected revenues and expenditures over the planning horizon will require the county to be cognizant of financial conditions when making decisions and continue to make additional operational changes when possible. Such changes will require the County to continue to concentrate on a variety of core financial principles, as outlined below:

- **Revenues**

- ❖ **A diversified revenue base is key to fiscal health. Continue to seek new revenue sources, balancing between those receiving the public benefit and those paying for the service.**
- ❖ **Maintaining a diversified revenue base requires diligence. Adjust current fees when appropriate.**
- ❖ **Effective governance is the result of effective partnerships. Ensure the State maintains its revenue sharing promises. County services mandated by another government should be funded by that government.**

- **Expenditures**

- ❖ **Concentrate public services on those considered core County services and vital to the development of the community.**
- ❖ **Seek innovative programs for delivering public services beyond current operating standards.**
- ❖ **Educate State Legislators on the impact of new and pending State mandates, particularly as they relate to Public Safety.**
- ❖ **Continue to see and implement opportunities to minimize growth in the jail population.**

REVENUE & EXPENDITURE FORECASTS

- **General Fund – 101**
- **Fire Fund – 125**
- **Pike Road Fund – 131**
- **General Debt Service Fund – 151**
- **Capital Projects Fund – 171**
- **Community Development Fund – 172**

BRADLEY COUNTY, TENNESSEE LONG RANGE PLAN AUDITED NUMBERS
GENERAL FUND - 101

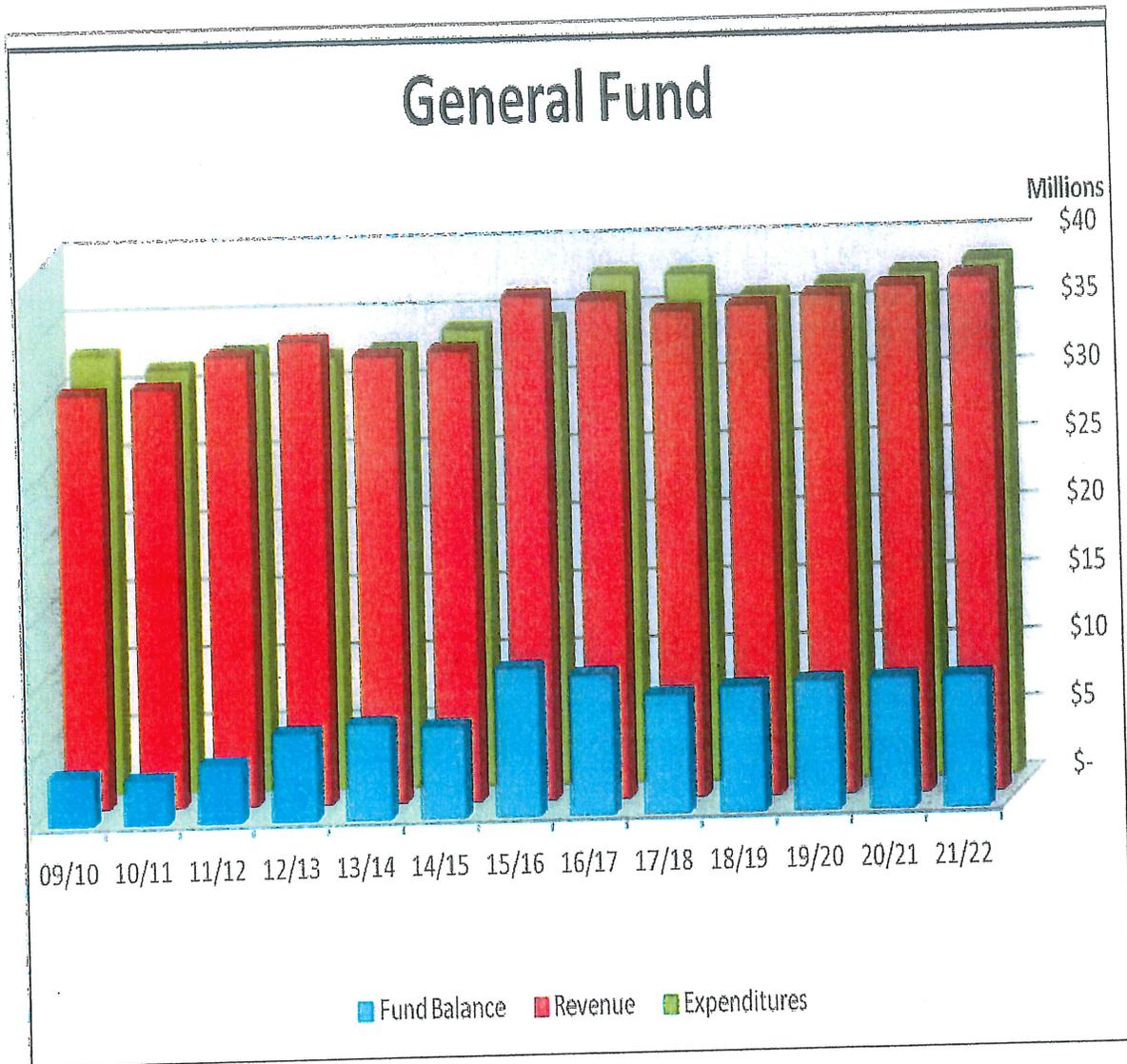
Account	Actual 2012/2013	Actual 2013/2014	Actual 2014/2015	Actual 2015/2016	Estimated Totals 2016/2017	Projection 2017/2018	Projection 2018/2019	Projection 2019/2020	Projection 2020/2021	Projection 2021-2022
REVENUE										
40100 COUNTY PROPERTY TAXES	\$ 10,054,572	\$ 9,959,743	\$ 10,399,559	\$ 10,612,015	\$ 10,731,433	\$ 10,183,852	\$ 10,489,569	\$ 10,799,360	\$ 11,115,348	\$ 11,437,655
40110 Current Property Tax	0.5173	0.5269	0.5404	0.5349	0.5339	0.5389	0.5039	0.5039	0.5039	0.5039
40120 Property Tax Rate	356,781	310,741	337,432	337,800	344,909	344,909	344,909	344,909	344,909	344,909
40130 Trustee's Collections - Prior Yr	224,974	221,227	183,321	228,621	200,000	225,964	252,701	280,236	308,592	337,794
40140 Circuit/Clerk & Master Collections - Prior Yr	59,459	57,605	58,584	46,428	65,000	66,934	70,290	70,290	71,106	75,286
40160 Interest & Penalty	7,949	7,330	7,360	7,285	8,000	8,239	8,484	8,737	8,988	9,266
40161 Payments in Lieu of Taxes - T.V.A.	3,314	4,687	4,845	5,257	5,500	5,664	6,007	6,186	6,370	6,570
40162 Payments in Lieu of Taxes - Local Utilities	196,911	198,465	365,005	440,171	732,566	490,358	300,165	510,168	520,372	570,779
40163 Payments in Lieu of Taxes - Other	4,602,147	4,386,308	4,830,824	5,400,009	5,175,000	5,375,000	5,455,663	5,537,459	5,620,521	5,704,829
40210 Sales Tax	612,880	631,405	713,884	700,000	750,000	750,000	725,000	725,000	725,000	725,000
40220 Hotel/Motel Tax	459,028	456,345	448,164	442,182	490,000	350,000	960,000	970,000	980,000	980,000
40250 Litigation Tax	1,298,579	1,108,560	1,246,938	1,526,668	1,400,000	1,400,000	4,500	4,500	4,500	4,500
40270 Business Tax	0	9,837	9,837	11,853	10,000	4,500	70,000	70,000	70,000	70,000
40275 Mixed Drink Tax	32,257	41,478	55,798	60,426	65,000	70,000	345,000	345,000	345,000	345,000
40320 Bank Excise Tax	349,770	344,232	339,131	331,390	350,000	345,000	345,000	345,000	345,000	345,000
40330 Wholesale Beer Tax	4,434	5,298	5,154	4,365	5,000	5,000	5,000	5,000	5,000	5,000
40350 Interstate Telecommunications Tax	362,884	408,740	515,352	464,100	413,500	430,000	430,000	430,000	430,000	430,000
41000 Licenses & Permits	665,016	676,392	656,361	614,951	606,674	590,000	590,000	590,000	590,000	590,000
42000 Court Fines, Forfeitures & Penalties	751,194	784,058	834,350	782,996	1,252,750	700,000	700,000	700,000	700,000	700,000
43100 General Service Charges	4,443,351	4,133,348	4,329,250	4,113,650	4,400,000	4,444,000	4,531,870	4,577,189	4,622,961	4,669,190
43120 Patient Charges (EMS)	838,986	852,187	980,928	1,110,769	570,445	675,000	675,000	675,000	675,000	675,000
44100 Other Local Revenues	2,629,465	2,533,893	2,570,682	2,692,784	2,546,839	2,561,583	2,574,391	2,587,263	2,600,159	2,613,200
45000 Fees from County Officials	2,038,646	2,111,728	1,942,407	2,687,719	2,688,719	2,715,606	2,742,762	2,770,190	2,797,892	2,825,871
46100 State of Tennessee Revenue	2,028,941	1,592,576	1,726,385	1,913,766	1,941,501	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000
46915 State Prisoner Boarding	61,671	352,757	260,323	362,110	1,666,740	300,000	300,000	300,000	300,000	300,000
47000 Federal Government	1,201,048	1,406,905	1,523,202	1,364,607	1,432,575	1,446,901	1,461,370	1,475,983	1,490,743	1,505,651
48110 Federal Prisoner Boarding	275,321	290,495	290,495	290,791	484,182	500,000	500,000	500,000	500,000	500,000
48100 Other Governments & Citizens Groups	0	0	0	44,196	0	0	0	0	0	0
49000 Other Sources	\$ 34,293,688	\$ 33,086,962	\$ 34,949,040	\$ 37,358,849	\$ 36,993,424	\$ 36,020,513	\$ 36,352,361	\$ 36,941,866	\$ 37,542,248	\$ 38,143,731
Total Revenue										
Other Sources	2,401	0	0	8,088,668	11,076,378	10,438,866	8,881,785	9,333,949	9,635,975	9,792,921
Fund Balance, Beginning of year	4,337,857	6,536,352	7,133,997	8,088,668	8,088,668	8,088,668	8,881,785	9,333,949	9,635,975	9,792,921
TOTAL AVAILABLE FUNDS	\$ 38,633,946	\$ 39,623,314	\$ 42,083,037	\$ 45,447,517	\$ 48,069,802	\$ 46,459,379	\$ 45,234,147	\$ 46,275,815	\$ 47,178,223	\$ 47,936,652
Less: Expenditures	32,097,594	32,489,315	33,594,369	34,371,159	37,630,936	37,577,594	35,900,198	36,659,840	37,385,302	38,136,671
FUND BALANCE, END OF YEAR	\$ 6,536,352	\$ 7,133,997	\$ 8,088,668	\$ 11,076,378	\$ 10,438,866	\$ 8,881,785	\$ 9,333,949	\$ 9,635,975	\$ 9,792,921	\$ 9,792,921
(Unreserved Actual % of Expenditures)	13%	12%	11%	26%	24%	20%	22%	23%	23%	22%
Unreserved Fund Balance	4,207,690	3,943,222	3,620,786	8,876,378	9,138,866	7,581,785	8,033,949	8,335,975	8,492,921	8,499,981
Reserved Fund Balance	2,328,662	2,100,000	2,041,995	2,200,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000

GENERAL FUND - 101	Actual 2012/2013	Actual 2013/2014	Actual 2014/2015	Actual 2015/2016	Estimated Totals 2016/2017	Projection 2017/2018	Projection 2018/2019	Projection 2019/2020	Projection 2020/2021	Projection 2021-2022
EXPENSES										
51000 General Administration	2,396,974	2,422,516	2,255,710	2,196,958	2,501,181	2,523,649	2,451,703	2,451,703	2,451,703	2,451,703
52000 Workforce Reserve	0	0	0	0	900,000	0	0	0	0	0
53000 Finance	1,454,203	1,398,934	1,515,060	1,489,377	1,636,569	1,685,285	1,522,679	1,322,679	1,522,679	1,522,679
54000 Administration of Justice	3,227,548	3,292,598	3,390,762	3,445,988	3,368,116	3,651,820	3,317,767	3,317,767	3,317,767	3,317,767
55000 Public Safety	15,781,631	15,990,259	17,081,263	17,398,045	18,685,668	19,205,320	17,666,332	17,666,332	17,666,332	17,666,332
56000 Public Health & Welfare Programs	6,685,302	6,658,389	6,882,028	7,115,139	7,497,678	7,497,678	7,301,470	7,301,470	7,301,470	7,301,470
57000 Social, Cultural & Recreation	1,015,836	972,291	1,190,949	944,811	1,116,659	1,156,847	1,143,771	1,143,771	1,143,771	1,143,771
57000 Agriculture & Natural Resources	531,148	1,135,656	505,080	488,745	378,989	385,057	371,606	371,606	371,606	371,606
59000 Other Operations	1,001,752	1,173,617	1,292,076	1,426,864	1,471,938	1,390,961	1,390,961	1,390,961	1,390,961	1,390,961
1% Inflation/Non-Salaried Expenses (Accumulative)						703,326	1,054,989	1,406,652	1,804,989	2,207,311
2% Raises & Benefits (Accumulative)						382,146	504,989	663,731	879,989	1,144,024
TOTAL EXPENDITURES	\$ 32,097,594	\$ 32,489,315	\$ 33,594,369	\$ 34,371,159	\$ 37,630,936	\$ 37,577,594	\$ 35,900,198	\$ 36,659,840	\$ 37,385,302	\$ 38,136,671

2% Projected Growth in Property Tax each year 2017/2018 - 2020/2021
 Fund Balance Reserve Growth from 13% to 16% to meet Fund Cash Flow Needs
 1% Projected Growth in Sales Tax each year 2015/2016 - 2020/2021
 1% Projected Growth in Patient Fees each year 2015/2016 - 2020/2021

From Reserve Fund Balance

Reallocated Pilot by adjusting Prop Tax .55¢
 2 Reallocated Pilot by adjust Prop Tax .07¢
 3 3.5% From Community Development
 4 1.13¢ Pilot Reallocation
 5 1.0¢ From Capital Projects Fund



While weathering some of the worst economic times in almost 80 years, Bradley County even with no revenue growth but with careful use of available funds (fund balances and current year revenues), was able to manage the allocation of expenditures to insure normal operations of services to our citizens.

In the worst years (2009/2010 and 2010/2011) and even though Bradley County employees did not see any increases in salaries, there were no lay-offs resulting from this financial challenge and no tax increase and no reduction in services to our community.

LONG RANGE PLAN AUDITED NUMBERS (OPTION 3)

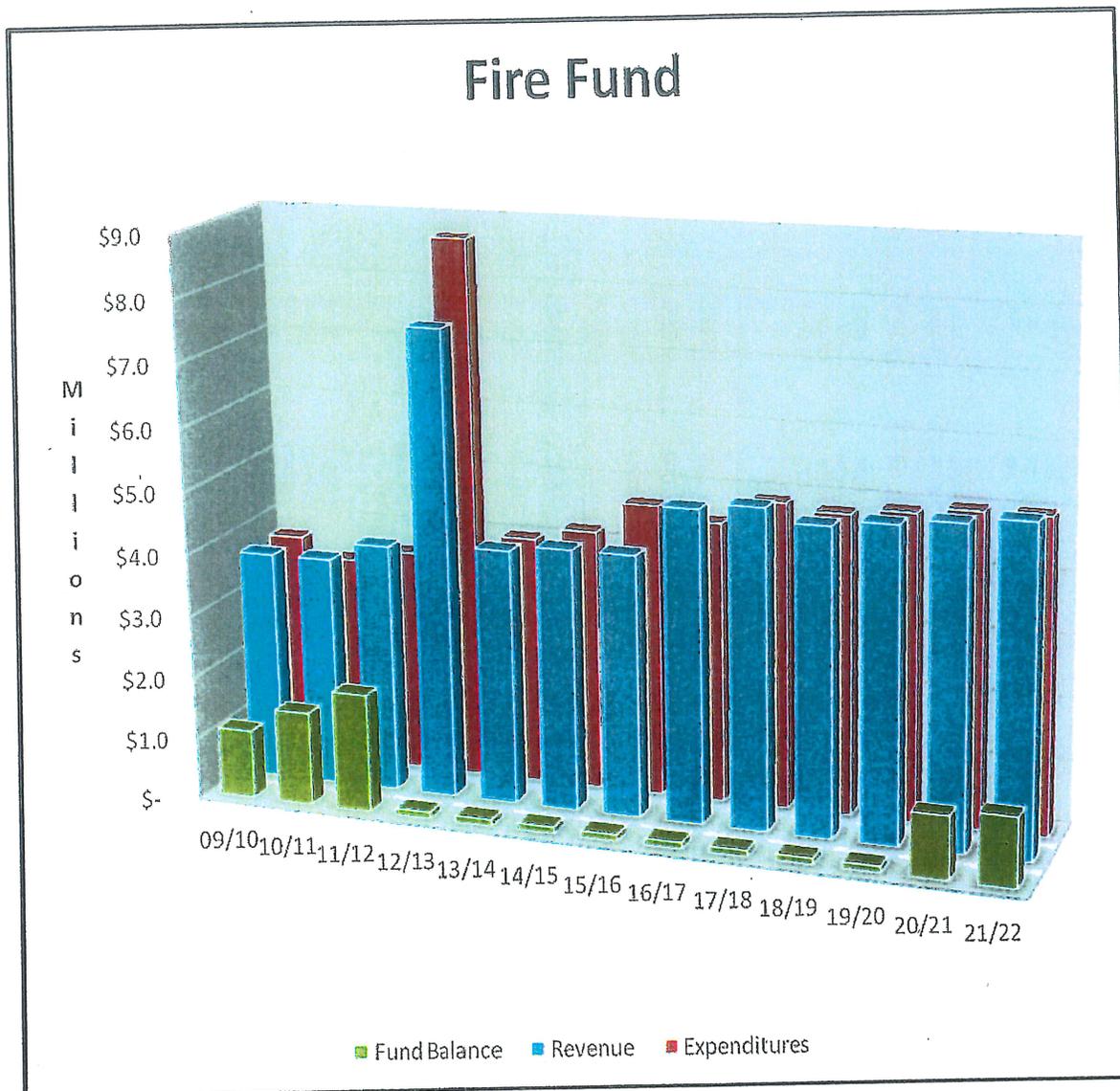
**BRADLEY COUNTY, TENNESSEE
FIRE FUND - 121 & 127**

	Actual 2012/2013	Actual 2013/2014	Actual 2014/2015	Actual 2015/2016	Estimated Totals 2016/2017	Projection 2017/2018	Projection 2018/2019	Projection 2019/2020	Projection 2020/2021	Projection 2021/2022
REVENUE										
Outside Fringe Fire Tax	1,553,563	1,510,927	1,277,495	3,430,792	3,948,970	4,100,000	4,034,626	4,115,319	4,197,625	4,279,880
Property Tax Rate	0.3356	0.3440	0.3440	0.3440	0.4212	0.4212	0.4212	0.4212	0.4212	0.4212
Inside Fringe Fire Tax	1,700,925	1,707,544	2,235,811 (6)	0.4212	0.4412	0.4412	0.4412	0.4412	0.4412	0.4412
Property Tax Rate	0.4070	0.4212	98,319	127,480	-	-	-	-	-	-
Other Revenue	3,726,350	452,027	-	-	-	-	-	-	-	-
2% Growth (Inside Fringe)	-	-	-	-	-	-	-	-	-	-
2% Growth (Outside Fringe)	-	-	-	-	-	-	-	-	-	-
Prior Yr Collections	489,522	440,470	435,548	335,911	480,603	481,900	47,599	48,551	49,522	50,512
Payments in Lieu of Taxes - TVA	-	-	-	4,685	4,900	5,100	32,270	33,915	34,244	34,244
Payments in Lieu of Taxes - Local Utilities	-	-	-	3,381	4,001	4,200	526,600	526,600	526,600	526,600
Payments in Lieu of Taxes - Other	56,308	54,783	199,767 (7)	235,950	506,679	506,679	307,463	307,463	307,463	307,463
Sale of Equipment	-	-	-	625	1,500	-	-	-	-	-
Disaster Relief	25,000	30,154	26,000	25,500	25,000	25,000	25,000	25,000	25,000	25,000
Contributions	-	-	-	13,130	8,304	-	-	-	-	-
Other Local Revenue	-	-	-	26,400	28,800	-	-	-	-	-
Other State Revenue	-	-	-	-	-	-	-	-	-	-
Total Revenue	\$ 7,551,668	\$ 4,195,905	\$ 4,272,940	\$ 4,203,855	\$ 5,008,757	\$ 5,122,879	\$ 4,973,559	\$ 5,053,848	\$ 5,139,783	\$ 5,223,700
Fund Balance, Beginning of Year	1,910,322	699,348	816,065	576,093	81,227	539,627	771,754	856,071	932,541	1,001,006
Total Available Funds	\$ 9,461,990	\$ 4,895,253	\$ 5,089,005	\$ 4,779,947	\$ 5,089,984	\$ 5,662,506	\$ 5,745,313	\$ 5,911,919	\$ 6,072,324	\$ 6,224,706
Less: Expenditures	8,762,642	4,079,188	4,256,479	4,698,720	4,550,357	4,890,752	4,889,243	4,979,378	5,071,318	5,073,157
FUND BALANCE, END OF YEAR	\$ 699,348	\$ 816,065	\$ 832,526	\$ 81,227	\$ 539,627	\$ 771,754	\$ 856,071	\$ 932,541	\$ 1,001,006	\$ 1,151,550
Reserve Required (10%)	86,991	374,168	202,033	210,435	227,518	244,538	244,462	248,969	253,566	253,658
Reserve Required (8%)	97.6%	9.0%	17.0%	1.7%	11.9%	15.8%	17.5%	18.7%	19.7%	22.7%
Actual Reserve										
FIRE FUND - 121 & 127										
EXPENDITURES										
2% Inflation/Non-Salaried Expenses	3,065,420	3,691,835	3,850,466	4,486,507	4,336,344	4,680,039	4,463,460	4,551,829	4,641,966	4,641,966
2% Raise & Benefits	-	-	-	-	-	-	16,066	16,387	16,715	17,049
Capital Purchases	-	-	-	-	-	-	72,304	73,750	75,225	76,730
FEMA Grant Buildings Cost	1,123,209	-	-	-	-	-	-	-	-	-
Debt Building/Trucks/Equipment	2,882,000	-	-	-	-	-	-	-	-	-
Land on Georgetown Road	-	-	-	-	-	-	-	-	-	-
Fund Bal. - Buildings, Truck & Equip	441,828 (2)	173,940 (2)	195,700 (4)	-	-	-	-	-	-	-
Engine & Equipment	9,666 (3)	213,413 (3)	210,313 (3)	212,213 (3)	214,013 (3)	210,713 (3)	212,413 (3)	212,413 (3)	212,413 (3)	212,413 (3)
Transfers to Debt Service	1,062,950 (5)	-	-	-	-	-	-	-	-	-
City Contract	177,569	-	-	-	-	-	-	-	-	-
Prior Year Collections to City	-	-	-	-	-	-	-	-	-	-
Total Expenditures	8,762,642	4,079,188	4,256,479	4,698,720	4,550,357	4,890,752	4,889,243	4,979,378	5,071,318	5,073,157

- (1) Truck purchased
- (2) Toward Building - \$530,768; Back-up Truck - \$60,000; Other - \$25,000
- (3) \$2,882,000 Loan (1.5 yrs at 1.9%)
- (4) Set aside to replace "truck" every 3rd year.
- (5) Seven Payments June through December (paid one month behind)
- (6) Fringe Area is expanded to be 5 miles from Paid Station.
- (7) First year of Waiver

CAPITAL PROJECTS - Debt Service	2,882,000 (3)
3 Engines (\$478,447 each)	1,435,341
3 Tankers (\$215,990 each)	647,970
Buildings	1,262,457
Plus 2% Contingency	3,345,768
Less Budgeted Amount	67,000
	(530,768)
Total Additional Capital	

Increase Rural 7.7% Property Taxes and Increase Fringe 2% starting 2016/2017



Fiscal year 2012/2013 began the build-up of the Bradley County Fire Department as the fire contract with the City ended 6/30/2013. This included the hiring of 39 new employees and building and equipping three additional stations.

The plan is for revenue to exceed expenses by 2018/2019 with a gradual increase in fund balances, with a few exceptions, to account for the additional responsibilities in covering the entire County outside the city limits.

ROAD FUND - 131

	Actual 2012/2013	Actual 2013/2014	Actual 2014/2015	Actual 2015/2016	Estimate 2016/2017	Projection 2017/2018	Projection 2018/2019	Projection 2019/2020	Projection 2020/2021	Projection 2021-2022
COUNTY PROPERTY TAXES										
0 Current Property Tax	\$ 2,454,865	\$ 2,432,743	\$ 2,592,520	\$ 2,531,343	\$ 2,500,450	\$ 2,571,161	\$ 2,622,584	\$ 2,675,036	\$ 2,728,537	\$ 2,783,107
0 Property Tax Rate	0.1263	0.1287	0.1320	0.1276	0.1244	0.1244	0.1257	0.1257	0.1257	0.1257
0 Trustee's Collections - Prior Yr	871,109	75,868	74,804	34,168	68,800	68,000	69,360	70,747	72,162	73,605
0 Circuit/Clerk & Master Collections - Prior Yr	55,272	49,063	44,547	49,531	40,000	40,000	40,000	41,616	42,448	43,297
0 Interest & Penalty	15,487	14,167	13,150	10,876	11,400	11,000	11,220	11,444	11,673	11,907
1 Payments in Lieu of Taxes - T.V.A.	1,642	1,940	2,551	1,738	2,000	1,900	1,938	1,977	2,016	2,057
1 Payments in Lieu of Taxes - Local Utilities	809	1,145	1,184	1,254	1,200	1,200	1,224	1,248	1,273	1,299
1 Payments in Lieu of Taxes - Other	48,076	48,477	87,915	105,002	75,493	75,493	48,581	48,581	48,581	48,581
10 Bank Excise Tax	7,876	10,131	13,629	14,415	13,000	13,000	7,000	7,000	7,000	7,000
10 Sale of Materials & Supplies	5,874	4,948	5,946	0	2,000	400	400	400	400	400
10 Miscellaneous Refunds	8,898	2,446	5,731	87,366	28,800	100	310	310	310	310
10 Sale of Equipment	0	0	77,818	0	0	0	0	0	0	0
10 Damages Recovered from Individuals	0	20,265	0	0	0	0	0	0	0	0
30 Misc. Local Revenues	12,245	13,266	12,344	13,239	15,000	14,000	13,500	13,500	13,500	13,500
10 State Bridge Program Grant	146,200	4,910	46,058	658,180	75,168	125,368	350,000	350,000	350,000	350,000
20 State Aid Program	64,365	466,726	209,823	37,430	1,029,497	1,029,497	0	0	0	0
30 State Litter Program Grant	0	55,835	55,000	0	0	0	0	0	0	0
90 Other Public Works Grants	0	9,132	0	33,423	6,000	6,000	14,000	14,000	14,000	14,000
20 Income Tax	18,381	10,122	15,309	73,949	60,000	60,000	40,000	40,000	40,000	40,000
51 State Revenue Sharing - TVA	73,823	71,759	75,351	2,200,926	2,220,860	2,200,900	2,222,909	2,245,138	2,267,589	2,290,265
20 Gasoline & Motor Fuel Tax	2,047,982	2,072,611	2,099,520	2,200,926	70,998	71,406	70,700	70,700	70,700	70,700
30 Petroleum Special Tax	71,406	0	61,115	0	0	0	0	0	0	0
30 Disaster Relief	0	0	0	0	0	0	0	0	0	0
30 Insurance Recovery	0	0	0	0	0	0	0	0	0	0
30 Transfer from Gen Fund (Road Testing)	0	0	0	0	0	0	0	0	0	0
Total Revenue	\$ 5,120,310	\$ 5,427,828	\$ 5,574,853	\$ 5,924,246	\$ 6,220,666	\$ 6,291,025	\$ 5,514,526	\$ 5,591,698	\$ 5,670,191	\$ 5,750,029
Fund Balance, Beginning of year	2,255,066	1,941,708	1,968,544	2,385,906	2,330,093	1,257,250	480,510	723,484	957,229	1,183,065
TOTAL AVAILABLE FUNDS	\$ 7,375,376	\$ 7,369,536	\$ 7,543,397	\$ 8,310,152	\$ 8,550,759	\$ 7,548,275	\$ 5,995,036	\$ 6,315,182	\$ 6,627,419	\$ 6,933,093
Less: Expenditures	5,433,668	5,400,992	5,157,491	5,980,059	7,293,509	7,067,765	5,271,552	5,357,953	5,444,354	5,530,756
FUND BALANCE, END OF YEAR	\$ 1,941,708	\$ 1,968,544	\$ 2,385,906	\$ 2,330,093	\$ 1,257,250	\$ 480,510	\$ 723,484	\$ 957,229	\$ 1,183,065	\$ 1,402,338
Reserve Requirement (7% of Expenditures)		378,069	361,024	418,604	510,546	494,744	369,009	375,057	381,105	387,153

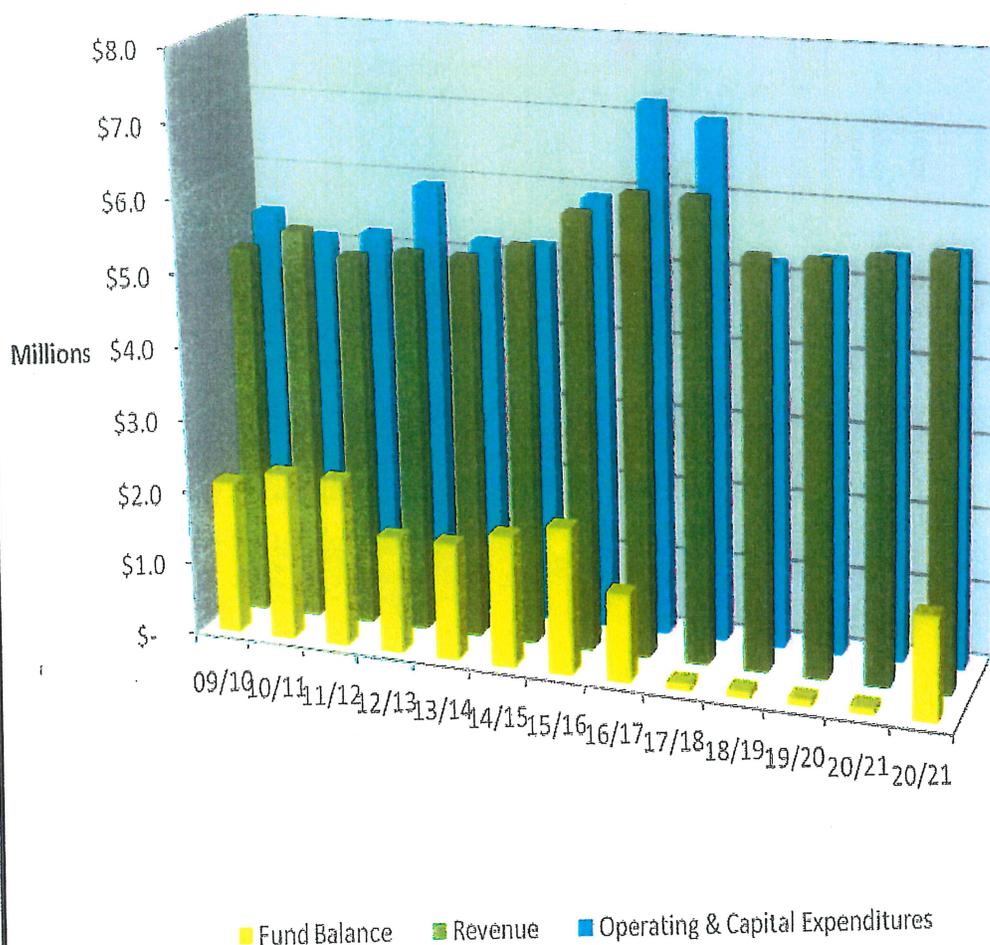
	Actual 2012/2013	Actual 2013/2014	Actual 2014/2015	Actual 2015/2016	Estimate 2016/2017	Projection 2017/2018	Projection 2018/2019	Projection 2019/2020	Projection 2020/2021	Projection 2021-2022
TOTAL EXPENDITURES	\$ 5,433,668	\$ 5,400,992	\$ 5,157,491	\$ 5,980,059	\$ 7,293,509	\$ 7,067,765	\$ 5,271,552	\$ 5,357,953	\$ 5,444,354	\$ 5,530,756

1 Reallocated Pilot by adjusting Prop Tax 0.44¢
2 Reallocated Pilot by adjusting Prop Tax 0.32¢

3 Projected Growth in Property Tax each year 2017/2018 - 2020/2021
6 Projected Growth in Gasoline & Motor Fuel Tax 2015/2016 - 2020/2021

1% Inflation/Non-Salaried Expenses (Accumulative)
1.5% Rates & Benefits (Accumulative)

Pike Road Fund



2014/2015 shows an increase in highway and bridge maintenance as well as minor capital purchases which had been delayed in prior years due to budget restraints.

Ongoing projections show revenues outperforming expenditures allowing for growth in the Road Department fund balance.

GENERAL DEBT SERVICE - 151

	Actual 2012/2013	Actual 2013/2014	Actual 2014/2015	Actual 2015/2016	Estimated Totals 2016/2017	Projection 2017/2018	Projection 2018/2019	Projection 2019-2020	Projection 2020-2021	Projection 2021-2022
0 Current Property Tax	\$ 4,382,996	\$ 4,341,882	\$ 4,621,151	\$ 5,294,897	\$ 4,852,159	\$ 6,753,509	\$ 7,067,958	\$ 7,209,317	\$ 7,353,504	\$ 7,500,574
0 Property Tax Rate	0.2255	0.2297	0.2356	0.2674	0.2414	0.3341	0.3341	0.3341	0.3341	0.3341
10 Trustees' Collections - Prior Year	141,206	135,459	139,429	68,616	116,288	300,000	320,000	330,000	330,000	330,000
10 Circuit/Clerk & Master Collections - Prior Year	98,685	87,377	81,368	102,666	130,000	150,000	170,000	170,000	170,000	170,000
10 Interest and Penalty	40,245	25,111	25,396	21,077	35,000	50,000	55,000	55,000	55,000	55,000
10 Payments in Lieu of Taxes - T.V.A.	3,465	3,196	2,112	3,642	3,000	4,000	4,000	4,000	4,000	4,000
52 Payments in Lieu of Taxes - Local Utilities	1,445	2,043	2,112	2,628	2,293	145,000	145,000	145,000	145,000	145,000
52 Payments in Lieu of Taxes - Other	85,837	86,520	158,248	220,044	328,468	328,468	328,468	328,468	328,468	328,468
20 Bank Excise Tax	14,061	18,082	24,326	30,207	22,698	16,000	20,000	20,000	20,000	20,000
10 Investment Income	0	1,836	2,100	1,875	5,250	2,000	2,000	2,000	2,000	2,000
20 Hall Income Tax	32,805	18,066	32,083	64,858	25,000	30,000	30,000	30,000	30,000	30,000
51 State Revenue Sharing - T.V.A.	131,806	128,074	134,490	154,968	150,000	175,000	180,000	180,000	180,000	180,000
00 Payments to Refunded Debt Escrow Agent	(4,340,000)	0	0	0	0	0	0	0	0	0
00 Refunding Debt Issued	4,255,000	0	0	0	0	0	0	0	0	0
15 Tax Credit Bond Rebate	313,041	303,714	303,387	305,023	303,387	303,387	303,387	303,387	303,387	303,387
00 Transfer from Other Sources	142,417	213,413	210,313	130,063	0	0	0	0	0	0
00 Transfers From Other Funds (Hotel/Motel)	0	0	0	0	0	250,000	250,000	250,000	250,000	250,000
00 Transfers From Other Funds (Fire)	207,400	204,834	63,574	212,213	214,013	210,713	212,413	214,013	210,513	210,513
00 Transfers From Other Funds (Workhouse)	0	0	0	0	0	150,000	150,000	150,000	150,000	150,000
Total Revenue	\$ 5,510,409	\$ 5,569,607	\$ 5,801,186	\$ 6,612,780	\$ 6,187,556	\$ 8,868,077	\$ 9,238,226	\$ 9,391,185	\$ 9,531,871	\$ 9,678,941
Fund Balance, Beginning Of Year	\$ 14,136,118	\$ 12,965,129	\$ 11,650,560	\$ 10,667,963	\$ 10,242,491	\$ 9,532,838	\$ 9,655,581	\$ 9,856,102	\$ 10,075,474	\$ 10,276,472
TOTAL AVAILABLE FUNDS	\$ 19,646,527	\$ 18,534,735	\$ 17,451,746	\$ 17,280,744	\$ 16,430,047	\$ 18,400,913	\$ 18,893,807	\$ 19,247,287	\$ 19,607,345	\$ 19,955,413
Less: Total Expenditure & Transfers	6,681,397	6,884,176	6,783,783	7,038,253	6,897,209	8,745,332	9,037,705	9,171,813	9,330,873	9,530,873
FUND BALANCE, END OF YEAR	\$ 12,965,129	\$ 11,650,560	\$ 10,667,963	\$ 10,242,491	\$ 9,532,838	\$ 9,655,581	\$ 9,856,102	\$ 10,075,474	\$ 10,276,472	\$ 10,624,540
Reserve Requirement (13 months of Debt Expense)	7,133,087	7,354,616	7,235,476	7,495,087	7,301,351	9,298,068	9,620,965	9,766,249	9,938,564	9,938,564

GENERAL DEBT SERVICE - 151

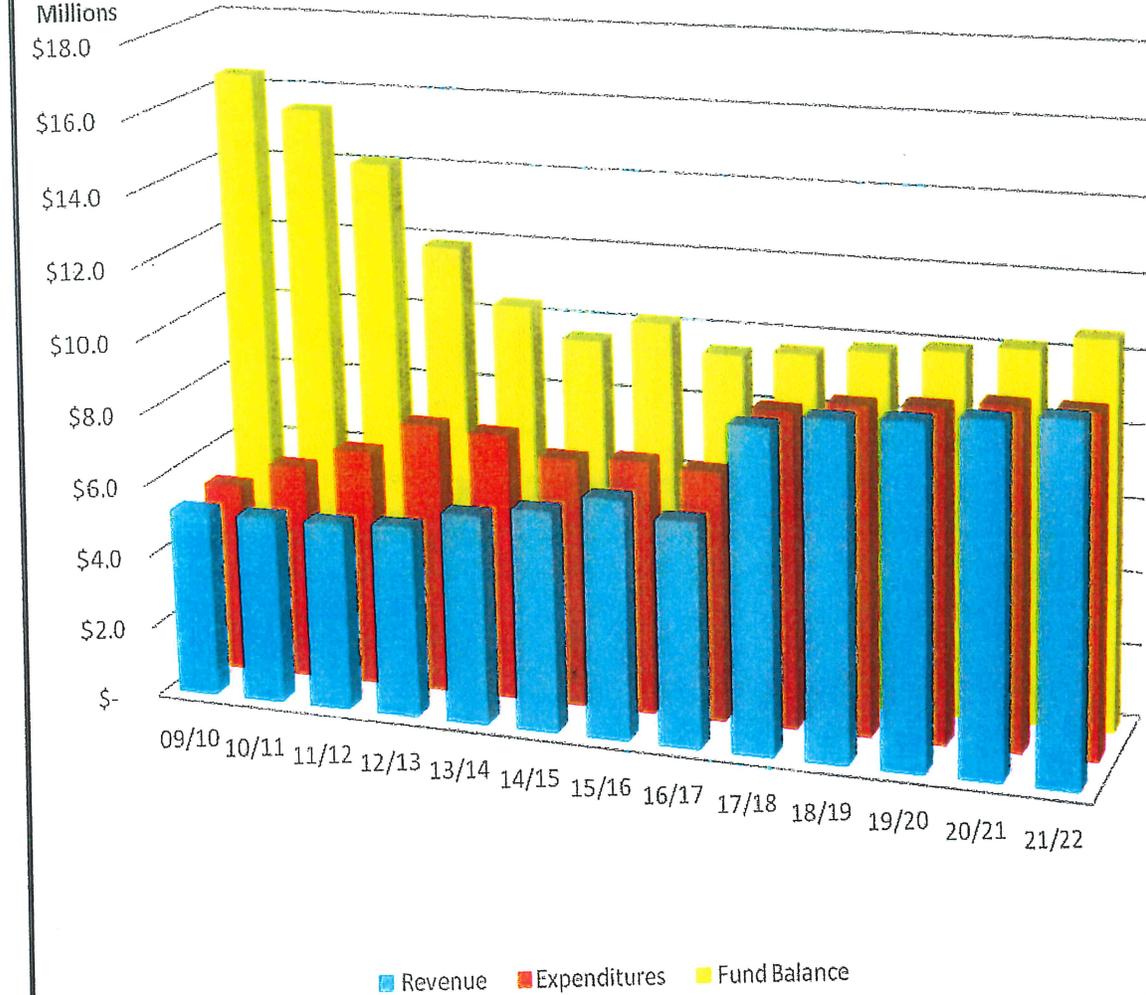
	Actual 2012/2013	Actual 2013/2014	Actual 2014/2015	Actual 2015/2016	Estimated Totals 2016/2017	Projection 2017/2018	Projection 2018/2019	Projection 2019-2020	Projection 2020-2021	Projection 2021-2022
OTHER CHARGES	\$ 97,009	\$ 95,300	\$ 104,882	\$ 119,711	\$ 157,500	\$ 162,500	\$ 156,814	\$ 156,814	\$ 156,814	\$ 156,814
GENERAL GOVERNMENT DEBT SERVICE	\$ 694,012	\$ 885,697	\$ 899,935	\$ 820,115	\$ 1,050,650	\$ 1,034,357	\$ 1,457,286	\$ 1,529,282	\$ 915,150	\$ 915,150
Principal	260,992	325,365	308,866	404,688	330,547	516,521	219,753	204,000	177,335	177,335
Interest	133,487	64,399	59,843	86,102	51,665	250,822	250,000	250,000	250,000	250,000
Other Debt Service (Fees)	0	0	0	0	0	0	0	0	0	0
Bond Prin & Int on Workhouse* (\$1.9 mm)	0	0	0	0	0	145,250	150,000	150,000	150,000	150,000
Bond Prin & Int on Industrial Park (\$3.0 mm)	0	0	0	0	0	245,000	250,000	250,000	250,000	250,000
Total General Government Debt Service	\$ 1,088,491	\$ 1,275,461	\$ 1,268,644	\$ 1,310,905	\$ 1,432,862	\$ 2,191,950	\$ 2,327,039	\$ 2,383,282	\$ 1,742,485	\$ 1,742,485
EDUCATION DEBT SERVICE	\$ 3,190,134	\$ 3,380,290	\$ 3,367,773	\$ 3,736,944	\$ 3,618,712	\$ 3,750,643	\$ 3,607,714	\$ 3,785,718	\$ 4,649,850	\$ 4,649,850
Principal	1,920,767	1,974,210	1,895,182	1,669,875	1,537,527	1,895,041	1,346,139	1,246,000	1,181,725	1,181,725
Interest	384,996	158,915	147,302	200,818	130,608	395,198	500,000	500,000	500,000	500,000
Other Debt Service (Fees)	0	0	0	0	0	350,000	1,100,000	1,100,000	1,100,000	1,100,000
Bond Prin & Int on Schools	0	0	0	0	0	0	0	0	0	0
Total Education Debt Service	\$ 5,495,897	\$ 5,513,415	\$ 5,410,257	\$ 5,607,637	\$ 5,306,847	\$ 6,390,882	\$ 6,555,852	\$ 6,631,717	\$ 7,431,574	\$ 7,431,574
TOTAL EXPENDITURES	\$ 6,681,397	\$ 6,884,176	\$ 6,783,783	\$ 7,038,253	\$ 6,897,209	\$ 8,745,332	\$ 9,037,705	\$ 9,171,813	\$ 9,330,873	\$ 9,330,873

Projected Growth in Property Tax each year 2015/2016 - 2020/2021 **Pilot will be adjusted through re-allocation of Prop. Tax in future Yrs**

To borrow 7/1/17
 ***Full year interest & principal on 20 yr issue \$16,650,000
 100,000 Estimate based on 15 Year Capital Outlay Note at 2% fixed rate.
 8 mm less Litigation Reserve of \$900,000 = \$1.9M to
 (ow) Beginning fiscal year 2016/2017
 all year prin & interest

Industrial Park Infrastructure, \$3.0mm, 15 years beginning 17/18 @ 2%
 1 Reallocated Pilot by adjusting Prop Tax 3.18¢
 2 Reallocated Pilot by adjusting Prop Tax -2.60¢
 3 Reallocated Pilot by adjusting Prop Tax 5.74¢
 Moved 6.04¢ From Community Development,

General Debt Service



Beginning in 2010/2011 a portion of property tax revenue was moved out of Debt Service Fund and moved to Community Development Fund to fund ongoing commitments. This allowed a reduction of fund balance in Debt Service to be more in line with the recommendations of our auditors and to prevent an arbitrage situation with the IRS.

In 2015/2016, 2017/2018 and 2018/2019 the property tax revenue will be moved back to Debt Service Fund to assure debt payments will be fully funded.

**RADLEY COUNTY, TENNESSEE
LONG RANGE PLAN AUDITED NUMBERS
CAPITAL PROJECTS FUND - 171**

Account	Actual 2011/2012	Actual 2012/2013	Actual 2013/2014	Actual 2014/2015	Actual 2015/2016	Budgeted 2016/2017	Projection 2017/2018	Projection 2018/2019	Projection 2019/2020	Projection 2020/2021
COUNTY PROPERTY TAXES										
Current Property Tax	0	0	0	0	0	0	0	0	0	0
Property Tax Rate										
Trustee's Collections - Prior Yr	0	0	0	0	0	0	0	0	0	0
Circuit/Clerk & Master - Prior Yr	0	0	0	0	0	0	0	0	0	0
Interest & Penalty	0	0	0	0	0	0	0	0	0	0
Payments in Lien of Taxes - T.V.A.	0	0	0	0	0	0	0	0	0	0
Payments in Lien of Taxes - Local Utilities	0	0	0	0	0	0	0	0	0	0
Payments in Lien of Taxes - Other	0	0	0	0	0	0	0	0	0	0
Bank Excise Tax	0	0	0	0	0	0	0	0	0	0
40100	121,276	108,725	100,679	94,709	112,850	0	0	0	0	0
44110	0	0	0	60,000	132,506	0	0	0	0	0
44170	0	0	0	0	0	0	0	0	0	0
44540	0	0	0	0	0	0	0	0	0	0
44570	0	0	0	0	0	0	0	0	0	0
44570	0	0	0	0	0	0	0	0	0	0
46820	0	0	0	0	0	0	0	0	0	0
46851	0	56,703	0	0	176,977	0	0	0	0	0
46980	0	0	0	0	0	0	0	0	0	0
Total Revenue	\$ 121,276	\$ 165,428	\$ 100,679	\$ 154,709	\$ 422,333	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Fund Balance, Beginning of year	3,090,459	2,595,086	2,431,492	399,664	96,960	0	0	0	0	0
TOTAL AVAILABLE FUNDS	\$ 3,211,735	\$ 2,760,514	\$ 2,532,171	\$ 554,373	\$ 519,293	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Less Expenditures	616,649	329,022	2,132,507	457,413	379,103	0	0	0	0	0
FUND BALANCE, END OF YEAR	\$ 2,595,086	\$ 2,431,492	\$ 399,664	\$ 96,960	\$ 140,190	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

CAPITAL PROJECTS FUND - 171

Account	Actual 2011/2012	Actual 2012/2013	Actual 2013/2014	Actual 2014/2015	Actual 2015/2016	Budgeted 2016/2017	Projection 2017/2018	Projection 2018/2019	Projection 2019/2020	Projection 2020/2021
General Administration Projects	16,315	6,300	0	0	0	0	0	0	0	0
91130	242,933	82,077	44,160	0	98,607	0	0	0	0	0
Public Safety Projects (Sheriff) Workhouse	244,679	81,754	75,000	0	0	0	0	0	0	0
91140	104,032	200	12,335	159,728	279,399	0	0	0	0	0
Public Health & Welfare Projects (EMS)	0	157,005	2,000,000	296,812	0	0	0	0	0	0
91150	7,415	585	0	0	0	0	0	0	0	0
Social, Cultural & Recreation Projects	0	0	0	0	0	0	0	0	0	0
91190	0	0	0	0	0	0	0	0	0	0
Other General Government Projects (Wacker)	0	0	0	0	0	0	0	0	0	0
91200	0	0	0	0	0	0	0	0	0	0
Highway & Street Capital Projects	0	0	0	0	0	0	0	0	0	0
Total Capital Projects	\$ 615,374	\$ 327,921	\$ 2,131,495	\$ 456,540	\$ 378,006	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
OTHER CHARGES	1,275	1,101	1,012	873	1,097	0	0	0	0	0
510	0	0	0	0	0	0	0	0	0	0
Trustee's Commission	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$ 616,649	\$ 329,022	\$ 2,132,507	\$ 457,413	\$ 379,103	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

6 Irrigation 60,000 15-Sep
Infield Mix 100,000 15-Oct
Bldg. Elect, etc 15,000 15-Oct
Paving 100,000 15-Nov
Concession 20,000 16-Feb
295,000

*2 Two Patrol Cars
*3 Three Patrol Cars
*4 Four Patrol Cars
*6 Six Patrol Cars
1* One EMS Rechariss
2* Two EMS Rechariss

Transfer from Capital Projects Fund-171
to Other Capital Projects Fund-189

LONG RANGE PLAN Transfer for Lake Forest Option

BRADLEY COUNTY, TENNESSEE COMMUNITY/INDUSTRIAL DEVELOPMENT FUND - 172

Account	Actual 2010-2011	Actual 2011/2012	Actual 2012/2013	Actual 2013/2014	Actual 2014/2015	Actual 2015/2016	Estimate 2016/2017	Projection 2017/2018	Projection 2018/2019	Projection 2019/2020	Projection 2020/2021
40100 COUNTY PROPERTY TAXES											
40110 Current Property Tax	\$ 959,997	\$ 960,351	\$ 971,844	\$ 962,129	\$ 1,023,864	\$ 1,029,663	\$ 1,165,803	\$ 0	\$ 0	\$ 0	\$ 0
Property Tax Rate	0.0500	0.0500	0.0500	0.0509	0.0522	0.0520	0.0580				
40120 Trustee's Collections - Prior	83,504	38,314	34,485	30,084	30,894	15,206	22,600	23,000	0	0	0
40130 Circuit/Clerk & Master Collections - Prior Years	35,104	27,392	21,881	19,361	17,721	16,415	20,000	20,000	0	0	0
40140 Interest & Penalty	11,464	6,005	5,749	5,568	5,630	4,493	5,077	0	0	0	0
40161 Payments in Lieu of Taxes - T.V.A.	709	650	768	708	711	708	1,000	0	0	0	0
40162 Payments in Lieu of Taxes - Local Utilities	329	236	320	453	468	511	500	0	0	0	0
40163 Payments in Lieu of Taxes - Other	7,601	11,484	19,093	19,172	35,065	42,791	62,219	310,000	310,000	310,000	310,000
40220 Hotel/Motel Tax (2%)	0	0	0	0	0	0	310,000	0	0	0	0
40320 Bank Excise Tax	3,250	3,061	3,118	4,007	5,390	5,874	5,000	0	0	0	0
44570 Contributions & Gifts - Amazon	0	791,961	0	0	0	0	0	0	0	0	0
44570 Contributions & Gifts - Sauttek	0	0	0	0	0	0	600,000	0	0	0	0
46820 Income Tax	5,486	4,813	7,269	4,003	6,239	19,626	4,000	0	0	0	0
46851 State Revenue Sharing - TVA	40,737	29,536	29,225	28,380	29,798	30,136	40,000	0	0	0	0
46980 Other State Grants - Amazon	0	2,800,035	0	0	0	637,075	0	0	0	0	0
48140 Contracted Services	0	20,609	0	0	0	0	0	0	0	0	0
Total Revenue	\$ 1,148,183	\$ 4,694,447	\$ 1,093,692	\$ 1,073,815	\$ 1,155,780	\$ 1,802,498	\$ 2,236,201	\$ 353,000	\$ 310,000	\$ 310,000	\$ 310,000
OTHER SOURCES	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Transfers from Other Funds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Other Sources	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenues & Other Sources	\$ 1,148,183	\$ 4,694,447	\$ 1,093,692	\$ 1,073,815	\$ 1,155,780	\$ 1,802,498	\$ 2,236,201	\$ 353,000	\$ 310,000	\$ 310,000	\$ 310,000
Fund Balance, Beginning of year	1,147,836	1,854,065	1,636,889	1,124,094	1,055,380	1,327,473	1,200,394	1,891,036	93,888	147,888	201,888
TOTAL AVAILABLE FUNDS	\$ 2,296,019	\$ 6,548,512	\$ 2,730,581	\$ 2,197,909	\$ 2,211,160	\$ 3,129,971	\$ 3,436,594	\$ 2,244,036	\$ 403,888	\$ 457,888	\$ 511,888
Less: Expenditures	441,952	4,911,623	1,606,487	1,442,529	883,687	1,929,577	1,545,558	2,150,148	256,000	256,000	256,000
FUND BALANCE, END OF YEAR	\$ 1,854,065	\$ 1,636,889	\$ 1,124,094	\$ 1,055,380	\$ 1,327,473	\$ 1,200,394	\$ 1,891,036	\$ 93,888	\$ 147,888	\$ 201,888	\$ 255,888

Account	Actual 2010-2011	Actual 2011/2012	Actual 2012/2013	Actual 2013/2014	Actual 2014/2015	Actual 2015/2016	Estimate 2016/2017	Projection 2017/2018	Projection 2018/2019	Projection 2019/2020	Projection 2020/2021
58000 OTHER OPERATIONS											
58120 Industrial Development (Whirlpool)	178,761	721,239	0	0	0	0	0	0	0	0	0
58120 Industrial Development (Wacker)	6,250	43,750	0	1,000,000	597,045	0	0	0	0	0	0
58120 Industrial Development (Interchange - South)	0	74,437	999,423	0	0	0	488,740	0	0	0	0
58120 Industrial Development (Interchange - North)	0	0	0	112,023	149,456	175,921	0	0	0	0	0
58120 Industrial Development (Strategic Plan - Grant Match)	0	35,788	24,212	0	0	0	0	0	0	0	0
58120 Industrial Development (Benton Pk/Durkee Rd)	234,810	999,135	0	0	0	0	0	0	0	0	0
58120 Industrial Development (Minnis Rd Sewer)	0	0	0	0	0	0	1,073,605	0	0	0	0
58120 Industrial Development (New Ind. Park)	0	0	0	0	0	0	1,013,050	0	0	0	0
58120 Industrial Development (Amazon)	0	3,015,969	551,961	0	0	637,075	0	894,148	0	0	0
58120 Industrial Development (Veterans Nursing Home)	0	0	9,400	9,400	105,114	10,738	0	0	0	0	0
58190 Economic Development (Greenway)	0	0	0	0	9,400	9,400	0	250,000	250,000	250,000	250,000
99100 Transfer to Debt Service	0	0	0	0	0	0	0	1,000,000	0	0	0
Transfer to 189 Fund	0	0	0	0	0	0	0	0	0	0	0
Total Capital Projects	\$ 419,821	\$ 4,890,318	\$ 1,584,996	\$ 1,121,423	\$ 861,015	\$ 1,906,739	\$ 1,501,790	\$ 2,144,148	\$ 250,000	\$ 250,000	\$ 250,000
OTHER CHARGES	\$ 22,131	\$ 21,305	\$ 21,491	\$ 21,106	\$ 22,672	\$ 22,838	\$ 43,768	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
Trustee's Commission	\$ 441,952	\$ 4,911,623	\$ 1,606,487	\$ 1,442,529	\$ 883,687	\$ 1,929,577	\$ 1,545,558	\$ 2,150,148	\$ 256,000	\$ 256,000	\$ 256,000
TOTAL EXPENDITURES	\$ 441,952	\$ 4,911,623	\$ 1,606,487	\$ 1,442,529	\$ 883,687	\$ 1,929,577	\$ 1,545,558	\$ 2,150,148	\$ 256,000	\$ 256,000	\$ 256,000

Indicates a Property Tax Rate Change
 1 Moved 5¢ to General Fund
 2 Increase 4.41¢ for Pilot Reallocation
 3 Moved 6.04¢ to Debt Service
 Moved 3.57¢ to General Fund

*Principal & Interest Estimates

2% Projected Growth in Property Tax each year 2015/2016 - 2016/2017

**BRADLEY COUNTY, TENNESSEE
LONG RANGE PLAN AUDITED NUMBERS**



EDUCATIONAL CAPITAL PROJECTS FUND - 179

Account	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021
40100 COUNTY PROPERTY TAXES										
40110 Current Property Tax	\$ 32,664	\$ 33,054	\$ 32,123	\$ 33,083	\$ 31,700	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Property Tax Rate	0.0017	0.0017	0.0017	0.0017	0.0016					
40120 Trustee's Collections - Prior Yr	1,306	1,173	1,020	1,294	495	0	0	0	0	0
40130 Circuit/Clerk & Master - Prior Yr	931	744	711	572	560	0	0	0	0	0
40140 Interest & Penalty	202	193	187	186	136	0	0	0	0	0
40161 Payments in Lien of Taxes - T.V.A.	22	26	24	21	22	0	0	0	0	0
40162 Payments in Lien of Taxes - Local Utilities	8	11	15	15	16	0	0	0	0	0
40163 Payments in Lien of Taxes - Other	390	647	640	1,142	1,317	0	0	0	0	0
40320 Bank Excise Tax	104	106	134	176	181	0	0	0	0	0
44110 Investment Income	164	243	130	192	0	0	0	0	0	0
44170 Misc. Refunds	0	0	0	0	0	0	0	0	0	0
44540 Sale of Property	0	0	0	0	0	0	0	0	0	0
44570 Contributions & Gifts (Bank of Cleveland)	0	0	0	0	0	0	0	0	0	0
46820 Income Tax	0	0	0	0	0	0	0	0	0	0
46851 State Revenue Sharing - TV A	1,004	996	948	970	927	0	0	0	0	0
46980 Other State Grants-Recreation	0	0	0	0	0	0	0	0	0	0
Total Revenue	\$ 36,795	\$ 37,193	\$ 35,932	\$ 37,651	\$ 35,354	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Fund Balance, Beginning of year	105,226	129,938	154,524	179,205	204,410	0	0	0	0	0
TOTAL AVAILABLE FUNDS	\$ 142,021	\$ 167,131	\$ 190,456	\$ 216,856	\$ 239,764	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Less: Expenditures	12,083	12,607	11,251	12,446	194,231	0	0	0	0	0
FUND BALANCE, END OF YEAR	\$ 129,938	\$ 154,524	\$ 179,205	\$ 204,410	\$ 45,533	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

EDUCATIONAL CAPITAL PROJECTS FUND - 179

	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021
Contract with Other School Systems	11,387	11,901	10,571	11,731	0 *	0	0	0	0	0
BCHS/WVHS 10/7/2015					193,550					
Transfer to fund 189					0 **					
Total Capital Projects	\$ 11,387	\$ 11,901	\$ 10,571	\$ 11,731	\$ 193,550	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
OTHER CHARGES										
510 Trustee's Commission	\$ 696	\$ 706	\$ 680	\$ 715	\$ 681	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL EXPENDITURES	\$ 12,083	\$ 12,607	\$ 11,251	\$ 12,446	\$ 194,231	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

1 * Reallocated Pilot by adjusting Prop Tax .0001¢
2 ** Transfer all funds into Other Capital Projects
Fund 189

*Court Case - City of Athens & Etowah vs McMinn County (May 2015)

LEY COUNTY, TENNESSEE
GRANGE PLAN Transfer for Lake Forest Option

R CAPITAL PROJECTS-189

1
2
3

	Actual 2012/2013	Actual 2013/2014	Actual 2014/2015	Actual 2015/2016	Estimated Totals 2016/2017	Projection 2017/2018	Projection 2018/2019	Projection 2019/2020	Projection 2020/2021
00 COUNTY PROPERTY TAXES	\$ 0	\$ 0	\$ 0	\$ 0	\$ 832,143	\$ 741,855	\$ 756,692	\$ 771,826	\$ 787,262
00 Current Property Tax	0	0	0	0	0,0414	0,0367	0,0367	0,0367	0,0367
Property Tax Rate									
20 Trustee's Collections - Prior Yr	0	0	0	0	35,000	35,000	30,000	30,000	30,000
30 Circuit/Clerk & Master - Prior Yr	0	0	0	0	15,900	15,900	10,000	10,000	10,000
40 Interest & Penalty	0	0	0	0	3,200	3,200	2,175	2,175	2,175
51 Payments in Lieu of Taxes - T.V.A.	0	0	0	0	1,000	1,000	414	414	414
52 Payments in Lieu of Taxes - Local Utilities	0	0	0	0	28,011	28,011	19,456	19,456	19,456
63 Payments in Lieu of Taxes - Other	0	0	0	0	56,832	32,682	17,951	17,951	17,951
20 Bank Excise Tax	0	0	0	0	1,111	1,111	1,111	1,111	1,111
10 Investment Income	0	0	0	0	100,187	100,187	100,187	100,187	100,187
70 Misc. Refunds	0	0	0	0	0	0	0	0	0
40 Sale of Property	0	0	0	0	0	0	0	0	0
570 Contributions & Gifts (Solid Waste)	0	0	0	0	700,000	700,000	700,000	700,000	700,000 ?
Contributions & Gifts (Bank of Cleveland)	0	0	0	0	40,000	40,000	40,000	40,000	0
Income Tax	0	0	0	0	0	0	0	0	0
820 State Revenue Sharing - TVA	0	0	0	0	1,110	1,110	1,110	1,110	1,110
351 Other State Grants-Recreation	0	0	0	0	0	0	0	0	0
280 Transfer from 179 Fund	0	0	0	0	45,533	0	0	0	0
800 Transfer from 171 Fund for Recreation	0	0	0	0	140,190	0	0	0	0
800 Transfer from 172 Fund - Lake Forest	0	0	0	0	1,000,000	0	0	0	0
Total Revenue	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,300,217	\$ 2,700,056	\$ 1,679,096	\$ 1,694,230	\$ 1,669,666
Fund Balance, Beginning of year	0	0	0	0	0	99,708	178,158	237,254	111,484
TOTAL AVAILABLE FUNDS	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,300,217	\$ 2,799,764	\$ 1,857,254	\$ 1,931,484	\$ 1,781,151
Net Expenditures	0	0	0	0	1,200,509	2,621,606	1,620,000	1,820,000	720,000
FUND BALANCE, END OF YEAR	\$ 0	\$ 0	\$ 0	\$ 0	\$ 99,708	\$ 178,158	\$ 237,254	\$ 111,484	\$ 1,061,151

Capital Projects-189	Actual 2012/2013	Actual 2013/2014	Actual 2014/2015	Actual 2015/2016	Totals 2016/2017	Projection 2017/2018	Projection 2018/2019	Projection 2019/2020	Projection 2020/2021
General Administration Projects	0	0	0	0	0	0	0	0	0
11110 Public Safety Projects (Sheriff) Workhouse	0	0	0	0	0	0	0	0	0
11140 Public Health & Welfare Projects (BMS)	0	0	0	0	0	0	0	0	0
11150 Social, Cultural & Recreation Projects	0	0	0	0	175,509	0	0	0	0
11190 Other General Government Projects (Wacker)	0	0	0	0	0	0	0	0	0
Highway & Street Capital Projects	0	0	0	0	1,000,000	2,600,000	900,000	300,000	0
Schools-Lake Forest	0	0	0	0	0	0	700,000	1,500,000	700,000
Veterans Home	0	0	0	0	0	0	0	0	0
American Uniform Purchase	0	0	0	0	0	0	0	0	0
Total Capital Projects	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,175,509	\$ 2,600,000	\$ 1,600,000	\$ 1,800,000	\$ 700,000
OTHER CHARGES	\$ 0	\$ 0	\$ 0	\$ 0	\$ 25,000	\$ 21,606	\$ 20,000	\$ 20,000	\$ 20,000
510 Trustee's Commission	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,200,509	\$ 2,621,606	\$ 1,620,000	\$ 1,820,000	\$ 720,000

65 Lights 16/17

Projected Growth in Property Tax each year 2016/2017 - 2020/2021

1 Tax Rate 1.84¢
 2 Tax Rate 1.83¢
 3 Move 1¢ to General Fund

** Transfer Educational Fund-179 & General Capital Projects Fund-171 to Other Capital Projects Fund-189

DEBT ANALYSIS

An important part of evaluating financial condition is the analysis of debt. Debt structure is critical in any financial analysis because debt represents a long-term fixed cost, and debt service is an explicit expenditure obligation that must be satisfied when due.

Debt capacity reviews existing and proposed indebtedness to determine the most appropriate way to fund existing obligations, and to assess how much debt is affordable in the future. Debt affordability is a methodology for comprehensively developing capital budgets, taking into account financial and economic resources as well as infrastructure needs.

When used appropriately, debt is an effective tool for financing long-term capital improvements and matching the streams of costs and benefits over the useful lives of capital assets. The issuance of debt allocates the costs of capital assets across their useful lives, and accomplishes intergenerational equity, stretching out the burden of financing long-lived assets across generations of citizens and taxpayers, and helping to maintain stable tax rates.

While debt is an effective way to finance capital improvements, excessive reliance on debt, even when used exclusively for capital projects, can lead to financial strain, limited budget flexibility, and long-term financial difficulty. The under-utilization of debt as a financial tool may be an indicator of insufficient maintenance of infrastructure and other capital needs or an excessive tax rate that does not accomplish intergenerational equity.

Optimally, debt would be proportionate to the size and growth of the property tax base, would not extend beyond the useful life of the facilities and assets which it finances and would not be used to balance the operating budget.

The objectives of this analysis are:

- **To conduct a review of existing debt.**
- **To objectively evaluate the current debt situation using generally recognized core indicators.**
- **To determine the prudent level of future debt authorizations.**

- To incorporate long-term financial planning into the current capital improvement decision process.

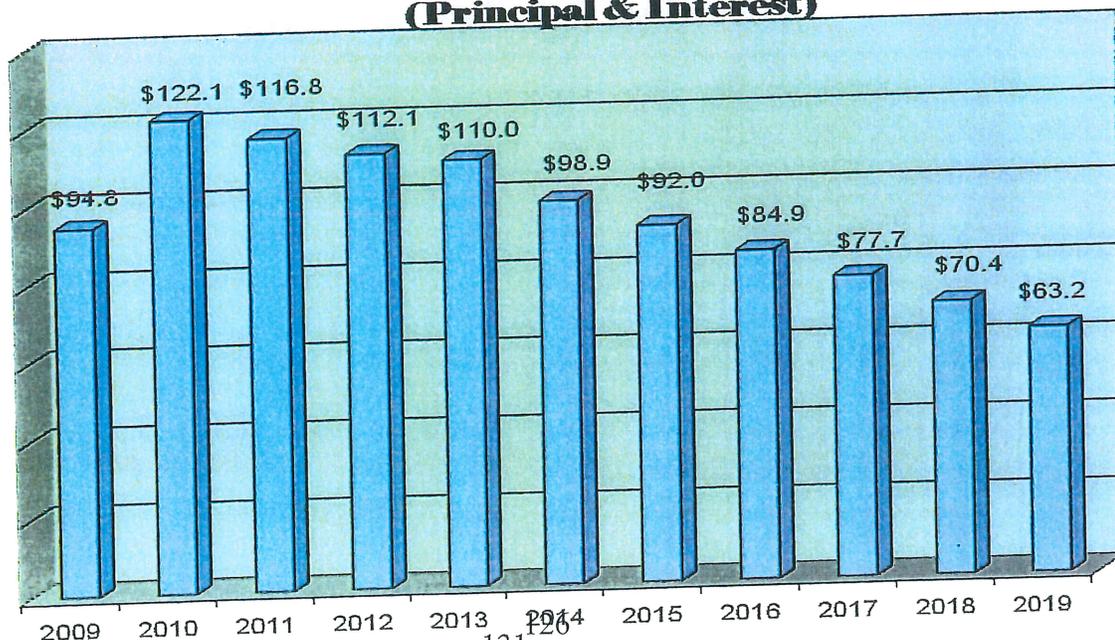
EXISTING DEBT

There are two primary measures of debt: outstanding debt and debt service. Outstanding debt measures the total dollar amount of principal that must be repaid, usually measured in terms of property value or population. The fair market value of all taxable property is an approximation of the community's wealth available to meet long-term obligations, and is the predominant measure used by counties that rely on property taxes as the source of funds to retire outstanding debt. Debt per capita reflects the philosophy that all taxes used to retire outstanding debt principal are paid by the citizenry.

Annual debt service requirements are generally considered a more meaningful measure than total debt outstanding from a budgetary perspective. Projecting future debt service requirements – principal and interest – is more important for long-term financial planning because of the fixed cost nature of the obligation on future budgets.

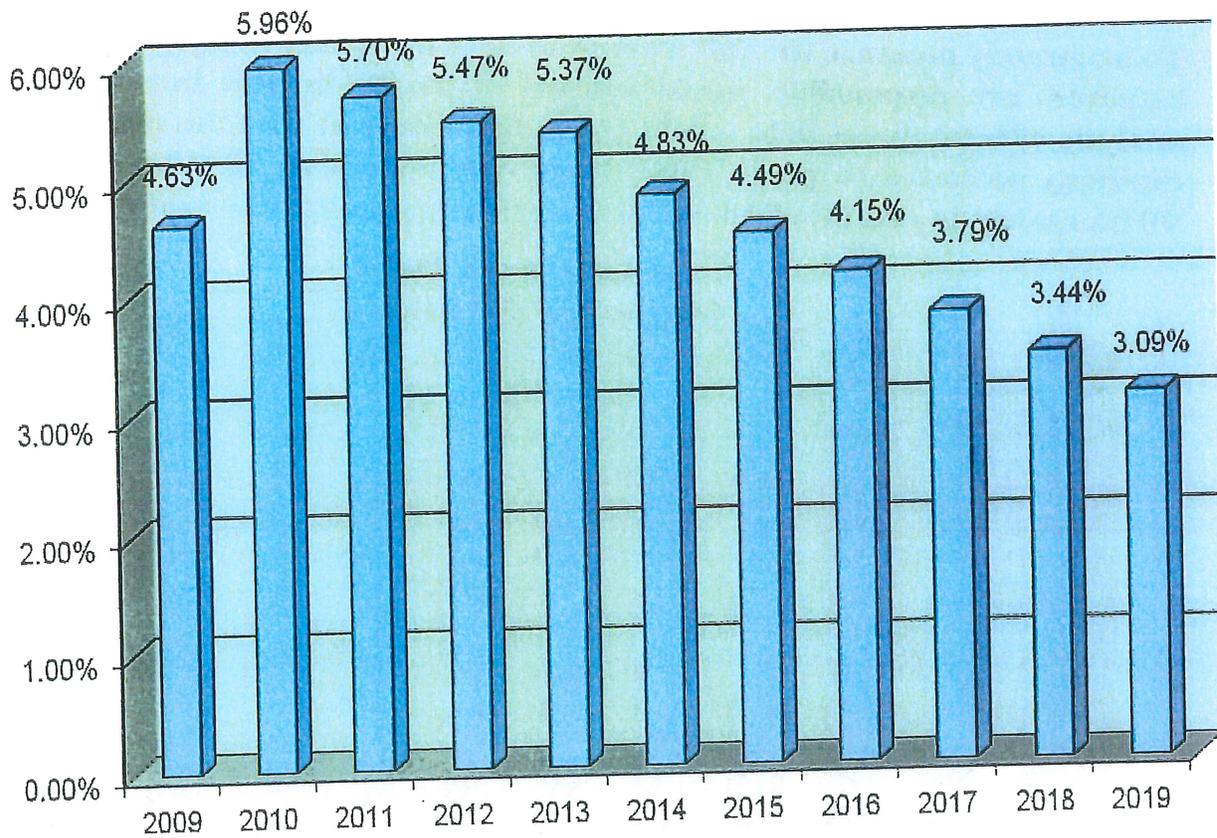
To accurately measure the full amount of debt for which Bradley County taxpayers are responsible, measurements of long-term debt involves an analysis of total direct debt – debt (including interest) that the county is explicitly obligated to pay. Total direct debt increased significantly in 2010, mostly as a result of school building construction authorizations.

**Total Direct Debt
(Principal & Interest)**



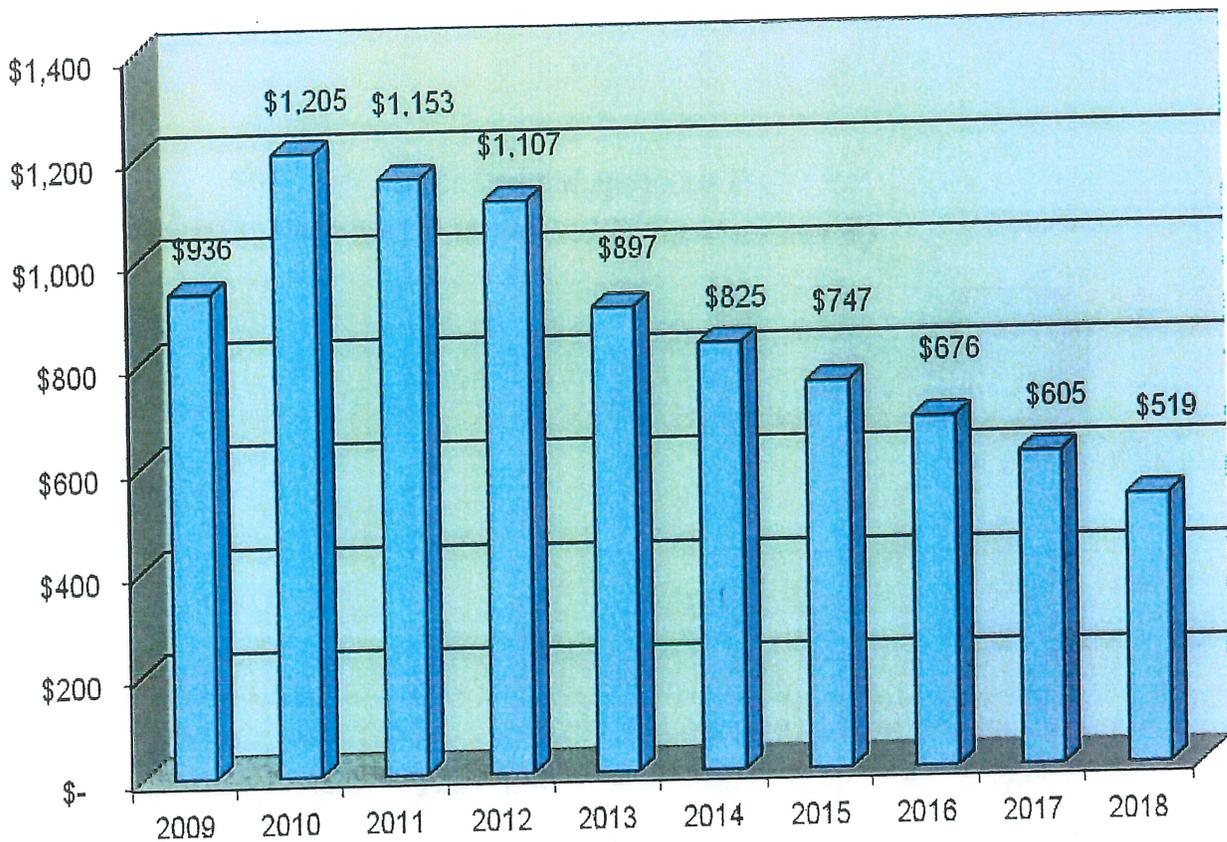
Direct debt is typically measured as a percentage of the fair market value of all property. Normally the fair market value is referred to as the equalized value, and a three-year average is used to calculate the net debt percentage. The fair market value of property measures the wealth, or capacity, of the tax base to support present and future revenue needs, particularly those related to the payment of debt obligations. This measure is considered to be the most appropriate debt burden indicator for local governments that rely on the property tax as the primary source of revenue.

**Debt Percentage (% of Equalized Value)
Based on 3-Yr Average of Property Values of \$2.1 Billion**



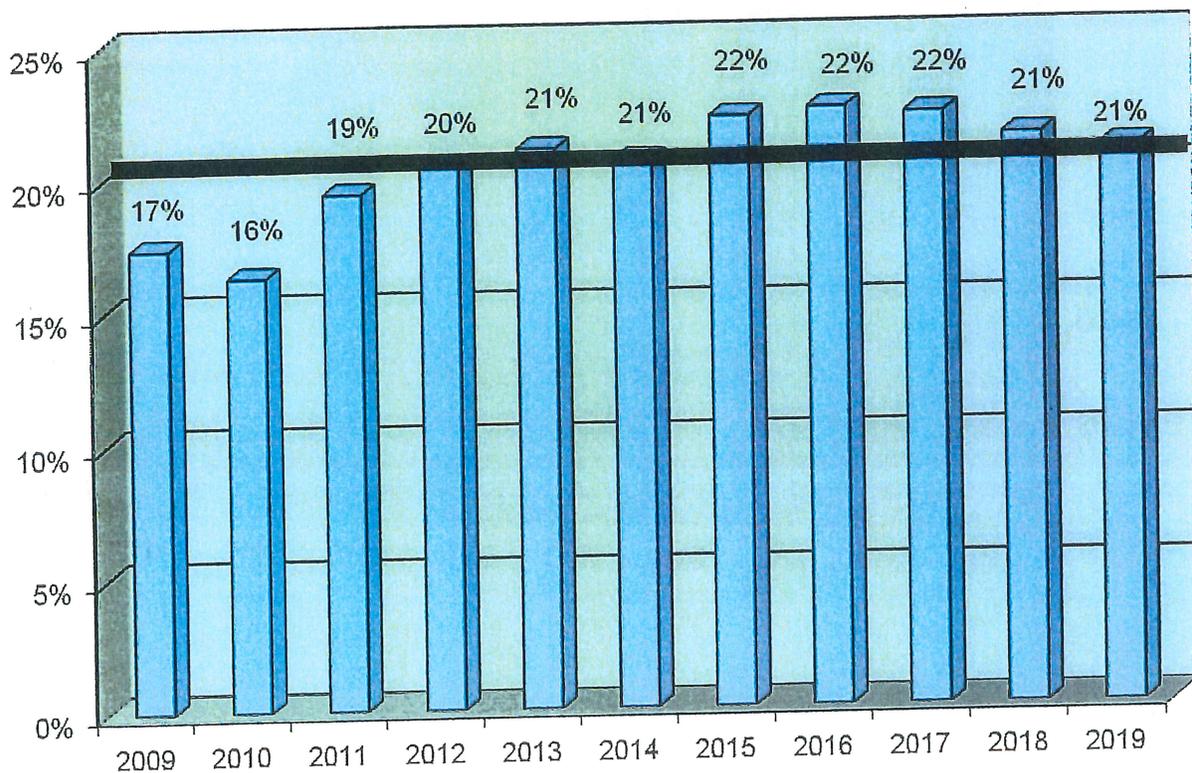
Debt per capita is another standard measure used by rating agencies, credit analysts, and investors to evaluate debt burden. The amount of net tax-supported debt is divided by population, resulting in the dollar amount of debt per person. Debt per capita measures the amount of debt outstanding for each citizen.

Direct Debt Per Capita (Based on Population of 104,091)



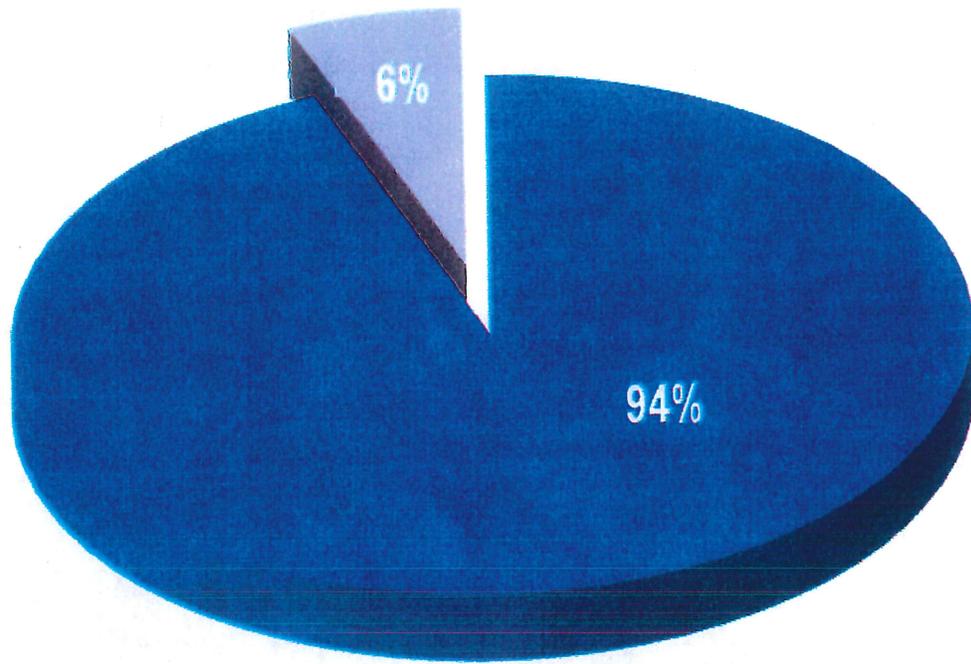
The real measure of whether debt is excessive is determined by the impact of debt service requirements on the county budget, and whether future expenditure flexibility will be compromised to fund today's obligations. Debt service is an explicit obligation that must be paid and, therefore, is a fixed operating cost. This indicator is used to measure the impact of debt service requirements on operating position; i.e. it is a measure of financial flexibility. Generally, debt service begins to "crowd" other operating priorities out of the budget when it exceeds 10% to 15% of the total operating budget. Annual debt service requirements are considered excessive when they exceed 20% of operating revenues. Note - exceeding 20% is not necessarily an issue with too much debt. It is also an indicator that revenue (taxes) is too low or the county is trying to pay debt too fast. Bradley County's debt service as of June 30, 2017 was 21% of the general fund budget. It is definitely a consideration when the County is planning future debt expansion.

Tax-Supported Debt Service (Percentage of General Operating Budget)



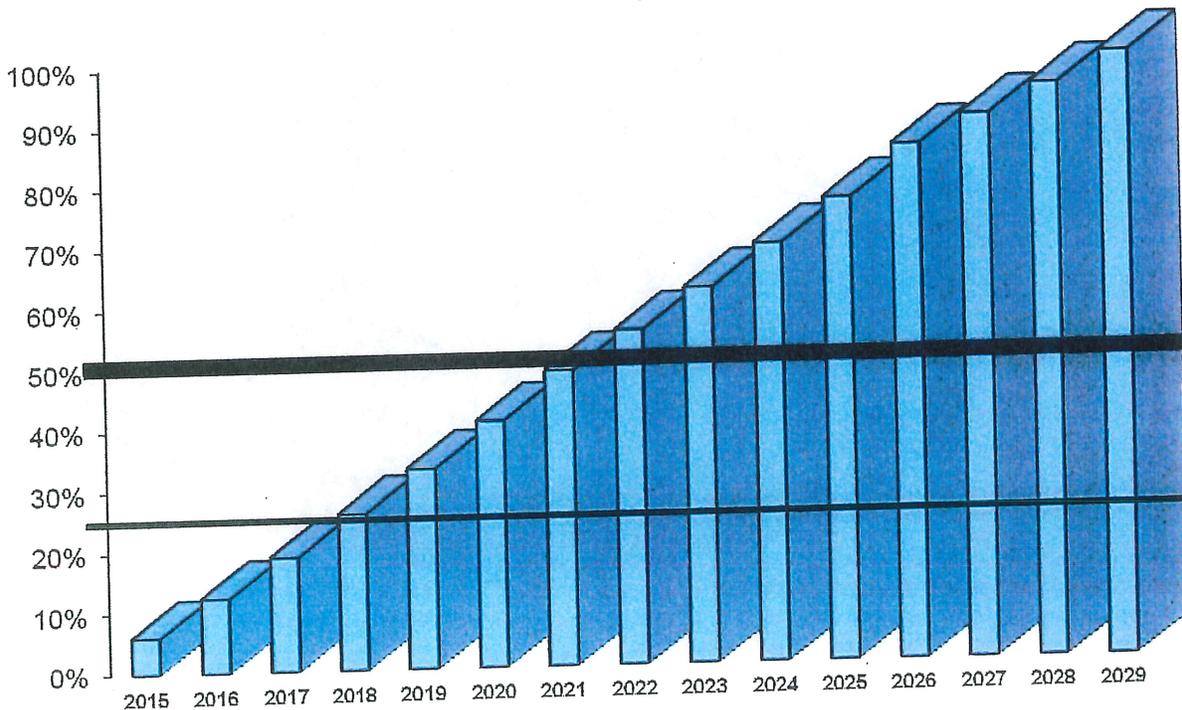
For local governments debt service as of portion of overall spending average at approximately 8% to 10%. As of 6/30/2017, Bradley County averaged 5.6% which is well below the average most rating agencies expect to see.

Debt Expense to Total Government Expense



Principal amortization measures the cumulative percentage of existing long-term debt that is retired by year – the extent to which repayments create capacity for future debt issuance. An amortization schedule that delays the repayment of the majority of debt to the future is “back-ended” and such practices of ballooning debt service create, for practical purposes, a contingent liability. A repayment schedule in which 25% of outstanding principal is retired within five years, and 50% of principal is retired within 10 years, is generally considered acceptable for creating additional borrowing capacity in future years. Bradley County’s current amortization schedule will retire 33% of existing debt in five years, and 69% in ten years. This is a high percentage when you consider that schools, including a high school, have a much longer useful life.

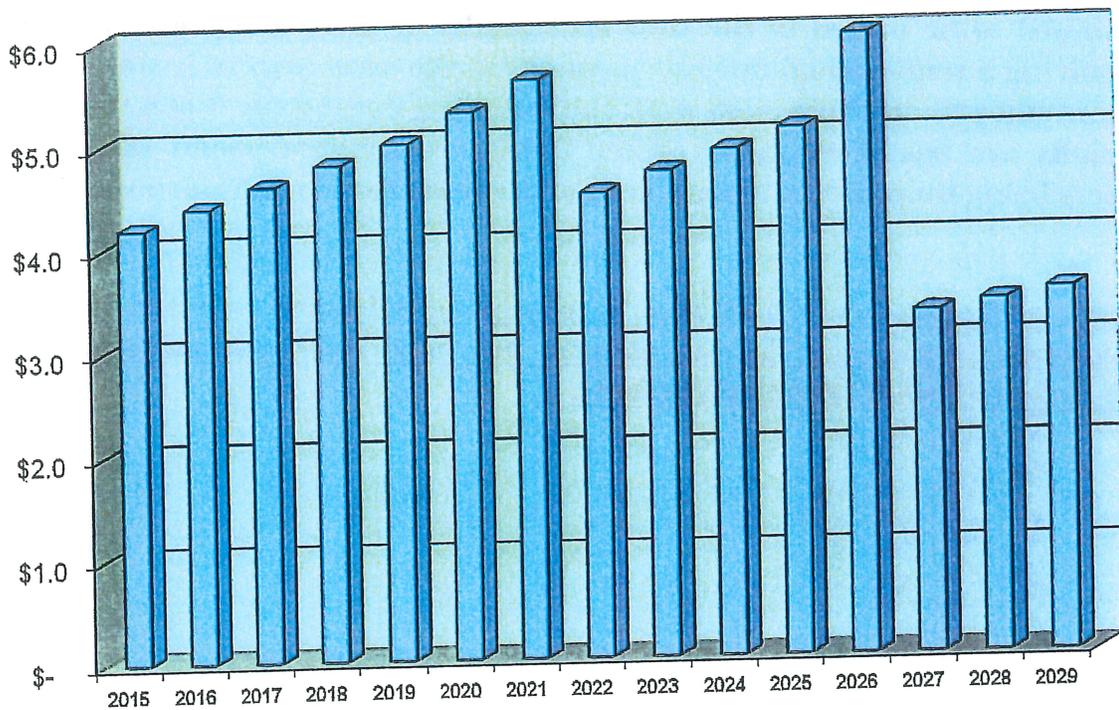
Debt Service Principal Amortization Existing Long-Term Debt



FINANCIAL STRATEGIES

The challenge of managing debt structure lies not in the amount of debt outstanding, which is quite reasonable when measured by any standard indicator, but the amount of new long-term debt that may be issued.

Principal Maturity Schedule (Existing Long-Term Debt)



Some possible scenarios are:

- Since long-term interest rates are at a recent historical low point, it would seem prudent to finance all unfunded debt at this time to minimize the long-term debt service costs. However, interest rate levels are not the primary consideration when determining the timing of long-term bond issues. It is more important to gauge whether additional long-term debt service is affordable considering the current operating budget. The addition of substantial amounts of new debt service can severely restrict budget flexibility and result in significant tax rate increase or a reduction in services. ¹³²
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- **Maturity schedules can be established to lower principal payments in the first several years and then gradually increased in later years as the debt service requirements of existing long-term debt decrease.**
- **The ratio of debt service to revenues is calculated as this measure is considered the most important debt capacity indicator.**

The scenarios presented here do not assume any approvals by outside agencies. Level principal payments are used, and long-term debt is assumed to be issued in the first six months of the fiscal year – thereby requiring a semi-annual interest payment in the same year of issuance, but no annual principal payment until the following fiscal year. Total maturity periods are based on the weighted average estimated useful life of the assets being financed, to a maximum of 20 years for market purposes.

These scenarios are intended only to provide guidance on when to issue long-term bonds and do not assume any new debt authorizations or expansion of existing capital projects.

COOPERATION

As stated previously, long-term financial planning is not just a staff-driven process. It is consensus-driven and inclusive, involving elected officials, staff, and the public. Inclusiveness is important because a viable long-term financial plan must satisfy three requirements that can at times be difficult to reconcile.

- **First, the plan must result in strategies to achieve and maintain financial sustainability.**
- **Second, the plan must identify how the government will provide a consistent level of services and address issues of major concern to the community within financial constraints.**
- **Third, forging a plan that will gain the support of elected officials, staff and the public is critical for successful implementation. It requires reaching out to stakeholders inside and outside the government and a rigorous technical analysis.**

NOTES

COMMISSION



Photo courtesy of Autumn Hughes Cleveland Daily Banner

Front row from left: Thom Crye, **Dist. 2**; Milan Blake, **Dist. 3**; Jeff Yarber, **Dist. 5**; Johnny Mull **Dist. 3**; Charlotte Peak, **Dist. 4**; Howard Thompson, **Dist. 4**,

Back row from left: **County Mayor-D. Gary Davis**; Dennis Epperson, **Dist. 1**; Mike Hughes, **Dist. 1**; Louie Alford, **Dist. 2**; Erica Davis, **Dist. 6**; Bill Winters, **Dist. 7**; Kevin Raper, **Dist. 7**; and Tim Mason, **Dist. 6**; Bobby Goins, **Dist. 5**.

BRADLEY COUNTY ELECTED OFFICIALS



D. Gary Davis
County Mayor



Sandra Knight
Highway Superintendent



Donna Simpson
County Clerk



Mike Smith
County Trustee



Stanley Thompson,
Assessor of Property



Dina Swafford,
Register of Deeds



Steve Lawson
Sheriff September 1, 2018



Gayla Miller
Circuit & General Sessions Court Clerk



Daniel Swafford
Sessions Judge - Div. 1

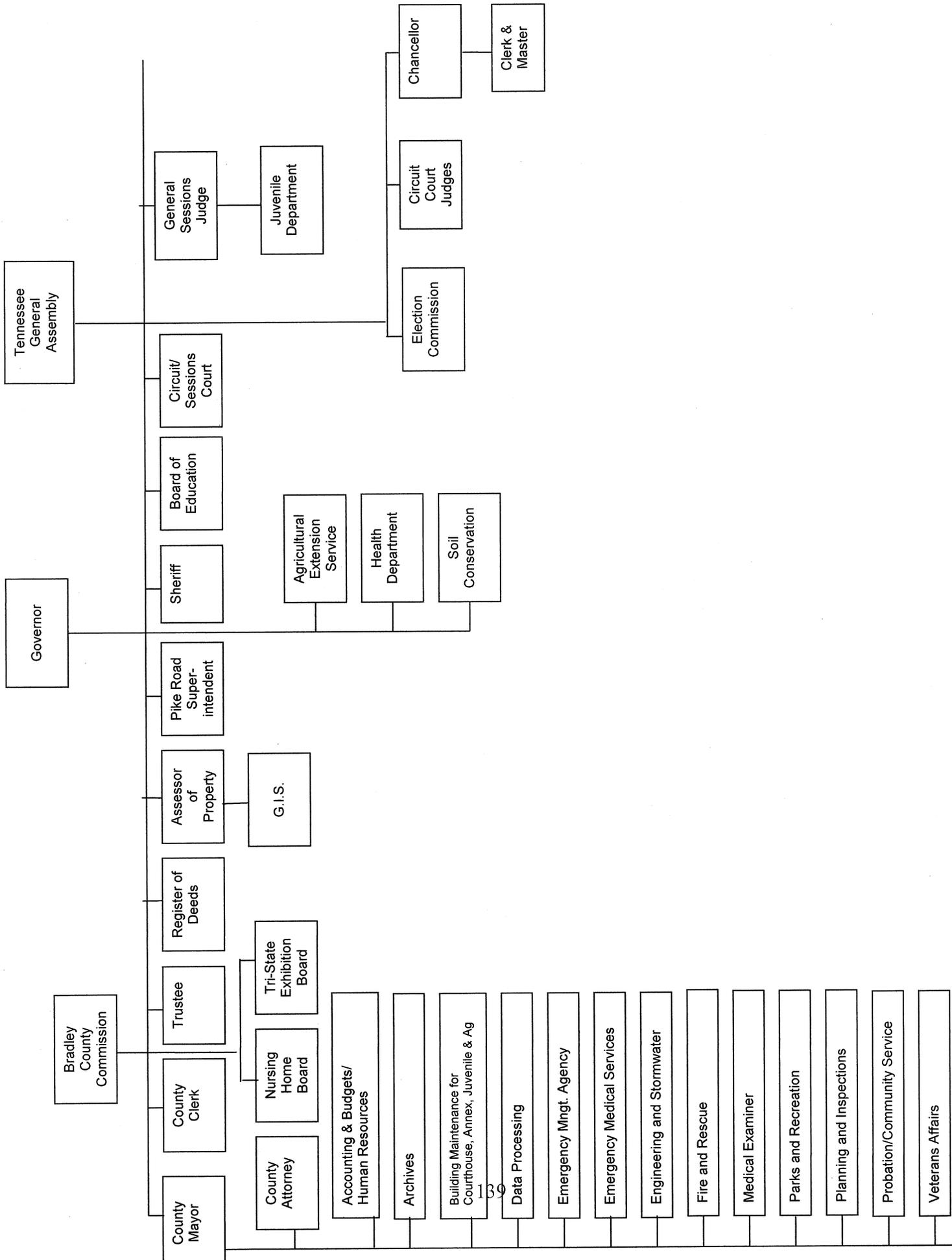


Sheridan Randolph
Sessions Judge - Div. 2

BRADLEY COUNTY MAYOR'S DEPARTMENT HEADS



Front row From left: Rena' Samples, Finance Director; Laura Wittmaier, Assistant Medical Examiner; County Mayor, D. Gary Davis; Crystal Freiberg, County Attorney. Back row from left: Lindsay Hathcock, County Mayor Administrative Assistant; Brian Heusterberg, Veteran Services Director; Rich Kienlen, Misdemeanor Probation Director; Andy Lockhart, Parks & Recreation Director; Shawn Fairbanks, Emergency Services Director; Troy Spence, EMA Director; Bentley Thomas, Planning Director.



PERSONNEL SCHEDULE

(Full Time and Part Time Combined)

101	GENERAL FUND	2012-2013	2013-2014	2014-2015	2015-2016	2015-2016	2016-2017	2017-2018	2018-2019
#	DEPARTMENT	Actual	Budgeted						
51100	County Commission	15	15	15	15	15	15	15	15
51240	Archives	2	2	2	2	2	1	1	1
51300	County Mayor	4	4	4	4	4	3	3	3
51310	Personnel	2	2	2	2	2	2	2	2
51400	County Attorney	3	3	3	3	3	3	3	3
51500	Election Commission	8	8	8	8	8	12	3	3
51600	Register of Deeds	7	7	7	7	7	7	7	7
51720	Planning/Building Insp.	4	4	4	4	4	4	3	3
51760	Development (G.I.S.)	2	2	2	2	2	2	2	2
51800	County Buildings	2	2	2	2	2	2	2	2
52100	Accounting & Budgeting	3	3	3	3	3	3	3	3
52300	Property Assessor's Office	14	14	13	13	13	13	15	15
52400	County Trustee's Office	8	8	8	8	8	9	7	7
52500	County Clerk's Office	21	21	22	22	22	23	23	23
52600	Data Processing	1	1	1	1	1	1	0	0
53120	Circuit Court Clerk	34	33	33	33	33	33	31	31
53310	General Sessions Judge - Swafford	3	3	3	3	3	3	2	2
53310	General Sessions Judge - Randolph	2	2	2	2	2	2	2	2
53330	Adult Drug Court	1	1	1	1	1	1	1	2
53400	Chancery Court	5	5	5	5	5	5	5	5
53500	Juvenile Services	10	10	11	11	11	11	10	10
53900	Courts Community Service	2	2	2	2	2	2	2	2
53910	Probation Services	8	8	8	8	8	10	8	8
54110	Sheriff's Department	109	110	111	115	115	115	111	111
54120	Traffic Safety Patrol	5	6	4	0	0	0	6	6
54210	Justice Center	100	108	91	107	107	108	107	107
54230	Juvenile Detention Center	31	31	22	29	29	30	30	30
54240	Juvenile Grant - JJS	0	0	1	1	1	1	1	1
54240	Juvenile Grant - BUG	5	1	1	1	1	1	1	1
54250	SE TN Community Corrections	6	6	6	6	6	6	6	6
54410	Emergency Management Agency	4	4	4	4	4	4	4	4
54610	Medical Examiner	4	3	3	3	3	3	4	4
55110	Health Department - County	6	6	6	6	6	5	6	6
55130	Emergency Medical Services	100	100	86	105	105	105	113	113
55170	Juvenile Drug Court	1	1	1	1	1	1	1	1
55190	Health Department - State	26	26	25	26	26	28	26	26
55751	Recycling Center	0	0	1	1	1	1	1	1
55900	Health Department - Tobacco Prev Grant	0	0	1	1	1	1	1	2
56900	Parks & Recreation	29	29	28	36	36	36	44	44
57100	Agricultural Extension Service	2	2	7	7	7	7	9	9
57500	Soil Conservation	1	1	1	1	1	1	1	1
57800	Engineering & Storm Water Program	4	4	3	3	3	2	2	2
58300	Veterans' Services	3	3	3	3	3	3	3	3
Total General Fund		597	601	566	617	617	625	627	629
FUND	DEPARTMENT								
116	Solid Waste/Sanitation	1	2	2	0	0	0	0	0
122	Sheriff's Drug Fund	6	4	0	0	3	2	2	1
124	Tri-State Exhibition Center	4	4	5	5	5	5	4	6
121	County Fire Department	27	66	69	69	69	66	66	66
	Volunteers	150	150	150	150	150	110	110	110
131	Pike Road Department	59	63	65	65	65	59	60	61
141	Schools	953	970	988	1050	1050	1050	1036	1030
TOTAL - ALL FUNDS		1,797	1,860	1,845	1,956	1,959	1,917	1,905	1,903

BRADLEY COUNTY
Fringe Benefits Summary
As of July 1, 2019

The County provides a comprehensive package of fringe benefits for employees. The package includes the following:

Direct Deposit of Paychecks

Bradley County offers employees the convenience of having their paychecks directly deposited into their bank accounts. Bradley County has the capability to direct deposit into any bank or credit union that accepts direct deposits. This benefit is offered to all employees paid through the Human Resources department.

Health Insurance Coverage

The Bradley County Health Insurance Plan covers County employees. The County and its employees are currently paying the following rates for health insurance coverage as of 7/1/2019:

TYPES OF PLAN	COUNTY COST	EMPLOYEE COST	TOTAL COST
PLAN 1 SINGLE	\$589.00	\$.00	\$ 589.00
PLAN 1 FAMILY	\$589.00	\$871.70	\$1,460.70
PLAN 2 SINGLE	\$589.00	\$.00	\$ 589.00
PLAN 2 FAMILY	\$589.00	\$865.40	\$1,454.40
PLAN 3 SINGLE	\$589.00	\$ 32.46	\$ 621.46
PLAN 3 FAMILY	\$589.00	\$952.18	\$1,541.18

Details of the coverage are available in the employee health benefit handbook.

Life Insurance Coverage:

The County currently provides \$10,000 of Term life and accidental death and dismemberment insurance for all full time employees. There is no cost to employees for this coverage.

Paid Sick Leave:

Employees are credited with one day of sick leave per month (number of hours equivalent to normal daily work schedule). Unlimited accumulation is allowed. Unused sick leave is not paid at termination of employment; however, credit is given for unused sick leave for employees retiring under the County's retirement plan.

Special Leave Without Pay:

Employees are granted time off from work with or without pay at the discretion of the Department Head for various occasions. Bereavement leave is granted with pay for a maximum of three days for the death of a member of the immediate family. Jury Service is granted with pay provided the jury service pay is turned in to the County. Military leave is granted with pay for a period not to exceed 15 calendar days in a 12-month period.

Paid Vacation Leave:

Employees earn vacation leave on a monthly accrual basis based on length of service. The following days of vacation are earned on an annual basis. Accumulation caps at 30 days at the end of the fiscal year. Any days over the 30 days on June 30th are rolled into “TCRS Sick” which will be credited toward the retirement benefits upon termination of employment. Earned vacation is paid upon termination of employment, up to the cap of 30 days.

Years Service	Days Vacation per Year
0-1	6
1-9	12
10+	18

Paid Holidays:

Employees are paid for 12 holidays annually either with time off or additional compensation. The paid holidays are:

- New Years Day
- M.L. King Birthday
- President’s Day
- Good Friday
- Memorial Day
- Independence Day
- Labor Day
- Veterans Day
- Thanksgiving Day
- Day after Thanksgiving
- Christmas Eve
- Christmas Day

Retirement Plan:

County Employees are covered by the Tennessee Consolidated Retirement System. The County pays the full cost of membership for employees. The current contribution rate is 10.62 % of gross wages. Current options include probationary period buyback, sick leave credit, “TCRS Sick” credit, option I death benefit, 25-year retirement, 5 year vesting, prior service buyback, and military service credit. New employees hired after October 2016 are covered under the TCRS Hybrid Plan. This plan offers both the TCRS plan along with a 401K. The County pays 4% towards the employees TCRS membership and 5% toward the employees 401K. Employees pay 5% toward their TCRS membership and start off at 2% toward their 401K.

Retiree Premium Reduction Plan:

The County allows retirees under age 65 to remain on the County's health insurance coverage until they reach age 65. The County pays a percentage of the retiree's individual premium based on years of service to the County. Retirees must have 10 years of service to remain on the County's coverage. The premium reduction starts at 25 consecutive years of service where the County pays 50% of the premium. After 30 consecutive years of service, the County pays 100% of premiums until the retiree reaches Medicare age.

Deferred Compensation Plan:

County employees are eligible for a 457 Deferred Compensation Program administered by Nationwide Retirement Solutions. This is a voluntary tax-favored program that allows public employees to contribute a portion of their salary before federal taxes into a supplemental retirement account. Various options are available including fixed rate annuities, publicly available mutual funds and life insurance.

Workers Compensation Plan:

County employees are covered for occupational injury and illness according to the state worker's compensation laws, with coverage administered by the Tennessee Risk Management Pool. The County has adopted a return to work policy to help employees return to work quicker.

Optional Dental, Accident, Cancer, Intensive Care, Short and Long Term Disability Insurance, Etc. Insurance Coverage:

Employees have available at their own expense through payroll deduction group rate dental coverage as well as various types of insurance through USable Life Insurance Company; additional life insurance is also available through USable Life Insurance Company.

Cafeteria Plan (Premium Conversion Only):

Employees are eligible to purchase dependent health coverage, dental coverage and other insurance policies with pre-tax dollars saving on their tax liability each pay period.

FICA Taxes:

7.65% of wages

Overtime Pay:

Employees are compensated for any overtime worked according to the Fair Labor Standards Act, either with pay at time and one-half or compensatory time off.

Uniforms and Cleaning Services:

Uniforms are provided for County employees in positions, which require uniforms such as Sheriff's Department, Fire Department, EMA, and EMS Department. Clothing Allowances are provided for police detectives, EMS, and Fire department in reasonable amounts for laundry and dry cleaning.

Death of an Employee:

Upon the death of a full-time employee, his/her beneficiary shall receive pay for all accrued vacation time.

BRADLEY COUNTY
GENERAL GOVERNMENT



Photo Courtesy of Rena' Samples

GENERAL FUND

The General Fund is the primary fund of Bradley County. Any program, service or function not required to be funded elsewhere is budgeted in this fund. The fund supports most of the basic operations and services of the county.

The General Fund Revenues can be segregated into six major categories:

- Local Taxes
- Licenses and Permits
- Fines, Forfeitures & Penalties
- Interest (Investment) Income
- Charges for Services
- Fee Offices

In addition to these recurring sources of revenue, the County Commission may elect to appropriate (or budget to use) some of the fund balance (excess of revenues and other resources over expenditures and other uses) in the General Fund. This will only be done if the fund balance is sufficient to support such an appropriation and still attain the targeted fund balance called for in the Financial Policies.

Expenditures in the General Fund are budgeted within several major categories, most of which represent individual departments or divisions of the county. These categories are as follows:

- County Commission
- Board of Equalization
- Beer Board
- Archives
- County Mayor
- Personnel Office
- County Attorney
- Election Commission
- Register of Deeds
- Planning/Building Inspection
- G.I.S.
- County Buildings
- Vocational Training Building
- Accounting & Budgeting
- Property Assessor's Office
- Reappraisal Program
- County Trustee's Office
- County Clerk's Office
- Data Processing
- Circuit Court Clerk
- Gen. Sessions Judge - Randolph
- Gen. Sessions Judge - Swafford
- Drug Court
- Chancery Court
- Juvenile Services
- Judicial Commissioners - Court
- Courts Community Service
- Courtroom Security
- Probation Services
- Sheriff's Department
- Traffic Safety Patrol
- Traffic Control Signals
- Adm of Sexual Off. Registry
- Justice Center
- Juvenile Detention Center
- Juvenile Services
- Juvenile Grants
- SE TN Community Corrections
- Emergency Management Agency
- Rescue Squad
- Homeland Security
- Inspection & Regulation
- County Coroner/Med Examiner
- 911 Center
- Health Department - Local
- Animal Control
- Emergency Medical Services
- Juvenile Drug Court
- Health Department - State
- General Welfare Assistance
- Aid to Dependent Children
- Other Local Welfare Services
- Car Seat Grant
- Adult Activities
- Senior Citizens Assistance
- Recreation Department
- Agricultural Extension Service
- Soil Conservation
- Storm Water/Engineering
- Tourism Development
- Industrial Development
- Economic Development Grant
- Public Transportation
- Veteran's Services
- Other Charges
- Contribution to Other Agencies
- Workhouse

REVENUES:

Overview:

Revenues projected for FY 2019 were 5.2%, or \$2,092,622 higher than FY 2018 projected, mainly due to a slightly higher projected collection of money from the State Revenues.

For FY 2019 net growth in assessments was projected no growth. Court fines, forfeitures and penalties are projected to increase by 9,776 or 1.73% and charges for current services are projected to increase by \$650,959 or 11.12%.

The County has budgeted to use \$740,387 of its General Fund Balance in FY2020 for one-time capital purchases.

Local Taxes:

Local Taxes are projected to increase 9.7% over last year's budget. The county's base property tax rate will be \$1.7821 per \$100 of the assessed value. Property tax assessments are not projected to increase. Property tax collections are the largest source of revenue in the General Fund. At \$11,294,642 it represents 31.20% of total General Fund revenues.

Local Taxes represent \$22,038,642 of the \$39,913,500 General Fund revenues, or 44.8%. Combined, the Property Tax and Local Option Sales Tax represent 43.6% of the total General Fund.

Licenses and Permits:

Licenses and Permits are projected to decrease by \$ 72,905 or by 1.4%. At \$456,500, Licenses and Permits represent 1.14% of total General Fund revenues.

Fines, Forfeitures & Penalties:

Fines, Forfeitures and Penalties are projected to increase by 1.4% over the original FY2019 budget. At \$564,350, this revenue source is 1.4% of total General Fund revenues.

Interest (Investment) Income:

Interest income is the money earned on available cash during the fiscal year. Under the banking services proposal for Bradley County, we receive 20 basis points (or 110%) above the Federal Funds rate. At \$365,000, this revenue source is only 0.09% of total General Fund revenues.

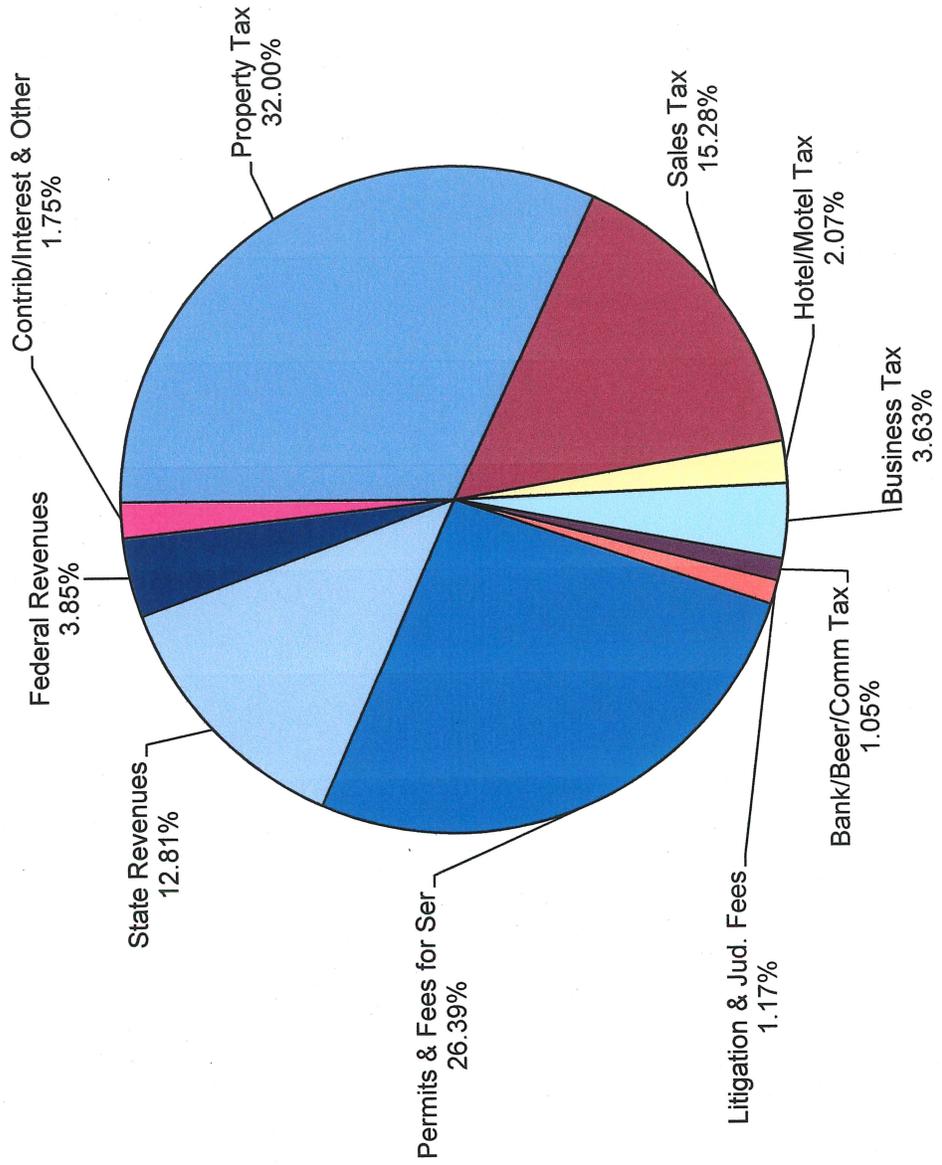
Charges for Services:

Charges for Services are projected to increase \$650,959, or 11.1%. The majority of this increase in revenue can be attributed to the ambulance service at 2.0% over FY2019. At \$5,100,000 this revenue source represents 12.8% of total General Fund revenues.

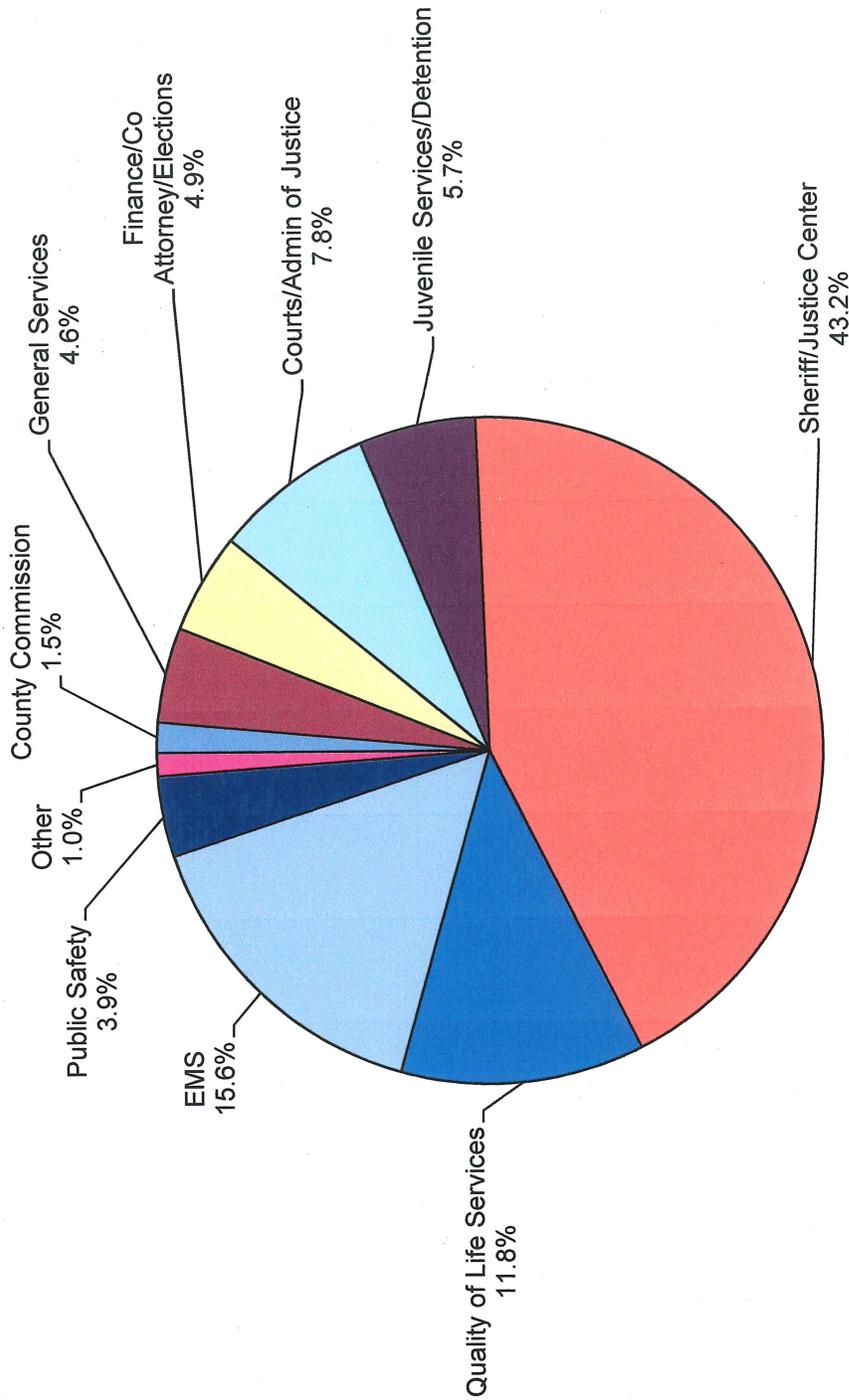
Fee Offices:

Fees received from County Officials are projected to increase by \$54,0740, or 1.90% over FY2019. General Sessions Court Clerk's fees are projected to increase by \$68,033 or 4.3% over FY2019 year collections, and the Trustee's fees are projected to increase by \$50,000 or 5.3% over FY 2019 year collections.. At \$2,848,000, this revenue source is 7.1% of total General Fund revenues.

BRADLEY COUNTY
**** County General Fund Revenues - 2019-2020**
\$39,913,500



BRADLEY COUNTY
***** County General Fund Expenditures - 2019/2020**
\$40,892,811





COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	County		Finance Proposed Budget 2019-2020	Budget 2019-2020
				Mayor's Budget Proposal 2019-2020	Budget 2019-2020		
40100	\$ 10,380,704	\$ 9,903,506	\$ 9,886,506	\$ 10,401,531	11,294,642	\$ 11,294,642	
COUNTRY PROPERTY TAXES							
40110	219,864	400,000	210,000	400,000	400,000	400,000	Proposed tax increase of 3,948%
40120	149,905	200,000	136,000	200,000	200,000	200,000	Est. based on cur yr actual
40130	48,193	65,000	46,350	65,000	65,000	65,000	Est. based on cur yr actual
40140	6,611	8,000	6,200	8,000	8,000	8,000	Est. based on cur yr actual
40161	4,693	5,257	4,200	5,000	5,000	5,000	Est. based on cur yr actual
40162	1,018,147	1,018,000	818,805	800,000	800,000	800,000	GE, Coke, Whirlpool, Amazon
40163							Mars, Wackert, Duracell
40200	5,940,376	5,814,000	5,814,000	6,100,000	6,100,000	6,100,000	5% Increase
40210	815,956	787,800	903,045	827,000	827,000	827,000	5% Increase
40220	1,000	0	1,000	0	0	0	
40230	315,035	350,000	325,000	315,000	315,000	315,000	Est. based on cur yr actual
40250	67,726	65,000	68,000	68,000	68,000	68,000	Est. based on cur yr actual
40260	64,284	75,000	71,000	73,000	73,000	73,000	Est. based on cur yr actual
40266	1,406,231	1,400,000	1,400,000	1,450,000	1,450,000	1,450,000	Est. based on cur yr actual
40270	9,856	12,000	5,681	12,000	12,000	12,000	Est. based on cur yr actual
40275							
COUNTRY LOCAL OPTION TAXES							
40300	42,711	65,000	35,858	65,000	65,000	65,000	Est. based on cur yr actual
40320	313,791	350,000	300,000	350,000	350,000	350,000	Est. based on cur yr actual
40330	31,729	5,000	5,300	6,000	6,000	6,000	Est. based on cur yr actual
40350							
TOTAL LOCAL TAXES							
	\$ 20,836,812	\$ 20,523,563	\$ 20,036,945	\$ 21,145,531	\$ 22,038,642	\$ 22,038,642	
LICENSES							
41100	\$ 325,187	\$ 305,000	\$ 350,000	\$ 310,000	\$ 310,000	\$ 310,000	Est. based on pr yr actual
41140							
PERMITS							
41500	4,417	5,500	3,905	5,500	5,500	5,500	Est. based on cur yr actual
41510	143,530	120,000	173,000	135,000	135,000	135,000	Per Planning
41520	3,334	6,000	2,500	6,000	6,000	6,000	Est. based on cur yr actual
41530	0	0	0	0	0	0	Est. based on cur yr actual
41590							
TOTAL LICENSES AND PERMITS							
	\$ 476,468	\$ 436,500	\$ 529,405	\$ 456,500	\$ 456,500	\$ 456,500	

BRADLEY COUNTY, TENNESSEE
 ESTIMATED REVENUE AND AVAILABLE FUNDS
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	County		Finance Proposed Budget 2019-2020	Budget 2019-2020
				Mayor's Budget Proposal 2019-2020	Budget 2019-2020		
	\$	\$	\$	\$	\$		
COURTS - 42100 & 42200 & 42300							
Circuit Court - Fines	13,496	8,545	3,915	4,400	4,400		4,400
Circuit Court - Officers Costs	34,277	34,500	29,840	33,500	33,500		33,500
Circuit Court - Drug Control Fines	14,504	13,059	12,025	14,000	14,000		14,000
Circuit Court - Data Entry Fees (Reserve)	36,075	34,697	34,697	37,000	37,000		37,000
Circuit Court - Courtroom Security Fee (Reserve)	1,354	1,320	1,320	1,500	1,500		1,500
Criminal Court Fines	138,666	123,951	143,107	146,000	146,000		146,000
Criminal Court Officers Costs	96,766	90,277	88,268	95,000	95,000		95,000
Criminal Court Drug Control Fines	10,367	9,345	11,000	12,000	12,000		12,000
Criminal Court Jail Fees	73,288	70,405	70,405	76,000	76,000		76,000
Criminal Court DUI Treatment Fines (Reserve)	16,722	17,289	16,750	17,800	17,800		17,800
Criminal Court Data Entry Fee (Reserve)	4,587	4,437	4,000	4,000	4,000		4,000
Criminal Court Courtroom Security Fee (Reserve)	7,698	7,077	4,100	7,800	7,800		7,800
Sessions Court - Fines	17	0	0	0	0		0
Sessions Court - Fines for Littering (Reserve)	589	600	700	1,000	1,000		1,000
Game and Fish Fines	547	180	180	180	180		180
Sessions Court - Jail Fees	4,368	4,963	4,963	3,200	3,200		3,200
Sessions Court - Data Entry Fee (Reserve)	22,881	22,692	22,692	26,800	26,800		26,800
JUVENILE COURT							
Fines	16,827	19,077	19,077	5,750	5,750		5,750
Courtroom Security Fee (Reserve)	2	0	0	0	0		0
Victims Ass. - Juv Citations	22,990	17,628	25,000	23,775	23,775		23,775
CHANCERY COURT							
Officer's Costs	0	0	0	0	0		0
Data Entry Fee - Chancery Court (Reserve)	0	0	0	0	0		0
Courtroom Security Fee (Reserve)	10	0	25	0	0		0
Fines	15,748	16,301	13,000	12,545	12,545		12,545
Officer's Costs	0	0	10	0	0		0
Drug Court Fees (Reserve)	41,616	35,000	44,000	37,000	37,000		37,000
OTHER FINES, FORFEITURES & PENALTIES							
Proceeds from Confiscated Property	0	1,000	1,000	100	100		100
Other Fines, Forfeitures, and Penalties	5,054	5,000	4,500	5,000	5,000		5,000
TOTAL FINES, FORFEITURES AND PENALTIES	\$ 578,249	\$ 537,343	\$ 554,574	\$ 564,350	\$ 564,350		\$ 564,350

BRADLEY COUNTY, TENNESSEE
 ESTIMATED REVENUE AND AVAILABLE FUNDS
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	County		Finance Proposed Budget 2019-2020	Budget 2019-2020	Description
				Mayor's Budget Proposal 2019-2020	Finance Proposed Budget 2019-2020			
43100	\$ 0	\$ 0	\$ 0	\$ 0	0	0	0	GENERAL SERVICE CHARGES
43113	3,250	3,000	3,000	2,800	2,800	2,800	2,800	Surcharge - General
43115	4,931,485	5,000,000	4,234,837	5,100,000	5,100,000	5,100,000	5,100,000	Storm Water Fees
43120	500	400	450	300	300	300	300	Patient Charges
43140	60,251	500,000	65,000	55,000	55,000	55,000	55,000	Zoning Studies
43170	71,787	0	60,000	6,500	6,500	6,500	6,500	Work Release Charges For Board
43190	159,382	0	155,555	0	0	0	0	Other General Service Charges - Garage Maintenance
43194								Service Charges
43300	0	300	300	300	300	300	300	FEEES
43320	5,850	0	6,000	6,000	6,000	6,000	6,000	Subdivision Lot Fees
43330	93,662	95,000	95,000	95,000	95,000	95,000	95,000	Engineer Review Fees
43340	4,214	8,000	5,000	5,000	5,000	5,000	5,000	Recreation Fees
43350	58,035	45,000	56,000	50,000	50,000	50,000	50,000	Copy Fees
43365	99,519	85,000	100,000	90,000	90,000	90,000	90,000	Archives and Records Management Fee (Reserve)
43370	31,154	11,257	13,000	18,500	18,500	18,500	18,500	Telephone Commissions-(Jail)
43370	323,467	30,000	32,150	32,500	32,500	32,500	32,500	Telephone Commissions-(Workhouse)
43392	2,072	360,800	310,000	340,000	340,000	340,000	340,000	Data Processing Fee - Registrar (Reserve)
43393	6,800	1,800	2,200	1,800	1,800	1,800	1,800	Probation Fees
43394	10,236	6,250	9,500	6,250	6,250	6,250	6,250	Data Processing Fee - Sheriff (Reserve)
43394	510	0	0	0	0	0	0	Data Processing Fee - County Clerk
43395	33,338	20,000	34,000	25,000	25,000	25,000	25,000	Sexual Offender Registration (Reserve)
43395	16,958	16,000	16,000	14,000	14,000	14,000	14,000	Vehicle Insurance Coverage and Reinstatement Feed
43582								Community Services Fees - Adults
43590								Other Charges for Service - DUI School
	\$ 5,912,470	\$ 6,182,807	\$ 5,197,991	\$ 5,848,950	\$ 5,848,950	\$ 5,848,950	\$ 5,848,950	TOTAL CHARGES FOR CURRENT SERVICES
44100	\$ 300,155	\$ 155,000	\$ 410,000	\$ 365,000	\$ 365,000	\$ 365,000	\$ 365,000	RECURRING ITEMS
44110	1,795	6,067	6,067	6,067	6,067	6,067	6,067	Investment Income
44120	24,500	24,500	24,500	24,500	24,500	24,500	24,500	Lease/Rentals
44120	6,300	6,300	6,300	6,300	6,300	6,300	6,300	Lease/Rentals (Post Office)
44120	601	0	0	0	0	0	0	Lease/Rentals (State Environment)
44120	0	1,080	0	1,080	1,080	1,080	1,080	Lease/Rentals (Parks & Recreation)
44120	13,000	25,100	27,000	25,100	25,100	25,100	25,100	Lease/Rentals (Workhouse Utilities-Probation)
44120	63,691	70,770	50,871	55,760	55,760	55,760	55,760	Lease/Rentals (Workhouse)
44120	14,400	14,400	14,400	14,400	14,400	14,400	14,400	Lease/Rentals (EMA Tower)
44120	91,393	93,519	93,519	93,519	93,519	93,519	93,519	Lease/Rentals (Juvenile)
44130	650	200	200	200	200	200	200	Lease/Rentals (TN Vocational Training Building)
44131	112,271	90,000	26,000	65,000	65,000	65,000	65,000	Sale of Materials and Supplies (Drug Testing)
44135	87,505	90,000	90,000	90,000	90,000	90,000	90,000	Commissary Sales (Justice Center)
44140	2,920	3,500	4,900	4,000	4,000	4,000	4,000	Gasoline Sales
44145	9,679	16,000	16,000	15,000	15,000	15,000	15,000	Sale of Maps
44170	17,548	25,000	36,008	25,000	25,000	25,000	25,000	Sales of Recycled Materials
44180	0	0	0	0	0	0	0	Miscellaneous Refunds
44500	33,551	0	21,642	0	0	0	0	Expenditure Credits
44530	0	0	0	0	0	0	0	NONRECURRING ITEMS
44540	9,392	0	0	0	0	0	0	Sale of Equipment
44560	5,000	0	6,400	0	0	0	0	Sale of Property
44570								Damages Recovered From Individuals
								Contributions & Gifts

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	County Mayor's Budget Proposal		Finance Proposed Budget		Est. based on cur yr actual Est. based on cur yr actual Per Recreation Office
				2018-2019	2019-2020	2019-2020	2019-2020	
OTHER REVENUES								
44900	0	5,120	5,120					
44990	11,591	7,000	7,000	7,000	7,000	7,000	7,000	
44990	14,827	20,000	22,000	25,000	25,000	25,000	25,000	
	\$ 820,780	\$ 653,556	\$ 867,927	\$ 822,926	\$ 822,926	\$ 822,926	\$ 822,926	
TOTAL OTHER LOCAL REVENUES								
45100	\$ 4,000	\$ 0	\$ 0					Per County Clerk
45110	108,689	150,000	171,000	160,000	160,000	160,000	160,000	Est. based on cur yr actual
45150	86,971	100,000	109,689	115,000	115,000	115,000	115,000	Est. based on cur yr actual
45180	869,748	950,000	971,857	975,000	975,000	975,000	975,000	Est. based on cur yr actual
45500								
45520	417,499	396,018	399,000	433,000	433,000	433,000	433,000	Per Gayla Miller
45530	565,796	536,717	555,000	554,000	554,000	554,000	554,000	Per Gayla Miller
45540	565,477	561,250	550,380	578,000	578,000	578,000	578,000	Per Gayla Miller
45570	0	0	0					
45590	28,485	27,000	31,000	27,000	27,000	27,000	27,000	Per Sheriff's Office
	\$ 2,646,665	\$ 2,720,985	\$ 2,787,926	\$ 2,842,000	\$ 2,842,000	\$ 2,842,000	\$ 2,842,000	
TOTAL FEES RECEIVED FROM COUNTY OFFICIALS (TSFRS.)								
GENERAL GOVERNMENT GRANTS								
46100	\$ 9,000	\$ 75,581	9,000	9,000	9,000	9,000	9,000	Grants
46110	52,922		66,581	66,581	66,581	66,581	66,581	
46190			2,000					
46220	52,931	50,000	50,000	50,000	50,000	50,000	50,000	Grant - Juv & Adult
46220	70,000	322,869	70,000	70,000	70,000	70,000	70,000	
46220			253,214					
46290	9,273	10,000	10,460	10,000	10,000	10,000	10,000	Grant
46300								
46310	1,447,218	1,519,300	1,519,300	1,510,100	1,510,100	1,510,100	1,510,100	Grant
46390	0	68,000						Grant
46400								Amended when receive grant
46430	42,078		52,690					
46530		0	16,568					
46820	118,925	5,000	5,000	1,000	1,000	1,000	1,000	Estimate (Early July)
46830	17,839	20,000	20,000	23,000	23,000	23,000	23,000	Est. based on cur yr actual

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	County Mayor's Budget Proposal 2019-2020	Finance Proposed Budget 2019-2020	Budget 2019-2020
46800	\$ 17,697	\$ 9,233	\$ 9,233	9,233	9,233	9,233
46835	152,054	140,000	166,982	160,000	160,000	160,000
46840	285,072	305,000	282,051	305,000	305,000	305,000
46851	4,256	8,125	84,026	75,000	75,000	75,000
46852	1,580,557	1,175,581	1,354,184	1,500,000	1,500,000	1,500,000
46915	124,437	89,952	101,475	113,500	113,500	113,500
46915	831,402	840,000	867,776	840,000	840,000	840,000
46960	15,164	11,373	11,373	11,373	11,373	11,373
46970	15,594	0	15,594	0	0	0
46980	359,580	348,460	348,460	348,460	348,460	348,460
46990	0	9,000	98,950	9,000	9,000	9,000
46990	4,600	0	16,800	0	0	0
46990	63,300	0	0	0	0	0
	\$ 5,273,899	\$ 5,007,475	\$ 5,431,717	\$ 5,111,247	\$ 5,111,247	\$ 5,111,247
TOTAL STATE OF TENNESSEE						
47000	56,000	56,000	56,000	56,000	56,000	56,000
47220	0	0	0	0	0	0
47230	46,796	50,333	50,333	50,333	50,333	50,333
47235	62,705	64,809	64,809	65,614	65,614	65,614
47240	70,811	0	59,373	0	0	0
47290	277,868	0	0	0	0	0
47590	0	0	0	0	0	0
47990	0	0	0	0	0	0
	\$ 514,180	\$ 171,142	\$ 230,515	\$ 171,947	\$ 171,947	\$ 171,947
TOTAL FEDERAL GOVERNMENT						
48100	\$ 1,607,226	\$ 1,470,193	\$ 1,308,858	\$ 1,361,000	\$ 1,361,000	\$ 1,361,000
48110	5,151	4,929	4,440	3,000	3,000	3,000
48110	27,741	31,640	31,664	30,159	30,159	30,159
48140	56,845	61,884	61,884	66,228	66,228	66,228
48140	93,575	109,463	108,939	98,991	98,991	98,991
48140	13,700	8,500	8,500	8,500	8,500	8,500
48140	53,591	58,779	58,779	55,000	55,000	55,000
48140	1,426	4,819	2,283	5,000	5,000	5,000
48140	37,100	28,000	28,100	28,000	28,000	28,000
48140	40,031	43,061	41,304	43,061	43,061	43,061
48610	13,450	0	22,800	0	0	0
Other	1,496					

Est. based on cur yr actual
Per Sheriff's Office
Per Sheriff's Office
Est. based on cur yr actual
State Grant
Budgeted in 46915
Est. based on cur yr actual
Amended when receive inservice money & Mis. Revenue

Per EMA
Per EMA
Per EMA
Amended when receive grant

Per Sheriff's Office
Per Juvenile
Per City Agreement
Per EMA
Reimbursement-City Per Assessor
Est. based on Projection
Per Juvenile
Polk County, Etc

BRADLEY COUNTY, TENNESSEE
 ESTIMATED REVENUE AND AVAILABLE FUNDS
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	County Mayor's Budget Proposal		Finance Proposed Budget 2019-2020	Budget 2019-2020	Est. based on cur yr actual Per Gayla Miller, Clerk Per Recreation Per Adult Drug Court Est.
				2019-2020	2019-2020			
Inmate Revenues	47,501	38,000	39,000	40,000	40,000	40,000	40,000	
Jail Booking Fees	27,379	25,000	25,000	27,000	27,000	27,000	27,000	
Commissary - Recreation	140,978	130,000	148,000	135,000	135,000	135,000	135,000	
Drug Court Fees - Other Counties (Reserve)	27,726	0	37,491	0	0	0	0	
Rescue Service Donation	0	0	0	0	0	0	0	
Delinquent Tax Collection Fees	143,596	150,000	130,000	140,000	140,000	140,000	140,000	Per Delinquent Tax Atty
Sale of Delinquent Tax Property	1,720	1,000	1,000	2,000	2,000	2,000	2,000	Per Delinquent Tax Atty
Cash Bond Fees - Courts	14,729	9,000	15,854	12,000	12,000	12,000	12,000	Est. based on cur yr actual
Attorney Fees - EMS	3,080	2,000	550	2,000	2,000	2,000	2,000	Est. based on cur yr actual
TOTAL OTHER GOVT. AND CITIZENS GPS.	\$ 2,338,042	\$ 2,176,268	\$ 2,074,446	\$ 2,056,938	\$ 2,056,938	\$ 2,056,938	\$ 2,056,938	
TOTAL REVENUE	\$ 39,417,565	\$ 38,409,639	\$ 37,711,446	\$ 39,020,389	\$ 39,913,500	\$ 39,913,500	\$ 39,913,500	
OTHER SOURCES (NON-REVENUE)								
Insurance Recovery	0	0	109,432	0	0	0	0	
Operating Transfers	0	0	0	0	0	0	0	
Total Revenue and Other Sources	\$ 39,417,565	\$ 38,409,639	\$ 37,820,878	\$ 39,020,389	\$ 39,913,500	\$ 39,913,500	\$ 39,913,500	General Fund Revenue Increase 1.5%
Fund Balance, Beginning Of Year	\$ 11,463,032	\$ 12,086,917	\$ 11,789,543	\$ 8,627,375	\$ 8,627,375	\$ 8,627,375	\$ 8,627,375	Increase
Final Budget Amendments 6-6-2019					(1,019,885)		(1,019,885)	
TOTAL AVAILABLE FUNDS	\$ 50,880,597	\$ 50,496,556	\$ 49,610,421	\$ 47,647,765	\$ 47,520,991	\$ 47,520,991	\$ 47,520,991	
Less: Total Operating Expenditures & Transfers	37,380,417	39,026,598	39,511,222	39,732,033	40,152,424	40,152,424	40,152,424	
Less: One Time Capital Purchases	983,167	997,220	1,471,824	712,647	740,387	740,387	740,387	
Other Sources & Adjustments	727,470							
Total Expenditures	\$ 39,091,054	\$ 40,023,818	\$ 40,983,046	\$ 40,444,680	\$ 40,892,811	\$ 40,892,811	\$ 40,892,811	\$202,268. 1/2% Increase
Reserved Fund Balance	2,506,863	2,041,995	2,041,995	2,041,995	2,041,995	2,041,995	2,041,995	
Unreserved Fund Balance	9,282,680	8,430,741	6,585,380	5,161,089	4,586,185	4,586,185	4,586,185	
FUND BALANCE, END OF YEAR	\$ 11,789,543	\$ 10,472,736	\$ 8,627,375	\$ 7,203,084	\$ 6,628,180	\$ 6,628,180	\$ 6,628,180	
UNRESERVED FUND BALANCE	21.7%	21.1%	16.1%	12.8%	11.2%	11.2%	11.2%	
Required Reserve	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	
TOTAL FUND BALANCE	30.2%	26.2%	21.1%	17.8%	16.2%	16.2%	16.2%	

NOTES

COUNTY COMMISSION

Bradley County’s form of government is one with a popularly elected Board of County Commissioners, which is the legislative branch of the county. Bradley County’s legislative body is composed of 14 members with two members being elected from each of the county’s seven districts. The county legislative body assembled in session is authorized to act for the county, including election of officials or confirmation of appointees, fixing salaries, and appropriating money and any other business coming before the body. All funds to be used in the operation of the county must be appropriated for that use by the county legislative body, which can appropriate money only for expenditures sanctioned by state law. It is the duty of the county legislative body to adopt a budget and to appropriate funds for the ensuing fiscal year for all county departments and agencies.

Goals & Objectives:

- To protect, preserve and enhance the County’s resources.
- To create sustainable economic development strategies that enhances economic opportunities throughout the County.
- To promote cooperation among all levels of government to work toward the most efficient, planned and cost-effective delivery of government services.
- To adopt a property tax rate which will properly balance the needs of the County with the ability to pay;
- To adopt a balanced budget which will support quality services and promote the safety and health of Bradley County citizens within the ability of the County to pay and within the means provided by the tax rate;
- Work within the guidelines of the constitutions and laws of the United States and the State of Tennessee.

Performance Measurements:

	Actual <u>FY 15-16</u>	Actual <u>FY 16-17</u>	Actual <u>FY 17-18</u>	Estimated <u>FY 18-19</u>	Projected <u>FY19-20</u>
Set property tax rates	1	1	1	1	1
Adopted a balanced budget	1	1	1	1	1
Total Employees	15	15	15	15	15

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES

For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
51100 COUNTY COMMISSION							
103 Assistant	\$ 40,000	\$ 41,000	\$ 41,000	\$ 44,000	\$ 41,820	\$ 44,000	\$ 44,000
169 Part-Time Personnel	142	500	0	0	0	0	0
191 Board And Committee Members Fee	147,555	151,245	151,245	151,245	154,270	154,270	154,270
201 Social Security	14,256	14,745	14,745	14,745	15,001	15,168	15,168
204 State Retirement	16,534	26,184	26,184	26,184	18,613	18,844	18,844
206 Life Insurance	215	315	315	315	315	315	315
207 Medical Insurance	57,508	69,000	69,000	69,000	58,808	58,808	58,808
299 Other Fringe Benefits			0	1,750	1,666	1,666	1,666
305 Audit Services	85,572	45,715	45,715	47,015	47,015	47,015	47,015
307 Communications	5	100	100	100	100	100	100
320 Dues & Membership-TCCA	1,950	1,950	1,950	1,950	1,950	1,950	1,950
332 Legal Notices	100	100	100	100	100	100	100
336 Main & Repairs - Equipment	0	0	0	0	0	0	0
337 Main & Repairs - Office Equipment	788	800	800	800	800	800	800
355 Travel		5,000	5,000	5,000	2,000	2,000	2,000
435 Office Supplies	1,724	2,000	2,000	1,000	1,000	1,000	1,000
599 Other Charges *	67,253	158,038	158,038	120,085	158,038	253,038	253,038
707 Bonding Improvements	0	0	0	0	0	0	0
790 Other Equipment	1,440	1,440	1,440	1,440	1,440	1,440	1,440
799 Other Capital Outlay	0	0	0	0	0	0	0
Total County Commission	435,042	518,132	517,632	484,729	502,936	600,514	600,514

* \$20,000 Insurance Deductibles, \$15,000 Mental Evils, \$2500 Misc., \$39,101 Mixed Drinks Tax owed City and \$81,437 owed to Co Schools, 80,000 for Sewer study and 15,000 tear down of McDonald School = 253,038

BOARD OF EQUALIZATION

The County Board of Equalization is the first level of administrative appeal for all complaints regarding the assessment, classification, and valuation of property for tax purposes. The County Board's duties include examining and equalizing the county assessments, assuring that all taxable properties are included on the assessment lists, eliminating exempt properties from taxation, hearing complaints of aggrieved taxpayers, decreasing over-assessed property, increasing under-assessed property, and correcting clerical mistakes.

Performance Objectives:

- Schedule hearings for all taxpayers who which to appeal their assessments;
- Listen to each appellant's case and render what is considered to be a fair decision for all parties involved; and
- Notify each appellant by mail of the performance measures.

Performance Measurements:

	<u>Actual</u> <u>FY 15-16</u>	<u>Actual</u> <u>FY 16-17</u>	<u>Actual</u> <u>FY 17-18</u>	<u>Estimated</u> <u>FY 18-19</u>	<u>Projected</u> <u>FY 19-20</u>
Appeals heard	22	19	4	8	6
Changes made	10	18	0	0	2

Personnel Schedule:

The board of equalization is composed of five members who serve as needed

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County		Finance	
					Mayor's Budget Proposal 2019-2020	Committee Proposed Budget 2019-2020	Committee Proposed Budget 2019-2020	Budget 2019-2020
51210 BOARD OF EQUALIZATION								
191 Board And Committee Members Fee	\$ 980	\$ 2,000	\$ 1,200	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
201 Social Security	75	153	100	153	153	153	153	153
204 State Retirement		272	0	272	212	212	212	212
Total Board Of Equalization	\$ 1,055	\$ 2,425	\$ 1,300	\$ 2,425	\$ 2,365	\$ 2,365	\$ 2,365	\$ 2,365

BEER BOARD

The Beer Board is a committee appointed by the county's legislative body to administer the laws relating to the sale of beer in the county. This includes the discretion to grant, deny, suspend or revoke permits to sell beer, and to impose civil penalties, within the limit of the authority granted by the statutes.

Performance Objectives:

- Control the sale of beer in Bradley County;
- Adhere to laws of the State of Tennessee; and
- Uphold resolutions passed by the Bradley County Commission.

Performance Measurements:

	<u>Actual</u> <u>FY 15-16</u>	<u>Actual</u> <u>FY 16-17</u>	<u>Actual</u> <u>FY 17-18</u>	<u>Estimated</u> <u>FY18-19</u>	<u>Projected</u> <u>FY19-20</u>
Number of meetings Held annually	4	4	4	4	4

Personnel Schedule:

The Beer Board is composed of seven members who serve as needed.

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 for the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
51220 BEER BOARD							
191 Board And Committee Members Fee	\$ 3,030	\$ 2,970	\$ 2,970	\$ 2,970	\$ 2,970	\$ 2,970	2,970
201 Social Security	231	227	227	227	227	227	227
204 State Retirement	52	405	14	0	0	0	
Total Beer Board	\$ 3,313	\$ 3,602	\$ 3,211	\$ 3,197	\$ 3,197	\$ 3,197	\$ 3,197

ARCHIVES

The Archives is the repository for inactive permanent records of the County that are no longer required by county offices for current operations. The Archives keeps and maintains the records (until the end of their retention terms set by the public records commission) and makes them available for public inspection.

Goals & Objectives:

- To receive, process, and preserve the non-current, permanent records created by the Bradley County, Tennessee government from 1861 to present.
- To provide public access to all holdings, with the exception of juvenile records and those restricted by Tennessee Law.
- To provide local government source material to court officials, genealogists, the legal profession, historians, and the general public.

Performance Objectives:

- Continue to index records;
- Re-box and organize records as necessary;
- Routinely check disposition on non-permanent records and destroy when necessary.

Performance Measurements:

	<u>Actual FY 15-16</u>	<u>Actual FY 16-17</u>	<u>Actual FY 17-18</u>	<u>Estimated FY 18-19</u>	<u>Projected FY 19-20</u>
Re-boxing and re-organizing	1	1	1	1	1

Staff:

	<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-time	1	1	1	1	1
Part-time	0	0	0	0	0

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
51240 ARCHIVES							
162 Clerical Personnel	\$ 23,837	\$ 24,433	\$ 24,433	\$ 24,433	\$ 24,922	\$ 24,922	\$ 24,922
201 Social Security	1,766	1,869	1,869	1,869	1,907	1,907	1,907
204 State Retirement	3,247	3,328	3,328	3,328	2,647	2,647	2,647
206 Life Insurance	19	21	21	21	21	21	21
207 Medical Insurance	6,575	6,900	6,900	6,900	7,351	7,351	7,351
307 Communications	5	10	10	10	10	10	10
330 Operating Lease Payment	660	1,000	1,000	1,000	1,000	1,000	1,000
336 Maintenance & Repair - Equip.	300	300	300	300	300	300	300
435 Office Supplies	7,722	400	5,400	400	400	400	400
707 Building Improvements	0						
	\$ 44,131	\$ 38,261	\$ 43,260	\$ 38,261	\$ 38,557	\$ 38,557	\$ 38,557
Total Other Boards And Committees - Archives							

COUNTY MAYOR

The County Mayor is elected by the citizens of Bradley County to head the executive branch of Bradley County Government. As the Chief Fiscal Officer for the County, it is the County Mayor's responsibility to oversee the preparation and administration of official budgets and financial reports. In conjunction with division heads, it is the County Mayor's responsibility to manage the daily operations of the county general government.

It is the duty of the County Mayor to see that all applicable laws, policies, and resolutions are implemented. The County Mayor serves on a number of boards and commissions. The County Mayor is empowered to enter into contracts and has authority to negotiate and execute loans, notes or other forms of indebtedness on behalf of Bradley County. The Mayor's knowledge and oversight of the daily workings of county government allows him to provide recommendations to the County Commission. The County Mayor is responsible for keeping the County Commission advised on the financial condition and future needs of the County.

Performance Objectives:

- Supervise and direct the administration of all County departments, boards and agencies under the general control of the County Mayor;
- Assist the departments and agencies of County government in providing services as efficiently as possible;
- Inform the citizens of Bradley County of available County services and assist them with those services where possible and appropriate.

Performance Measurements:

	<u>Actual FY 15-16</u>	<u>Actual FY 16-17</u>	<u>Actual FY 17-18</u>	<u>Estimated FY 18-19</u>	<u>Projected FY 19-20</u>
Number of personnel under the County Mayor's direct supervision	17	17	17	17	17

Elected Official: 1

	<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Fulltime Staff:	3	3	3	3	3
Part-Time Staff:	0	0	0	0	0

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
51300 COUNTY MAYOR							
101 County Official/Administrative	\$ 101,295	\$ 105,813	\$ 105,813	\$ 105,813	\$ 108,382	\$ 108,382	\$ 108,382
103 Assistant(s)	72,923	74,746	74,746	74,746	76,241	76,241	76,241
162 Clerical Personnel	24,364	24,973	24,973	24,973	25,472	25,472	25,472
201 Social Security	14,274	15,723	15,726	15,723	16,072	16,072	16,072
204 State Retirement	27,013	27,994	27,994	27,994	24,019	24,019	24,019
206 Life Insurance	77	84	84	84	84	84	84
207 Medical Insurance	26,536	27,600	27,600	27,600	29,404	29,404	29,404
302 Advertising	631	700	700	700	700	700	700
307 Communication	1,224	1,224	1,224	1,224	1,224	1,224	1,224
320 Dues and Memberships	1,950	1,950	1,950	1,950	1,950	1,950	1,950
338 Maintenance & Repair - Vehicles	0	200	200	200	200	200	200
355 Travel	2,192	2,000	2,000	2,000	2,000	2,000	2,000
356 Tuition	180	180	180	180	180	180	180
435 Office Supplies	3,444	3,000	3,000	3,000	3,000	3,000	3,000
437 Periodicals	0	0	0	0	0	0	0
511 Vehicle Insurance	429	543	543	543	620	620	620
599 Other Charges	100	100	100	100	100	100	100
709 Data Processing Equipment	97	0	0	0	0	0	0
718 Vehicles	18,626	0	0	0	0	0	0
Total County Mayor	\$ 295,555	\$ 286,830	\$ 286,833	\$ 286,830	\$ 289,649	\$ 289,649	\$ 289,648

PERSONNEL OFFICE

Bradley County's Personnel office helps to ensure the effective and efficient management of the county's workers. In helping to ensure the efficient management of those workers, the Personnel Office provides several basic services. These include: advising and assisting the County Mayor, elected officials, department heads and agencies on personnel policies and personnel practices; providing departments with a pool of qualified applicants for selection for employment; and providing payroll and benefit services to the county's employees and officials.

Goals and Objectives:

- To provide development of an employee-oriented culture that emphasizes quality, continuous improvement, and high performance.
- To provide implementation of services and policies.
- To assist and advise on human resource issues including employee relations, compensation and benefits.

Performance Measurements:

	Actual FY 15-16	Actual FY 16-17	Actual FY 17-18	Estimated FY 18-19	Projected FY 19-20
Annually:					
Maintains & updates Employee Handbook	1	1	1	1	1
Facilitates ongoing effective training programs for employees and management in employment laws and practices	1	1	1	1	1
Updates & maintains annually the benefits plan	1	1	1	1	1
Maintains all forms used & update forms as needed.	1	1	1	1	1
Benefit enrollments (Employees)	565	565	573	573	586

Fulltime Staff:

<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
2	2	2	2	2

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 for the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
51310 PERSONNEL OFFICE							
119 Accountants/Bookkeepers	\$ 58,378	\$ 59,837	\$ 59,837	\$ 59,837	\$ 61,034	\$ 61,034	\$ 61,034
201 Social Security	4,409	4,578	4,578	4,578	4,669	4,669	4,669
204 State Retirement	7,951	8,150	8,150	82	6,482	6,482	6,482
206 Life Insurance	38	42	42	42	42	42	42
207 Medical Insurance	13,149	13,800	13,800	13,800	14,702	14,702	14,702
210 Unemployment Compensation	39,975	24,400	18,200	24,400	24,400	24,400	24,400
302 Advertising	2,160	750	750	750	750	750	750
320 Dues and Memberships	285	419	419	419	419	419	419
337 Maintenance and Repairs - Office Equipment	18,971	31,320	31,320	14,427	14,427	14,427	14,427
435 Office Supplies	2,984	5,000	5,000	5,000	5,000	5,000	5,000
437 Periodicals	627	1,800	1,800	1,800	1,800	1,800	1,800
463 Drug Testing	12,361	7,500	11,000	7,500	7,500	7,500	7,500
513 Worker's Compensation Insurance	7,928	32,634	35,284	32,634	32,634	32,634	32,634
524 Staff Development / Incentives	0	1,000	1,000	1,000	1,000	1,000	1,000
719 Office Equipment	0						
	\$ 169,216	\$ 191,230	\$ 191,181	\$ 166,270	\$ 174,859	\$ 174,859	\$ 174,859
Total Personnel Office							

COUNTY ATTORNEY

The County Attorney reports directly to the County Mayor. The County Attorney as provided in T.C.A. 5-6-112(1), will advise the County Mayor, County Commission, elected officials and department heads on legal issues involving the County, its officials and employees, providing written legal opinions, assisting in drafting policy statements and resolutions, drafting and/or reviewing legal documents including, but not limited to, resolutions, contracts, deeds, leases, licenses, insurance policies, etc. The County Attorney also assumes the roll of the Delinquent Tax Attorney as provided in T.C.A 67-5-2405.

Performance Objectives:

- To advise all boards and committees at the direction of the County Mayor.
- Attend all formal voting meetings of the County Commission and the Regional Planning Commission.
- Attend County Commission work sessions and any other county committee meeting deemed by the County Mayor as necessary.
- Interpret and enforce zoning and subdivision resolutions.
- Advise and assist director of county human resources on interpretation and application of federal, administrative and state laws.
- Responsible to the County Trustee and cooperate with the Clerk and Master in the prosecution of the delinquent tax suit and sale.
- Appear on behalf of Bradley County in prosecuting the delinquent tax sale is properly completed; and supervises temporary assistant for delinquent tax sales.

Performance Measurements:

	Actual <u>FY 15-16</u>	Actual <u>FY 16-17</u>	Actual <u>FY 17-18</u>	Estimated <u>FY 18-19</u>	Projected <u>FY 19-20</u>
Attend Commission voting meetings	24	24	24	24	24
Tax Sale completed in Fiscal Year	1	1	1	0	1

	<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-Time	3	3	3	3	3
Part-Time	0	0	0	0	0

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
51400 COUNTY ATTORNEY							
103 Assistant (Bankruptcy Position)	\$ 31,893	\$ 32,686	\$ 32,686	\$ 32,686	\$ 33,340	\$ 33,340	\$ 33,340
133 Paraprofessional	33,513	38,000	38,000	38,000	38,760	38,760	38,760
189 Other Salary & Wages	80,492	82,504	82,504	82,504	84,154	84,154	84,154
201 Social Security	10,596	11,719	11,719	11,719	11,953	11,953	11,953
204 State Retirement	19,871	20,865	20,865	20,865	16,594	16,594	16,594
206 Life Insurance	58	63	63	63	63	63	63
207 Medical Insurance	19,724	20,700	20,700	20,700	22,053	22,053	22,053
307 Communication	7	8	8	8	8	8	8
317 Data Processing Services (West Law & Title Searcher)	6,174	6,350	6,350	6,350	6,350	6,350	6,350
320 Dues (TN Bar Assoc., Co Atty Assoc & License)	200	200	200	200	200	200	200
331 Legal Fees (Litigation Retainage)	1,624	5,000	5,000	5,000	5,000	5,000	5,000
337 Maintenance & Repair Services				0	0	0	0
435 Office Supplies	871	1,145	1,145	1,145	1,145	1,145	1,145
505 Judgements	0						
599 Other Charges	5,938						
709 Capital Expenditure	0						
	\$ 210,961	\$ 219,240	\$ 219,240	\$ 219,240	\$ 219,620	\$ 219,620	\$ 219,620
Total County Attorney							

ELECTION COMMISSION

The Election Commission is the basic unit which regulates elections at the county level. The five commissioners for each county are appointed by the state election commission; three must be members of the majority party in the state, appointed by members of the State Election Commission from that party, while the other two will be of the minority party, similarly appointed by the minority members of the state election commission. Their duties include publishing in a newspaper of general circulation in the county a notice of all elections; and providing a semi-annual voter registration report to the State Coordinator of Elections. Tennessee statutes require election commissions to employ an administrator of election, who is the chief administrative officer of the commission and who is responsible for daily operations of the office.

Goals and Objectives:

- To maintain voter registration and all voter records for Bradley County.
- To oversee all elections in county and city.
- To regulate the conduct of all elections by the people so that the freedom and purity of the ballots are secured.

Performance Measurements:

	Actual <u>FY 15-16</u>	Actual <u>FY 16-17</u>	Actual <u>FY 17-18</u>	Estimated <u>FY 18-19</u>	Projected <u>FY 19-20</u>
Number of elections	2	1	1	2	1
Number of registered voters	64,000	64,000	65,090	67,054	70,000
Number of votes cast	36,000	40,000	15,552	50,517	20,000

	<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Fulltime Staff:	4	3	2	2	2
Part-Time Staff:	4	5	1	1	1

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
51500 ELECTION COMMISSION							
101 County Official/Administrative	\$ 76,497	\$ 80,061	\$ 80,061	\$ 80,061	\$ 82,063	\$ 82,063	\$ 82,063
106 Deputy(ies)	37,792	38,737	38,737	42,300	39,512	39,512	39,512
169 Part Time Personnel	15,100	16,444	16,444	16,444	16,444	16,444	16,444
191 Board and Committee Member Fees	0	175	175	350	350	350	350
192 Election Commission	5,025	6,538	6,538	5,975	5,975	5,975	5,975
193 Election Workers	36,585	77,620	77,620	44,429	44,429	44,429	44,429
201 Social Security	12,211	16,797	16,797	11,757	14,441	14,441	14,441
204 State Retirement	15,664	16,180	16,180	17,521	12,911	12,911	12,911
205 Retiree Medical Insurance	0	1,723	0	1,723	3,676	3,676	3,676
206 Life Insurance	39	42	42	42	42	42	42
207 Medical Insurance	13,874	13,800	13,800	13,800	14,702	14,702	14,702
299 Other Fringe Benefits		0	0	0	0	0	0
301 Accounting Services	3,710	8,000	8,000	4,000	4,000	4,000	4,000
302 Advertising	5,000	10,035	10,035	5,000	5,000	5,000	5,000
307 Communication	1,250	2,250	2,250	1,900	1,900	1,900	1,900
336 Maintenance And Repair Services	13,070	14,070	14,070	14,070	14,070	14,070	14,070
348 Postal Charges	0	0	0	3,000	3,000	3,000	3,000
349 Printing, Stationery And Forms	1,550	2,400	2,400	1,550	1,550	1,550	1,550
355 Travel	6,767	8,000	8,000	9,530	8,000	8,000	8,000
435 Office Supplies	2,640	3,780	3,780	3,480	3,480	3,480	3,480
506 Liability Insurance		4,941	4,941	4,941	4,941	4,941	4,941
599 Other Charges	6,494	13,100	13,100	12,000	12,000	12,000	12,000
709 Data Processing Equipment	300	600	600	2,950	1,800	1,800	1,800
790 Other Equipment	744	4,295	4,295	16,000	8,000	0	0
	\$ 254,312	\$ 334,648	\$ 337,865	\$ 312,823	\$ 302,286	\$ 294,286	\$ 294,286
Total Election Commission							

REGISTER OF DEEDS

The Register of Deeds is a constitutional officer and is elected by the voters for a term of four years. The primary function of the Register is to make and preserve a record of instruments required or allowed by law to be filed or recorded, including but not limited to deeds, powers of attorney, deeds of trust, mortgages, liens, contracts, plats, leases, judgments, wills, court orders, military discharges, records under the Uniform Commercial Code, and other types of documents. The records provide public notice of property ownership, liens, contracts, and other transactions that affect the public interest. The Register's office is in the county seat, and the records and papers must remain in the office at all times.

Performance Objectives:

- To provide accurate official records of documents of property history and title for the public and professional use;
- Collect County revenue through recording and fee charges;
- Collect State revenue through state tax;
- Maintain precise records while maintaining a professional and customer friendly office.

Performance Measurements:

	<u>Actual FY 15-16</u>	<u>Actual FY 16-17</u>	<u>Actual FY 17-18</u>	<u>Estimated FY 18-19</u>	<u>Projected FY 19-20</u>
County Excess Fees Collected	\$ 75,334	\$ 113,188	\$ 86,971	\$ 109,689	\$ 115,000
Documents Recorded	15,500	15,500	15,500	15,500	15,500

Elected Official: 1				
Fulltime Staff:				
<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
7	7	7	7	7

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County		Finance	
					Mayor's Budget Proposal 2019-2020	Committee Proposed Budget 2019-2020	Mayor's Budget Proposal 2019-2020	Committee Proposed Budget 2019-2020
51600 REGISTER OF DEEDS	\$ 0	\$ 3,446	\$ 3,446	\$ 3,446	\$ 5,514	\$ 5,514	\$ 5,514	\$ 5,514
205 Retiree Insurance	134	147	147	147	168	168	168	168
206 Life Insurance	45,465	48,300	48,300	48,300	58,808	58,808	58,808	58,808
207 Medical Insurance	443	569	569	569	569	569	569	569
307 Communication	20,970	30,000	30,000	0	0	0	0	0
317 Data Processing Services	1,929	5,000	5,000	5,000	5,000	5,000	5,000	5,000
336 Maintenance & Repair Equipment	861	1,600	1,600	1,600	1,600	1,600	1,600	1,600
355 Travel	3,678	10,000	10,000	10,000	10,000	10,000	10,000	10,000
435 Office Supplies	0	3,000	3,000	3,000	3,000	3,000	3,000	3,000
719 Office Equipment								
	\$ 73,480	\$ 72,062	\$ 98,616	\$ 72,062	\$ 84,659	\$ 84,659	\$ 84,659	\$ 84,659
Total Register Of Deeds								

PLANNING/BUILDING

PLANNING – The Planning Department is responsible for long and short range planning for the County. This department plays an active role in the administration of the zoning ordinance, and subdivision ordinance. The department advises the Planning Commission and various appeals boards on zoning, subdivision and building code matters. All rezoning requests are reviewed by the department and a recommendation given to both the Planning Commission and the County Commission. The County Commission is the ultimate decision making authority on all rezoning requests.

BUILDING INSPECTION - The administration and enforcement of Bradley County’s adopted building, housing, plumbing, life safety, fire codes and zoning regulations. For new construction, alterations, and additions, this department issues the necessary permits, examines plans when required and checks for compliance with building codes and zoning regulations. This department also inspects properties for code and zoning compliance routinely and on a complaint basis.

Goals and Objectives:

- To provide for the continued growth of the County to enrich community life in accordance with any official plans adopted by the county.
- Maintain and enhance the identity and character of Bradley County and maintain good communications with citizens.
- Strive for a balance between residential and commercial development and for a balanced residential mix.
- Encourage economic development, including the creation of new job opportunities and a diversified local economy.
- To protect and conserve the value of land throughout the county and the value of buildings and improvements upon the land, and to minimize the conflicts among the uses of land and building.
- To establish reasonable standards of design and procedures for subdivisions in order to further the orderly layout and use of land, and to ensure proper legal descriptions and the monument subdivide land.
- To ensure that all building permits applications are reviewed and acted on in a timely manner.
- Develop and maintain files of all actions of the department.
- General enforcement of Tennessee Code Annotated Section 5-1-115.

Performance Measurements:

	Actual <u>FY 15-16</u>	Actual <u>FY 16-17</u>	Actual <u>FY 17-18</u>	Estimated <u>FY 18-19</u>	Projected <u>FY 19-20</u>
1. Land Use Plan	Revision Ongoing	Revision Ongoing	Revision Ongoing	Revision Ongoing	Revision Ongoing
2. Zoning Regulations	(-----Maintenance as needed-----)				
3. Subdivision Regulations	(-----Maintenance as needed-----)				
4. Planning Analysis & Reco.	(-----Maintenance Monthly-----)				
5. Planning Commission Support	(-----Maintenance Monthly-----)				
6. Assistance to Public	(-----Daily-----)				
7. Issuance of Permits	(-----Daily-----)				

	<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-Time	4	4	4	3	3

G.I.S. DEPARTMENT

A Geographic Information System (GIS) is a computer-based tool that combines the visual appeal of conventional maps with database operations and statistical analysis. It is used for mapping and analyzing things that exist and happen on the surface of the earth by classifying the information into “layers”, making it easy for users to distinguish each element separately. The speed and accuracy of a GIS provide an invaluable service to Bradley County by explaining events, predicting outcomes and planning future strategies. For example, Emergency 911 uses phone numbers along with addresses to locate where emergency calls originate. Fire departments use hydrant, street, along with address data to locate fires and water supplies so that fires can be extinguished quickly. Police may use crime data to plot trends of past crimes to forecasts where future crimes may occur. Other major issues facing local government today include economic development, tourism, transportation issues, increasing population, and improvement of provided services. Local issues, such as where emergency services should be located, why traffic jams occur, are also all affected by geography. Mapping where new development will be located can give new insight into its affects on transportation networks, the local environment, and local service providers like schools.

Goals and Objectives:

- To plan, organize, administer and direct the activities of the Geographic Information System department.
- To plan and organize the priority of applications according to importance.
- To administer and direct all activities between the GIS department, actual GIS users and other government agencies

Performance Measurements:

	Actual FY 15-16	Actual FY 16-17	Actual FY 17-18	Estimated FY 18-19	Projected FY 19-20
Map Sales	\$2,845	\$3,762	\$2,930	\$4,900	\$4,000

Fulltime Staff:

<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
2	2	2	2	2

COUNTY BUILDINGS

The primary responsibility for this department is to provide skilled, efficient maintenance, repair, and renovation services for county owned buildings and facilities. The department maintains electrical, plumbing, heating, ventilating, and air conditioning equipment; and provides remodeling/renovation services as needed.

Goals and Objectives:

- To enhance the quality of the buildings in the County.
- To reduce building maintenance costs that otherwise would be contracted.

Performance Measurements:

	<u>Actual FY 15-16</u>	<u>Actual FY 16-17</u>	<u>Actual FY 17-18</u>	<u>Estimated FY 18-19</u>	<u>Projected FY 19-20</u>
Square footage served:					
County Courthouse	52,920	52,920	52,920	52,920	52,920
Annex	28,342	28,342	28,342	28,342	28,342
Juvenile	33,941	33,941	33,941	33,941	33,941
Ambulance	10,754	10,754	10,754	10,754	10,754
Agricultural Extension	10,676	10,676	10,676	10,676	10,676
Show Barn	17,388	17,388	17,388	17,388	17,388
Cannery	1,950	1,950	1,950	1,950	1,950

Fulltime Staff:

<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
2	2	2	2	2

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
51800 COUNTY BUILDINGS							
166 Maintenance Personnel	\$ 57,948	\$ 74,500	\$ 74,500	\$ 74,500	\$ 75,990	\$ 75,990	\$ 75,990
201 Social Security	4,427	5,699	5,699	5,699	5,813	5,813	5,813
204 State Retirement	7,532	10,147	10,147	10,147	5,155	5,155	5,155
206 Life Insurance	22	42	42	42	42	42	42
207 Medical Insurance	7,698	13,800	13,800	13,800	14,702	14,702	14,702
299 Other Fringe Benefits							
307 Communication	21,801	22,000	22,000	22,000	22,000	22,000	22,000
337 Maint. - Office Equipment	0	0	0	0	0	0	0
348 Postal Charges	113,379	117,000	117,000	117,000	117,000	117,000	117,000
355 Travel	428	700	700	700	700	700	700
399 Other Contracted Services	24,317	30,000	30,000	45,000	43,000	43,000	43,000
410 Custodial Supplies	15,199	14,000	14,000	14,000	14,000	14,000	14,000
413 Medical Supplies	352	900	900	900	900	900	900
452 Utilities	111,616	92,800	92,800	92,800	92,800	92,800	92,800
499 Other Supplies & Materials (Bldg. Maint.)	18,558	18,000	18,000	18,000	18,000	18,000	18,000
511 Vehicle & Equipment Insurance	855	0	0	0	0	0	0
506 Liability Insurance	397	0	0	0	436	436	436
599 Other Charges	0	0	0	0	0	0	0
707 Building Improvements (Courthouse, Ag., Annex)	4,575	17,700	18,299	20,000	18,000	18,000	18,000
707 Building Improvements (Judicial Complexes)		12,700	12,700	0	0	0	0
790 Other Equipment	0		287,433 **				
Total County Buildings	\$ 389,104	\$ 429,988	\$ 718,020	\$ 434,588	\$ 430,733	\$ 430,733	\$ 430,734

** Sheriff's Locks

BRADLEY COUNTY

TENNESSEE VOCATIONAL CENTER

This budget covers the maintenance expenditures on the Tennessee Rehabilitation Center Building on Overlook Drive owned by Bradley County.



BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
51810 OTHER FACILITIES - VOC TRN BLDG/SPCA	\$ 12,025	\$ 10,000 **	\$ 9,974	\$ 10,000	\$ 30,000	\$ 30,000	\$ 30,000
335 Main & Repair Services - Building							
Total Voc Training Building	\$ 12,025	\$ 10,000	\$ 9,974	\$ 10,000	\$ 30,000	\$ 30,000	\$ 30,000
TOTAL GENERAL ADMINISTRATION	\$ 2,331,593	\$ 2,570,125	\$ 2,886,103	\$ 2,499,281	\$ 2,568,253	\$ 2,657,832	\$ 2,657,832



Courthouse Annex

Photo Courtesy of Amy Moore

BRADLEY COUNTY

FINANCE



ACCOUNTING & BUDGETING

The mission of the Department of Accounts and Budgets is to provide budgeting, accounting, transaction, and quality financial expertise and information to elected officials, staff, other stakeholders, and citizens of Bradley County in compliance with legal requirements and policies so that they can consistently and responsively meet their financial management needs. This department covers all areas of the County with the exception of Bradley County Schools and Bradley County Road Department. Includes preparation and monitoring of annual departmental and divisional budgets; processing of claims for payments and recording of expenditures; preparation of all reports and/or fiscal documents as required by the County, State or Federal Governments. The fiscal year used by the County for budgeting and accounting begins July 1 and ends the following June 30. The County's books are audited annually by the State of Tennessee Comptroller's Office, Division of County Audit.

Goals and Objectives:

- Ensure that financial, accounting and budgetary information is timely, consistent, fully integrated, easily accessible, and accurate;
- Ensure that comprehensive and consistent accounting policies and procedures are developed, documented, and maintained;
- Provide full budgetary control and reporting capabilities;
- Maintain a current knowledge of Governmental Accounting Standards Board (GASB) direction regarding proper government accounting practices; and
- Provide full financial accounting and reporting capabilities consistent with Generally Accepted Accounting Principals (GAAP).

Performance Measurements:

	Actual FY 15-16	Actual FY 16-17	Actual FY 17-18	Estimated FY 18-19	Projected FY19-20
Activity:					
Annual Operating Budget adopted by first voting meeting of next year.	1	1	1	1	1
Comprehensive Annual Financial Report distributed by December 31.	1	1	1	1	1
Number of payable invoices processed	46,000	47,380	48,980	49,790	50,110
Year-End closed by August 31	1	1	1	1	1

Fulltime Staff:

<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
3	3	3	3	3

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
52100 ACCOUNTING AND BUDGETING							
105 Supervisor/Director	\$ 58,346	\$ 59,804	\$ 59,804	\$ 59,804	\$ 61,000	\$ 61,000	\$ 61,000
162 Clerical Personnel	70,839	72,610	72,610	72,610	74,062	74,062	74,062
201 Social Security	10,368	10,130	10,130	10,130	10,332	10,332	10,332
204 State Retirement	18,276	18,035	18,035	18,035	14,344	14,344	14,344
206 Life Insurance	58	63	63	63	63	63	63
207 Medical Insurance	20,024	20,700	20,700	20,700	22,053	22,053	22,053
301 Accounting Services	9,997	10,000	10,000	10,000	10,000	10,000	10,000
320 Dues	1,866	2,485	2,485	2,485	2,485	2,485	2,485
337 Maintenance & Repair - Equipment	17,811	11,813	11,813	12,489	12,489	12,489	12,489
355 Travel	1,103	1,291	1,291	1,291	1,291	1,291	1,291
356 Tuition & Training	560	500	500	500	500	500	500
435 Office Supplies	6,556	4,178	4,178	4,178	4,178	4,178	4,178
499 Other Supplies & Materials (Purchasing)	1,445	2,000	2,000	1,000	1,000	1,000	1,000
		0	0	0	0	0	0
Total Accounting And Budgeting	\$ 217,249	\$ 213,609	\$ 213,609	\$ 213,285	\$ 213,797	\$ 213,797	\$ 213,797

PROPERTY ASSESSOR'S OFFICE REAPPRAISAL PROGRAM

The Assessor of Property is a constitutional officer and is elected by the voters for a term of four years. The function of the Assessor of Property is to appraise each parcel of taxable real estate within the county at its market value or a percentage of market value stipulated by statute. The Assessor of Property's function is not to tax, but to appraise the real estate to establish the proper base for applying the appropriate assessment ratio. The method of estimating value for ad valorem tax includes neighborhood analysis; valuation of the land by use of comparable sales data; and valuation of the improvements by application of the most suitable approach to value, depending on the type of property. The Cost Approach is the most economical for mass appraisal. The Income Approach and Market Approach are also employed where budget allows and where they are applicable; their use improves the degree in equity of the assessment.

Goals and Objectives:

- To use analytical and statistical appraisal methods to accomplish a fair and equitable valuation of taxable real and personal property;
- Provide a well maintained, property valuation data base upon which governmental entities can base tax levies;
- Correctly notify the property owner/taxpayer of their property valuation.

Performance Measurements:

	<u>Actual FY 15-16</u>	<u>Actual FY 16-17</u>	<u>Actual FY 17-18</u>	<u>Estimated FY 18-19</u>	<u>Projected FY 19-20</u>
Properties are assessed in a timely and prudent manner	1	1	1	1	1

Elected Official: 1				
Fulltime Staff:				
<u>2015/2016</u> 14	<u>2016/2017</u> 14	<u>2017/2018</u> 14	<u>2018/2019</u> 15	<u>2019/2020</u> 15

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
52300							
101	\$ 84,996	\$ 88,957	\$ 88,957	\$ 88,957	\$ 91,181	\$ 91,181	\$ 91,181
133	323,630	340,771	340,771	340,771	347,586	347,586	347,586
162	162,116	166,169	166,169	166,169	169,492	169,492	169,492
201	43,021	45,586	45,586	45,586	46,532	46,532	46,532
204	71,006	81,161	81,161	70,551	56,258	56,258	56,258
205	0	10,338	0	19,665	11,028	11,028	11,028
206	254	294	294	294	294	294	294
207	87,172	96,600	96,600	91,770	102,914	102,914	102,914
299	4,354	6,840	6,840	7,011	6,282	6,282	6,282
307	225	225	225	225	225	225	225
320	2,630	3,000	3,000	3,000	3,000	3,000	3,000
330	4,357	0	0	0	0	0	0
337	1,515	1,500	1,500	1,500	1,200	1,200	1,200
338	2,837	2,000	2,000	2,000	2,000	2,000	2,000
355	1,916	5,000	5,000	5,000	4,000	4,000	4,000
356	1,256	1,200	1,200	1,200	1,200	1,200	1,200
399	0	0	0	0	0	0	0
425	2,436	3,000	3,000	3,000	2,800	2,800	2,800
435	3,886	4,000	4,000	4,000	3,800	3,800	3,800
511	2,333	2,596	2,596	2,596	2,960	2,960	2,960
513	4,500	5,768	5,768	5,768	5,146	5,146	5,146
610	0	4,500	4,500	4,500	4,500	4,500	4,500
718	17,019	0	0	0	0	0	0
719	2,506	3,000	3,000	3,000	2,800	2,800	2,800
	\$ 823,965	\$ 872,504	\$ 862,166	\$ 866,563	\$ 865,199	\$ 865,199	\$ 865,199

** Added 1 Assistant

Total Property Assessor's Office

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
52310 REAPPRAISAL PROGRAM							
309 Contracts with Government Agencies	\$ 7,059	\$ 75,000	\$ 75,000	\$ 0	\$ 0	\$ 70,000	\$ 70,000
317 Data Processing Services (State)	51,086	5,000	5,000	75,000	70,000	4,800	4,800
348 Postal Charges	4,801	0	0	5,000	4,800	0	0
351 Rentals	0	0	0	0	0	0	0
399 Other Contracted Services	64,702	92,500	92,000	92,500	92,500	92,500	92,500
435 Office Supplies	2,470	3,000	3,000	3,000	3,000	3,000	3,000
Total Reappraisal Program	\$ 130,118	\$ 175,500	\$ 175,000	\$ 175,500	\$ 170,300	\$ 170,300	\$ 170,300

* Added 1 Fulltime Assistant in Assessor Budget

NOTES

COUNTY TRUSTEE

The Trustee is a constitutional officer and is elected by the voters for a term of four years. The Trustee is the treasurer for the County and serves three primary functions: (1) collect all county property taxes; (2) keep a fair and regular account of all money received; and (3) invest temporary idle funds. The following are major funding sources handled by the Trustee: real property taxes, personal property taxes, state assessed taxes, hotel-motel taxes, grants, state and federal government funding. The trustee provides services to County General Government, the County Road Department, and the Board of Education.

Goals and Objectives:

- Collect the funds that support the budget approved by the County Commission;
- Provide the taxpayers convenient methods and location for payment of taxes;
- Provide local financial institutions the opportunity to bid on investment which in turn will maximize our returns;
- Earn the maximum amount of return on all investments for the County.

Performance Measurements:

	Actual FY 15-16	Actual FY 16-17	Actual FY 17-18	Estimated FY 18-19	Projected FY 19-20
Percentage of current property taxes Paid by February 28	91.8%	93.0%	92.8%	93.8%	93.0%
Percentage of prior year property taxes Paid by April 1	69.0%	56.0%	60.8%	60.0%	60.0%
Amount of delinquent taxes sent to Clerk & Master	\$ 706,064	\$ 678,592	\$ 621,632	\$ 650,000	\$ 650,000
Commissions earned	\$ 1,165,595	\$ 1,244,072	\$ 1,261,904	\$ 1,262,000	\$ 1,262,000
Interest earned on investments	\$ 402,621	\$ 514,416	\$ 841,658	\$ 1,184,958	\$ 1,188,400
Interest earned as % of Fed Fund Rate	560.0%	240.0%	105.00%	110.00%	110.00%

Elected Official: 1

Fulltime Staff:

<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
7	7	7	7	7

COUNTY CLERK

The County Clerk is a constitutional officer and is elected by the voters for a term of four years. Duties performed generally include: (1) keeping the official records of the county legislative body; (2) collecting certain local and state taxes (such as local hotel/motel taxes, beer taxes, business taxes, and vehicle registration fees); (3) issuing motor vehicle titles and registrations; (4) issuing marriage licenses; (5) issuing business licenses; (6) processing applications for beer permits; (7) processing applications for notary public; (8) issuing pawnbroker and title pledge lender licenses; and (9) manufactured home installation decals.

Goals and Objectives:

- Provide friendly and competent service to the public;
- Provide a convenient location and hours of operation to make services more available and accessible for the public;
- Improve collection of business tax and hotel-motel tax.

Performance Measurements:

	<u>Actual FY 15/16</u>	<u>Actual FY 16-17</u>	<u>Actual FY 17-18</u>	<u>Estimated FY 18-19</u>	<u>Projected FY 19/20</u>
New Business licenses issued	660	861	794	796	800
Marriage licenses issued	964	966	928	932	935
Vehicle registration renewals issued	73,546	76,669	75,258	76,002	776.120
Applications for title processed	32.935	32.740	33.259	33.100	33.150
Passport Applications	0	1,243	1,016	1,025	1,052

Elected Official: 1

Fulltime Staff:

<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
21	23	25	25	26

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
52500 COUNTY CLERK'S OFFICE							
205 Retiree Insurance	\$ 2,195	\$ 3,446	\$ 0	\$ 3,446	\$ 3,676	\$ 3,676	\$ 3,676
206 Life Insurance	461	504	504 (24)	504	546	546 (26)	546
207 Medical Insurance	155,880	165,600	165,600	165,600	191,126	191,126	191,126
307 Communications	1,586	1,800	2,350	3,000	3,000	3,000	3,000
320 Dues & Memberships	1,400	1,400	1,400	1,400	1,400	1,400	1,400
355 Travel	5,130	3,500	7,500	4,000	4,000	4,000	4,000
435 Office Supplies	51,213	51,000	51,000	51,000	51,000	51,000	51,000
499 Other Supplies & Materials	12,322		6,236	0	0	0	0
530 Fines Assessments, and Penalties			510				
599 Other Charges	32,943	19,000	17,697	0	0	0	0
719 Office Equipment	96		18,450	17,300	17,300	17,300	17,300
	\$ 263,226	\$ 246,250	\$ 271,247	\$ 246,250	\$ 272,048	\$ 272,048	\$ 272,048
Total County Clerk's Office							

DATA PROCESSING

Information Technology Services provides support in areas of information technology. This department maintains and upgrades existing systems, internet, networks and applications for Bradley County. The department is responsible for all of the County's technology needs, with the exception of the school system.

Goals and Objectives:

- Ensure county-wide compliance with micro-computer software regulations;
- Provide system accessibility employees during normal work hours;
- Keep abreast of current technology and its utilization by other local governments.

Fulltime Staff:		
<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018***</u>
1	1	0

***Full time employee retired. The County now contracts out the Data Processing Service

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
52600 DATA PROCESSING							
307 Communication	\$ 15,070	\$ 16,728	\$ 16,728	\$ 17,378	\$ 17,000	\$ 17,000	\$ 17,000
317 Data Processing Services	54,141 *	58,337	58,337	55,250	55,250	55,250	55,250
355 Travel	1,000	0					
399 Other Contracted Services	56,428 **	47,985	47,985	45,500	45,000	45,000	45,000
709 Data Processing Equipment	17,315	17,922	17,922	19,995	18,000	18,000	18,000
790 Other Equipment	1,114						
	\$ 145,068	\$ 140,973	\$ 140,972	\$ 138,123	\$ 135,250	\$ 135,250	\$ 135,250
Total Data Processing							
	\$ 1,672,410	\$ 1,800,910	\$ 1,815,069	\$ 1,801,182	\$ 1,823,012	\$ 1,823,012	\$ 1,823,011

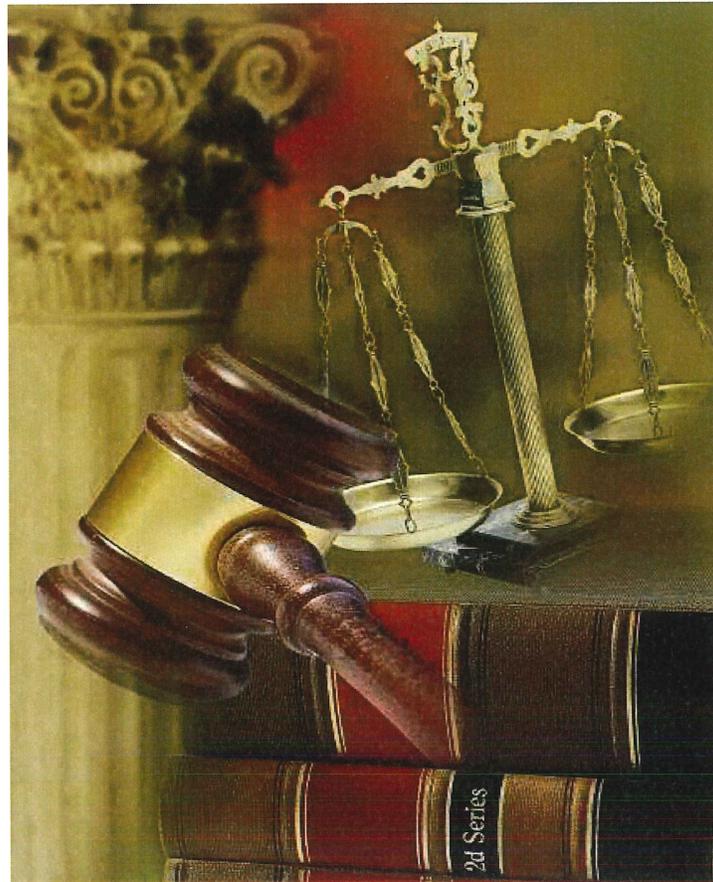
* Includes I.T. Committee Recommendation for new E-Mail

**I.T. Now Served with Contract Saving Personell Costs

TOTAL FINANCE

BRADLEY COUNTY

ADMINISTRATION OF JUSTICE



NOTES

CIRCUIT COURT CLERK

The Court Clerk is a constitutional officer and is elected by the voters for a term of four years. The Clerk of the Circuit Court maintains Circuit and Sessions Civil Courts. The Clerk's responsibility is to attend the court by providing staff, which performs all the clerical functions for the courts. The Clerk is responsible for the management of all complaints, petitions, summons, orders and other documents relating to lawsuits filed with the court. The Clerk also handles the collection, receipt, and accounting for all litigation taxes, court costs, fines, fees and restitution as order by the courts. The Clerk also handles the collection, receipt, and civil warrants, Detainer warrants, executions, garnishments, subpoenas and other related documents as assigned by law, preparation of reports to the County and the State of Tennessee. The Bradley County Criminal Court Clerk acts as agent for the Criminal Court and the Criminal Division of General Sessions Court. The primary function of the Criminal and Sessions areas is to maintain court records and collect and disburse litigation taxes, court costs, judgments, fees, etc. on cases tried in the respective court.

Goals and Objectives:

- To provide a high standard of service to the said courts and citizens of Bradley County with a knowledgeable and professional staff;
- Implement all new and current state and local laws and rules for Civil and Criminal procedures;
- Maintain accurate records of all courts with updated technology to the highest standard of accuracy; and
- Continue to move forward in collecting and increasing revenue for all nine courts of Bradley County, in doing our part as clerk to help Bradley County to stay financially sound.

Performance Measurements:

	Actual FY 15-16	Actual FY 16-17	Actual FY 17-18	Estimated FY 18-19	Projected FY 19-20
Criminal cases filed	14,231	10,152	14,200	14,494	14,700
Civil cases filed	11,674	9,646	10,647	11,699	11,878

Elected Official: 1

Fulltime Staff:

<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
31	31	31	31	32

GENERAL SESSIONS JUDGES

The General Sessions Judges are elected by the voters for a term of eight years. General Sessions Courts have original jurisdiction in: (1) civil cases up to \$15,000; (2) forcible entry and detainer actions; and (3) actions to recover personal property, where an alternative money judgment not to exceed \$25,000 may be awarded. General Sessions Judges may issue restraining orders and enforce the penalty provisions for violating these orders. The court has jurisdiction to try misdemeanor cases and may issue sentences within the limits provide by law for the particular offense. They may also hear petitions for relief on forfeited recognizances. In addition, the General Sessions court has juvenile court jurisdiction.

Elected Official: 1				
DIVISION 1 JUDGE - Fulltime Staff:				
<u>2015/2016</u> 2	<u>2016/2017</u> 3	<u>2017/2018</u> 3	<u>2018/2019</u> 3	<u>2019/2020</u> 3

Elected Official: 1				
DIVISION 2 JUDGE - Fulltime Staff:				
<u>2015/2016</u> 2	<u>2016/2017</u> 2	<u>2017/2018</u> 2	<u>2018/2019</u> 2	<u>2019/2020</u> 2

STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101
Account No.

53310 GENERAL SESSIONS JUDGE - RANDOLPH

	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
102 Judge's Salary	\$ 163,750	\$ 167,189	\$ 167,189	\$ 167,189	\$ 171,201	\$ 171,201	\$ 171,201
162 Clerical Personnel	29,509	30,248	30,248	33,273	33,273	33,273	33,273
169 Part-Time-Special Judges	2,700	2,700	2,700	2,700	2,700	2,700	2,700
201 Social Security	13,064	15,104	15,104	15,104	15,849	15,849	15,849
204 State Retirement	26,322	26,891	26,891	26,891	21,715	21,715	21,715
205 Retiree Insurance	0	3,446	0	3,446	3,676	3,676	3,676
206 Life Insurance	34	42	42	42	42	42	42
207 Medical Insurance	11,696	13,800	13,800	13,800	14,702	14,702	14,702
307 Communication	0	100	100	100	100	100	100
320 Dues and Memberships	250	250	250	250	250	250	250
355 Travel	373	900	900	900	900	900	900
356 Tuition	200	200	200	200	200	200	200
435 Office Supplies	0	100	100	100	100	100	100
437 Periodicals	21	100	100	100	100	100	100
711 Furniture & Fixtures	0	100	100	100	100	100	100
Total Judge Randolph	\$ 247,919	\$ 261,069	\$ 257,624	\$ 264,095	\$ 264,807	\$ 264,807	\$ 264,808

STATEMENT OF PROPOSED EXPENDITURES
for the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101
Account No.

53310 GENERAL SESSIONS JUDGE - SWAFFORD

	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
102 Judge's Salary	\$ 163,750	\$ ****		\$	\$	\$	\$
162 Clerical Personnel	29,063						
189 Other Salaries & Wages	48,883						
201 Social Security	16,357						
204 State Retirement	26,261						
206 Life Insurance	53						
207 Medical Insurance	18,179						
299 Other Fringe Benefits (TCRS Hybrid)	4,399						
307 Communication	598						
320 Dues and Memberships	170						
355 Travel	868						
356 Tuition and Training	780						
435 Office Supplies	200						
437 Periodicals	344						
711 Office Furniture & Fixtures	0						
Total Judge Swafford	\$ 309,905	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Total Gen. Sessions Judges

	\$ 557,824	\$ 588,565	\$ 257,624	\$ 591,592	\$ 591,133	\$ 591,133	\$ 591,134
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20

***This Account has been moved 2018-2019 to 53510 to get rid of Sub Funds

NOTES

ADULT DRUG COURT

and SAMSHA Grant

The 10th Judicial District Recovery Court is a grant agreement existing between the State of Tennessee Department of Substance Abuse and Mental Health Services and Bradley County Government.

The 10th Judicial District Recovery Court is to promote safer communities by assisting drug abuse/addicted criminal offenders in becoming drug-free, and empowering them to be productive and responsible members of their families and communities through expedited court processing, intensive drug treatment, education/vocational services, reduced incarceration, and accountability-based sanctions.

The Recovery Court's goal is to provide the tools to change lives and give opportunities to break the cycle of substance abuse and crime. The program helps individuals achieve this goal through the use of judicial supervision, substance abuse treatment, probation supervision training and education services and drug testing. All services offered are intended to help the individual create a better and more stable life

The 10th Judicial District Recovery Court program targets those permanent residents with nonviolent offenses who live within the 10th Judicial District, ages eighteen and older, with addiction and/or co-occurring mental health disorders.

The Adult Recovery Court Program is a post-conviction program for non-violent offenders who are addicted and/or have co-occurring mental health disorders. The program is 18-24 months and may be extended if needed. The offender must remain clean and sober, be a productive citizen in the community, and complete all phases of treatment.

The first twelve months is a four phase program that consists of close supervision by a parole/probation officer, community correction officer, weekly court appearances before the Recovery Court Judge, mandatory alcohol and drug treatment by a licensed Alcohol and Drug Counselor, regular attendance at self-help groups and random drug testing. The after-care portion, otherwise known as Phase V, require participants to continue treatment attend Recovery Court quarterly, comply with the participant's community supervision program, attend treatment sessions and submit to random drug testing.

Goals and Objectives:

- To promote safer communities by assisting drug abuse/addicted criminal offenders in becoming drug-free;
- To empower offenders to be productive and responsible member of their families and communities;
- To expedite court processing, intensive drug treatment, education/vocational services, reduce incarceration and accountability-based sanctions.

Performance Measurements:

	<u>Actual FY 15-16</u>	<u>Actual FY 16-17</u>	<u>Actual FY 17-18</u>	<u>Estimated FY 18-19</u>	<u>Projected FY 19-20</u>
Number of Participants Admitted/Enrolled	35	65	65	65	65
Number of Participants Graduated	20	15	11	28	35
Recidivism within 1 year of Graduation	0.0%	6%	18%	6 %	5%
Recidivism within 2 years of Graduation	18%	27%	0.0%	0.0%	0.0%

Fulltime Staff:

<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
1	2	2062	2	2

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
53330 DRUG COURT							
135 Case Coordinator	\$ 59,256	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
201 Social Security	4,940	4,590	4,590	4,590	4,590	4,590	4,590
204 State Retirement	8,648	5,410	8,172	5,410	5,410	5,410	5,410
206 Life Insurance	22		21				
207 Medical Insurance	7,439		6,900				
299 Other Fringe Benefits			500				
307 Communication	0		114				
351 Rentals	0		0				
355 Travel	538		0				
399 Other Contracted Services	66,294		59,159				
435 Office Supplies	300		0				
499 Other Supplies and Materials	147		0				
599 Other	765		2,000				
	\$ 148,349	\$ 70,000	\$ 141,456	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000
Total Drug Court							

CHANCERY COURT

The Chancery Court Clerk and Master is a Constitutional Officer appointed by the Chancellor for a term of six years. The Clerk and Master serves in the dual role of Clerk of the Chancery Court and the Master in Probate for the County. As Clerk, the officer exercises all of the duties and powers conferred upon clerks of court generally, which role is almost exclusively clerical, and law or orders of the court strictly define the powers exercised. As Master, the officer is a judicial officer clothed with many of the powers of a Chancellor. There is no question of Law or Equity, or disputed fact, which the Clerk and Master may not have occasion to decide, or respecting which the Clerk and Master may not be called upon to report his opinion to the Court.

Goals and Objectives:

- To efficiently and impartially administer the laws of the State of Tennessee;
- To increase collection of court costs;
- To provide prompt access of court records to Judges, attorneys, and the public;
- To maintain accuracy and efficiency in the management of court records.

Performance Measurements:

	<u>Actual FY 15-16</u>	<u>Actual FY 16-17</u>	<u>Actual FY 17-18</u>	<u>Estimated FY 18-19</u>	<u>Projected FY 19-20</u>
Chancery filings	370	289	392	449	525
Probate filings	225	299	258	281	290

Fulltime Staff:					
<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>	
5	5	5	5	5	

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee	
						Proposed Budget 2019-2020	Budget 2019-2020
53400 CHANCERY COURT							
194 Jury and Witness Fees	\$ 190	\$ 600	\$ 600	\$ 600	400	\$ 400	400
206 Life Insurance	84	105	105	105	105	105	105
207 Medical Insurance	28,718	34,500	34,500	32,775	36,755	36,755	36,755
307 Communication	285	300	300	300	300	300	300
320 Dues and Memberships	660	742	742	1,174	1,174	1,174	1,174
337 Maintenance & Repair - Office Equip	15,909	16,396	16,396	17,575	17,575	17,575	17,575
355 Travel	179	800	800	1,995	1,995	1,995	1,995
356 Tuition	200	400	400	400	400	400	400
435 Office Supplies	1,450	3,500	3,500	5,000	5,000	5,000	5,000
799 Other Capital Outlay	0						
	\$ 47,675	\$ 57,343	\$ 57,343	\$ 59,924	\$ 63,704	\$ 63,704	\$ 63,704
Total Chancery Court							

JUVENILE SERVICES

Bradley County Juvenile Services successfully operates various youth and family oriented programs under the direction of the Bradley County Government and the 10th Judicial District. The department works with both delinquency and families in need. The direct mission is to supervise children in the Juvenile Justice System and enforce the rulings of the Juvenile Court Judge. They seek to utilize a balanced approach to address the needs of the youth, yet provide an opportunity for the juvenile to be held accountable for his/her behavior, and at the same time protect society.

Goals and Objectives:

- Protect the citizens of Bradley County from delinquent acts and unruly behavior;
- Process legal complaints brought on behalf of a child in a manner that protects the rights of all parties;
- Provide children who are wards of the court with a program of treatment, training and/or rehabilitation through court staff and community resources;
- Provide children brought into Juvenile Court with various treatments, programs and rules to help them.

Performance Measurements:

	Actual FY 15-16	Actual FY 16-17	Actual FY 17-18	Estimated FY 18-19	Projected FY 19/20
Cases are processed in a timely and prudent manner	1	1	1	1	1
Clients are treated in a courteous and fair way	1	1	1	1	1
Children's rights are upheld in every situation	1	1	1	1	1
The methods used for processing caseloads are in strict accordance with the applicable laws.	1	1	1	1	1

Fulltime Staff:				
<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
10	10	10	10	10

GENERAL SESSIONS JUDGES

The General Sessions Judges are elected by the voters for a term of eight years. General Sessions Courts have original jurisdiction in: (1) civil cases up to \$15,000; (2) forcible entry and detainer actions; and (3) actions to recover personal property, where an alternative money judgment not to exceed \$25,000 may be awarded. General Sessions Judges may issue restraining orders and enforce the penalty provisions for violating these orders. The court has jurisdiction to try misdemeanor cases and may issue sentences within the limits provide by law for the particular offense. They may also hear petitions for relief on forfeited recognizances. In addition, the General Sessions court has juvenile court jurisdiction.

Elected Official: 1				
DIVISION 1 JUDGE - Fulltime Staff:				
<u>2015/2016</u> 2	<u>2016/2017</u> 3	<u>2017/2018</u> 3	<u>2018/2019</u> 3	<u>2019/2020</u> 3

Elected Official: 1				
DIVISION 2 JUDGE - Fulltime Staff:				
<u>2015/2016</u> 2	<u>2016/2017</u> 2	<u>2017/2018</u> 2	<u>2018/2019</u> 2	<u>2019/2020</u> 2

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County		Finance Committee	
					Mayor's Budget Proposal 2019-2020	Proposed Budget 2019-2020	Budget 2019-2020	
GENERAL SESSIONS JUDGE - SWAFFORD								
53510	\$	\$ 167,189 **	\$ 167,189	\$	\$ 171,201	\$	\$ 171,201	\$
102		29,790	29,790	29,790	30,385		30,385	30,385
162		51,503	51,503	51,503	52,533		52,533	52,533
189		19,009	19,009	19,009	19,440		19,440	19,440
201		33,843	33,843	33,843	19,947		19,947	19,947
204		63	63	63	63		63	63
206		20,700	20,700	20,700	22,053		22,053	22,053
207		0	0	0	5,304		5,304	5,304
299		600	600	600	600		600	600
307		1,500	1,500	1,500	1,500		1,500	1,500
320		1,800	1,800	1,800	1,800		1,800	1,800
355		800	800	800	800		800	800
356		200	200	200	200		200	200
435		500	500	500	500		500	500
437								
711								
	\$	\$ 327,496	\$ 327,498	\$ 327,497	\$ 326,326	\$	\$ 326,326	\$ 326,326
		0						

Total Judge Swafford
 ** Moved from 101-53310-SWA to get rid of Sub funds

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
53610 Polk County Probation Contract							
103 Assistants	\$ 4,025	\$ 4,182	\$ 4,182	\$ 4,182	\$ 4,182	\$ 4,182	\$ 4,182
105 Supervisor	4,080	4,182	4,182	4,182	4,182	4,182	4,182
111 Probation Officer(s)	18,360	18,819	18,819	18,819	18,819	18,819	18,819
201 Social Security	1,937	2,079	2,079	2,079	2,079	2,079	2,079
204 State Retirement	3,419	3,702	3,702	1,500	444	444	444
299 Other Fringe Benefits			0	376	335	335	335
351 Rentals	300	300	300	300	300	300	300
355 Travel	1,358	2,500	2,500	2,500	2,500	2,500	2,500
399 Other Contracted Services	0	0	3,300	2,400	2,400	2,400	2,400
499 Other Supplies/Materials	3,175	3,300		3,000	3,000	3,000	3,000
	\$ 36,654	\$ 39,065	\$ 39,064	\$ 39,338	\$ 38,241	\$ 38,241	\$ 38,241
Total Polk County Probation							

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 for the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
53700 JUDICIAL COMMISSIONERS	\$ 24,000	\$ 35,000	\$ 30,000	\$ 45,000	\$ 35,000	\$ 35,000	\$ 35,000
194 Jury & Witness Fees							
Total Judicial Commissioners	\$ 24,000	\$ 35,000	\$ 30,000	\$ 45,000	\$ 35,000	\$ 35,000	\$ 35,000

NOTES

COURTS COMMUNITY SERVICE

Courts Community Service offers an alternative to incarceration by providing supervision for offenders who have been court ordered to perform Community Service from General Sessions and Criminal Courts. The program operates seven days per week. The goal of the program is to work with non-profit agencies, both for Bradley County and the City of Cleveland. This provides a savings to the taxpayers of the county as offenders provide unpaid labor as part of their supervision and rehabilitation.

Offenders are also offered opportunities to provide labor as a means to receive credits for fines and costs in hardship circumstances. Community Service benefits both the taxpayer as well as the offender, in its cost-savings for many manual labor and tedious small tasks that would otherwise burden an already fiscally stringent budget for the agencies we assist.

Goals and Objectives:

- Recommendation to the courts of an appropriate sanction, in a manner consistent with public safety;
- Reparation for crimes by selected offenders through performance of community service;
- Preservation of the integrity of the community service sentence by maximizing success rates and timely notification to the Court of releasing authority of offenders' failure to complete community service obligations;
- Periodic assessment and modification of specific program policies and procedures.

Performance Measurements:

	<u>Actual FY 15-16</u>	<u>Actual FY 16-17</u>	<u>Actual FY 17-18</u>	<u>Estimated FY 18-19</u>	<u>Projected FY 19-20</u>
Cases are processed in a timely and prudent manner	1	1	1	1	1
Hours Served	22,860 hrs	21,618 hr	17,733 hrs	14,272 hrs	15,600 hrs
Clients are treated in a courteous & fair way	1	1	1	1	1
Clients Served	592	526	489	480	480

Fulltime Staff:

<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
2	2	2	2	2

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 for the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
53900 COURTS COMMUNITY SERVICE (50/50)							
103 Assistants	\$ 29,161	\$ 30,126	\$ 30,126	\$ 30,126	\$ 30,729	\$ 30,729	\$ 30,729
105 Supervisor	34,826	35,697	35,697	35,697	36,411	36,411	36,411
162 Clerical	15,589	15,979	15,979	15,979	16,299	16,299	16,299
201 Social Security	6,011	6,258	6,258	6,258	6,383	6,383	6,383
204 State Retirement	9,086	11,141	11,141	2,176	1,731	1,731	1,731
206 Life Insurance	42	63	63	63	63	63	63
207 Medical Insurance	12,919	20,700	20,700	20,700	22,053	22,053	22,053
299 Other Fringe Benefits		0	0	5,924	4,488	4,488	4,488
307 Communications	300	300	300	350	300	300	300
338 Maint./Repair (Vehicle)	49	250	250	250	200	200	200
425 Gasoline	2,510	2,000	2,000	2,000	2,000	2,000	2,000
435 Office Supplies	421	250	250	250	250	250	250
452 Utilities	0	0	0	0	0	0	0
499 Other Supplies/Materials	1,651	2,765	3,365	2,765	2,700	2,700	2,700
506 Liability Insurance	7,040	7,040	7,040	7,040	7,040	7,040	7,040
511 Auto Insurance	499	485	485	485	551	551	551
513 Worker's Comp Insurance	1,568	1,117	1,117	1,117	1,193	1,193	1,193
718 Motor Vehicles	0	0	0	0	0	0	0
Total Courts Community Service	\$ 121,672	\$ 134,171	\$ 134,771	\$ 131,180	\$ 132,390	\$ 132,390	\$ 132,390

MISDEMEANOR PROBATION

Misdemeanor Probation provides supervision of misdemeanant offenders who are sentenced to incarceration but are on a probationary status. Probationers are pro-actively supervised to promote public safety, court order compliance, and accountability. It is also the mission of this department to help reduce incarceration rates and mitigate the risks for re-offense by directing and assisting probationers in personal and community adjustment.

The program provides monitoring of court costs, victim restitution, supervision fees, and drug screening for inmates who are convicted on non-violent misdemeanor offenses. The staff at Misdemeanor Probation believes that every person who is found guilty of a crime has made a conscious choice, a choice with consequences. They believe that most people can change their attitudes, beliefs and behaviors, if they want to. However, they must also be held accountable for their poor and illegal choices. It is the desire and goal of this office to help bring about positive change in people, so that they may be successful, law-abiding and contributing members of the community. Those on probation who have contrary desires will usually find themselves in jail.

Goals and Objectives:

- To offer to the offender a sanction that is less restrictive than prison, allows them to meet their job and family commitments, a chance to give something back to society and to help others, an opportunity to get work experience, job skills, and references and a boost to their self-esteem.
- To offer to the community free labor, services that oftentimes would not be available because of lack of funding, saved taxpayer dollars that would otherwise go for prison costs, an opportunity to change negative perceptions about offenders.
- To offer to victims a sanction that makes tangible demands of offenders, and the satisfaction of knowing that offenders did not evade responsibility for their crimes.
- To offer to the courts a fair and cost-effective sanction and a sentencing alternative that services sentencing goals.

Performance Measurements:

	Actual FY 15-16	Actual FY 16-17	Actual FY 17-18	Estimated FY 18-19	Projected FY 19/20
Active Probationers Reporting	1,993	1,965	1,560	1,648	1,896
Cases are processed in a timely & prudent manner	1	1	1	1	1
Clients are treated in a courteous & fair way	1	1	1	1	1

Fulltime Staff:

<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
8	8	8	8	8

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 for the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account

NO.

Account NO.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
53910 PROBATION SERVICES							
103 Assistant	\$ 26,878	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
105 Director	52,851	54,172	54,172	54,172	55,256	55,256	55,256
111 Probation Officer	153,986	208,861	208,861	192,028	195,319	195,319	195,319
162 Clerical	8,210	11,696	11,696	11,696	11,930	11,930	11,930
201 Social Security	18,310	21,017	21,017	19,729	20,082	20,082	20,082
204 State Retirement	29,762	37,418	37,418	19,288	15,340	15,340	15,340
206 Life Insurance	114	168	168	126	126	126	126
207 Medical Insurance	46,150	55,200	55,200	45,885	44,106	44,106	44,106
299 Other Fringe Benefits	0	0	0	7,791	7,246	7,246	7,246
307 Communications	29	30	30	30	30	30	30
338 Maintenance & Repair Vehicles			0	5,500	5,500	5,500	5,500
351 Rentals (Computer Software Lease)	1,750	2,400	2,400	2,400	2,400	2,400	2,400
355 Travel	337	500	500	500	400	400	400
356 Tuition	296	600	600	600	500	500	500
368 Drug & Alcohol Court Program	11,154	0	9,500	8,500	8,500	8,500	8,500
435 Office Supplies	8,516	2,500	2,500	2,500	2,500	2,500	2,500
452 Utilities (New Office)	897	3,000	3,000	3,000	2,500	2,500	2,500
499 Other Supplies/Materials	1,200	1,000	1,000	1,000	1,000	1,000	1,000
599 Other Charges	290	600	600	600	600	600	600
20 Total Probation Services	\$ 360,730	\$ 399,163	\$ 408,662	\$ 375,345	\$ 373,335	\$ 373,335	\$ 373,335

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
53920 COURTROOM SECURITY	\$ 27,806	\$ 0	\$ 25,176	\$ 0	\$ 0	\$ 0	\$ 0
499 Other Supplies & Materials							
Total Courtroom Security	\$ 27,806	\$ 0	\$ 25,176	\$ 0	\$ 0	\$ 0	\$ 0

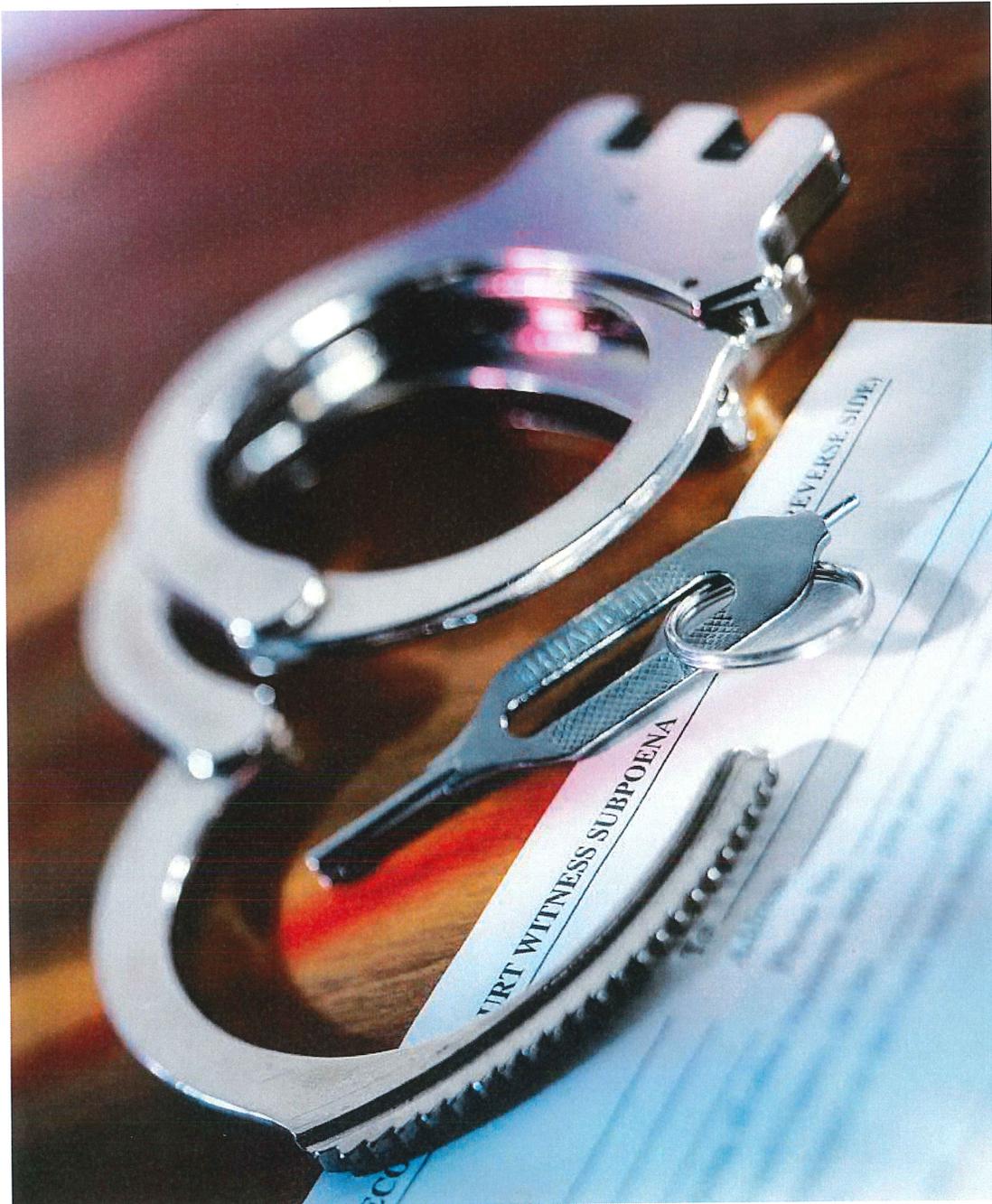
BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
for the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
53930 SAMHSA Grant	\$ 36,000	\$ 37,080	\$ 37,080	\$ 0	\$ 0	\$ 0	0
135 Case Coordinator	2,686	2,837	2,837	0	0	0	0
201 Social Security	0	5,050	5,050	0	0	0	0
204 State Retirement	19	21	21	0	0	0	0
206 Life Insurance	6,013	6,900	6,900	0	0	0	0
207 Medical Insurance	3,240	0	0	0	0	0	0
299 Other Fringe Benefits (TCRS Hybrid)	5,000	5,000	5,000	0	0	0	0
355 Travel	270,425	196,326	196,326	0	0	0	0
399 Other Contracted Services	2,100	0	0	0	0	0	0
435 Office Supplies	3,743	0	0	0	0	0	0
499 Other Supplies/Materials							
	\$ 329,226	\$ 253,214	\$ 253,214	\$ 0	\$ 0	\$ 0	0
Total Probation Services							
*** Grant Not Renewed	\$ 3,764,397	\$ 3,864,472	\$ 3,785,922	\$ 3,602,799	\$ 3,572,604	\$ 3,605,419	\$ 3,605,420
TOTAL ADMINISTRATION OF JUSTICE							

NOTES

BRADLEY COUNTY
LAW ENFORCEMENT





Sheriff's Department

Photo Courtesy of Amy Moore

SHERIFF'S DEPARTMENT

The Sheriff is a constitutional officer and is elected by the voters for a term of four years. The Sheriff is the principal conservator of peace in the county, and must suppress all affrays, riots, routs, unlawful assemblies, insurrections, or other breaches of the peace. County law enforcement officers must uphold and enforce state laws dealing with crimes against persons, property, the administration of government and offenses against the public health, safety and welfare. The Sheriff's Department has assembled a staff of law enforcement officers and support personnel who serve in the following areas: Patrol Division, Criminal Investigations Division, Judicial Service Division, Training and Support Divisions, and Corrections Division.

Goals and Objectives:

- To provide honest, fair, professional law enforcement services to the citizens of Bradley County;
- To manage resources effectively; and
- Protect the public by preventing and reducing crime

Performance Measurements:

	<u>Actual FY 15-16</u>	<u>Actual FY 16-17</u>	<u>Actual FY 17-18</u>	<u>Estimated FY 18-19</u>	<u>Projected FY 19-20</u>
Patrol deputies per zone	2	2	2	2	2
Crime clearance rate	46%	46%	46%	46%	46%

Elected Official: 1					
Fulltime Staff:					
	<u>2015/2016*</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-Time	110	108	109	109	109
Part-Time	4	4	4	4	2

Staffing levels adjusted due to Patrol Officers moved from Traffic Safety Grant

STATEMENT OF PROPOSED EXPENDITURES
 COUNTY GENERAL FUND - 101

Account No.	SHERIFF'S DEPARTMENT	Actual		Original Budget		Amended Budget And Estimated Totals		Budget Request		Mayor's Proposal		Committee Proposed Budget	
		2017-2018	2018-2019	2018-2019	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020	2019-2020	2019-2020	2019-2020	2019-2020
54110	County Official/Administrative	\$ 93,495	\$ 97,853	\$ 97,853	\$ 97,853	\$ 97,853	\$ 97,853	\$ 97,853	\$ 101,299	\$ 101,299	\$ 101,299	\$ 101,299	
101	Deputy (ies)	3,649,014	3,734,885	3,734,885	3,774,885	3,734,885	3,734,885	3,734,885	3,901,085	3,901,085	3,901,085	3,901,085	
106	Clerical Personnel	163,694	167,932	167,932	167,932	167,932	167,932	167,932	167,932	167,932	167,932	167,932	
162	Part-Time Personnel	13,124	0	0	4,928	0	0	0	0	0	0	0	
169	School Resource Officers	655,082	702,745	702,745	682,745	702,745	702,745	702,745	704,575	704,575	704,575	704,575	
170	Overtime Pay	98,000	125,000	125,000	166,842	171,000	171,000	171,000	165,000	165,000	165,000	165,000	
187	Other Salaries & Wages	107,961	0	0	56,721	0	0	0	0	0	0	0	
189	In Service	63,000	0	0	63,600	0	0	0	0	0	0	0	
196	Social Security	363,607	369,374	369,374	373,713	369,374	369,374	369,374	385,552	385,552	385,552	385,552	
201	State Retirement	619,546	657,630	657,630	665,355	657,630	657,630	657,630	535,236	535,236	535,236	535,236	
204	Retiree Insurance	10,213	37,905	37,905	37,905	37,905	37,905	37,905	23,893	23,893	23,893	23,893	
205	Life Insurance	2,192	2,331	2,331	2,756	2,331	2,331	2,331	2,331	2,331	2,331	2,331	
206	Medical Insurance	696,426	765,900	765,900	766,325	765,900	765,900	765,900	815,961	815,961	815,961	815,961	
207	Other Fringe Benefits(TCRS Hybrid)	7,976	0	0	0	0	0	0	0	0	0	0	
299	Communication	49,900	77,543	77,543	78,867	81,662	81,662	81,662	80,660	80,660	80,660	80,660	
307	Confidential Drug Enforcement Payments	3,000	3,000	3,000	3,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	
319	Dues & Memberships	2,000	2,000	2,000	2,000	4,875	4,875	4,875	2,500	2,500	2,500	2,500	
320	Legal Services	10,366	0	0	36,149	0	0	0	0	0	0	0	
331	Maintenance Agreements	10,000	0	0	0	0	0	0	0	0	0	0	
334	Maintenance & Repair Services-Equipment	449	500	500	500	500	500	500	500	500	500	500	
336	Maintenance & Repair Services-Vehicles	167,142	165,000	165,000	170,789	165,000	165,000	165,000	165,000	165,000	165,000	165,000	
338	Tow in Service	2,685	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	
353	Gravel	21,804	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	
355	Tuition	23,132	30,000	30,000	38,525	35,000	35,000	35,000	35,000	35,000	35,000	35,000	
356	Other Contracted Services	135,919	134,345	134,345	134,345	137,565	137,565	137,565	137,565	137,565	137,565	137,565	
399	Fuel Oil (sales of Gasoline to other dept)	72,197	95,000	95,000	95,000	95,000	95,000	95,000	90,000	90,000	90,000	90,000	
423	Gasoline	311,423	385,000	385,000	359,465	385,000	385,000	385,000	370,000	370,000	385,000	385,000	
425	Law Enforcement Supplies	33,858	32,343	32,343	32,343	38,895	38,895	38,895	35,000	35,000	35,000	35,000	
431	Office Supplies	8,659	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
435	Uniforms	56,202	35,500	35,500	35,500	56,040	56,040	56,040	56,040	56,040	56,040	56,040	
451	Other Supplies & Materials	10,220	10,000	10,000	10,550	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
499	Building & Contents Insurance	11,820	30,710	30,710	30,710	30,710	30,710	30,710	47,133	47,133	47,133	47,133	
502	Liability Insurance	219,528	255,216	255,216	255,216	255,216	255,216	255,216	309,701	309,701	309,701	309,701	
506	Vehicle & Equipment Insurance	65,090	72,804	72,804	72,804	72,804	72,804	72,804	87,824	87,824	87,824	87,824	
511	Workers' Compensation Insurance	217,502	189,347	189,347	189,347	189,347	189,347	189,347	223,439	223,439	223,439	223,439	
513	Other Charges-Reward	0	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	
599	Other Charges-Reward	0	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	
599	Other Charges	4,875	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	
709	Data Processing Equipment	17,270	19,800	19,800	40,663	83,400	83,400	83,400	83,400	83,400	83,400	83,400	
716	Law Enforcement Equipment	82,805	70,202	70,202	92,452	90,301	90,301	90,301	80,301	80,301	80,301	80,301	
718	Motor Vehicles	174,089	135,000	135,000	135,000	254,891	254,891	254,891	133,260	133,260	154,000	154,000	
	Total Sheriff's Department	\$ 8,255,265	\$ 8,441,664	\$ 8,441,664	\$ 8,711,586	\$ 8,732,561	\$ 8,732,561	\$ 8,732,561	\$ 8,773,987	\$ 8,824,727	\$ 8,824,727	\$ 8,824,727	

NOTES

BRADLEY COUNTY TRAFFIC SAFETY PATROL



Photo Courtesy of Rena' Samples

TRAFFIC SAFETY PATROL

Originally, a Tennessee Department of Transportation Grant the Traffic Safety Patrol is now a self-sustaining program of Bradley County. Its mission is to reduce traffic crashes which are the leading cause of injury and property damage in Bradley County. This program put five to six additional officers on the streets with high visibility and at peak times of day with their focus being on individuals who drink and drive; aggressive drivers, those who like to ignore traffic controls, and education of our students and citizens, thus enhancing the public safety of our residents. Other concerns of this division are on underage drinking, seat belt usage, and child safety seat education.

Goals and Objectives:

- To provide a high visibility traffic enforcement and education approach to meet the public safety needs of the citizens of Bradley County;
- To make periodic traffic stops, combined with a media message regarding the increase of enforcement and resources, we intend to impact the speed, youth, and impaired driving problem head on;
- To work with the high schools and School Resource Officer programs to implement new programs in the schools related to driver safety;
- To conduct sobriety checkpoints to coincide with holidays;
- Increase the amount of radar enforcement conducted on a daily basis, using mobile and stationary tactics.

Performance Measurements:

	Actual FY 15-16	Actual FY 16-17	Actual FY 17-18	Estimated* FY 18-19	Projected FY 19-20
Increase in traffic stops	15%	15%	15%	15%	15%
Hrs per shift on speed enforcement	5	5	5	5	4
Reduction traffic crashes	15%	15%	15%	15%	10%
Reduction traffic fatalities	20%	20%	20%	20%	15%
Reduction in youth related crashes	15%	15%	15%	15%	10%

	<u>2015/2016</u>	<u>2016/2017*</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-Time	6	5	6	6	6

- Staff and responsibilities were relocated into the Sheriff Department Budget

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
54120 TRAFFIC SAFETY PATROL							
106 Deputies	\$ 16,483	\$ 0	\$ 26,464	\$ 0	\$ 0	\$ 0	\$ 0
187 Overtime	0	0	0	0	0	0	0
189 Other Salaries & Wages	0	0	0	0	0	0	0
201 Social Security	1,248	0	2,381	0	0	0	0
204 State Retirement	2,124	0	3,667	0	0	0	0
206 Life Insurance	5	0	142	0	0	0	0
207 Medical Insurance	1,819	0	2,219	0	0	0	0
307 Communication	0	0	0	0	0	0	0
451 Uniforms	0	0	0	0	0	0	0
355 Travel	1,799	0	4,500	0	0	0	0
716 Law Enforcement Equipment	30,141	0	20,000	0	0	0	0
799 Other Capital Outlay	0	0	0	0	0	0	0
	\$ 53,619	\$ 0	\$ 59,373	\$ 0	\$ 0	\$ 0	\$ 0
Total Traffic Safety Grant							

TRAFFIC CONTROL

Traffic signals offer the maximum degree of control at intersections. Bradley County has eight traffic signals at the present. They are Durkee and Waterlevel Highway; Waterlevel Highway and Minnis Road; Springplace and Broomfield; 1500 Durkee Road; Harrison Pike and Freewill; and APD40 and Westland Drive; Infinity & Lauderdale; and Lauderdale & Wacker Blvd. The primary function of any traffic signal is to assign right-of-way to conflicting movements of traffic at an intersection, and it does this by permitting conflicting streams of traffic to share the same intersection by means of time separation.

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 for the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
54130 TRAFFIC SIGNALS	\$ 44,111	\$ 29,600	\$ 22,000	\$ 29,600	\$ 29,600	\$ 29,600	\$ 29,600
336 Maintenance and Repair - Equipment	2,692	4,000	4,000	5,040	4,000	4,000	4,000
452 Utilities							
Total Traffic Control	\$ 46,803	\$ 33,600	\$ 26,000	\$ 34,640	\$ 33,600	\$ 33,600	\$ 33,600

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
54160 ADM. OF THE SEXUAL OFFENDER REGISTRY							
355 Travel	\$ 474	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
356 Tuition	0	0	0	0	0	0	0
435 Office Supplies	507	0	0	0	0	0	0
499 Other Supplies & Materials	372	0	0	0	0	0	0
709 Data Processing Equipment	1,975	0	5,000	0	0	0	0
Total Registry	\$ 3,328	\$ 0	\$ 5,000	\$ 0	\$ 0	\$ 0	\$ 0

JUSTICE CENTER

The mission of the Bradley County Justice Center Corrections is to: enforce the Tennessee Criminal Laws Annotated; provide a secure confinement facility and trained staff personnel capable of providing safe and humane custody, control and security of all incarcerated persons; maintain a close working relationship with other criminal justice agencies, to enhance overall law enforcement efforts, and to protect the citizens of Bradley County; and operate a cost effective, constitutionally correct confinement facility under humane conditions.

Goals and Objectives:

- Increase security and safety;
- Provide continual training for the correctional staff;
- Remain within the inmate population levels required by the State.

Performance Measurements:

	Actual FY 15-16	Actual FY 16-17	Actual FY 17-18	Estimated FY 18-19	Projected FY 19-20
Average number inmates house each day	480	520	544	536	520
Cost per day to hold an inmate	\$73.77	\$73.77	\$73.77	\$73.77	\$64.00
Correctional officers certified by State of Tenn.	75	75	75	83	89

Fulltime Staff:					
	<u>2015-2016**</u>	<u>2016-2017</u>	<u>2017-2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-Time	102	102	102	102	108
Part-Time	2	2	5	5	5

**Employees moved from Part-time to Full-time

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 for the Fiscal Year Ending June 30, 2020

STATEMENT OF PROPOSED EXPENDITURES

Account	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	Mayor's Proposal 2019-2020	Committee Budget 2019-2020	Budget 2019-2020
JUSTICE CENTER							
54210 Deputy(ies)	\$ 3,241,668	\$ 3,466,166	\$ 3,386,166	\$ 3,621,166	\$ 3,735,101	\$ 3,735,101	\$ 3,735,101
106 Mechanics	74,472	45,559	45,559	45,559	46,581	46,581	46,581
142 Clerical Personnel	130,682	134,088	134,088	134,088	139,319	139,319	139,319
162 Maintenance Personnel	66,751	69,146	69,146	69,146	72,905	72,905	72,905
167 Part Time Personnel	59,999	60,000	60,000	60,000	60,000	60,000	60,000
169 Overtime Pay	109,691	75,000	155,000	136,695	136,695	136,695	136,695
187 Other Salaries & Wages	0	0	0	0	0	0	0
189 Social Security	276,950	294,522	294,522	306,379	320,581	320,581	320,581
201 State Retirement	356,514	516,192	516,192	530,142	292,447	292,447	292,447
204 Retiree Medical Insurance	4,547	29,287	29,287	29,287	55,135	55,135	55,135
205 Life Insurance	1,820	2,100	2,100	2,205	2,205	2,205	2,205
206 Medical Insurance	600,142	690,000	690,000	719,498	771,855	771,855	771,855
207 Other Fringe Benefits (TCRS Hybrid)	83,127	0	0	0	123,918	123,918	123,918
299 Communications	9,710	7,000	7,000	9,000	8,500	8,500	8,500
307 Maintenance and Repair Services - Buildings	58,994	100,000	100,000	100,000	85,000	100,000	100,000
335 Maintenance and Repair Services - Equipment	90,387	125,000	125,000	125,000	115,000	125,000	125,000
336 Maintenance and Repair Services - Vehicles	8,000	8,000	8,000	8,000	6,000	6,000	6,000
338 Medical & Dental Services (Contract)	1,093,171	921,611	921,611	949,259	996,439	996,439	996,439
340 Transportation-Other Than Students	3,249	10,000	16,000	15,000	12,000	12,000	12,000
354 Gravel	7,000	7,000	7,000	3,530	3,530	3,530	3,530
355 Tuition	1,445	2,200	2,200	1,500	1,500	1,500	1,500
356 Other Contracted Services	28,642	25,000	25,000	33,000	33,000	33,000	33,000
399 Custodial Supplies	41,208	49,000	49,000	49,000	49,000	49,000	49,000
410 Food Supplies	384,829	425,000	425,000	425,000	410,000	410,000	410,000
422 Office Supplies	11,237	13,000	13,000	13,000	12,000	12,000	12,000
435 Prisoners Clothing	46,045	56,000	56,000	72,285	60,000	60,000	60,000
441 Uniforms	39,103	29,109	29,109	29,109	29,109	29,109	29,109
451 Utilities	342,081	313,000	313,000	328,283	328,283	328,283	328,283
452 Other Supplies and Materials	11,648	16,400	16,400	16,400	15,000	15,000	15,000
499 Specialized Medical - Employees	18,300	18,300	18,300	18,300	18,300	18,300	18,300
594 Data Processing Equipment	9,934	10,000	10,000	0	0	0	0
709 Law Enforcement Equipment	44,320	25,000	25,000	17,778	17,778	17,778	17,778
716 Vehicles	19,523	45,000	39,000	20,000	20,000	20,000	20,000
Total Justice Center	\$ 7,275,189	\$ 7,587,679	\$ 7,587,679	\$ 7,887,609	\$ 7,977,181	\$ 8,002,181	\$ 8,002,181



Juvenile Detention Facility

Photo Courtesy of Amy Moore

JUVENILE DETENTION CENTER

The mission of the Bradley County Juvenile Detention Center is to protect and promote public safety. Youth placed in custody are provided a safe, secure and humane environment under the Principals of Direct Supervision in accordance with the Tennessee Department of Children’s Services Standards. The Bradley County Juvenile Detention Center is a 27-bed facility that houses both male and female residents. The center is also committed to promoting diversion programs that offer alternatives to detention.

Goals and Objectives:

- Maintain Detention Center compliance with licensure through the Tennessee Department of Children’s Services and the Tennessee Commission of Children and Youth by receiving no more than three violations;
- Develop a comprehensive plan for recruitment of appropriate correctional staff, such as local career events, incentives for existing staff, etc.
- Organize a timely and relevant training program for all employees that meet 75% of the State requirements including appropriate content; and
- Expanding and improving the Community Service program including accountability, activities, structure, policies, procedures, volunteers and appropriate sites as an effective alternative or supplement to placing juveniles in secure detention with a new contract to hold for the Tennessee Valley Region..

Performance Measurements:

	Actual FY 15-16	Actual FY 16-17	Actual FY 17-18	Estimated FY 18-19	Projected FY 19-20
Average number inmates house each day	10	8.5	9	10	10
State of Tennessee Certification	1	1	1	1	1

	<u>2015/2016</u>	<u>2016-2017</u>	<u>2017-2018</u>	<u>2018-2019</u>	<u>2019/2020</u>
Full-Time	27	30	30	30	30
Part-Time	6	6	6	0	0

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee	
						Proposed Budget 2019-2020	Budget 2019-2020
54230							
JUVENILE DETENTION CENTER							
105	\$ 44,864	\$ 46,584	\$ 46,584	\$ 51,899	\$ 52,937	\$ 52,937	\$ 52,937
140	12,458	12,357	12,357	12,357	12,357	12,357	12,357
160	700,392 *	761,530	749,530	693,400	722,657	828,347	828,347
169	0	0	0	0	0	0	0
187	12,495	12,240	15,240	16,000	16,000	16,000	16,000
201	58,103	63,702	63,702	58,490	61,502	69,588	69,588
204	82,814	122,091	122,091	104,136	85,380	96,604	96,604
206	510	651	651	588	588	588	588
207	175,529	213,900	213,900	195,972	205,828	205,828	205,828
299	14,087	0	0	0	0	0	0
307	6,686	6,000	6,000	6,000	5,500	5,500	5,500
335	56,536	4,500	4,500	7,350	6,000	6,000	6,000
336	3,500	4,600	4,600	4,600	4,600	4,600	4,600
337	932	1,000	1,000	1,000	1,000	1,000	1,000
340	1,750	1,300	1,300	1,300	1,300	1,300	1,300
355	861	1,200	3,200	4,400	3,600	3,600	3,600
356	1,002	2,200	2,200	2,500	2,500	2,500	2,500
399	0	0	0	0	0	0	0
410	11,675	11,000	12,000	14,000	13,500	13,500	13,500
422	12,933	9,000	15,000	18,000	15,000	15,000	15,000
425	1,937	2,000	2,000	2,000	2,000	2,000	2,000
435	2,254	2,500	2,500	3,800	3,800	3,800	3,800
441	4,052	3,000	3,000	5,000	5,000	5,000	5,000
451				6,000	6,000	6,000	6,000
452	31,545	28,000	28,000	28,000	28,000	28,000	28,000
499	4,111	4,200	4,200	4,200	4,200	4,200	4,200
599	1,300	1,300	1,630	1,300	1,300	1,300	1,300
707		0	0	51,621	51,621	51,621	51,621
709	347	500	500	0	0	0	0
719	0	0	0	0	0	0	0
790	0			1,300	1,300	1,300	1,300
	\$ 1,242,673	\$ 1,315,355	\$ 1,315,685	\$ 1,295,214	\$ 1,313,470	\$ 1,438,469	\$ 1,438,469

* Full Year for 3 Additional Last Year

JUVENILE SERVICES GRANTS

BEHAVIORAL UNIT GRANT – Grant to provide custody prevention services to include counseling, tutoring, assessment and referral services to at-risk children and their families.

	<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-Time	1	1	1	1	1
Part-Time	0	0	0	0	0

JUVENILE JUSTICE STATE SUPPLEMENT GRANT – Grant to provide supplement for Youth Service Officers salary under the State of Tennessee, Department of Children’s Services.

	<u>2015/2016*</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-Time	1	1	1	1	1
Part-Time	N/A	N/A	N/A	0	0

*Staffing levels adjusted as Grant supplements a portion of a full time employee already included in Juvenile Service staffing number.

BRADLEY COUNTY, TENNESSEE
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 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
54240 JUVENILE SERVICES GRANT PROGRAM - BUG							
189 Other Salaries & Wages	\$ 38,963	\$ 45,169	\$ 45,169	\$ 45,169	\$ 45,169	\$ 45,169	\$ 45,169
201 Social Security	2,968	3,455	3,455	3,455	3,455	3,455	3,455
204 State Retirement	1,574	6,152	6,152	4,797	4,797	4,797	4,797
206 Life Insurance	20	21	21	21	21	21	21
207 Medical Insurance	7,081	6,555	6,555	7,351	7,351	7,351	7,351
299 Other Fringe Benefits (TCRS Hybrid)	2,467	0	0	0	0	0	0
307 Communication	110	0	0	0	0	0	0
355 Travel	228	2,000	2,000	2,000	2,000	2,000	2,000
499 Other Supplies & Materials	3,112	3,228	3,228	3,787	3,787	3,787	3,787
	\$ 56,523	\$ 66,580	\$ 66,580	\$ 66,580	\$ 66,580	\$ 66,580	\$ 66,580
Total Juvenile Services - Grant Programs							

SE TN COMMUNITY CORRECTIONS

Grant agreement between the State of Tennessee Board of Probation and Parole and Southeast Tennessee Community Corrections. The overall goals of the program are to promote public safety by: (a) reducing the number of non-violent felony offenders incarcerated in state prisons and local facilities; (b) providing alternative sentencing options for the District Attorney and Criminal Court Judges; (c) continuing the promotion of community awareness and citizen participation in the Community Corrections Program; (d) promoting victim restitution and community service restitution by non-violent felony offenders; and (e) having a high percentage of successful completions along with a minimum percentage of return rate for program participants.

Goals and Objectives:

- Provide alternative sentencing for new non-violent felony offenders in order to reduce the number of commitments to State prison and county facilities;
- Continued active participation by the Southeast Tennessee Community Corrections Advisory Board;
- Continued operation of the victim restitution program and community service restitution program;
- Provide special services for program participants; and continued supervision and provision of services for program participants that have not completed the program.

Performance Measurements:

	Actual FY 15-16	Actual FY 16-17	Actual FY 17-18	Estimated FY 18-19	Projected FY 19-20
Successful Completions	26	26	20	19	20
Revocations	41	41	24	29	27
Intakes	71	71	61	70	70
% Budget Used	96%	96%	94%	92%	94%

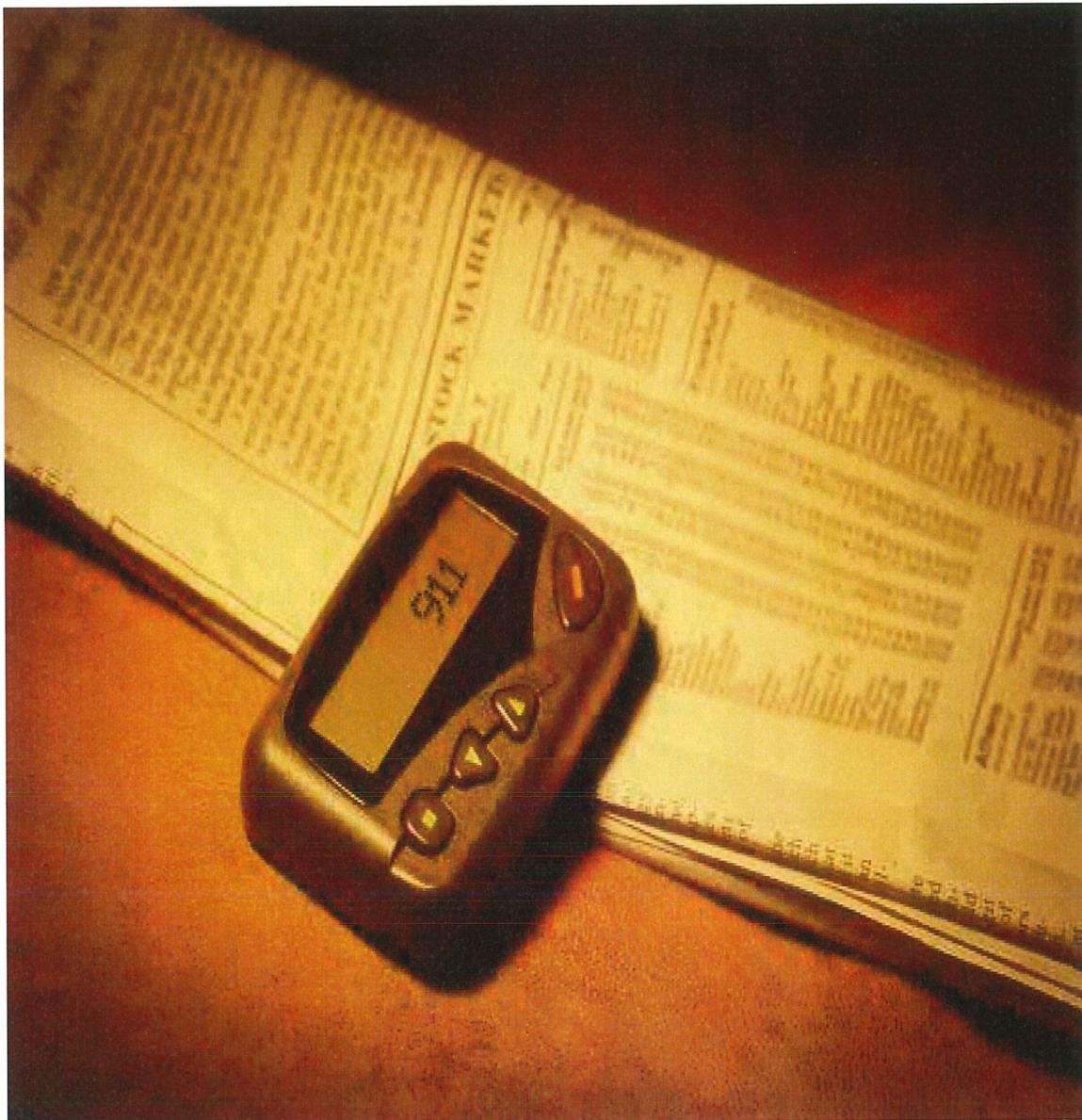
	<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-Time	5	5	5	5	5
Part-Time	1	1	1	1	1

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

Account	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
54250 SE TN COMMUNITY CORRECTIONS							
105 Supervisor/Director	\$ 51,939	\$ 51,939	\$ 51,939	\$ 51,939	\$ 51,939	\$ 51,939	\$ 51,939
111 Probation Officers	83,166	86,706	86,706	86,706	86,706	86,706	86,706
162 Clerical Personnel	24,411	24,411	24,411	24,411	24,411	24,411	24,411
169 Part-Time Personnel	14,830	16,984	16,984	16,984	16,984	16,984	16,984
201 Social Security	12,721	13,773	13,773	14,189	14,189	14,189	14,189
204 State Retirement	18,706	22,208	22,208	22,208	17,317	17,317	17,317
206 Life Insurance	91	105	105	105	105	105	105
207 Medical Insurance	31,354	34,500	34,500	35,000	36,755	36,755	36,755
210 Unemployment Compensation	0	168	168	3,150	3,150	3,150	3,150
299 Other Fringe Benefits	2,445	0	0	1,900	1,900	1,900	1,900
301 Accounting Services	1,800	2,400	2,400	2,400	2,400	2,400	2,400
305 Audit Services	0	500	500	500	500	500	500
307 Communication	6,047	6,000	6,000	7,500	7,500	7,500	7,500
322 Evaluation & Testing	1,800	5,335	5,335	5,335	5,335	5,335	5,335
336 Main & Repair - Equipment	1,710	1,700	1,700	2,000	2,000	2,000	2,000
348 Postal Charges	224	500	500	500	500	500	500
349 Printing, Stationery & Forms	387	400	400	400	400	400	400
351 Rentals	18,000	18,000	18,000	18,000	18,000	18,000	18,000
355 Travel	8,502	15,500	15,500	15,500	15,500	15,500	15,500
356 Tuition	3,568	4,000	4,000	4,000	4,000	4,000	4,000
410 Custodial Supplies	1,747	1,832	1,832	1,832	1,832	1,832	1,832
435 Office Supplies	2,627	2,650	2,650	2,650	2,650	2,650	2,650
437 Periodicals	433	450	450	50	50	50	50
452 Utilities	4,188	4,400	4,400	4,400	4,400	4,400	4,400
499 Other Supplies & Materials	1,450	1,450	1,450	1,450	1,450	1,450	1,450
506 Liability Insurance	8,172	13,172	13,172	11,000	11,000	11,000	11,000
509 Refunds	0	0	0	0	0	0	0
511 Vehicle and Equipment Insurance	0	598	598	686	686	686	686
513 Worker's Comp	1,028	3,132	3,132	3,200	3,200	3,200	3,200
599 Other Charges	17,033	21,582	21,582	11,101	11,101	11,101	11,101
709 Data Processing Equipment	0	0	0	50	50	50	50
Total Corrections Grant	\$ 318,379	\$ 354,395	\$ 354,395	\$ 348,460	\$ 346,010	\$ 346,010	\$ 346,010
TOTAL LAW ENFORCEMENT	\$ 17,811,103	\$ 18,610,851	\$ 18,996,375	\$ 19,209,484	\$ 19,338,540	\$ 19,539,280	\$ 19,539,280

NOTES

BRADLEY COUNTY
PUBLIC SAFETY



EMERGENCY MANAGEMENT AGENCY

Bradley County Emergency Management Agency's mission is to help their citizens' deal with emergencies and disasters as they arise. When a disaster strikes, they often tax the resources and personnel of local governments beyond their capability to respond properly. Therefore, Bradley County's agency has an emergency management plan and program in coordination with the Tennessee Emergency Management Agency. They have jurisdiction over the entire county to provide funds, make contracts, employ personnel, assign and make available county personnel and resources to perform emergency management functions, and to establish, as necessary, a primary and one or more secondary emergency operating centers.

Goals and Objectives:

- Continued compliance with state and federal mandates related to emergency management and homeland security;
- Expand public/business relations in the scope of emergency preparedness, response, and recovery;
- Continue to upgrade and update essential equipment to facilitate the highest level of emergency services to the community; and
- Strive to continue in providing the highest level of emergency service coordination to the citizens of Bradley County and the Cities of Cleveland and Charleston.
- Foster greater coordination and consolidation of interoperable communications between emergency response agencies and municipalities throughout our Homeland Security district and beyond.

Performance Measurements:

	Actual FY 15-16	Actual FY 16-17	Actual FY 17-18	Estimated FY 18-19	Projected FY 19-20
Number of Drills & Exercises	8	8	8	8	8
Plan Procedures Approved	1	1	1	1	1
Local Emergency Planning Committee Meetings Held	1	1	1	1	1

Fulltime Staff:

<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
4	4	4	4	4

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
54410 EMERGENCY MANAGEMENT AGENCY							
105 Supervisor/Director	\$ 62,614	\$ 64,179	\$ 64,179	\$ 64,179	\$ 65,463	\$ 65,463	\$ 65,463
119 Accountants/Bookkeepers	33,366	34,200	34,200	34,200	34,884	34,884	34,884
133 Paraprofessionals	75,487	77,202	77,202	77,202	78,746	78,746	78,746
187 Overtime Pay	574	1,000	1,000	1,000	1,000	1,000	1,000
201 Social Security	13,122	13,508	13,508	13,508	13,777	13,777	13,777
204 State Retirement	23,432	24,050	24,050	24,050	19,126	19,126	19,126
205 Retiree Medical Insurance	0	3,446	0	3,446	3,676	3,676	3,676
206 Life Insurance	77	84	84	84	84	84	84
207 Medical Insurance	26,298	27,600	27,600	27,600	29,404	29,404	29,404
307 Communication	15,907	23,000	23,000	23,000	21,000	21,000	21,000
309 Contracts with Government Agencies	14,710	23,732	23,732	23,732	23,732	23,732	23,732
310 Contracts with Private Agencies - LEPC	1,345	1,300	1,300	1,300	1,300	1,300	1,300
320 Dues & Memberships	220	1,000	1,000	1,000	1,000	1,000	1,000
328 Janitorial Services	764	1,000	1,000	1,000	1,000	1,000	1,000
335 Main & Repair - Building	1,489	4,000	4,000	2,200	2,200	2,200	2,200
336 Main & Repair - Equipment	1,323	4,612	4,612	2,500	2,500	2,500	2,500
338 Main & Repair - Vehicles	14,616	4,500	4,500	4,500	4,300	4,300	4,300
355 Travel	100	1,000	1,000	1,000	1,000	1,000	1,000
356 Tuition	2,923	2,400	2,400	2,400	2,400	2,400	2,400
367 Main & Repair - Data Processing Equip	13,230	22,306	22,306	22,306	22,306	22,306	22,306
425 Gasoline	6,483	9,500	9,500	9,500	9,000	9,000	9,000
435 Office Supplies	2,003	2,000	2,000	2,000	2,000	2,000	2,000
451 Uniforms	3,054	3,520	3,520	4,520	4,000	4,000	4,000
452 Utilities	15,679	14,000	14,000	15,000	15,000	15,000	15,000
502 Building & Contents Insurance	14,756	5,241	22,000	20,907	20,907	20,907	20,907
504 Operations (Tower Costs)	88,087	85,000	94,607	95,000	95,000	95,000	95,000
506 Liability Insurance	492	535	535	535	871	871	871
511 Vehicle & Equipment Insurance	9,565	9,085	9,085	9,085	9,085	9,085	9,085
599 Other Charges - EOC	11,441	6,500	737	6,500	6,500	6,500	6,500
718 Motor Vehicles	42,829						
790 Other Equipment	0	75,193	86,848				
Total EMA	\$ 495,986	\$ 544,694	\$ 573,505	\$ 493,254	\$ 491,261	\$ 491,261	\$ 491,261

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
COUNTY GENERAL FUND - 101							
54490 HOMELAND SECURITY							
309 Contracts with Government Agencies	\$ 46,796	\$ 50,333	\$ 50,333	\$ 50,561	\$ 50,561	\$ 50,561	\$ 50,561
Total Homeland Security	\$ 46,796	\$ 50,333	\$ 50,333	\$ 50,561	\$ 50,561	\$ 50,561	\$ 50,561

INSPECTION & REGULATION

The Inspection and Regulation Department's mission is to develop and manage a risk profile that best suits Bradley County. This includes safety and loss prevention; on-the-job injuries; other accidents and drug and alcohol testing.

Goals and Objectives:

- Identify and analyze loss exposures;
- Examine the feasibility of alternative techniques available for treating those exposures;
- Select the most appropriate combination of techniques;
- Implement the selected techniques;
- Monitor the results and consideration of the need for change or improvement making adjustments as necessary.

COUNTY MEDICAL EXAMINER

The County Medical Examiner is required by the “post Mortem Examination Act” (TCA 38-7-101 and 38-7-117) to investigate certain types of deaths occurring in this county and to keep records on investigations and examinations of such deaths. In this way, the medical and legal circumstances of a death can be properly documented and provisions can be made for the completion of a death certificate.

Goals and Objectives:

- Detect unsuspected homicides;
- Protect the health of the community;
- Clarify workmen compensation claims, insurance claims and civil lawsuits; and
- Provide vital statistics that are more accurate.

Performance Measurements:

	Actual FY 15-16	Actual FY 16-17	Actual FY 17-18	Estimated FY 18-19	Projected FY 19-20
Total # of Deaths Reported	225	505	486	551	500
Autopsy's Performed	70	41	23	39	50
Cremations Approved	45	291	250	317	300
Death Certificates Signed	100	190	202	221	215
Hospice Notifications	40	126	89	147	125
Scene Investigations	120	101	100	112	115

	<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-Time	1	1	1	1	1
Part-Time	3	3	3	3	7

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County		Finance			
					Mayor's Budget Proposal 2019-2020	Committee Proposed Budget 2019-2020	Mayor's Budget Proposal 2019-2020	Committee Proposed Budget 2019-2020		
54610										
COUNTY CORONER/MEDICAL EXAMINER										
105	\$ 46,440	\$ 48,763	\$ 48,763	\$ 48,763	\$ 49,738	\$ 49,738	\$ 49,738	\$ 49,738	\$ 49,738	\$ 49,738
131	14,040	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000
187	18,051	20,000	20,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000
201	5,798	6,331	6,331	6,331	7,783	7,783	7,783	7,783	7,783	7,783
204	8,763	9,366	9,366	9,366	8,351	8,351	8,351	8,351	8,351	8,351
206	19	21	21	21	21	21	21	21	21	21
207	6,575	6,900	6,900	6,900	7,351	7,351	7,351	7,351	7,351	7,351
299			0	0	728	728	728	728	728	728
307	830	1,623	1,623	1,623	1,623	1,623	1,623	1,623	1,623	1,623
338	764	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
340	64,042	68,000	68,000	68,000	68,000	68,000	68,000	68,000	68,000	68,000
341	424	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
355	689	750	750	750	750	750	750	750	750	750
413	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
425	1,475	1,878	1,878	1,878	1,878	1,878	1,878	1,878	1,878	1,878
435	300	300	300	500	500	500	500	500	500	500
451	388	500	500	600	500	500	500	500	500	500
511	947	1,024	1,024	1,024	1,167	1,167	1,167	1,167	1,167	1,167
524	1,014	825	825	825	825	825	825	825	825	825
707	0	9,000	9,000	0	0	0	0	0	0	0
	\$ 171,559	\$ 192,281	\$ 192,281	\$ 201,581	\$ 204,216	\$ 204,216	\$ 204,216	\$ 204,216	\$ 204,216	\$ 204,216
Total County Coroner/Medical Examiner										

JUVENILE SERVICES GRANTS

BEHAVIORAL UNIT GRANT – Grant to provide custody prevention services to include counseling, tutoring, assessment and referral services to at-risk children and their families.

	<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-Time	1	1	1	1	1
Part-Time	0	0	0	0	0

JUVENILE JUSTICE STATE SUPPLEMENT GRANT – Grant to provide supplement for Youth Service Officers salary under the State of Tennessee, Department of Children’s Services.

	<u>2015/2016*</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-Time	1	1	1	1	1
Part-Time	N/A	N/A	N/A	0	0

*Staffing levels adjusted as Grant supplements a portion of a full time employee already included in Juvenile Service staffing number.

911

The Bradley County “911” Emergency Communications District is a joint venture between Bradley County, Tennessee and the Cities of Cleveland and Charleston, Tennessee. The District assists emergency services agencies in the saving of lives, protection of property, and swift apprehension of criminals for all citizens of Bradley County. This fund is for the County’s annual contribution.

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
54900 OTHER PUBLIC SAFETY	\$ 638,904	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000
316 Contributions - 911 Center	\$ 638,904	\$ 650,000	650,000	650,000	650,000	650,000	650,000
Total Other Public Safety	\$ 1,520,270	\$ 1,612,829	\$ 1,740,659	\$ 1,570,917	\$ 1,566,009	\$ 1,566,009	\$ 1,566,009
TOTAL PUBLIC SAFETY							

BRADLEY COUNTY PUBLIC HEALTH PROGRAMS



Ambulance Service

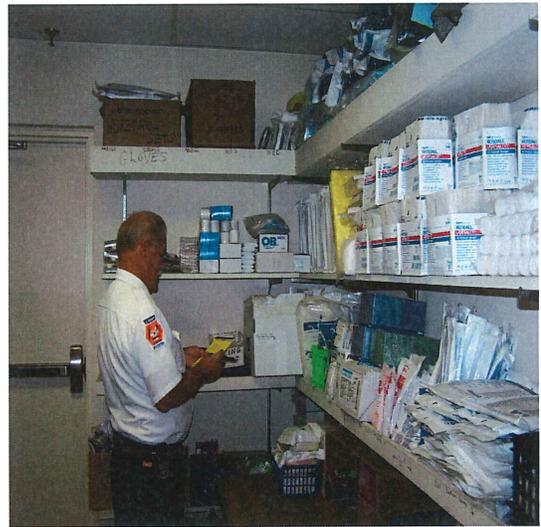


Photo Courtesy of Rena' Samples



Health Department

Photo Courtesy of Amy Moore

HEALTH DEPARTMENT

The role of public health is to promote and protect the health and safety of all Bradley Countians. This mission is accomplished by (1) identifying health risks in the community; (2) maintaining a safe and healthful environment; (3) detecting, investigating, and preventing the spread of disease; (4) promoting healthy lifestyles; (5) providing primary care for individuals with limited access to such care from the private sector; and ensuring health care practitioners meet the requirements for providing adequate care; (6) informing the public on health issues.

Goals and Objectives:

- Provide information and counseling on health improvements;
- Provide intensive follow-ups.

Fulltime Staff:					
	<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
LOCAL – Full-time	5	5	5	5	5
- Part-time	1	1	1	1	1
STATE – Full-time	25	25	25	25	25
- Part-time	1	1	1	1	1

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County		Finance Committee	
					Mayor's Budget Proposal 2019-2020	Proposed Budget 2019-2020	Budget 2019-2020	Budget 2019-2020
55110 LOCAL HEALTH CENTER - LOCAL								
133 Paraprofessionals	\$ 52,212	\$ 68,528	\$ 93,405	\$ 68,000	\$ 34,949	\$ 34,949	\$ 34,949	\$ 34,949
166 Custodial Personnel	32,081	32,065	32,065	32,065	32,534	32,534	32,534	32,534
201 Social Security	6,198	7,695	9,815	7,655	5,163	5,163	5,163	5,163
204 State Retirement	9,882	13,701	17,476	9,262	6,254	6,254	6,254	6,254
206 Life Insurance	63	84	168	63	42	42	42	42
207 Medical Insurance	20,977	27,600	30,300	20,700	14,702	14,702	14,702	14,702
299 Other Fringe Benefits			-	-	-	-	-	-
307 Communication	30,326	6,500	20,227	22,000	22,000	22,000	22,000	22,000
335 Building Maintenance	10,449	7,950	7,950	7,950	7,950	7,950	7,950	7,950
351 Rentals	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
355 Travel	3,268	6,000	6,000	6,000	5,000	5,000	5,000	5,000
356 Tuition	1,582	1,000	1,000	1,000	1,000	1,000	1,000	1,000
410 Custodial Supplies	3,926	4,000	4,000	4,000	4,000	4,000	4,000	4,000
413 Drugs & Medical Supplies	3,528	4,000	4,000	4,000	3,500	3,500	3,500	3,500
429 Instructional Supplies			3,224					
435 Office Supplies	5,006	55,000	5,500	5,000	5,000	5,000	5,000	5,000
452 Utilities	29,823	30,000	30,000	30,000	30,000	30,000	30,000	30,000
499 Other Supplies & Materials (Bldg. Maint.)	2,068	1,400	1,400	1,400	1,400	1,400	1,400	1,400
506 Liability Insurane	7,767	8,978	8,978	8,978	10,969	10,969	10,969	10,969
513 Worker's Compensation Insurance	3,849	4,303	6,002	6,002	7,575	7,575	7,575	7,575
599 Other Charges	185,943	185,244	185,244	185,244	185,244	185,244	185,244	185,244
791 Other Construction	0	0	55,000	26,645	18,115	18,115	18,115	18,115
Total Local Health Center	\$ 409,948	\$ 465,048	\$ 522,755	\$ 446,964	\$ 396,397	\$ 396,397	\$ 396,397	\$ 396,397

ANIMAL CONTROL

This budget covers the annual payment under the agreement between Bradley County and the City of Cleveland for the City of Cleveland to provide animal control services on a county wide basis.

Goals and Objectives:

- Investigate all complaints in regard to Animal control;
- Capture and impound all animals as needed.

Performance Measurements:

	<u>Actual FY 15-16</u>	<u>Actual FY 16-17</u>	<u>Actual FY 17-18</u>	<u>Estimated FY 18-19</u>	<u>Projected FY 19-20</u>
Animal Control complaints:					
City					
County	5,000	5,000	5,000	5,000	5,000
Animals Involved:					
City					
County	5,000	5,000	5,000	5,000	5,000

March 1, 2014 contract with City of Cleveland ended – Current contract with SPCA covering County only.

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
55120 RABIES AND ANIMAL CONTROL	\$ 135,000	\$ 135,000	\$ 135,000	\$ 160,000	\$ 199,000	\$ 199,000	\$ 199,000
316 Contract with SPCA	\$ 135,000	\$ 135,000	\$ 135,000	\$ 160,000	\$ 199,000	\$ 199,000	\$ 199,000
Total Rabies and Animal Control	\$ 135,000	\$ 135,000	\$ 135,000	\$ 160,000	\$ 199,000	\$ 199,000	\$ 199,000

EMERGENCY MEDICAL SERVICE

The mission of Bradley County Emergency Medical Service is to provide quality pre-hospital care to the citizens and guests of Cleveland and Bradley County. Bradley County Emergency Medical Service provides advanced and basic life support emergency and non-emergency transport to all of Bradley County, hospital to hospital transport and nursing home transfers as well as tiered response to other basic life support services. Bradley County Emergency Medical Service also offers advanced life support services to surrounding counties. Bradley County now has a fleet of twelve ambulances, with a call schedule that provides at least one Paramedic per ambulance. There are eight ambulances operating during the day from 8 AM until 4 PM with two additional units operating on split shifts from 7 AM until 3 PM and 11 AM until 7 PM to ensure there is always an ambulance available even during transitions between shifts. We have seven ambulances in the evening from 4 PM until midnight with an additional ambulance working from 3 PM until 11 PM. Night shift consists of six ambulances on duty until 8 AM. The weekend consists of seven ambulances on Saturday for the rest of the weekend.

Goals and Objectives:

- To provide quality ambulance service to all citizens;
- To increase call volume while maintaining the highest level of care to all citizens.

Performance Measurements:

	Actual FY 15-16	Actual FY 16-17	Actual FY 17-18	Estimated FY 18-19	Projected FY 19-20
Collections	\$4,719,409	\$4,653,772	\$5,345,256	\$4,732,330	\$5,377,738
Response Calls	26,000	26,500	27,000	26,828	28,800

	<u>2015/2016*</u>	<u>2016-2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-Time	63	64	68	68	68
Part-Time	42	45	45	45	45

*Staff adjustment to add 2 Full-Time Positions

JUVENILE DRUG COURT

This Grant is between the State of Tennessee, Department of Finance and Administration, Office of Criminal Justice Programs and Bradley County. The grant will fund the operational Juvenile Drug Court to serve those youth ages 13-18. The purpose of the program is to identify early and promptly place juvenile offenders with alcohol, tobacco, and other drugs issues into the Juvenile drug Court Program. The Juvenile Drug Court will give the Bradley County Juvenile Court Judge the resource needed to provide an intensive program for juvenile alcohol, tobacco, and other drug offenders.

Goals and Objectives:

- To reduce the use of detention as an alternative for non-violent substance using/abusing juvenile offenders;
- To reduce incidences of drug use among juvenile offenders;
- To reduce crimes committed as a result of drug use and addiction thereby promoting public safety;
- To increase the personal, familial, and societal accountability of juvenile offenders; and
- To promote effective interaction and the use of resources among local juvenile justice and community agencies.

Performance Measurements:

	Actual <u>FY 15-16</u>	Actual <u>FY 16-17</u>	Actual <u>FY 17-18</u>	Estimated <u>FY 18-19</u>	Projected <u>FY 19-20</u>
Percent of all goals & objectives met	100%	100%	100%	100%	100%

Fulltime Staff:				
<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
1	1	266	1	1

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
55190 HEALTH SERVICES - STATE							
131 Medical Personnel	\$ 119,307	\$ 119,309	\$ 119,309	\$ 119,309	\$ 119,309	\$ 119,309	\$ 119,309
133 Paraprofessionals	829,305	912,491	912,491	909,191	909,191	909,191	909,191
169 Part-Time Personnel	6,014	7,000	7,000	7,000	7,000	7,000	7,000
189 Other Salaires & Wages		8,340	8,340				
201 Social Security	71,211	79,468	79,468	79,216	79,216	79,216	79,216
204 State Retirement	94,838	140,531	140,531	86,283	58,761	58,761	58,761
206 Life Insurance	532	700	700	630	630	630	630
207 Medical Insurance	181,493	186,315	186,315	186,315	220,530	220,530	220,530
299 Other Fringe Benefits (TCRS Hybrid)	17,433	9,361	9,361	36,256	38,016	38,016	38,016
320 Dues & Memberships	0	0	0	0	0	0	0
322 Evaluation and Testing	145	200	200				
355 Travel	20,305	28,500	28,500	28,500	28,500	28,500	28,500
435 Office Supplies	1,326	2,600	2,600	2,600	2,600	2,600	2,600
499 Other Supplies & Materials (Tobacco Grant)*		75,000 *	75,000	52,200	52,200	52,200	52,200
504 Indirect Cost	1,475	2,600	2,600	2,600	2,600	2,600	2,600
791 Other Construction	0						
	\$ 1,343,384	\$ 1,564,075	\$ 1,572,415	\$ 1,510,097	\$ 1,518,552	\$ 1,518,552	\$ 1,518,552

* Moved From 101-58900 Tobacco Grant Per the State

TOTAL PUBLIC HEALTH PROGRAMS	\$ 8,026,951	\$ 8,330,382	\$ 8,449,751	\$ 8,509,666	\$ 8,406,938	\$ 8,531,936	\$ 8,531,936
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BRADLEY COUNTY
PUBLIC WELFARE PROGRAMS



TENNESSEE REHABILITATION CENTER

The budget covers the annual contribution from Bradley County. The Tennessee Rehabilitation Center at Cleveland is a part of the Division of Rehabilitation Services, which is a division of the Tennessee Department of Human Services. The Division of Rehabilitation Services serves exclusively individuals with a disability that creates a substantial impediment to employment. The center is one of 18 community based vocational training centers operated by the Division of Rehabilitation Services throughout the state. Rehabilitation counselors refer clients for vocation evaluations, work adjustment training, and job placement assistance. The center contracts with local business and industry allowing them to outsource certain work that might be considered low skill, a nuisance, or not cost effective. This work provides an opportunity for training to clients where they actually receive remuneration for their work.

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

Account	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
No.							
55590 OTHER LOCAL WELFARE SERVICES							
309 Contracts Govt. Agencies (VOC TR CTR-80/20)	\$ 94,121	\$ 98,827	\$ 98,827	\$ 117,864	\$ 100,804	\$ 100,804	\$ 100,804
Total Other Local Welfare Services	\$ 94,121	\$ 98,827	\$ 98,827	\$ 117,864	\$ 100,804	\$ 100,804	\$ 100,804

NOTES

CHILD SEAT GRANT

This is a grant between the State of Tennessee, Department of Health Services Administration and Bradley County Government for the administration of the Child Seat fund project.



BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
55900 CAR SEAT GRANT	\$ 7,904	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
435 Office Supplies	\$ 7,904	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Total Car Seat Grant	\$ 150,941	\$ 108,827	\$ 173,927	\$ 127,864	\$ 110,804	\$ 110,804	\$ 110,804
TOTAL PUBLIC HEALTH & WELFARE PROGRAMS							

*Amend when grant received

LIFE BRIDGES, INC.

This budget covers the annual contribution from Bradley County. Life Bridges, Inc. is a private non-profit organization providing a biopsychosocial model of care to people with disabilities in our community. Services include medical, mental health, behavioral and psychosocial rehabilitation services; vocational and rehabilitation training; nursing and personal assistance; and adult and children residential services.

STATEMENT OF PROPOSED EXPENDITURES

For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
56100 ADULT ACTIVITIES	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000
309 Contracts with Govt. Ag. (Life Bridges, Inc.) (80/20)							
Total Adult Activities	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000

BRADLEY/CLEVELAND COMMUNITY SERVICES

This budget covers the annual contribution from Bradley County. Bradley/Cleveland Community Services Agency is a public non-profit organization servicing Cleveland and Bradley County. It develops and administers programs for and with low-income people, coordinates its efforts with other agencies concerned with poverty, involves low-income people in the planning and conduct of the agency and serves as an advocate for low-income families. Services include home delivered meals, senior discounts and activities, temporary housing for the homeless, energy assistance programs, weatherization, emergency food assistance programs, summer feeding programs, bilingual/Hispanic services and housing assistance programs.

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

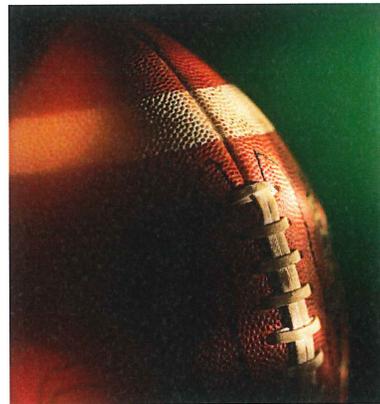
COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
56300 SENIOR CITIZENS ASSISTANCE	\$ 94,326	\$ 101,071	\$ 101,071	\$ 104,103	\$ 103,000	\$ 103,000	\$ 103,000
316 Bradley-Cleveland Community Services (50/50)	\$ 94,326	\$ 101,071	\$ 101,071	\$ 104,103	\$ 103,000	\$ 103,000	\$ 103,000
Total Senior Citizens Assistance							

NOTES

BRADLEY COUNTY

SOCIAL, CULTURAL & RECREATION



PARKS & RECREATION DEPARTMENT

The mission of Bradley County Parks and Recreation is to provide professional, safe recreational programs and facilities for the citizens of Bradley County. The department presently manages four parks, one football stadium, BMX Track, and recreational activities for the citizens of Bradley County. The Recreation Department is responsible for the daily maintenance of 150 acres for Bradley County Facilities including Bradley County Recreational Park, Blue Springs Park, Bradley North Park, BMX Track, Elrod Park and Charleston Football Stadium. The department is also responsible for the administration of the Bradley County Youth Basketball League, Bradley Youth Football League, and the Bradley County Youth Baseball and Softball Leagues. The Bradley County facilities are also a host site for adult and youth softball and select baseball tournaments.

Goals and Objectives:

- Continue to provide equal opportunity to every citizen;
- Utilize resources effectively and efficiently;
- Set aside park and recreation resources for the future;
- Generate stronger support for recreation; and
- Provide recreational programming to address more classifications.

Performance Measurements:

	<u>Actual</u> FY 15-16	<u>Actual</u> FY 16-17	<u>Actual</u> FY 17-18	<u>Estimated</u> FY 18-19	<u>Projected</u> FY 19-20
Baseball Participants	1,160	1,260	1,240	1,200	1,275
Basketball Participants	860	700	850	1,000	1,050
Football Participants	225	240	230	0	0
Softball Participants	330	375	415	475	480
BMX Participants	150	135	145	145	150

	<u>2015/2016*</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-Time	9	9	9	9	9
Part-Time	27	30	35	35	38

*Part-time employees adjust with the season

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

COUNTY GENERAL FUND - 101

Account	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
No.							
56700 RECREATION TOURNAMENTS							
168 Temporary Personnel	\$ 1,384	\$ 10,000	\$ 1,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
201 Social Security	140	765	765	765	765	765	765
204 Retirement	264	1,362	1,362	1,362	1,062	1,062	1,062
399 Other Constrained Services	5,605	10,000	10,000	10,000	10,000	10,000	10,000
499 Other Supplies & Materials	4,729	9,500	9,500	9,000	9,000	9,000	9,000
510 Trustee's Commission	0	0	0	0	0	0	0
799 Other Capital Outlay	0	5,000	5,000	5,000	5,000	5,000	5,000
	\$ 12,122	\$ 36,627	\$ 27,627	\$ 36,127	\$ 35,827	\$ 35,827	\$ 35,827
Total New Recreation Fund							

BRADLEY COUNTY

AGRICULTURE & NATURAL RESOURCES



AGRICULTURAL EXTENSION SERVICES

The University of Tennessee Extension in Bradley County offers its programs to all interested individuals. Services include educational programs focused on strengthening individuals, families and communities by addressing critical issues and needs, such as teaching parenting skills, improving nutrition and health, managing family finances, addressing child care needs, and others. The 4-H program helps young people develop the life skills needed to become capable, responsible and caring citizens. Through local 4-H clubs, special interest groups, after-school programs, camp and many other activities, 4-H'ers have fun, make lasting friendships, enjoy "hands-on" learning experiences and get involved in their communities.

Goals and Objectives:

- Continue to provide university research based information to the residents of Bradley County in the areas of animal agriculture, field crops, horticulture, nutrient management, bio-security, integrated pest management, and natural resources;
- Continue to provide family and consumer sciences information in the areas of financial management;
- Continue to offer 4-H programs to 4-12 grades in agriculture, family and consumer sciences, wildlife and natural resources. Conduct special programs emphasizing public speaking, leadership, responsible citizenship, service learning; and
- Continue to provide the services of the Farmer's Market and Cannery to the residents of Bradley County.

	<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-Time	6	6	6	6	6
Part-Time	3	3	3	3	3

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
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COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
57100 AGRICULTURAL EXTENSION SERVICE							
162 Clerical Personnel	\$ 8,550	\$ 9,954	\$ 9,954	0	0	0	0
169 Part-Time Personnel	14,366	18,000	18,000	18,000	18,000	18,000	18,000
189 Other Salaries & Wages	207,812	215,689	215,689	211,668	215,982	215,982	215,982
191 Board & Committee Members Fees	0	560	560	560	560	560	560
204 Social Security	14,171	18,682	18,682	17,160	17,900	17,900	17,900
206 Retirement	27,992	29,377	29,377	27,095	22,937	22,937	22,937
207 Life Insurance	0	21	21	21	21	21	21
209 Medical Insurance	25,348	32,240	32,240	49,244	45,244	45,244	45,244
299 Other Fringe Benefits (TCRS Hybrid)	282	300	300	428	428	428	428
307 Communication	2,183	2,200	2,200	2,200	2,200	2,200	2,200
309 Contracts with Government Agencies	2,280	2,290	2,290	2,290	2,290	2,290	2,290
320 Dues & Memberships	405	485	485	1,133	485	485	485
335 Maintenance & Repair Services- Buildings	1,579	3,000	3,000	3,000	2,500	2,500	2,500
337 Maintenance & Repair Services- Office Equipment	0	1,010	1,010	1,010	600	600	600
355 Travel	1,994	2,100	2,100	2,100	2,100	2,100	2,100
435 Office Supplies	478	500	500	500	500	500	500
452 Utilities	5,911	6,500	6,500	6,500	6,000	6,000	6,000
506 Disability Insurance	806	876	876	876	2,512	2,512	2,512
707 Building Improvements				33,500	12,000	12,000	12,000
790 Other Equipment	5,000						
	\$ 319,157	\$ 343,783	\$ 343,784	\$ 377,285	\$ 352,260	\$ 352,260	\$ 352,260
Total Agricultural Extension Service							

SOIL CONSERVATION

Bradley County Soil Conservation is a legal subdivision of the federal government authorized by the State of Tennessee Soil Conservation District Law of 1939. They provide technical expertise on a variety of natural resource problems for the land-users in Bradley County of non-Federal land. They assist their clients in protection, conservation, and enhancement of our natural resources (soil, water, air, plants, and animals) through the use of Best Management Practices.

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
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COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
57500 SOIL CONSERVATION							
103 Assistant	\$ 1,463	2,320	2,320	2,320	31,712	31,712	\$ 31,712
201 Social Security	4,131	4,131	4,131	4,131	2,426	2,426	2,426
204 Retirement	19	21	21	21	3,368	3,368	3,368
206 Life Insurance	6,574	6,900	6,900	6,900	21	21	21
207 Medical Insurance	30,332	31,090	31,090	31,090	7,351	7,351	7,351
309 Contracts With Government Agencies	0	200	200	200	0	0	0
310 Contracts With Other Public Ag.-SE TN Resource	8,000	8,000	8,000	1,376	200	200	200
411 Data Processing Supplies				10,000	1,376	1,376	1,376
599 Other Charges					8,000	8,000	8,000
Total Soil Conservation	\$ 50,519	\$ 52,662	\$ 52,662	\$ 56,038	\$ 54,455	\$ 54,455	\$ 54,455

① Federal Employee hired by board - salaries and benefits paid for by Bradley County.

TOTAL AGRICULTURE &
 NATURAL RESOURCES

	\$ 369,676	\$ 396,445	\$ 396,446	\$ 433,323	\$ 406,715	\$ 406,715	\$ 406,715
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BRADLEY COUNTY

OTHER GENERAL

GOVERNMENT



Photo Courtesy of Rena' Samples

STORM WATER MANAGEMENT

ENGINEERING – Bradley County Department of Engineering’s responsibilities include reviewing all subdivision plats, drainage and erosion control plans and road profiles for drainage locations, easements and environmental compliance. The department works with other county facilities such as the County Road Superintendent, the County Mayor, the Planning Commission, the Building Inspections office, and Emergency 911, on matters that require engineering expertise. Building expansion, grading, site work, dry hydrants, traffic signals and transportation plans are also important components of this department. Topographic surveys, computer aided drafting and design, administering NPDES regulations for storm-water, erosion prevention and sediment control, and enforcing the flood plain resolution for the National Flood Insurance Program are additional services provided by this department. The County Engineer is the department head for the Planning, Building and Stormwater departments.

STORM WATER - The Storm Water program was mandated by the Environmental Protection Agency (EPA) as authorized under the Clean Water Act of 1977 and the Water Quality Act of 1987. The program strives to improve the quality of water in Bradley County by developing and implementing procedures that can help prevent contamination of the waterways. This will be achieved by requiring and approving erosion control plans from developers, scheduling field erosion control features. Providing information to the public about storm water pollution. Educating contractors and developers, locating illicit discharges and monitoring post-construction controls.

Goals and Objectives:

- Prepare Stormwater regulations for adoption by County Commission.
- Implement administrative procedures in support of Stormwater regulations.
- Review and Make recommendations on all new plats and other developments requiring Stormwater plans.
- Formulate education program and implement it in regards to water quality matters in the county.
- Provide day to day assistance to the public on matters of Stormwater management and water quality.
- To prevent the pollution of land, air, streams, ponds and aquifers; to assure the adequacy of drainage facilities; to safeguard the water table, and to encourage the conservation and management of natural resources throughout the county in order to preserve the integrity, stability, and beauty of the community and the value of the land.

Performance Measurements:

	<u>Actual FY 15-16</u>	<u>Actual FY 16-17</u>	<u>Actual FY 17-18</u>	<u>Estimated FY 18-19</u>	<u>Projected FY 19-20</u>
Stormwater regulations	1	1	1	1	1
Regulations administration	1	1	1	1	1
Plat and plan reviews	1	1	1	1	1
Education program	1	1	1	1	1
Assistance to public	1	1	1	1	1
Filing and reports	1	1	1	1	1
Membership and linkages	1	1	1	1	1

	<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-Time	2	2	2	2	2
Part-Time	0	0	0	0	0

TOURISM

Cleveland/Bradley Chamber of Commerce serves as the tourism agency for both the city of Cleveland and Bradley County. Tourism plays a central and decisive role in promoting the development of responsible, sustainable and universally accessible tourism, with the aim of contribution to economic development.

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
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COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
58110 TOURISM DEVELOPMENT	\$ 270,148	\$ 275,000	\$ 275,000	\$ 280,000	\$ 285,000	\$ 285,000	\$ 285,000
316 Contributions (Hotel/Motel-Chamber of Commerce)	\$ 270,148	\$ 275,000	\$ 275,000	\$ 280,000	\$ 285,000	\$ 285,000	\$ 285,000
Total Tourism Development							

INDUSTRIAL DEVELOPMENT

The Economic Development Council of the Cleveland/Bradley Chamber of Commerce serves as the economic development agency for both the city of Cleveland and Bradley County. In addition, they also work with private sector developers, as well as regional and state economic development teams to keep our economy vibrant and growing. As a Three-Star Community, Cleveland/Bradley County is a proven leader in preserving existing employment, creating new employment opportunities, improving family income and creating a strong leadership base for economic development. The local labor force numbers over 320,000 within 25 miles.

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
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COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
58120 INDUSTRIAL DEVELOPMENT	\$ 270,148	\$ 275,000	\$ 275,000	\$ 280,000	\$ 285,000	\$ 285,000	\$ 285,000
316 Contributions (Hotel/Motel-Chamber of Commerce)	\$ 270,148	\$ 275,000	\$ 275,000	\$ 280,000	\$ 285,000	\$ 285,000	\$ 285,000
Total Industrial Development	\$ 540,296	\$ 550,000	\$ 550,000	\$ 560,000	\$ 570,000	\$ 570,000	\$ 570,000
TOTAL TOURISM & INDUSTRIAL DEVELOPMENT							

GREENWAY



Greenways are corridors of land recognized for their ability to connect people and places together. The Cleveland/Bradley County Greenway is a linear corridor along Mouse Creek, eventually stretching from the Village Green shopping and office center to the Hiwassee River in Charleston. Benefits of the Greenway include recreation, transportation, health, economic, education, environmental, floodplain management, and quality of life issues.

Photos Courtesy of Rena' Samples

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
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COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
58190 Economic Development	\$ 10,000	\$ 10,000	\$ 10,000	10,000	\$ 10,000	\$ 10,000	\$ 10,000
599 Other Greenway	\$ 10,000	\$ 10,000	\$ 10,000	10,000	\$ 10,000	\$ 10,000	\$ 10,000
Total-Greenway							



PUBLIC TRANSPORTATION

Photo Courtesy of Amy Moore

PUBLIC TRANSPORTATION

This budget covers Bradley County's participation in the Tennessee Department of Transportation small urban transit system operated by SETHRA. Southeast Tennessee Human Resource Agency (SETHRA) public transportation provides services for the general public to enable all people including persons with disabilities (both mental and Physical), elderly and low income to continue with a normal day to day lifestyle. Also provides services to TennCare, Vocational Rehabilitation and other contractual trips to medical facilities as needed.

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
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COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
58210	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	42,000
339							
	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000
Total Public Transportation							

NOTES

VETERANS SERVICES

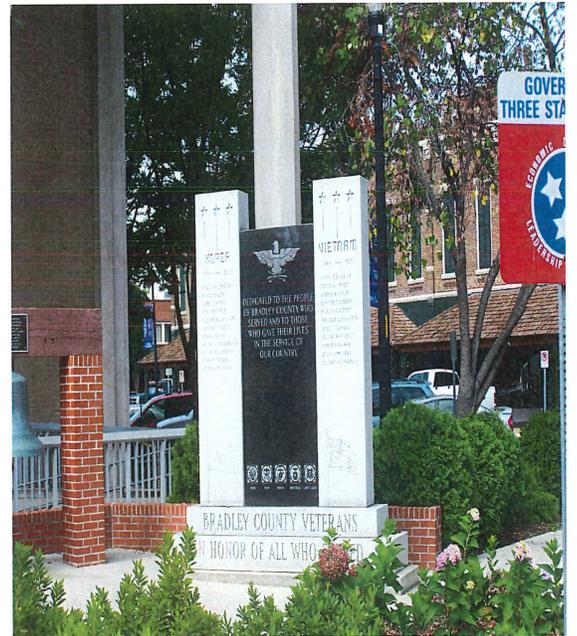
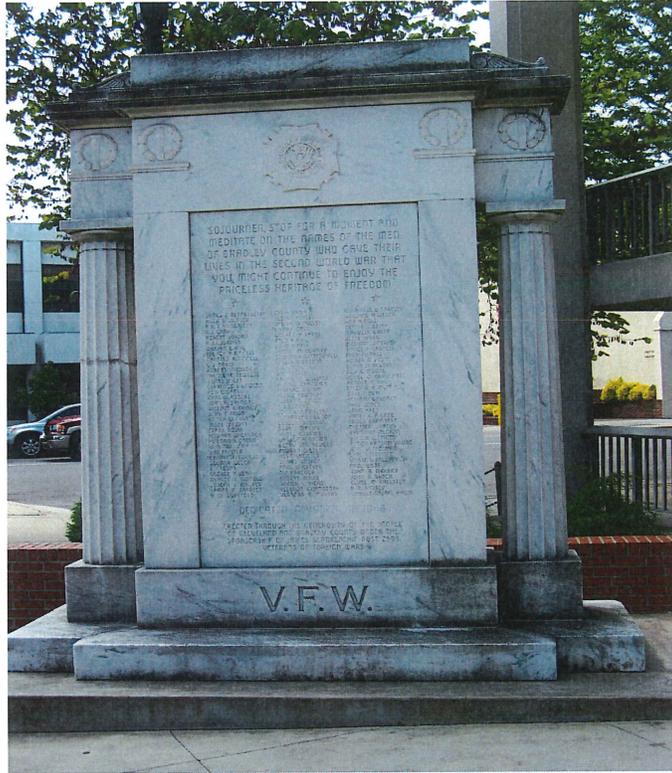


Photo Courtesy of Rena' Samples

VETERAN SERVICES

The mission of the Cleveland/Bradley County Veterans Affairs office is to provide benefits and services to the veterans and their families in a responsive, timely and compassionate manner in recognition of their service to the Nation. Over the last several years, this office has successfully brought about the payment of millions of dollars to veterans and their families in Bradley County. In addition, this office has made an impact on the more personal side. They are involved in assisting veterans, their widows/widowers, and families in all facets of their lives from health care, pensions, nursing homes, assisted living, the homeless, education and even in dying, death, and burial. The office also coordinates and works with all manner of government agencies and social services such as the Social Security Administration, Tennessee Department of Human Services, Department of Labor, Bradley County Home Health Care and Hospice, American Red Cross, hospitals, local churches, mental health organizations, nursing homes, assisted living facilities, the court system, jails, and correction facilities.

Goals and Objectives:

- Provide dignified and effective representation and assistance to veterans; their families and survivors in obtaining earned entitlements and services;
- Operate the Bradley County Veterans Service Office in a professional and honorable manner that shows respect for our veterans' service;
- Maintain a Veterans Service Office link on the Bradley County website, www.bradleyco.net to provide useful information to veterans and their families;
- Oversee the Fort Hill Veterans Cemetery to insure that it is operated in accordance with proper standards. Maintain information on names, dates and grave locations of those interred there;
- Assist in the founding of a State Veterans Home in Bradley County by increasing public awareness and support, helping to coordinate paperwork requirements, participating in and assisting the Southeast Tennessee Veterans' Home Council and working to secure an appropriate site for the home;
- Publish periodic "Veterans Affairs" articles in local newspaper media to better inform Veterans and their families of various benefits available from the Department of Veterans Affairs.

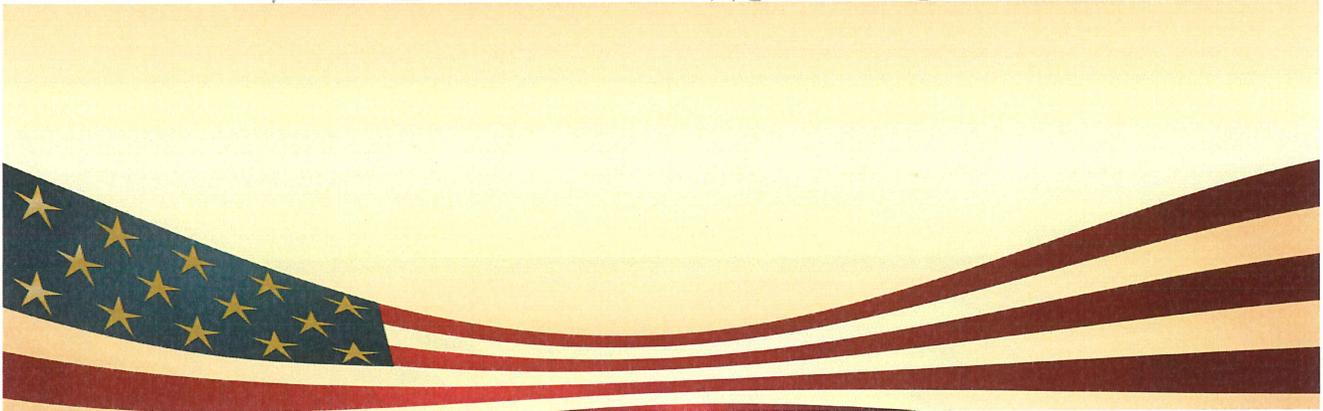
Performance Measurements:

	<u>Actual FY 15-16</u>	<u>Actual FY 16-17</u>	<u>Actual FY 17-18</u>	<u>Estimated FY 18-19</u>	<u>Projected FY 19-20</u>
Veteran population in Bradley County	8,000	8,000	8,000	7,448	7,600
# of times met all goals & objectives listed above	1	1	1	1	1

Fulltime Staff:

<u>2015-2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
3	3	3	3	3

BRADLEY COUNTY VETERANS HOME



Efforts have been underway for a number of years to locate a state veterans' home in Cleveland/Bradley County. It would be a facility offering intermediate and skilled levels of nursing care to provide a home for Tennessee Veterans who have honorably served our country and now are in need of long term care.

The Bradley County Commission and Cleveland City Council passed resolutions in 2003 in support of a local state veterans' home facility. The resolutions recognized that it would be a service to the veterans of this part of the state to have a home for veterans built in Bradley County. It would be more convenient for local veterans and their families while also providing more beds to alleviate a growing demand throughout the state of Tennessee.

Work began on a state resolution to support a VA home here in late 2007. The result was passage of House Resolution 531 on May 6, 2008. The resolution was sponsored by Representative Kevin Brooks and urges the Governor to support the construction of a state veteran's nursing home in Bradley County. The resolution passed 97 to 0.

At last count, there were 45,861 veterans in Bradley County and the surrounding counties of Hamilton, Polk, McMinn, Meigs and Rhea.

In Tennessee, the General Assembly in 1988 created the Tennessee State Veterans' Homes Board, a body to establish and operate public homes within our state. These are known as "Tennessee State Veterans Homes".

Construction of state VA homes, once approved, is funded at 65% by the federal government (VA) and 35% by state/local plus the land must be donated. A 120 bed home with an adult day care program for up to 80 individuals runs over \$21 million.

BRADLEY COUNTY, TENNESSEE
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COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee Proposed Budget 2019-2020	Budget 2019-2020
58400 OTHER CHARGES	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$	\$
599 Other Charges	405,938	445,536	445,536	480,000	460,000	460,000	460,000
510 Trustee's Commission							
Total Other Charges	\$ 405,938	\$ 445,536	\$ 445,536	\$ 480,000	\$ 460,000	\$ 460,000	\$ 460,000

CONTRIBUTIONS TO OTHER AGENCIES

FORT HILL CEMETERY – Annual donation to the Fort Hill Cemetery Association for routine maintenance and property acquisition.

MAINSTREET CLEVELAND – Annual donation to Mainstreet Cleveland. Mainstreet Cleveland's goal is to improve all aspects of the downtown or central business district area. Improving economic management, strengthening public participation, and making downtown a fun place to visit are as critical to Mainstreet Cleveland's future as recruiting new businesses, rehabilitating buildings, and expanding parking. Building on downtown's inherent assets: rich architecture, personal service, and traditional values and most of all, a sense of place.

CLEVELAND/BRADLEY REGIONAL MUSEUM – Annual donation to Cleveland/Bradley Regional Museum. The museum's mission is to preserve and interpret the history and culture of the Ocoee District of Tennessee by highlighting the adventures of its people. The Museum Center is dedicated to connecting our people with their past and linking that past with the future. It tells the story of all who have passed through our region, and it belongs to all those who have lived in or visited our community – or ever will. The museum contributes to our community by creating a place to preserve our heritage – to give our residents, our children and our area's visitors a sense of the rich history and positive values of this area; creating a showcase for the entrepreneurial spirit that continues to fuel our community's success; creating a cultural center for the community, with flexible space and programming designed to showcase the talents of our citizens; and creating an anchor for the 5-Points revitalization project in downtown Cleveland.

SETHRA – Annual donation to Southeast Tennessee Human Resource Agency. It is the mission of Southeast Tennessee Human Resource Agency to empower families, moving them from dependence to independence, by providing comprehensive services in collaboration with local, state and federal resources.

BRADLEY COUNTY, TENNESSEE
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COUNTY GENERAL FUND - 101

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Committee	
						Proposed Budget 2019-2020	Budget 2019-2020
58900 TOBACCO GRANT							
189 Other Salaries & Wages	\$ 7,827	\$ **				\$ 0	\$ 0
201 Social Security	599					0	0
302 Advertising	0					0	0
308 Consultants	0					0	0
310 Contracts With Other Public Agencies	0					0	0
355 Travel	0					0	0
356 Tuition	0					0	0
499 Other Supplies & Materials	20,009						
Total Tobacco Grant	\$ 28,435	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
** Moved to 101-55190 per State							
TOTAL OTHER GENERAL GOVERNMENT	\$ 1,383,829	\$ 1,531,725	\$ 1,531,725	\$ 1,480,954	\$ 1,444,559	\$ 1,444,559	\$ 1,444,559
TOTAL EXPENDITURES	\$ 38,363,584	\$ 40,023,818	\$ 40,983,046	\$ 40,588,712	\$ 40,444,680	\$ 40,892,811	\$ 40,892,811
TOTAL EXPENDITURES AND TRANSFERS	\$ 38,363,584	\$ 40,023,818	\$ 40,983,046	\$ 40,588,712	\$ 40,444,680	\$ 40,892,811	\$ 40,892,811

* Retiree Insurance Premium is budgeted for all eligible employees who may retire during the year. The calculation is at 50% of the annual premium and if not used reverts back to the fund balance.

**Salaries Increase for EMS, Juvenile Detention, Circuit Court, & Sheriff's Varies according to the Department Head. All other Full-Time Employees Received 2% increase

****4% Increase for Health Insurance for 6 Months

***** Included P & C Insurance Increase of .6% Workers' Comp Increase of .2%



KOREA

1950 — 1955

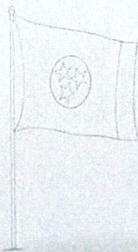
- PAUL T. MCCRACKEN
- ROY L. WHALEY
- JAMES L. EVANS
- JOHN M. COFER
- WILLIAM D. JOHNSON
- CHARLES T. LEWIS
- JACK C. MANIS
- RALPH F. UNDERWOOD
- CALVIN R. JOHNSON
- JAMES C. HIBBEN
- ARTHUR D. RODDY

VIETNAM

1964 — 1975

- LARRY A. BRANAM
- JOHNNY HICKEY
- JIMMIE R. WOLFE
- EDWARD G. SHARPE
- WILLFORD L. DYER
- WILLIAM L. JOHNSON
- JAMES F. DANIEL
- DENNIS M. POTEET
- JAMES K. PARKER
- JOHN R. MUNGER
- DENVER A. LONGWITH

DEDICATED TO THE PEOPLE
OF BRADLEY COUNTY WHO
SERVED AND TO THOSE
WHO GAVE THEIR LIVES
IN THE SERVICE OF
OUR COUNTRY.



BRADLEY COUNTY VETERANS
IN HONOR OF ALL WHO SERVED

SPECIAL REVENUE FUND

Special Revenue Funds are funds used to account for the proceeds of specific revenue sources other than major capital projects that are legally restricted to expenditures for specified purposes.

Law Library Fund: This fund accounts for the revenues and expenditures of the Bradley County Law Library.

Public Library Fund: This fund accounts for the revenues and expenditures of the Cleveland/Bradley Public Library.

Solid Waste/Sanitation Fund: This fund accounts for the revenues and expenditures of the landfill management contract with Santek Environmental, Inc.

Fire & Rescue Department: This fund accounts for the revenues and expenditures of the Bradley County Fire and Rescue Department.

Sheriff's Drug Fund: This fund accounts for the revenues and expenditures of the Sheriff's drug task force forfeitures and seizures.

Tri-State Exhibition Center: This fund accounts for the revenues and expenditures of the Tri-State Exhibition Center.

Overview:

The revenues of the Special Revenue Funds can be segregated into seven major categories:

- Local Taxes
- Fines, Forfeitures & Penalties
- Charges for Current Services
- Other Local Revenues
- State of Tennessee
- Other Government & Citizens Groups

Local Taxes:

Local Taxes of \$6,969,848 provide 94.0% of the funding for Special Revenue Fund budget. The Public Library and the Fire & Rescue Department receive property tax revenue to make up this total. The Law Library Fund receives Special Purpose Litigation Tax while the Tri-State Exhibition Center receives Hotel/Motel Tax funding for the remaining percentage.

Fines, Forfeitures & Penalties:

Fines, Forfeitures and Penalties are projected to decrease by 9.40% over the amended FY2019 budget. At \$68,490 this revenue source is 110% of total Special Fund revenues.

Charges for Current Services:

At \$11,000, the revenue source is .17% of the total Special Fund revenues.

Other Local Revenues:

Other Local Revenues are projected to be \$11,000. This revenue source represents .17% of the total Special Fund revenues.

State of Tennessee:

Revenue from the State of Tennessee is made up of Grant funding for the Solid Waste and Sanitation Fund for the annual Tire Grant. At, \$77,500, the revenue source represents 1.18 % of total Special Fund revenues.

Other Government & Citizens Groups:

Revenue from the City of Charleston in the amount of \$25,000 for the fire service in Charleston provided by the Bradley County Fire & Rescue Service and \$10,000 from the City of Cleveland to help support the Recycling Program make up the revenue from Other Government and Citizens Groups. At, \$35,000, this revenue source represents .53% of total Special Fund revenues.

BRADLEY COUNTY

LAW LIBRARY FUND

The Bradley County Law Library provides immediate access to legal information for Bradley County courts, judges, elected officials, government employees, the general public and members of the local bar association. The library shelves contain a comprehensive collection of law books, codes, treatises, periodicals and case reporters focused primarily on Tennessee state and local government, but including the federal code and case reporters. Legal encyclopedias and law treatises cover issues, such as Uniform Commercial Code, bankruptcy, wills and estates, and criminal and civil law procedures. To defray the cost of running the library, a library litigation tax was created. The current location of the Law Library is the Cleveland – Bradley County Public Library in downtown Cleveland.

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

LAW LIBRARY FUND - 114

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	Budget Request 2019-2020	Co Mayor's Budget Proposal 2019-2020	Finance Proposed Budget 2019-2020	Budget 2019-2020
56500 LIBRARIES							
302 Advertising	0	0	0	1,000	1,000	1,000	1,000
432 Library Books/Media	\$ 11,494	\$ 12,200	\$ 12,200	\$ 12,200	\$ 12,200	\$ 12,200	\$ 12,200
435 Office Supplies	0	400	400	400	400	400	400
Total Libraries	\$ 11,494	\$ 12,600	\$ 12,600	\$ 13,600	\$ 13,600	\$ 13,600	\$ 13,600
58400 OTHER CHARGES							
510 Trustee's Commission	\$ 134	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150
TOTAL EXPENDITURES	\$ 11,628	\$ 12,750	\$ 12,750	\$ 13,750	\$ 13,750	\$ 13,750	\$ 13,750

BRADLEY COUNTY

PUBLIC LIBRARY FUND

The Cleveland Public Library is operated by the appointed Library Board and is funded on a 50-50 basis between Bradley County and the City of Cleveland. The other sources of funding include fines and fees, donations, earned interest and grants when available. The Library serves the diverse needs for access to informational materials through a variety of formats. Resources include books, magazines, CD-ROM, and on-line resources. The Library provides periodicals, daily and weekly newspapers, books on tape, music CDs, videotapes, developmental toys and microfilm. The Library also offers special services for children, including story time for pre-school age children, summer reading programs and story telling contests.



Photo Courtesy of Amy Moore

BRADLEY COUNTY, TENNESSEE
 ESTIMATED REVENUE AND AVAILABLE FUNDS
 For the Fiscal Year Ending June 30, 2020

PUBLIC LIBRARY FUND - 115

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	Budget Request 2019-2020	Co Mayor's Budget Proposal 2019-2020	Finance Proposed Budget 2019-2020	Budget 2019-2020
COUNTY PROPERTY TAXES							
40100 Current Property Tax	\$ 513,815	\$ 525,360	\$ 525,360	\$ 688,576	\$ 628,888	\$ 628,888	628,888
40110 Trustee's Collections - Prior Year	11,537	20,000	11,500	0	15,000	15,000	15,000
40120 Cir Clk/Clk & Master Collection	7,472	8,000	6,500	0	6,500	6,500	6,500
40130 Interest & Penalty	2,293	2,900	1,900	0	2,495	2,495	2,495
40140 Payments in Lieu of Taxes - TVA	328	375	273	0	375	375	375
40161 Payments in Lieu of Taxes - Local Utilities	233	300	222	0	300	300	300
40162 Payments in Lieu of Taxes - Other	50,487	50,486	43,436	0	39,672	39,672	39,672
40320 Bank Excise Tax	2,118	2,118	2,118	0			
Total Local Taxes	\$ 588,283	\$ 609,539	\$ 591,309	\$ 688,576	\$ 693,230	\$ 693,230	\$ 693,230
RECURRING ITEMS							
44100 Investment Income	0	0	0	0	0	0	0
44110 Hall Income Tax	6,306	1,000	1,000	0	1,000	1,000	1,000
46820 State Revenue Sharing - T. V. A.	14,136	12,500	12,500	0	12,500	12,500	12,500
46851 Other State Revenue	0	0	1,200	0			
46990 Other Federal Through State	0	0	0	0			
47590	0	0	0	0			
Total Recurring Items	\$ 20,442	\$ 13,500	\$ 2,200	\$ 0	\$ 13,500	\$ 13,500	\$ 13,500
Total Revenue	\$ 608,725	\$ 623,039	\$ 593,509	\$ 688,576	\$ 706,730	\$ 706,730	\$ 706,730
OTHER SOURCES							
49000 Transfers From Other Funds (From General Fund)	0	0	0	0	0	0	0
Total Revenue And Other Sources	\$ 608,725	\$ 623,039	\$ 593,509	\$ 688,576	\$ 706,730	\$ 706,730	\$ 706,730
Fund Balance, Beginning of year	122,209	73,668	73,668	177	177	177	177
Final Budget Amendments 6-6-2019						(20,166)	(20,166)
TOTAL AVAILABLE FUNDS	\$ 730,934	\$ 696,707	\$ 667,177	\$ 688,753	\$ 706,908	\$ 686,742	\$ 686,742
Less: Expenditures	657,266	669,000	667,000	688,576	682,380	682,380	682,380
FUND BALANCE, END OF YEAR	\$ 73,668	\$ 27,707	\$ 177	\$ 177	\$ 24,528	\$ 4,362	\$ 4,362
Reserve				0.0%	3.6%	0.6%	0.6%
Required Reserve				5.0%	5.0%	5.0%	5.0%

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

PUBLIC LIBRARY FUND - 115

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	Budget Request 2019-2020	Co Mayor's Budget Proposal 2019-2020	Finance Proposed Budget 2019-2020	Budget 2019-2020
56500 LIBRARIES							
336 Maintenance & Repair - Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
432 Library Books/Media (Cleveland Public Library)	645,800	654,000	654,000	673,576	667,380	667,380	667,380
712 Heating & Air Conditioning Equipment	0	0	0	0	0	0	0
799 Other - Capital Outlay (Cleveland Public Library)	0	0	0	0	0	0	0
Total Libraries	\$ 645,800	\$ 654,000	\$ 654,000	\$ 673,576	\$ 667,380	\$ 667,380	\$ 667,380
58400 OTHER CHARGES							
510 Trustee's Commission	\$ 11,466	\$ 15,000	\$ 13,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
TOTAL EXPENDITURES	\$ 657,266	\$ 669,000	\$ 667,000	\$ 688,576	\$ 682,380	\$ 682,380	\$ 682,380

BRADLEY COUNTY

SOLID WASTE/SANITATION FUND

The Bradley County Landfill is managed by Santek Environmental, Inc. Santek's landfill management provides Bradley County's constituents with fixed, long-term rates, regulatory compliance and minimal liability in the operation of our landfill. This fund receives the annual host fees generated under Santek's management. In addition, the State of Tennessee, Division of Solid Waste Management Tire Grant, the Recycling Center and the Keep America Beautiful budgets are administered under this fund.

Performance Measurements:

	Actual <u>FY 17-18</u>	Estimated <u>FY 18-19</u>	Projected <u>FY 19-20</u>
Landfill Waste Tonnage	362,036	319,426	350,000



Photo Courtesy of Amy Moore

BRADLEY COUNTY, TENNESSEE
 ESTIMATED REVENUE AND AVAILABLE FUNDS
 For the Fiscal Year Ending June 30, 2020

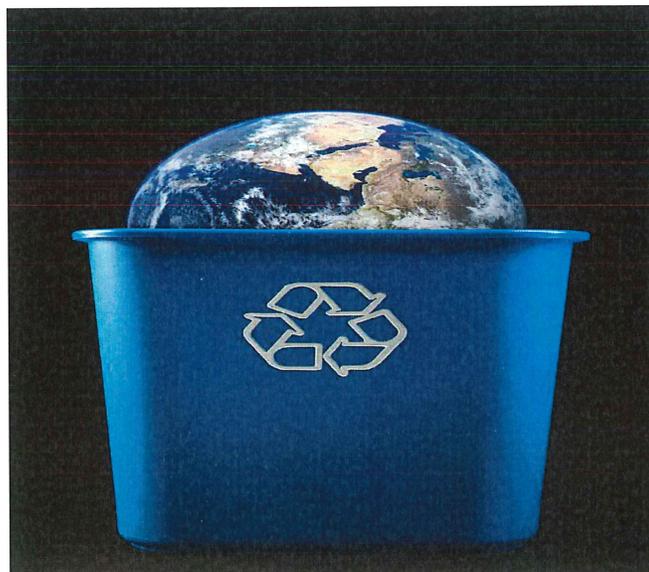
SOLID WASTE / SANITATION FUND - 116

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	Budget Request 2019-2020	Co Mayor's Budget Proposal 2019-2020	Finance Proposed Budget 2019-2020
43000 LANDFILL REVENUES						
43112 Surcharge - Host Agency	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
44145 Sale of Recycled Materials	0	0	0	0	0	0
44990 Other Local Revenue	0	65,000	68,320	65,000	65,000	65,000
46170 Solid Waste Grants	78,170					
Other State Revenue	0		0			
47230 Disaster Relief	0	10,000	10,000	10,000	10,000	10,000
48140 Contracted Services - Recycling Center (City)	0					
Total Revenues	\$ 88,170	\$ 75,000	\$ 78,320	\$ 75,000	\$ 75,000	\$ 75,000
Other Sources	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenue and Other Sources	\$ 88,170	\$ 75,000	\$ 78,320	\$ 75,000	\$ 75,000	\$ 75,000
Fund Balance, Beginning of Year	\$ 2,119,470	\$ 2,019,788	\$ 2,019,788	\$ 1,894,927	\$ 1,894,927	\$ 1,894,927
Final Budget Amendments 6-6-2019						36,909
TOTAL AVAILABLE FUNDS	\$ 2,207,640	\$ 2,094,788	\$ 2,098,108	\$ 1,969,927	\$ 1,969,927	\$ 2,006,836
Less: Expenditures	187,852	205,974	203,181	206,484	206,484	206,484
FUND BALANCE, END OF YEAR	\$ 2,019,788	\$ 1,888,814	\$ 1,894,927	\$ 1,763,443	\$ 1,763,443	\$ 1,800,352

RECYCLING CENTER

The mission at the recycling center is to maintain the delicate balance of our county's economic and environmental concerns through a sound waste management program. Our goal is to minimize the waste stream by extracting recyclable materials from it, thereby preserving valuable space in the landfills. Bradley County currently has three recycling facilities, Bradley County Landfill, Urbane Road Facility and Peerless Road Facility.

	<u>2015/2016</u>	<u>2016-2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-Time	0	0	0	0	0
Part-Time	2	2	2	2	2



BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

SOLID WASTE / SANITATION FUND - 116

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Budget Proposal 2019-2020	Co Mayor's Budget Proposal 2019-2020	Finance Proposed Budget 2014-2014	Budget 2014-2014
510 OTHER CHARGES							
Trustees Commission	\$ 0	\$ 700	\$ 700	\$ 700	\$ 700	\$ 700	\$ 700
Total Expenditures	\$ 187,852	\$ 205,974	\$ 203,181	\$ 206,484	\$ 206,484	\$ 206,484	\$ 206,484
P&C 7% increase							
TOTAL EXPENDITURES AND TRANSFERS	\$ 187,852	\$ 205,974	\$ 203,181	\$ 206,484	\$ 206,484	\$ 206,484	\$ 206,484

BRADLEY COUNTY

FIRE & RESCUE DEPARTMENT

The mission of the Bradley County Fire & Rescue Department is to serve the citizens and businesses of Bradley County by protecting life, property, and the environment from hazards and dangers of fires and from manmade or natural disasters. This mission is accomplished through prevention, education, and timely incident response. The department works closely with the Cleveland Fire Department, the Charleston Volunteer Fire Department and the Tennessee Forestry Service to fulfill these goals. The department has approximately seventy-three fulltime and more than 110 trained volunteer firefighters who are stationed throughout Bradley County and respond to almost 1,000 service calls each year. Firefighters are trained in many areas including structural fire fighting, hazardous materials response, and woodland fire fighting. These firefighters also spend hundreds of hours each year promoting fire safety and prevention in our area schools and at church functions.



Goals and Objectives:

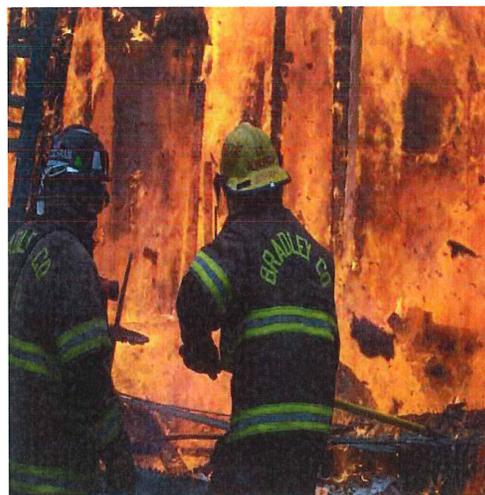
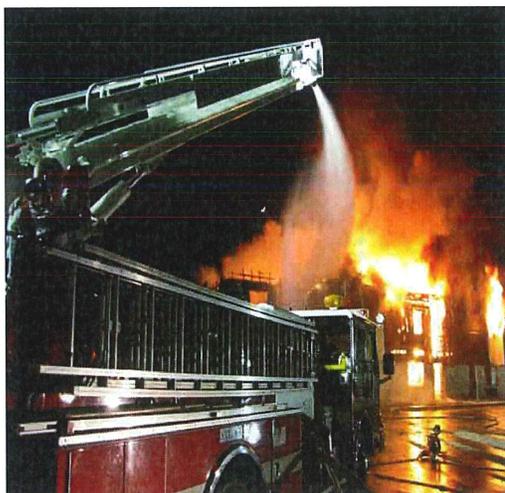
- Provide the highest level of service, above and beyond what people expect, in life preservation, incident stabilization and property conservation.
- Provide fire protection services designed to protect the lives and property from the adverse effects of fires, sudden medical emergencies or exposure to dangerous conditions.

Performance Measurements:

	<u>Actual FY 15-16</u>	<u>Actual FY 16-17</u>	<u>Actual FY 17-18</u>	<u>Actual FY 18-19</u>	<u>Projected FY 19-20</u>
Alarms – Residential & Bus Alarms	151	189	200	240	240
Structure Fires	72	17	70	70	70
Brush, woods or grass fires	80	205	90	108	108
Vehicle Fires	53	52	50	50	50
Assist EMS	1,151	825	600	700	700
Rescue – Water Rescue	12	2	5	10	10
Fire Investigations	150	4	88	100	100
Haz-Mat	24	16	20	20	20
Motor Vehicle Crash Responses	310	264	265	300	300
Mutual Aid Calls	12	16	35	42	42
Other (1 – Missing Person)	8	2	2	10	10
Weather	1	16	15	20	20

	<u>2015/2016**</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-Time	66	66	66	66	66
Volunteers	110	110	110	110	35

**Staffing levels are continuing to be adjusted as funds allow.



RESCUE SQUAD

The Cleveland/Bradley County Volunteer Rescue Service is one of our emergency services agencies and is made up of over one hundred twenty dedicated volunteers who respond to more than a thousand calls a year. Some of the services provided by the rescue squad include responding to automobile crashes, collapsed building rescue, trench/ditch rescue, rope/high angle rescue, and dive rescue. Most of their specialized equipment is bought with funds raised through private donations or through fundraisers.

Beginning in 2012/2013, the Rescue budget was combined with the Fire Fund.

BRADLEY COUNTY, TENNESSEE
 ESTIMATED REVENUE AND AVAILABLE FUNDS
 For the Fiscal Year Ending June 30, 2020

FIRE DISTRICT 2 (RURAL) - 121 & 127

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	Budget Request 2019-2020	Mayor's Budget Proposal 2019-2020	Finance Proposed Budget 2019-2020	Budget 2019-2020
COUNTY PROPERTY TAXES							
40100							
40110	\$ 4,097,853	\$ 4,157,678	\$ 4,157,678	\$ 4,128,956	\$ 4,123,168	\$ 4,535,810 *	\$ 4,535,810
40120	71,768	110,000	100,000	110,000	110,000	110,000	110,000
40130	248,616	352,950	200,000	352,950	352,950	352,950	352,950
40140	16,828	18,950	15,000	18,950	18,950	18,950	18,950
40161	5,619	5,100	4,682	5,100	5,100	5,100	5,100
40162	3,989	4,200	3,808	4,200	4,200	4,200	4,200
40163	789,755	789,755	661,269	766,118	766,118	766,118	766,118
	\$ 5,234,428	\$ 5,438,633	\$ 5,142,437	\$ 5,386,274	\$ 5,380,486	\$ 5,793,128	\$ 5,793,128
							GE, Amazon, Wacker
RECURRING ITEMS							
44100							
44110	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
43350	0	0	10	0	0	0	0
44170	0	0	250	0	0	0	0
46820	0	0	0	0	0	0	0
46990	0	0	0	0	0	0	0
	\$ 0	\$ 0	\$ 260	\$ 0	\$ 0	\$ 0	\$ 0
NONRECURRING ITEMS							
44500							
44530	3,568	0	2,250	0	0	0	0
44540	0	0	0	0	0	0	0
44570	0	0	0	0	0	0	0
44570	2,089	0	727	0	0	0	0
44560	0	0	0	0	0	0	0
44990	0	0	0	0	0	0	0
	\$ 5,657	\$ 0	\$ 2,977	\$ 0	\$ 0	\$ 0	\$ 0
							Moved to 48140 Cor

BRADLEY COUNTY, TENNESSEE
 ESTIMATED REVENUE AND AVAILABLE FUNDS
 For the Fiscal Year Ending June 30, 2020

FIRE DISTRICT 2 (RURAL) - 121 & 127

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	Budget Request 2019-2020	Co Mayor's Budget Proposal 2019-2020	Finance Proposed Budget 2019-2020	Budget 2019-2020
Total Revenue	\$ 5,240,085	\$ 5,438,633	\$ 5,145,674	\$ 5,386,274	\$ 5,380,486	\$ 5,793,128	\$ 5,793,128
OTHER SOURCES							
49000 Other Public Safety	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
46990 Other State Revenues	34,800	0	0	0	0	0	0
46190 Other State Grants	0	0	0	0	0	0	0
47230 Disaster Relief	11,991	0	0	0	0	0	0
47590 Other Federal through State	0	0	0	0	0	0	0
47990 Other Direct Federal Revenue (FEMA Grant)	25,000	25,000	25,000	25,000	25,000	25,000	25,000
48140 Contracted Services (Charleston)	0	0	0	0	0	0	0
48610 Other Citizens Groups Donations	0	0	0	0	0	0	0
48990 Other	0	0	0	0	0	0	0
49100 Bond Proceeds	0	0	0	0	0	0	0
49400 Premiums on Debt Issued	0	0	0	0	0	0	0
49700 Insurance Recovery	16,227	65	65	0	0	0	0
49800 Transfer From - Inside Fire Fringe Fund	0	5,000	5,000	0	0	0	0
49961 Donations	0	0	5	0	0	0	0
Total Transfers	\$ 88,018	\$ 25,000	\$ 30,070	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Total Revenue and Transfers	\$ 5,328,103	\$ 5,463,633	\$ 5,175,744	\$ 5,411,274	\$ 5,405,486	\$ 5,818,128	\$ 5,818,128
Fund Balance, Beginning of Year	542,398	1,253,816	1,253,816	1,056,991	1,056,991	1,056,991	1,056,991
Final Budget Amendments 6-6-2019						(14,000)	(14,000)
TOTAL AVAILABLE FUNDS	\$ 5,870,501	\$ 6,717,449	\$ 6,429,560	\$ 6,468,265	\$ 6,462,477	\$ 6,861,119	\$ 6,861,119
Projected Final Budget Amendments							
Less: Total Expenditures & Transfers	4,616,685	5,295,494	5,372,569	5,270,598	5,617,813	5,617,813	5,617,813
FUND BALANCE, END OF YEAR	\$ 1,253,816	\$ 1,421,955	\$ 1,056,991	\$ 1,197,667	\$ 844,664	\$ 1,243,306	\$ 1,243,306
Reserve	27.2%	26.9%	19.7%	22.7%	15.0%	22.1%	22.1%
Required Reserve					8.0%	8.0%	8.0%

***Proposed combine both tax districts and set tax rate at .44¢**

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

FIRE DISTRICT 2 (RURAL) - 121 & 127

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	Budget Request 2019-2020	Co Mayor's		Finance		
					Proposed Budget 2019-2020	Proposed Budget 2019-2020	Proposed Budget 2019-2020	Budget 2019-2020	
54310									
105	\$ 58,811	\$ 64,014	\$ 64,014	\$ 64,014	\$ 65,935	\$ 65,935	\$ 65,935	\$ 65,935	\$ 65,935
133	2,141,253	2,202,526	2,202,526	2,303,686	2,372,797	2,372,797	2,372,797	2,372,797	2,372,797
169	28,517	53,128	53,128	53,128	50,000	50,000	50,000	50,000	50,000
187	67,365	55,000	55,000	67,000	67,000	67,000	67,000	67,000	67,000
189	202,325	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
196	34,800	0	34,800	0	0	0	0	0	0
201	187,897	200,787	200,787	200,787	214,638	214,638	214,638	214,638	214,638
204	317,069	357,480	276,011	357,480	375,331	375,331	375,331	375,331	375,331
206	1,144	1,365	1,365	1,365	1,365	1,365	1,365	1,365	1,365
207	390,760	447,915	447,915	447,915	477,815	477,815	477,815	477,815	477,815
299	5,667	0	81,469	0	0	0	0	0	0
307	36,391	41,730	41,730	41,730	40,000	40,000	40,000	40,000	40,000
320	300	1,100	1,100	1,100	1,000	1,000	1,000	1,000	1,000
329	1,171	2,500	2,500	2,500	2,000	2,000	2,000	2,000	2,000
331			5,000						
335	21,667	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
337	2,655	3,500	3,500	3,500	3,000	3,000	3,000	3,000	3,000
338	120,312	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000
340	1,886	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
348	150	75	75	75	75	75	75	75	75
349	100	75	75	75	75	75	75	75	75
355	3,707	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
356	0	0	0	0	0	0	0	0	0
399	25,119	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
410	10,266	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000
413	2,455	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
422	1,076	2,000	2,200	2,200	2,000	2,000	2,000	2,000	2,000
425	56,884	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
429	9,737	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
435	7,212	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
451	17,026	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
452	93,158	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
499	24,099	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
502	18,265	7,615	7,615	7,615	13,414	13,414	13,414	13,414	13,414
506	2,938	6,326	6,326	6,326	16,125	16,125	16,125	16,125	16,125
511	61,007	48,659	48,659	0	0	0	0	0	0
511		14,345	14,345	63,577	63,577	63,577	63,577	63,577	63,577
513	247,690	242,142	242,142	242,142	275,000	275,000	275,000	275,000	275,000

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

54420	RESCUE SQUAD	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
499	Other Supplies & Materials	0	0	0	0	0	0	0	0	0	0	0	0
599	Other Charges	0	0	0	0	0	0	0	0	0	0	0	0
54430	DISASTER RELIEF	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
399	Other Contracted Services	0	0	0	0	0	0	0	0	0	0	0	0
58400	OTHER CHARGES	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
301	Accounting Services	97,757	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
510	Trustee's Commissions	97,757	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	Total Other Charges	\$	97,757	\$	100,000	\$	100,000	\$	100,000	\$	100,000	\$	100,000
58900	MISCELLANEOUS												
599	Other Charges	2,940											
	Total Other Charges	2,940											
	TOTAL EXPENDITURES	\$	4,405,973	\$	5,083,081	\$	5,160,155	\$	5,270,598	\$	5,403,800	\$	5,403,800
99100	OPERATING TRANSFERS	\$	210,712	\$	212,413	\$	212,413	\$	214,013	\$	214,013	\$	214,013
590	Transfer to Other Funds (Debt Service)												
	Total Operating Transfers	\$	210,712	\$	212,413	\$	212,413	\$	214,013	\$	214,013	\$	214,013
	TOTAL EXPENDITURES AND TRANSFERS	\$	4,616,685	\$	5,295,494	\$	5,372,569	\$	5,270,598	\$	5,617,813	\$	5,617,813

332

2.5% Salary Dollar Increases - includes benefits
 P&C Increase
 MEDICAL Increase

* Under the Wage and Hour Law certain employees must be paid overtime if during a ten day time frame they work more than 106 hours. We separate overtime from regular salaries in order to maintain correct reporting to the IRS for tax withholding and to OSHA for Worker's Comp. premiums.

Finance Committee Recommend Rate Change

Outside Frms	15/16	0.344	0.4212	19/20	0.44	7.72¢ increase
Inside Fringe		0.4212	0.4412		0.44	2¢ increase

BRADLEY COUNTY

SHERIFF'S DRUG FUND

The Bradley County Sheriff's Drug Fund is funded annually through criminal court fees, drug control fines, drug task force forfeitures and seizures, proceeds from the sale of confiscated property and contributions and gifts from citizens. The Sheriff's Drug Enforcement Unit uses the money in this fund to upgrade equipment to fight the war on illegal drug use in Bradley County.



	<u>2015/2016***</u>	<u>2016/2017*</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019-2020</u>
Full-Time	3	3	2	1	0

Staffing levels adjusted by eliminating four positions and transferring to General Fund Sheriff's Budget. *Staffing levels adjusted by transferring 3 individuals from General Fund Sheriff's Budget to the Drug Fund

BRADLEY COUNTY, TENNESSEE
 ESTIMATED REVENUE AND AVAILABLE FUNDS
 For the Fiscal Year Ending June 30, 2020

SHERIFF'S DRUG FUND - 122

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	Budget Request 2019-2020	Co Mayor's Budget Proposal 2019-2020	Finance Proposed Budget 2019-2020	Budget 2019-2020
FINES, FORFEITURES AND PENALTIES							
42000	\$ 20,009	\$ 25,000	\$ 21,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
42140	10,367	12,240	11,500	12,240	12,240	12,240	12,240
42240	65,283	80,000	41,845	30,000	30,000	30,000	30,000
42910							
	\$ 95,659	\$ 117,240	\$ 74,345	\$ 67,240	\$ 67,240	\$ 67,240	\$ 67,240
	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
	\$ 28,550	\$ 10,000	\$ 3,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
	1,146	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	\$ 125,355	\$ 127,240	\$ 77,345	\$ 77,240	\$ 77,240	\$ 77,240	\$ 77,240
OTHER SOURCES							
49000	0	0	0	0	0	0	0
46990	0	0	0	0	0	0	0
47990	0	0	0	0	0	0	0
48610	0	0	0	0	0	0	0
49700	0	0	0	0	0	0	0
49800	0	0	0	0	0	0	0
	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
	\$ 125,355	\$ 127,240	\$ 77,345	\$ 77,240	\$ 77,240	\$ 77,240	\$ 77,240
	303,720	156,867	156,867	94,301	94,301	94,301	94,301
						(35,690)	(35,690)
	\$ 429,075	\$ 284,107	\$ 234,212	\$ 171,541	\$ 171,541	\$ 135,851	\$ 135,851
	272,208	193,652	139,911	89,100	89,100	89,100	89,100
	\$ 156,867	\$ 90,455	\$ 94,301	\$ 82,441	\$ 82,441	\$ 46,751	\$ 46,751

FUND BALANCE, END OF YEAR

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

SHERIFF'S DRUG FUND - 122

Account No.	Actual	Original Budget 2018-2019	Estimated Totals 2018-2019	Budget Request 2019-2020	Co Mayor's Budget Proposal 2019-2020	Finance Proposed Budget 2019-2020	Budget 2019-2020
54110 SHERIFF'S DEPARTMENT							
338 Main & Repair - Vehicles	\$ 449	\$ 5,000	\$ 1,000	\$ 0	\$ 0	\$ 0	\$ 0
353 Towing	150	1,000	500	0	0	0	0
355 Travel	3,152	8,000	1,000	0	0	0	0
356 Tuition	1,000	4,000	1,000	0	0	0	0
716 Law Enforcement Equipment	5,388	8,000	8,000	8,000	8,000	8,000	8,000
718 Motor Vehicles	32,690	20,000	20,000	10,000	10,000	10,000	10,000
Total Sheriff's Department	\$ 42,829	\$ 46,000	\$ 31,500	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000

Account No.
No.

54150 DRUG ENFORCEMENT							
108 Investigator(s)	\$ 93,266	\$ 53,797	\$ 30,000	\$ 0	\$ 0	\$ 0	\$ 0
162 Cleroqa,	0	0	0	0	0	0	0
187 Overtime	12,109	0	0	0	0	0	0
201 Social Security	7,931	4,115	2,000	0	0	0	0
204 State Retirement	14,396	7,327	3,000	0	0	0	0
3206 Life Insurance	41	21	11	0	0	0	0
3207 Medical Insurance	13,157	6,891	3,000	0	0	0	0
307 Communication	5,340	5,000	1,400	2,500	2,500	2,500	2,500
319 Drug Control Payments	8,000	15,000	15,000	15,000	15,000	15,000	15,000
399 Other Contracted Services	50,610	40,000	40,000	40,000	40,000	40,000	40,000
435 Office Supplies	400	0	0	0	0	0	0
451 Uniforms	1,942	2,000	1,000	0	0	0	0
499 Other Supplies And Materials	6,231	6,000	6,000	6,000	6,000	6,000	6,000
Total Drug Enforcement	\$ 213,423	\$ 140,152	\$ 101,411	\$ 63,500	\$ 63,500	\$ 63,500	\$ 63,500

55170 ALCOHOL AND DRUG PROGRAMS

499 Other Supplies And Materials	\$ 15,000	\$ 6,000	\$ 6,000	\$ 6,100	\$ 6,100	\$ 6,100	\$ 6,100
58400 OTHER CHARGES							
510 Trustee's Commission	\$ 956	\$ 1,500	\$ 1,000	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500

Salary & Benefits (Fica TCRS) 2.5%
 Medical 5% (6 Months)

TOTAL EXPENDITURES

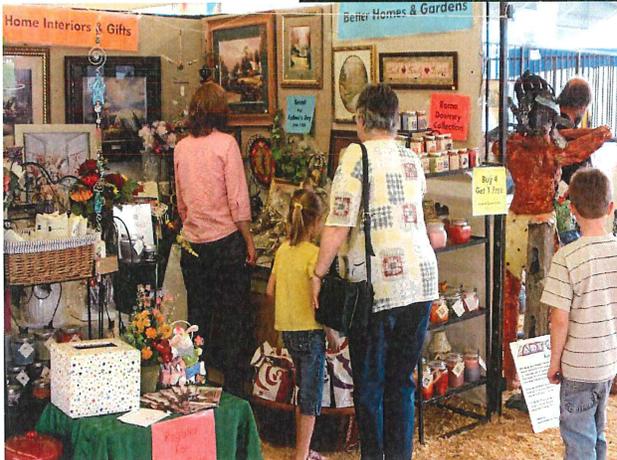
TOTAL EXPENDITURES	\$ 272,208	\$ 193,652	\$ 139,911	\$ 89,100	\$ 89,100	\$ 89,100	\$ 89,100
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BRADLEY COUNTY

TRI-STATE EXHIBITION CENTER

This budget is funded by a portion of the County's Hotel/Motel Tax and covers operational costs of the center. The Tri-State Exhibition Center is a state-of-the-art education, research and exhibition venue, benefiting people of all ages, backgrounds and professional interests. It highlights education, research and employment opportunities in the areas of agri-business and focuses on environmental stewardship. Community progress and tourism is greatly benefited from popular events. Built on land donated by Bradley County, the Center depends largely on private donations for land improvements, construction and maintenance. Although, the concept of the center was built on the emphasis of Agriculture and education, the 92 acre facility encourages a wide variety of events such as bluegrass festivals, arts and craft exhibits, dog shows, community fairs, graduation exercises, large group picnics and not to mention horse shows and overnight horse boarding.

	<u>2015/2016*</u>	<u>2016/2017*</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-Time	4	4	4	4	4
Part-Time	1	1	3	3	2



*Staffing level adjusted by adding an additional part-time position.

BRADLEY COUNTY, TENNESSEE
 ESTIMATED REVENUE AND AVAILABLE FUNDS
 For the Fiscal Year Ending June 30, 2020

AGRICENTER FUND - 124

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Budget Proposal 2019-2020	Finance Proposed Budget 2019-2020	Budget 2019-2020
40220 Hotel/Motel Tax	\$ 246,716	\$ 267,650	\$ 255,000	\$ 275,524	\$ 280,000	\$ 280,000	\$ 280,000
44570 Contributions	0	0	0	0	0	0	0
Total Agricenter Fund Revenue	\$ 246,716	\$ 267,650	\$ 255,000	\$ 275,524	\$ 280,000	\$ 280,000	\$ 280,000
49800 Other Transfers	0	0	0	0	0	0	0
Total Other Transfers	0	0	0	0	0	0	0
Total Revenue	\$ 246,716	\$ 267,650	\$ 255,000	\$ 275,524	\$ 280,000	\$ 280,000	\$ 280,000
Fund Balance, Beginning of Year	109,657	118,027	118,027	115,210	115,210	115,210	115,210
Residual Equity Transfers	0	0	0	0	0	0	0
Final Budget Amendments 6-6-2019						9,463	9,463
TOTAL AVAILABLE FUNDS	\$ 356,373	\$ 385,677	\$ 373,027	\$ 390,734	\$ 395,210	\$ 404,673	\$ 404,673
Less: Total Expenditures & Transfers	238,346	269,265	257,817	275,524	275,048	275,048	275,048
FUND BALANCE, END OF YEAR	\$ 118,027	\$ 116,412	\$ 115,210	\$ 115,210	\$ 120,162	\$ 129,625	\$ 129,625

Reserve Required Reserve 44.7% 41.8% 43.7% 47.1% 47.1% 47.1% 47.1% 5.0% 5.0%

ROAD DEPARTMENT FUND

The Road Department Fund is funds used to account for transactions of the county's road department.

Overview:

The revenues of the Road Department can be segregated into three major categories:

- Local Taxes
- Other Local Revenues
- State of Tennessee

Local Taxes:

Local Taxes makes up 40.0% of the total revenue for the Road Department.

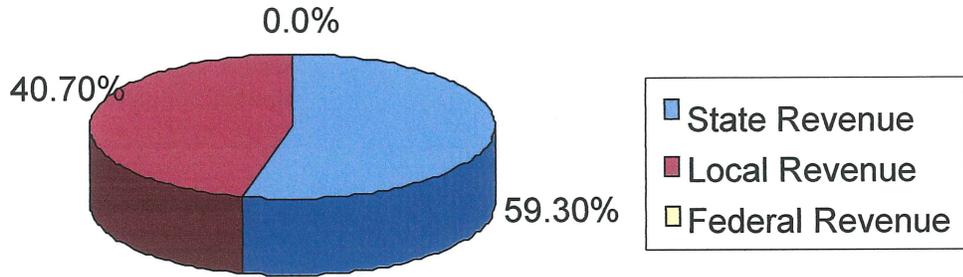
Other Local Revenues:

Other Local Revenues are .70% of revenues and consist of miscellaneous funds from various sources.

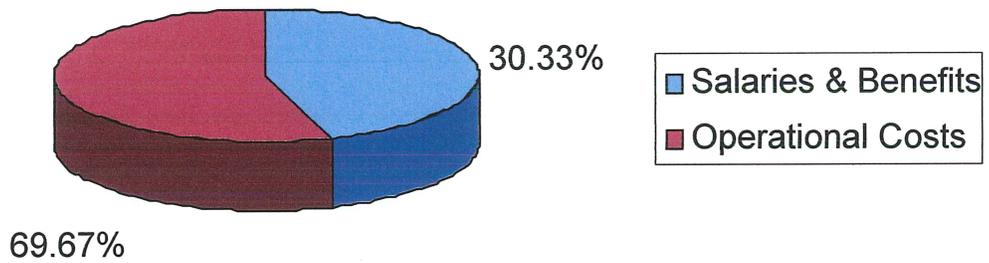
State of Tennessee:

Revenue from the State of Tennessee at 59.3% of total revenue is largely made up of gasoline and motor fuel tax revenues at \$4,170,280.

Road Department Revenue



Expenses



BRADLEY COUNTY

PIKE ROAD DEPARTMENT

The Bradley County Road Department is dedicated to maintain and service the county's public roads and bridges to ensure the free flow of traffic and to protect the health and safety of the citizens traveling on these roads and bridges during all types of weather conditions. Bradley County covers 338 square miles of land. The department provides maintenance to 1,253 county roads consisting of approximately 756 miles of paved and 3.32 miles of unpaved roads. The Bradley County Road Department's goal is to provide the best possible maintenance in the most cost effective manner possible.



Photo Courtesy of Amy Moore

Goals and Objectives:

- Provide routine road and bridge maintenance;
- Emergency response to road hazards and natural disasters;
- Regulation, inspection and administration of work and development within the public road right of way;
- Acquisition, maintenance, and fueling of heavy equipment and fleet vehicles for the county.

Performance Measurements:

	<u>Actual FY 15-16</u>	<u>Actual FY 16-17</u>	<u>Actual FY 17-18</u>	<u>Estimated FY 18-19</u>	<u>Projected FY 19-20</u>
Bridges Replaced	1	2	0	1	1

	<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-Time	65	60	60	61	63

*Staffing level adjusted by hiring one new equipment operator (Hwy II) and hiring one new bridge renovation & replacement laborer (Hwy Wk. I)

Grade All



Paver



BRADLEY COUNTY, TENNESSEE
 ESTIMATED REVENUE AND AVAILABLE FUNDS
 For the Fiscal Year Ending June 30, 2020

PIKE ROAD FUND - 131

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Proposal 2019-2020	Finance Proposed Budget 2019-2020	Budget 2019-2020
40100 COUNTY PROPERTY TAXES							
40110 Current Property Tax	\$ 2,562,419	\$ 2,614,600	\$ 2,602,928	\$ 2,602,928	\$ 2,602,928	\$ 2,602,928	\$ 2,602,928
40120 Trustee's Collections - Prior Year	53,764	54,000	46,672	46,672	46,672	46,672	46,672
40130 Cir Clk/Clk & Master Collection	36,745	34,939	31,714	31,714	31,714	31,714	31,714
40140 Interest and Penalty	10,952	9,000	9,000	9,000	9,000	9,000	9,000
40161 Payments in Lieu of Taxes - TVA	1,632	1,500	1,632	1,632	1,632	1,632	1,632
40162 Payments in Lieu of Taxes - Local Utilities	1,158	1,200	1,105	1,105	1,105	1,105	1,105
40163 Payments in Lieu of Taxes - Other	251,326	230,000	216,227	216,227	216,227	216,227	216,227
40320 Bank Excise Tax	10,543	8,000	9,469	9,469	9,469	9,469	9,469
Total County Property Taxes	\$ 2,928,539	\$ 2,953,239	\$ 2,918,747	\$ 2,918,747	\$ 2,918,747	\$ 2,918,747	\$ 2,918,747
44100 RECURRING ITEMS							
44380 Vending Machine Fees	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
44110 Interest Earned	0	0	0	0	0	0	0
44130 Sale of Materials and Supplies	5,879	2,000	3,634	2,000	2,000	2,000	2,000
44135 Sale of Gasoline	0	0	0	0	0	0	0
44470 Miscellaneous Refunds	40,481	100	1,500	1,200	1,200	1,200	1,200
Total Recurring Items	\$ 46,360	\$ 2,100	\$ 5,134	\$ 3,200	\$ 3,200	\$ 3,200	\$ 3,200
44520 Insurance Recovery	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
44530 Sale of Equipment	0	35,000	6,751	65,000	65,000	65,000	65,000
44560 Damages Recovered from Individuals	0	0	0	0	0	0	0
44990 Misc. Local Revenues	13,751	13,000	11,000	12,000	12,000	12,000	12,000
Total Other Local Revenues	\$ 13,751	\$ 48,000	\$ 17,751	\$ 77,000	\$ 77,000	\$ 77,000	\$ 77,000
Total Local Revenues	\$ 2,988,650	\$ 3,003,339	\$ 2,941,632	\$ 2,998,947	\$ 2,998,947	\$ 2,998,947	\$ 2,998,947

BRADLEY COUNTY, TENNESSEE
 ESTIMATED REVENUE AND AVAILABLE FUNDS
 For the Fiscal Year Ending June 30, 2020

PIKE ROAD FUND - 131

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Proposal 2019-2020	Finance Proposed Budget 2019-2020	Budget 2019-2020
46000 STATE OF TENNESSEE	\$ 0	\$ 291,368	\$ 0	\$ 437,346	\$ 437,346	\$ 437,346	\$ 437,346
46400 PUBLIC WORKS	740,880	399,099	751,681	695,528	695,528	695,528	695,528
46410 Bridge Program	0	0	0	0	0	0	0
46420 State Aid Program							
46430 Litter Program							
Total Public Works Grants	\$ 740,880	\$ 690,467	\$ 751,681	\$ 1,132,874	\$ 1,132,874	\$ 1,132,874	\$ 1,132,874
46800 OTHER STATE REVENUES	\$ 31,392	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
46820 Income Tax	70,369	60,000	60,000	60,000	60,000	60,000	60,000
46851 State Revenues Sharing- T. V.A.							
Total Other State Revenues	\$ 101,761	\$ 66,000	\$ 66,000	\$ 66,000	\$ 66,000	\$ 66,000	\$ 66,000
46900 GASOLINE TAXES	\$ 2,692,652	\$ 2,500,000	\$ 2,700,000	\$ 2,900,000	\$ 2,900,000	\$ 2,900,000	\$ 2,900,000
46920 Gasoline and Motor Fuel Tax	65,456	81,406	71,406	71,406	71,406	71,406	71,406
46930 Petroleum Special Tax	0	0	0	0	0	0	0
46980 Other State Grants							
Total Gasoline Taxes	\$ 2,758,108	\$ 2,581,406	\$ 2,771,406	\$ 2,971,406	\$ 2,971,406	\$ 2,971,406	\$ 2,971,406
Total State of Tennessee	\$ 3,600,749	\$ 3,337,873	\$ 3,589,087	\$ 4,170,280	\$ 4,170,280	\$ 4,170,280	\$ 4,170,280

BRADLEY COUNTY, TENNESSEE
 ESTIMATED REVENUE AND AVAILABLE FUNDS
 For the Fiscal Year Ending June 30, 2020

PIKE ROAD FUND - 131

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Proposal 2019-2020	Finance Proposed Budget 2019-2020	Budget 2019-2020
47100 FEDERAL THROUGH STATE	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
47230 Disaster Relief (FEMA/TEMA)	0	0	0	0	0	0	0
47590 Other Federal Through State	0	0	0	0	0	0	0
Total Federal Through State	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenue	\$ 6,589,399	\$ 6,341,212	\$ 6,530,719	\$ 7,169,227	\$ 7,169,227	\$ 7,169,227	\$ 7,169,227
49000 OTHER SOURCES	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
49200 Note Proceeds	0	0	11,269	0	0	0	0
49700 Insurance Recovery	0	0	0	0	0	0	0
49800 Transfers From Other Funds (General Fund)	0	0	0	0	0	0	0
Total Other Non-Revenue	\$ 0	\$ 0	\$ 11,269	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenue and Other Sources	\$ 6,589,399	\$ 6,341,212	\$ 6,541,988	\$ 7,169,227	\$ 7,169,227	\$ 7,169,227	\$ 7,169,227
Fund Balance, Beginning of Year	\$ 2,587,700	\$ 2,437,343	\$ 2,437,343	\$ 2,287,826	\$ 2,287,826	\$ 2,287,826	\$ 2,287,826
TOTAL AVAILABLE FUNDS	\$ 9,177,099	\$ 8,778,555	\$ 8,979,331	\$ 9,457,053	\$ 9,457,053	\$ 9,457,053	\$ 9,457,053
Less: Total Expenditures & Transfers	\$ 6,739,756	\$ 7,811,879	\$ 6,691,505	\$ 8,808,013	\$ 8,796,996	\$ 8,796,996	\$ 8,796,996
FUND BALANCE, END OF YEAR	\$ 2,437,343	\$ 966,676	\$ 2,287,826	\$ 649,040	\$ 660,057	\$ 660,057	\$ 660,057

Projected Reserve 7% 8% 8%
 Reserve Requirement Minimum 34.2% 7.4% 7.5%
 7.0% 7.0% 7.0%

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

PIKE ROAD FUND - 131

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Proposal 2019-2020	Finance Proposed Budget 2019-2020	Budget 2019-2020
61000 ADMINISTRATION							
101 County Official/Administrative	\$ 93,496	\$ 97,853	\$ 97,853	\$ 100,299	\$ 100,299	\$ 100,299	\$ 100,299
103 Assistant(s)	69,646	70,367	75,296	77,563	77,563	77,563	77,563
105 Supervisor/Director	52,717	54,340	56,700	60,428	60,428	60,428	60,428
119 Accountants/Bookkeepers	46,995	48,365	48,365	0 *	0	0	0
148 Dispatchers/Radio Operators	53,922	55,142	55,142	0 *	0	0	0
187 Overtime	3,201	5,000	8,000	7,600	7,600	7,600	7,600
189 Other Salaries and Wages	261,723	327,931	339,931	468,015	468,015	468,015	468,015
301 Accounting Services	0	0	0	0	0	0	0
317 Data Processing Services	14,893	18,000	21,000	20,000	20,000	20,000	20,000
320 Dues and Memberships	6,253	7,000	7,000	7,000	7,000	7,000	7,000
332 Legal Notices, Recording and Court Costs	569	1,100	1,100	1,100	1,100	1,100	1,100
337 Maintenance - Office Equipment	2,594	3,700	3,700	4,000	4,000	4,000	4,000
355 Travel	5,109	5,000	6,000	7,500	7,500	7,500	7,500
356 Training	7,216	7,600	8,100	8,100	8,100	8,100	8,100
435 Office Supplies	10,041	6,800	6,800	7,300	7,300	7,300	7,300
708 Communication Equipment	7,396	6,000	6,000	6,200	6,200	6,200	6,200
739 Office Equipment	7,589	8,500	14,000	10,500	10,500	10,500	10,500
46 Total Administration	\$ 643,360	\$ 722,698	\$ 754,987	\$ 785,605	\$ 785,605	\$ 785,605	\$ 785,605
62000 HIGHWAY AND BRIDGE MAINTENANCE							
141 Foremen	\$ 43,688	\$ 44,829	\$ 48,829	\$ 51,867	\$ 51,867	\$ 51,867	\$ 51,867
143 Equipment Operators	459,311	490,828	504,098	574,469	574,469	574,469	574,469
147 Truck Drivers	298,585	329,034	415,667	419,227	419,227	419,227	419,227
149 Laborers	323,078	316,114	291,114	296,754	296,754	296,754	296,754
187 Overtime	15,313	12,500	40,000	27,500	27,500	27,500	27,500

****Reclassified & moved to 6100-189**

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

PIKE ROAD FUND - 131

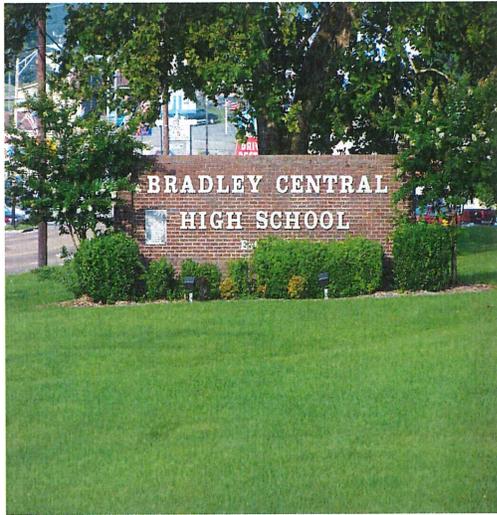
Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	Budget Request 2019-2020	County Mayor's Proposal 2019-2020	Finance Proposed Budget 2019-2020	Budget 2019-2020
65000 OTHER CHARGES							
506 Liability Insurance	42,189	66,353	74,000	72,000	64,909	64,909	64,909
510 Trustee's Commission	84,140	89,500	89,500	89,500	89,500	89,500	89,500
610 Principal on Capitalized Leases	0	0	0	0	0	0	0
611 Interest on Capitalized Leases	0	0	0	0	0	0	0
Total Other Charges	\$ 156,977	\$ 196,353	\$ 204,000	\$ 203,000	\$ 195,909	\$ 195,909	\$ 195,909
66000 EMPLOYEE BENEFITS							
201 Social Security	162,503	173,075	188,500	201,450	201,450	201,450	201,450
204 State Retirement	286,170	307,126	325,500	300,000	277,723	277,723	277,723
205 Retiree Insurance	8,747	16,238	7,400	16,238	16,238	16,238	16,238
206 Life Insurance	1,077	1,260	1,260	1,300	1,300	1,300	1,300
207 Medical Insurance	368,961	413,460	413,460	444,000	455,762	455,762	455,762
210 Unemployment Compensation	0	1,000	1,000	1,000	1,000	1,000	1,000
513 Worker's Compensation Insurance	80,150	74,362	75,764	80,000	86,589	86,589	86,589
349 Total Employee Benefits	\$ 907,608	\$ 986,521	\$ 1,012,884	\$ 1,043,988	\$ 1,040,062	\$ 1,040,062	\$ 1,040,062
68000 CAPITAL OUTLAY							
321 Engineering Services	0	29,750	29,750	29,750	29,750	29,750	29,750
705 Bridge Construction	0	297,196	0	446,093	446,093	446,093	446,093
707 Building Improvements	167,083	85,000	50,000	285,000	285,000	285,000	285,000
713 Highway Construction	453,962	407,081	0	709,439	709,439	709,439	709,439
715 Land	0	5,000	10,000	7,000	7,000	7,000	7,000
790 Other Equipment	1,015,629	513,000	435,935	435,000	435,000	435,000	435,000
Normal Capital Outlay	\$ 1,636,674	\$ 1,337,027	\$ 525,685	\$ 1,912,282	\$ 1,912,282	\$ 1,912,282	\$ 1,912,282

NOTES

BRADLEY COUNTY SCHOOLS

The mission of the Bradley County School System, in partnership with the community, is to develop a literate, self-confident, creative and responsible citizen who is capable of meeting life challenges and who values life-long learning. The School system currently operates eleven Elementary Schools, two Middle Schools, two High Schools and one Alternative School.

The General Purpose School Fund is the primary operating fund of the School Department and is used to account for general operations of the Schools. The Special Revenue Fund accounts for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specific purposes. The Capital Projects Fund is used to account for the receipt of debt and other specific revenue sources that are legally restricted to expenditures for construction and/or renovation.



Bradley Central High School

	<u>2015/2016</u>	<u>2016/2017</u>	<u>2017/2018</u>	<u>2018/2019</u>	<u>2019/2020</u>
Full-Time	988	988	1036	1030	1160

*Staffing levels adjusted for both teaching and administrative staff by the Director of Schools and the Bradley County School Board.

GENERAL PURPOSE SCHOOL FUND

This fund is the primary operating fund for the School Department. It is used to account for the general operations of the School Department. Food Service Operations are accounted for in Central Cafeteria Fund 143. Major funding for the School Department is provided through state education funds (BEP) and local property taxes.

Overview:

The revenues of the School Department can be segregated into seven major categories:

- Local Taxes
- Licenses & Permits
- Charges for Current Services
- Other Local Revenues
- State of Tennessee
- Federal Government
- Other Sources

Local Taxes:

Local Taxes makes up 32.8% of the total revenue for the School Department. The largest portion of these funds is property tax revenues \$12,789,320 and local option sales tax at \$12,810,992.

Licenses & Permits:

Licenses & Permits consist of marriage license fees and make up less than .01% of total school revenues.

Charges for Current Services:

Charges for Current Services consist mainly of fees for TBI criminal background fees, other service charges, and Central Cafeteria fees. USDA Lunch and Breakfast amount to \$1,906,350. These make up 11.2% of total school fund revenues.

Other Local Revenues:

The majority of other local revenues are made up of investment income on demand deposit accounts. This consists of .1% of total school revenues.

State of Tennessee:

Revenue from the State of Tennessee at 56.3% is largely made up of basic education programs at \$50,713,146 Career Ladder at \$258,000 and income tax and state revenue sharing at \$616,524.

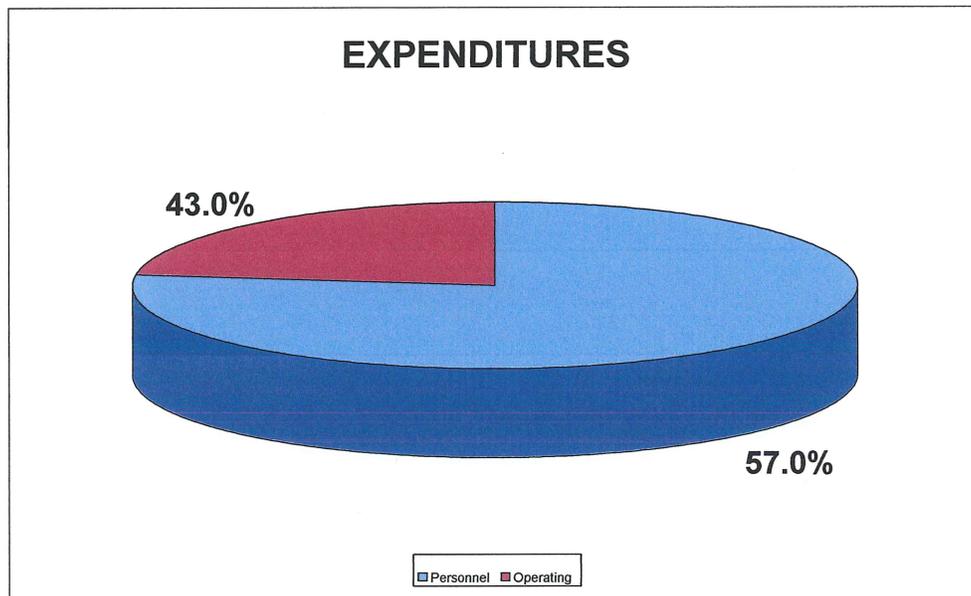
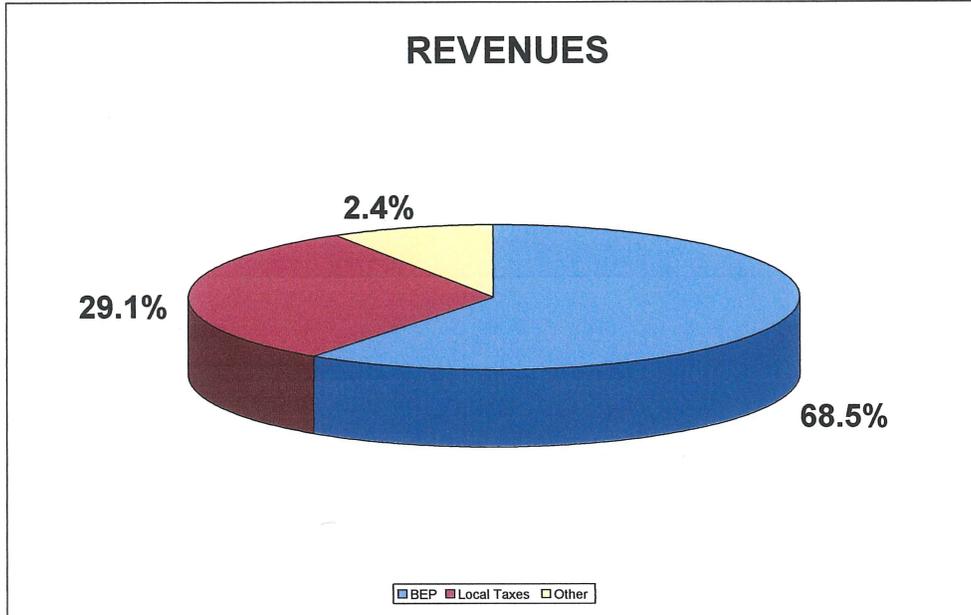
Federal Government:

Federal Government funding is \$9,646,692 or 10.3% of total school funding.

Other Sources

Other Sources consists of operating transfers and miscellaneous refunds of \$47,000. These make up .1% of total school funds revenue.

GENERAL PURPOSE SCHOOL FUND



BRADLEY COUNTY, TENNESSEE
 SUMMARY STATEMENT OF PROPOSED REVENUES AND OTHER SOURCES WITH EXPENDITURES AND OTHER USES
 For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.	General Purpose School Fund		General Purpose School Fund		General Purpose School Fund		Co. Mayor's School Fund		Finance's School Fund		Gen Purpose School Fund	
	2017-2018 Audited	Original Budget 2018-2019	Amend. Budget 2018-2019	Budget Request 2019-2020	2019-2020	2019-2020	2019-2020	2019-2020	2019-2020	2019-2020	2019-2020	2019-2020
ESTIMATED REVENUES AND OTHER SOURCES												
40000	\$ 24,850,324	\$ 25,177,760	\$ 25,177,760	\$ 25,653,212	\$ 25,653,212	\$ 25,653,212	\$ 25,653,212	\$ 25,653,212	\$ 25,653,212	\$ 25,653,212	\$ 25,653,212	\$ 25,653,212
41000	5,619	5,700	5,700	5,730	5,730	5,730	5,730	5,730	5,730	5,730	5,730	5,730
43000	3,069	3,400	3,400	3,350	3,350	3,350	3,350	3,350	3,350	3,350	3,350	3,350
44000	207,823	117,000	246,083	107,860	107,860	107,860	107,860	107,860	107,860	107,860	107,860	107,860
46500	49,956,266	49,761,000	51,239,606	50,978,770	50,978,770	50,978,770	50,978,770	50,978,770	50,978,770	50,978,770	50,978,770	50,978,770
46800	780,088	613,200	633,013	608,900	608,900	608,900	608,900	608,900	608,900	608,900	608,900	608,900
47100	454,014	145,290	607,777	102,400	102,400	102,400	102,400	102,400	102,400	102,400	102,400	102,400
47600	0	0	0	0	0	0	0	0	0	0	0	0
49000	40,000	38,700	38,700	47,000	47,000	47,000	47,000	47,000	47,000	47,000	47,000	47,000
14100	\$ 76,297,203	\$ 75,862,050	\$ 77,952,039	\$ 77,507,222	\$ 77,507,222	\$ 77,507,222	\$ 77,507,222	\$ 77,507,222	\$ 77,507,222	\$ 77,507,222	\$ 77,507,222	\$ 77,507,222
Reserves and/or Fund Balances - Beginning												
	\$ 11,009,212	\$ 9,796,364	\$ 9,796,364	\$ 4,916,831	\$ 4,916,831	\$ 4,916,831	\$ 4,916,831	\$ 4,916,831	\$ 4,916,831	\$ 4,916,831	\$ 4,916,831	\$ 4,916,831
Other Sources & Adjustments												
	45,000	-	-	-	-	-	-	-	-	-	-	-
	(1,201,103)	-	-	-	-	-	-	-	-	-	-	-
TOTAL AVAILABLE FUNDS												
	\$ 86,150,312	\$ 85,658,414	\$ 87,748,403	\$ 82,424,053	\$ 82,424,053	\$ 82,424,053	\$ 82,424,053	\$ 82,424,053	\$ 82,424,053	\$ 82,424,053	\$ 82,424,053	\$ 82,424,053
Less: Total Expenditures & Transfers												
	76,353,948	78,616,748	82,831,573	79,507,222	79,507,222	79,507,222	79,507,222	79,507,222	79,507,222	79,507,222	79,507,222	79,507,222
FUND BALANCE, END OF YEAR												
	\$ 9,796,364	\$ 7,041,666	\$ 4,916,831	\$ 2,916,830	\$ 2,916,830	\$ 2,916,830	\$ 2,916,830	\$ 2,916,830	\$ 2,916,830	\$ 2,916,830	\$ 2,916,830	\$ 2,916,830
Reserve												
	12.8%	9.0%	5.9%	3.7%	3.7%	3.7%	3.7%	3.7%	3.7%	3.7%	3.7%	3.7%
Required Reserve												
	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%

BRADLEY COUNTY, TENNESSEE
SUMMARY STATEMENT OF PROPOSED REVENUES AND OTHER SOURCES WITH EXPENDITURES AND OTHER USES
For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.	General Purpose School Fund		General Purpose School Fund		General Purpose School Fund		General Purpose School Fund		General Purpose School Fund		General Purpose School Fund	
	2017-2018 Audited	Original Budget 2018-2019	Amend. Budget 2018-2019	Budget Request 2019-2020	2019-2020 Fund	2019-2020 Fund						
ESTIMATED EXPENDITURES AND OTHER USES												
Instruction												
71100	\$ 39,771,131	\$ 42,211,314	\$ 42,224,980	\$ 42,742,634	\$ 42,742,634	\$ 42,742,635	\$ 42,742,635	\$ 42,742,635	\$ 42,742,635	\$ 42,742,635	\$ 42,742,635	\$ 42,742,635
71200	4,551,058	4,923,244	4,922,109	5,150,857	5,150,857	5,150,857	5,150,857	5,150,857	5,150,857	5,150,857	5,150,857	5,150,857
71300	3,271,337	3,234,087	3,380,067	3,447,683	3,447,683	3,447,683	3,447,683	3,447,683	3,447,683	3,447,683	3,447,683	3,447,683
71600	0	0	0	0	0	0	0	0	0	0	0	0
Support Services												
72100	4,459,957	4,884,255	4,885,392	5,022,138	5,022,138	5,022,139	5,022,139	5,022,139	5,022,139	5,022,139	5,022,139	5,022,139
72200	3,960,243	4,592,801	4,668,772	4,868,398	4,868,398	4,868,398	4,868,398	4,868,398	4,868,398	4,868,398	4,868,398	4,868,398
72300	1,617,005	1,303,996	1,303,996	1,311,269	1,311,269	1,311,268	1,311,268	1,311,268	1,311,268	1,311,268	1,311,268	1,311,268
72400	3,888,228	4,376,710	4,376,710	4,469,360	4,469,360	4,469,361	4,469,361	4,469,361	4,469,361	4,469,361	4,469,361	4,469,361
72500	554,092	629,285	629,285	630,662	630,662	630,662	630,662	630,662	630,662	630,662	630,662	630,662
72600	6,759,575	7,049,090	7,362,518	7,155,913	7,155,913	7,155,914	7,155,914	7,155,914	7,155,914	7,155,914	7,155,914	7,155,914
72700	2,355,162	2,547,666	2,547,666	2,599,091	2,599,091	2,599,090	2,599,090	2,599,090	2,599,090	2,599,090	2,599,090	2,599,090
72800	0	0	0	0	0	0	0	0	0	0	0	0
Operation of Non-Instructional Services												
73100	96,760	109,603	109,603	109,216	109,216	109,216	109,216	109,216	109,216	109,216	109,216	109,216
73300	294,933	0	337,500	0	0	0	0	0	0	0	0	0
73400	1,197,899	0	1,226,874	0	0	0	0	0	0	0	0	0
76100	3,576,567	2,754,698	2,854,698	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
99100	0	0	2,001,402	0	0	0	0	0	0	0	0	0
TOTAL ESTIMATED EXPENDITURES AND OTH												
	\$ 76,353,948	\$ 78,616,748	\$ 82,831,573	\$ 79,507,222	\$ 79,507,222	\$ 79,507,223	\$ 79,507,223	\$ 79,507,223	\$ 79,507,223	\$ 79,507,223	\$ 79,507,223	\$ 79,507,223

BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUES AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.	General Purpose School Fund Audited 2017-2018	General Purpose School Fund Original Budget 2018-2019	General Purpose School Fund Amend. Budget 2018-2019	General Purpose School Fund Budget Request 2019-2020	Co. Mayor's Gen Purpose School Fund Proposal 2019-2020	Finance's Gen Purpose School Fund Budget 2019-2020	Gen Purpose School Fund Budget 2019-2020
CHARGES FOR CURRENT SERVICES							
43000	0	0	0	0	0	0	0
43422	0	0	0	0	0	0	0
43583	3,069	3,400	3,400	3,350	3,350	3,350	3,350
43990	0	0	0	0	0	0	0
43000	\$ 3,069	\$ 3,400	\$ 3,400	\$ 3,350	\$ 3,350	\$ 3,350	\$ 3,350
OTHER LOCAL REVENUES							
44000							
44100	\$ 51,690	\$ 32,000	\$ 32,000	\$ 107,860	\$ 107,860	\$ 107,860	\$ 107,860
44110	0	0	0	0	0	0	0
44110	0	0	0	0	0	0	0
44130	7,435	0	2,916	0	0	0	0
44146	32,422	0	0	0	0	0	0
44500	0	0	0	0	0	0	0
44520	0	0	0	0	0	0	0
44530	760	0	0	0	0	0	0
44570	75,000	85,000	211,167	0	0	0	0
44990	40,516	0	0	0	0	0	0
44000	\$ 207,823	\$ 117,000	\$ 246,083	\$ 107,860	\$ 107,860	\$ 107,860	\$ 107,860
TOTAL OTHER LOCAL REVENUES							
46000							
46500	\$ 353,840	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
46511	47,787,000	49,356,000	49,356,000	50,542,000	50,542,000	50,542,000	50,542,000
46515	1,197,898	0	1,228,276	0	0	0	0
46520	49,374	49,000	49,000	51,170	51,170	51,170	51,170
46530	0	0	0	0	0	0	0
46550	32,592	46,000	46,000	32,600	32,600	32,600	32,600
46590	120,843	95,000	345,330	95,000	95,000	95,000	95,000
46591	0	0	0	0	0	0	0
46592	0	0	0	0	0	0	0
46595	0	0	0	0	0	0	0
46610	174,901	215,000	215,000	258,000	258,000	258,000	258,000
46612	0	0	0	0	0	0	0
46615	0	0	0	0	0	0	0
46640	239,818	0	0	0	0	0	0
46500	\$ 49,956,266	\$ 49,761,000	\$ 51,239,606	\$ 50,978,770	\$ 50,978,770	\$ 50,978,770	\$ 50,978,770
TOTAL STATE EDUCATION FUNDS							

BRADLEY COUNTY, TENNESSEE
 ESTIMATED REVENUES AND AVAILABLE FUNDS
 For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.	General Purpose School Fund Audited 2017-2018	General Purpose School Fund Original Budget # 2018-2019	General Purpose School Fund Amend. Budget 2018-2019	General Purpose School Fund Budget Request 2019-2020	Co. Mayor's Gen Purpose School Fund Proposal 2019-2020	Finance's Gen Purpose School Fund Budget 2019-2020	Gen Purpose School Fund Budget 2019-2020
OTHER STATE REVENUES							
46800	\$ 136,774	\$ 116,000	\$ 116,000	\$ 121,000	\$ 121,000	\$ 121,000	\$ 121,000
46820	479,750	465,200	465,200	487,900	487,900	487,900	487,900
46851	37,558	32,000	32,000				
49852	66,511	0	19,813	0	0	0	0
46980	0	0	0	0	0	0	0
46981	0	0	0	0	0	0	0
46990	59,495	0	0	0	0	0	0
46800	\$ 780,088	\$ 613,200	\$ 633,013	\$ 608,900	\$ 608,900	\$ 608,900	\$ 608,900
TOTAL OTHER STATE REVENUES							
FEDERAL GOVERNMENT							
47000	0	0	0	0	0	0	0
47100	0	0	0	0	0	0	0
47120	0	0	0	0	0	0	0
47139	0	0	0	0	0	0	0
47143	87,045	30,000	91,889	30,000	30,000	30,000	30,000
47145	0	0	0	0	0	0	0
47147	0	48,190	448,788	0	0	0	0
47189	0	0	0	0	0	0	0
47590	294,934	0	0	0	0	0	0
47640	72,035	67,100	67,100	72,400	72,400	72,400	72,400
47100	\$ 454,014	\$ 145,290	\$ 607,777	\$ 102,400	\$ 102,400	\$ 102,400	\$ 102,400
47990	0	0	0	0	0	0	0
47600	0	0	0	0	0	0	0
47000	\$ 454,014	\$ 145,290	\$ 607,778	\$ 102,400	\$ 102,400	\$ 102,400	\$ 102,400
48130	40,000	0	0	0	0	0	0
TOTAL REVENUES	\$ 76,297,203	\$ 75,823,350	\$ 77,913,339	\$ 77,460,222	\$ 77,460,222	\$ 77,460,222	\$ 77,460,222

BRADLEY COUNTY, TENNESSEE
 ESTIMATED REVENUES AND AVAILABLE FUNDS
 For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.	General Purpose School Fund Audited 2017-2018	General Purpose School Fund Original Budget 2018-2019	General Purpose School Fund Amend. Budget 2018-2019	General Purpose School Fund Budget Request 2019-2020	Co. Mayor's Gen Purpose School Fund		Finance's Gen Purpose School Fund	
					Proposal 2019-2020	Budget 2019-2020	Budget 2019-2020	Budget 2019-2020
	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
49000 OTHER SOURCES								
49200 Notes Issued	0	0	0	0	0	0	0	0
49300 Capital Leases Issued	0	0	0	0	0	0	0	0
49700 Insurance Recovery	0	0	0	0	0	0	0	0
49800 Operating Transfers	0	38,700	38,700	47,000	47,000	47,000	47,000	47,000
49000 TOTAL OTHER SOURCES	\$ 0	\$ 38,700	\$ 38,700	\$ 47,000	\$ 47,000	\$ 47,000	\$ 47,000	\$ 47,000
14100 TOTAL REVENUES AND OTHER SOURCES	\$ 76,297,203	\$ 75,862,050	\$ 77,952,039	\$ 77,507,222	\$ 77,507,222	\$ 77,507,222	\$ 77,507,222	\$ 77,507,222

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.	General Purpose School Fund Audited 2017-2018		General Purpose School Fund Original Budget 2018-2019		General Purpose School Fund Amend. Budget 2018-2019		General Purpose School Fund Budget Request 2019-2020		Co. Mayor's Gen Purpose School Fund Proposal 2019-2020		Finance's Gen Purpose School Fund Budget 2019-2020	
		\$		\$		\$		\$		\$		\$
71000	INSTRUCTION											
71300	VOCATIONAL EDUCATION PROGRAM (Cont.)											
71300 195	Substitute Teachers	\$ 5,595	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000
71300 201	Social Security	131,627	146,887	146,887	157,370	157,370	157,370	157,370	157,370	157,370	157,370	157,370
71300 204	State Retirement	204,455	247,812	247,812	267,901	267,901	267,901	267,901	267,901	267,901	267,901	267,901
71300 206	Life Insurance	1,909	1,973	1,973	2,133	2,133	2,133	2,133	2,133	2,133	2,133	2,133
71300 207	Medical Insurance	319,149	338,743	338,743	349,243	349,243	349,243	349,243	349,243	349,243	349,243	349,243
71300 212	Medicare	30,863	34,353	34,353	36,804	36,804	36,804	36,804	36,804	36,804	36,804	36,804
71300 336	Maintenance & Repair-Equipment	12,499	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
71300 355	Travel	428	175	175	0	0	0	0	0	0	0	0
71300 399	Other Contracted Services	3,701	0	14,004	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
71300 429	Instructional Supplies & Materials	82,000	82,000	82,000	81,000	81,000	81,000	81,000	81,000	81,000	81,000	81,000
71300 499	Other Supplies & Materials	1,486	500	6,309	0	0	0	0	0	0	0	0
71300 524	Staff Development	1,000	0	0	0	0	0	0	0	0	0	0
71300 730	Vocational Instruction Equipment	239,818	0	126,167	0	0	0	0	0	0	0	0
71300	Budget Amendment	0	0	0	0	0	0	0	0	0	0	0
71300	TOTAL EXPENDITURES FOR VOCATIONAL	\$ 3,271,337	\$ 3,234,087	\$ 3,380,067	\$ 3,447,683	\$ 3,447,683	\$ 3,447,683	\$ 3,447,683	\$ 3,447,683	\$ 3,447,683	\$ 3,447,683	\$ 3,447,683
71000	INSTRUCTION											
71600	ADULT EDUCATION PROGRAM											
71600 116	Teachers	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
71600 162	Clerical Personnel	0	0	0	0	0	0	0	0	0	0	0
71600 163	Educational Assistants	0	0	0	0	0	0	0	0	0	0	0
71600 189	Other Salaries & Wages	0	0	0	0	0	0	0	0	0	0	0
71600 201	Social Security	0	0	0	0	0	0	0	0	0	0	0
71600 204	State Retirement	0	0	0	0	0	0	0	0	0	0	0
71600 206	Life Insurance	0	0	0	0	0	0	0	0	0	0	0
71600 207	Medical Insurance	0	0	0	0	0	0	0	0	0	0	0
71600 212	Medicare	0	0	0	0	0	0	0	0	0	0	0
71600 307	Communication	0	0	0	0	0	0	0	0	0	0	0
71600 336	Maintenance & Repair-Equipment	0	0	0	0	0	0	0	0	0	0	0
71600 355	Travel	0	0	0	0	0	0	0	0	0	0	0
71600 399	Other Contracted Services	0	0	0	0	0	0	0	0	0	0	0
71600 429	Instructional Supplies & Materials	0	0	0	0	0	0	0	0	0	0	0
71600 499	Other Supplies & Materials	0	0	0	0	0	0	0	0	0	0	0
71600 524	In Service/Staff Development	0	0	0	0	0	0	0	0	0	0	0
71600 599	Other Charges	0	0	0	0	0	0	0	0	0	0	0
71600 790	Other Equipment	0	0	0	0	0	0	0	0	0	0	0

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.	General Purpose School Fund		General Purpose School Fund		General Purpose School Fund		General Purpose School Fund		Co. Mayor's Gen Purpose School Fund		Finance's Gen Purpose School Fund		Gen Purpose School Fund	
	2017-2018 Audited	Original Budget 2018-2019	Amend. Budget 2018-2019	General Purpose School Fund	Budget Request 2019-2020	2019-2020	2019-2020	2019-2020	2019-2020	2019-2020	2019-2020	2019-2020	2019-2020	2019-2020
		\$ 40,000	\$ 60,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
72000		\$ 5,000	\$ 0	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
72220		\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
72220		\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
72220		\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
72220		\$ 893,680	\$ 1,013,552	\$ 954,909	\$ 954,909	\$ 954,909	\$ 954,909	\$ 954,909	\$ 954,909	\$ 954,909	\$ 954,908	\$ 954,908	\$ 954,908	\$ 954,908
		\$ 79,719	\$ 81,920	\$ 81,920	\$ 172,326	\$ 172,326	\$ 172,326	\$ 172,326	\$ 172,326	\$ 172,326	\$ 172,326	\$ 172,326	\$ 172,326	\$ 172,326
72230		\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
72230		\$ 26,570	\$ 27,246	\$ 27,246	\$ 27,791	\$ 27,791	\$ 27,791	\$ 27,791	\$ 27,791	\$ 27,791	\$ 27,791	\$ 27,791	\$ 27,791	\$ 27,791
72230		\$ 0	\$ 6,768	\$ 6,768	\$ 64,025	\$ 64,025	\$ 64,025	\$ 64,025	\$ 64,025	\$ 64,025	\$ 64,025	\$ 64,025	\$ 64,025	\$ 64,025
72230		\$ 6,497	\$ 12,280	\$ 12,280	\$ 16,377	\$ 16,377	\$ 16,377	\$ 16,377	\$ 16,377	\$ 16,377	\$ 16,377	\$ 16,377	\$ 16,377	\$ 16,377
72230		\$ 10,857	\$ 28,078	\$ 28,078	\$ 28,078	\$ 28,078	\$ 28,078	\$ 28,078	\$ 28,078	\$ 28,078	\$ 28,078	\$ 28,078	\$ 28,078	\$ 28,078
72230		\$ 86	\$ 100	\$ 100	\$ 190	\$ 190	\$ 190	\$ 190	\$ 190	\$ 190	\$ 190	\$ 190	\$ 190	\$ 190
72230		\$ 13,962	\$ 14,433	\$ 14,433	\$ 28,836	\$ 28,836	\$ 28,836	\$ 28,836	\$ 28,836	\$ 28,836	\$ 28,836	\$ 28,836	\$ 28,836	\$ 28,836
72230		\$ 1,520	\$ 1,583	\$ 1,583	\$ 3,830	\$ 3,830	\$ 3,830	\$ 3,830	\$ 3,830	\$ 3,830	\$ 3,830	\$ 3,830	\$ 3,830	\$ 3,830
72230		\$ 82	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
72230		\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100
72230		\$ 2,297	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
72230		\$ 1,104	\$ 900	\$ 900	\$ 900	\$ 900	\$ 900	\$ 900	\$ 900	\$ 900	\$ 900	\$ 900	\$ 900	\$ 900
72230		\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
72220		\$ 143,794	\$ 150,330	\$ 150,330	\$ 347,453	\$ 347,453	\$ 347,453	\$ 347,453	\$ 347,453	\$ 347,453	\$ 347,453	\$ 347,453	\$ 347,453	\$ 347,453
		\$ 893,680	\$ 1,013,552	\$ 954,909	\$ 954,909	\$ 954,909	\$ 954,909	\$ 954,909	\$ 954,909	\$ 954,909	\$ 954,908	\$ 954,908	\$ 954,908	\$ 954,908

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 SUMMARY STATEMENT OF PROPOSED REVENUES AND OTHER SOURCES WITH EXPENDITURES AND OTHER USES

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.	General Purpose School Fund Audited 2015-2016			General Purpose School Fund Original Budget 2016--2017			General Purpose School Fund Amend. Budget 2016-2017			General Purpose School Fund Budget Request 2017-2018			Co. Mayor's Gen Purpose School Fund Proposal 2019-2020			Finance's Gen Purpose School Fund Budget 2019-2020		
	\$	67,024	\$	71,480	\$	71,480	\$	71,480	\$	78,520	\$	78,520	\$	78,520	\$	78,520	\$	78,520
		0		0		0		0		0		0		0		0		0
		188,112		198,938		198,938		198,938		204,549		204,549		204,549		204,549		204,549
		15,170		16,766		16,766		16,766		17,550		17,550		17,550		17,550		17,550
		31,707		34,572		34,572		34,572		30,090		30,090		30,090		30,090		30,090
		259		260		260		260		260		260		260		260		260
		46,168		48,800		48,800		48,800		49,264		49,264		49,264		49,264		49,264
		3,548		3,921		3,921		3,921		4,105		4,105		4,105		4,105		4,105
		3,868		166,200		166,200		166,200		130,000		130,000		130,000		130,000		130,000
		49,152		60,000		60,000		62,916		60,000		60,000		60,000		60,000		60,000
		150,000		160,000		160,000		160,000		160,000		160,000		160,000		160,000		160,000
		5,820		6,000		6,000		6,000		6,000		6,000		6,000		6,000		6,000
		53,776		55,000		55,000		55,000		80,000		80,000		80,000		80,000		80,000
		15,000		15,000		15,000		15,000		12,000		12,000		12,000		12,000		12,000
		56,872		102,000		102,000		102,000		138,200		138,200		138,200		138,200		138,200
				1,800		1,800		1,800		1,800		1,800		1,800		1,800		1,800
				3,000		3,000		3,000		10,000		10,000		10,000		10,000		10,000
				67,000		67,000		67,000		67,000		67,000		67,000		67,000		67,000
		\$ 686,476		\$ 1,010,737		\$ 1,013,653		\$ 1,049,338		\$ 1,049,338		\$ 1,049,338		\$ 1,049,338		\$ 1,049,338		\$ 1,049,338
		\$ 3,960,243		\$ 4,592,801		\$ 4,668,772		\$ 4,868,398		\$ 4,868,398		\$ 4,868,398		\$ 4,868,398		\$ 4,868,398		\$ 4,868,398
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
		0		0		0		0		0		0		0		0		0
		353,840		0		0		0		0		0		0		0		0
		0		0		0		0		0		0		0		0		0
		0		0		0		0		0		0		0		0		0
		\$ 353,840		\$ 0		\$ 0		\$ 0		\$ 0		\$ 0		\$ 0		\$ 0		\$ 0

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.	General Purpose School Fund Audited 2017-2018		General Purpose School Fund Original Budget 2018-2019		General Purpose School Fund Amend. Budget 2018-2019		General Purpose School Fund Budget Request 2019-2020		Co. Mayor's Gen Purpose School Fund Proposal 2019-2020		Finance's Gen Purpose School Fund Budget 2019-2020	
		\$		\$		\$		\$		\$		\$
72000												
72300												
72310												
72310 191		\$ 18,000	\$ 20,400	\$ 20,400	\$ 20,400	\$ 20,400	\$ 20,400	\$ 20,400	\$ 20,400	\$ 20,400	\$ 20,400	\$ 20,400
72310 201		521	1,265	1,265	1,265	1,265	1,265	1,265	1,265	1,265	1,265	1,265
72310 204		1,062	2,000	2,000	2,000	2,002	2,002	2,002	2,002	2,002	2,002	2,002
72310 210		7,732	50,000	50,000	50,000	50,000	37,000	37,000	37,000	37,000	37,000	37,000
72310 212		261	300	300	300	300	300	300	300	300	300	300
72310 305		30,385	31,300	31,300	31,300	31,300	32,300	32,300	32,300	32,300	32,300	32,300
72310 320		8,149	11,950	11,950	11,950	11,950	11,650	11,650	11,650	11,650	11,650	11,650
72310 331		63,123	74,000	74,000	74,000	74,000	74,000	74,000	74,000	74,000	74,000	74,000
72310 355		4,815	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
72310 399		3,452	5,300	5,300	5,300	5,300	5,300	5,300	5,300	5,300	5,300	5,300
72310 499		3,250	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
72310 505		0	0	0	0	0	0	0	0	0	0	0
72310 506		95,487	109,747	109,747	109,747	109,747	109,747	109,747	109,747	109,747	109,747	109,747
72310 508		4,898	5,776	5,776	5,776	5,776	5,776	5,776	5,776	5,776	5,776	5,776
72310 510		340,020	352,000	352,000	352,000	352,000	352,000	352,000	352,000	352,000	352,000	352,000
72310 513		225,300	252,888	252,888	252,888	252,888	252,888	252,888	252,888	252,888	252,888	252,888
72310 524		24,825	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
72310 533		8,587	13,000	13,000	13,000	13,000	26,000	26,000	26,000	26,000	26,000	26,000
72310 534		1,567	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
72310 599		200	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
72310		841,634	967,926	967,926	968,628	968,628	968,628	968,628	968,628	968,628	968,628	968,628
72000												
72300												
72320												
72320 101		\$ 138,720	\$ 142,190	\$ 142,190	\$ 142,190	\$ 142,190	\$ 145,045	\$ 145,045	\$ 145,045	\$ 145,045	\$ 145,045	\$ 145,045
72320 117		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
72320 161		44,760	50,273	50,273	50,273	50,273	51,278	51,278	51,278	51,278	51,278	51,278
72320 189		0	0	0	0	0	0	0	0	0	0	0
72320 201		11,071	11,995	11,995	11,995	11,995	12,234	12,234	12,234	12,234	12,234	12,234
72320 204		27,350	29,429	29,429	29,429	29,429	30,975	30,975	30,975	30,975	30,975	30,975

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.	General Purpose School Fund			General Purpose School Fund			General Purpose School Fund			Co. Mayor's Gen Purpose School Fund			Finance's Gen Purpose School Fund			Gen Purpose School Fund		
	2017-2018 Audited	2018-2019 Original Budget	2018-2019 Amend Budget	2019-2020 Budget Request	2019-2020 Proposal	2019-2020 Budget	2019-2020 Budget Request	2019-2020 Proposal	2019-2020 Budget	2019-2020 Budget	2019-2020 Proposal	2019-2020 Budget	2019-2020 Budget	2019-2020 Budget	2019-2020 Budget	2019-2020 Budget	2019-2020 Budget	
72000																		
72700																		
72710																		
72710 201	3,491	6,626	6,626	6,758	6,758	6,758	6,758	6,758	6,758	6,758	6,758	6,758	6,758	6,758	6,758	6,758	6,758	
72710 204	4,689	4,522	4,522	11,587	11,587	11,587	11,587	11,587	11,587	11,587	11,587	11,587	11,587	11,587	11,587	11,587	11,587	
72710 206	22	22	22	25	25	25	25	25	25	25	25	25	25	25	25	25	25	
72710 207	6,864	6,979	6,979	8,334	8,334	8,334	8,334	8,334	8,334	8,334	8,334	8,334	8,334	8,334	8,334	8,334	8,334	
72710 212	816	1,550	1,550	1,580	1,580	1,580	1,580	1,580	1,580	1,580	1,580	1,580	1,580	1,580	1,580	1,580	1,580	
72710 307	1,364	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	
72710 311	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
72710 315	1,995,845	2,035,000	2,035,000	2,075,700	2,075,700	2,075,700	2,075,700	2,075,700	2,075,700	2,075,700	2,075,700	2,075,700	2,075,700	2,075,700	2,075,700	2,075,700	2,075,700	
72710 338	83,549	96,050	96,050	96,050	96,050	96,050	96,050	96,050	96,050	96,050	96,050	96,050	96,050	96,050	96,050	96,050	96,050	
72710 340	2,670	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	
72710 355	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
72710 399	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
72710 425	60,137	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	
72710 499	696	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	
72710 511	88,142	103,971	103,971	103,971	103,971	103,971	103,971	103,971	103,971	103,971	103,971	103,971	103,971	103,971	103,971	103,971	103,971	
72710 524	675	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	
72710 599	1,542	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	
72710 701	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
72710 729	43,977	83,080	83,080	83,080	83,080	83,080	83,080	83,080	83,080	83,080	83,080	83,080	83,080	83,080	83,080	83,080	83,080	
72710	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
72700	2,355,162	2,547,666	2,547,666	2,599,091	2,599,091	2,599,091	2,599,091	2,599,091	2,599,091	2,599,091	2,599,091	2,599,091	2,599,091	2,599,091	2,599,091	2,599,091	2,599,091	
TOTAL EXPENDITURES FOR TRANSPORTATION																		
72000																		
72800																		
72810																		
72810 105	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
72810 117	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
72810 121	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
72810 189	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
72810 201	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.	General Purpose School Fund Audited 2017-2018		General Purpose School Fund Original Budget 2018-2019		General Purpose School Fund Amend. Budget 2018-2019		General Purpose School Fund Budget Request 2019-2020		Co. Mayor's Gen Purpose School Fund Proposal 2019-2020		Finance's Gen Purpose School Fund Budget 2019-2020	
		\$		\$		\$		\$		\$		\$
72000												
72800												
72810												
72810 204												
72810 206												
72810 207												
72810 212												
72810 307												
72810 336												
72810 355												
72810 399												
72810 411												
72810 499												
72810 599												
72810 709												
72810 790												
72810												
72800												
TOTAL EXPENDITURES FOR OTHER SUPPOI \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0												
73000												
73100												
73100 105												
73100 201												
73100 204												
73100 206												
73100 207												
73100 212												
72800												
TOTAL EXPENDITURES FOR NON-INSTRUCTION SERVICES \$ 62,988 \$ 70,845 \$ 70,845 \$ 72,265 \$ 72,265 \$ 70,845 \$ 72,265 \$ 72,265 \$ 72,265 \$ 72,265 \$ 72,265 \$ 72,265												
73100												
73100 105												
73100 201												
73100 204												
73100 206												
73100 207												
73100 212												

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.	General Purpose School Fund Audited 2017-2018		General Purpose School Fund Original Budget 2018-2019		General Purpose School Fund Amend Budget 2018-2019		General Purpose School Fund Budget Request 2019-2020		Co. Mayor's Gen Purpose School Fund Proposal 2019-2020		Finance's Gen Purpose School Fund Budget 2019-2020		Gen Purpose School Fund Budget 2019-2020	
		\$		\$		\$		\$		\$		\$		\$
OPERATION OF NON-INSTRUCTION SERVICES														
FOOD SERVICE (Cont.)														
73000		\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$
73100	307		0	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0
73100	355		0	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	0
73100	399		2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	0
73100	499		2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	0
73100	524		4,466	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	0
73100	599		0	0	0	0	0	0	0	0	0	0	0	0
73100	710		0	0	0	0	0	0	0	0	0	0	0	0
73100			0	0	0	0	0	0	0	0	0	0	0	0
73100			96,760	109,603	109,603	109,603	109,216	109,216	109,216	109,216	109,216	109,216	109,216	0
70000			\$ 67,396,321	\$ 71,485,340	\$ 72,034,389	\$ 73,037,861	\$ 73,037,861	\$ 73,037,861	\$ 73,037,861	\$ 73,037,861	\$ 73,037,862	\$ 73,037,862	\$ 73,037,862	\$ 73,037,862
TOTAL EXPENDITURES FOR FOOD SERVICE \$ 96,760 \$ 109,603 \$ 109,603 \$ 109,216 \$ 109,216 \$ 109,216 \$ 109,216 \$ 109,216 \$ 109,216 \$ 109,216 \$ 109,216 \$ 109,216 \$ 109,216 \$ 109,216 \$ 0														
TOTAL OPERATING EXPENDITURES \$ 67,396,321 \$ 71,485,340 \$ 72,034,389 \$ 73,037,861 \$ 73,037,861 \$ 73,037,862 \$ 73,037,862 \$ 73,037,862 \$ 73,037,862 \$ 73,037,862 \$ 73,037,862 \$ 73,037,862 \$ 73,037,862 \$ 73,037,862 \$ 73,037,862														
OPERATION OF NON-INSTRUCTION SERVICES														
COMMUNITY SERVICES														
73300	105		0	0	0	0	0	0	0	0	0	0	0	0
73300	189		182,243	0	189,201	0	0	0	0	0	0	0	0	0
73300	201		10,818	0	13,598	0	0	0	0	0	0	0	0	0
73300	204		6,090	0	8,905	0	0	0	0	0	0	0	0	0
73300	206		43	0	44	0	0	0	0	0	0	0	0	0
73300	207		5,700	0	7,344	0	0	0	0	0	0	0	0	0
73300	212		2,642	0	2,868	0	0	0	0	0	0	0	0	0
73300	307		17,000	0	18,000	0	0	0	0	0	0	0	0	0
73300	336		0	0	0	0	0	0	0	0	0	0	0	0
73300	348		0	0	0	0	0	0	0	0	0	0	0	0
73300	349		0	0	0	0	0	0	0	0	0	0	0	0
73300	355		2,068	0	1,890	0	0	0	0	0	0	0	0	0
73300	399		52,170	0	65,650	0	0	0	0	0	0	0	0	0
73300	429		10,973	0	19,000	0	0	0	0	0	0	0	0	0
73300	452		0	0	0	0	0	0	0	0	0	0	0	0
73300	457		0	0	2,870	0	0	0	0	0	0	0	0	0
73300	599		5,186	0	8,130	0	0	0	0	0	0	0	0	0
73300	722		0	0	0	0	0	0	0	0	0	0	0	0
73300	790		0	0	0	0	0	0	0	0	0	0	0	0
73300			0	0	0	0	0	0	0	0	0	0	0	0
73300			294,933	0	337,500	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES FOR COMMUNITY \$ 294,933 \$ 337,500 \$ 337,500 \$ 337,500 \$ 337,500 \$ 337,500 \$ 337,500 \$ 337,500 \$ 337,500 \$ 337,500 \$ 337,500 \$ 337,500 \$ 337,500 \$ 337,500 \$ 337,500														

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
71200

BRADLEY COUNTY SCHOOL FUNDS - 141

Account No.	General Purpose School Fund Audited 2017-2018	General Purpose School Fund Original Budget 2018-2019	General Purpose School Fund Amend Budget 2018-2019	General Purpose School Fund Budget Request 2019-2020	Co. Mayor's Gen Purpose School Fund Proposal 2019-2020	Finance's Gen Purpose School Fund Budget 2019-2020	Gen Purpose School Fund Budget 2019-2020
OPERATION OF NON-INSTRUCTION SERVICES							
EARLY CHILDHOOD EDUCATION							
73400							
73400 307	\$ 16,911	\$ 0	\$ 16,168	\$ 0	\$ 0	\$ 0	\$ 0
73400 310	919,267	0	893,695	0	0	0	0
73400 330	25,366	0	29,191	0	0	0	0
73400 336	17,903	0	20,427	0	0	0	0
73400 355	15,850	0	17,892	0	0	0	0
73400 399	63,048	0	59,770	0	0	0	0
73400 429	40,118	0	76,515	0	0	0	0
73400 499	39,674	0	47,989	0	0	0	0
73400 524	7,068	0	7,773	0	0	0	0
73400 599	52,694	0	57,454	0	0	0	0
	\$ 1,197,899	\$ 0	\$ 1,226,874	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL EARLY CHILDHOOD EDUCATION							
76000							
76100							
76100 707	1,637,958	2,500,000	2,500,000	1,750,000	1,750,000	1,750,000	1,750,000
76100 799	1,680,092	0	100,000	0	0	0	0
76100	258,517	254,698	254,698	250,000	250,000	250,000	250,000
76100	0	0	0	0	0	0	0
	\$ 3,576,567	\$ 2,754,698	\$ 2,854,698	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
TOTAL EXPENDITURES FOR REGULAR CAP							
99100							
99100 504	0	0	2,000,000	0	0	0	0
99100 590	0	0	1,402	0	0	0	0
	0	0	2,001,402	0	0	0	0
	\$ 76,353,948	\$ 78,616,748	\$ 82,831,573	\$ 79,507,222	\$ 79,507,222	\$ 79,507,223	\$ 79,507,223
GRAND TOTAL EXPENDITURES							

BRADLEY COUNTY, TENNESSEE
SUMMARY STATEMENT OF PROPOSED REVENUES AND OTHER SOURCES WITH EXPENDITURES AND OTHER USES
For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FEDERAL FUNDS - 142

Account No.	Federal School Fund Audited 2017-2018	Federal School Fund Original Budget 2018-2019	Federal School Fund Amended Budget 2018-2019	Federal School Fund Budget Request 2019-2020	Co. Mayor's Federal School Fund Budget Request 2019-2020	Finance's Federal School Fund Budget Request 2019-2020	Federal School Fund Budget 2019-2020
ESTIMATED REVENUES AND OTHER SOURCES							
44000	0	0	0	0	0	0	0
47100	4,876,286	4,682,609	5,764,120	5,003,902	5,003,902	5,003,902	5,003,902
47600	1,167,479	0	504,316	135,390	135,390	135,390	135,390
49000	0	0	0	0	0	0	0
14100	\$ 6,043,765	\$ 4,682,609	\$ 6,268,436	\$ 5,139,292	\$ 5,139,292	\$ 5,139,292	\$ 5,139,292
Reserves and/or Fund Balances - Beginning							
	\$ 300,925	\$ 300,405	\$ 300,405	\$ 300,405	\$ 300,405	\$ 300,405	\$ 300,405
Other Sources & Adjustments							
	(45,000)						
TOTAL AVAILABLE FUNDS							
	\$ 6,299,690	\$ 4,983,014	\$ 6,568,841	\$ 5,439,697	\$ 5,439,697	\$ 5,439,697	\$ 5,439,697
Less: Total Expenditures & Transfers							
	5,999,285	4,682,609	6,268,436	5,139,292	5,139,292	5,139,291	5,139,291
FUND BALANCE, END OF YEAR							
	\$ 300,405	\$ 300,405	\$ 300,405	\$ 300,405	\$ 300,405	\$ 300,406	\$ 300,406
Reserve Required Reserve							

BRADLEY COUNTY, TENNESSEE
 SUMMARY STATEMENT OF PROPOSED REVENUES AND OTHER SOURCES WITH EXPENDITURES AND OTHER USES

For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FEDERAL FUNDS - 142

	2017-2018			2018-2019			2018-2019			2019-2020			2019-2020		
	Federal School Fund Audited	Federal School Fund	Original Budget	Federal School Fund	Amended Budget	Federal School Fund	Federal School Fund	Budget Request	Co. Mayor's Federal School Fund	Budget Request	Finance's Federal School Fund	Budget Request	Federal School Fund	Budget	
ESTIMATED EXPENDITURES AND OTHER USES															
Instruction															
71100		\$ 1,281,418	1,109,108	1,192,373	1,425,127	1,192,373	1,192,373	1,192,373	1,192,373	1,192,373	1,192,373	1,192,373	1,192,373	1,192,373	
71200	Regular Instruction Program	1,249,902	1,192,331	1,592,591	1,299,181	1,299,181	1,299,181	1,299,181	1,299,181	1,299,181	1,299,181	1,299,181	1,299,181	1,299,181	
71300	Vocational Education Program	148,715	83,756	121,494	105,703	105,703	105,703	105,703	105,703	105,703	105,703	105,703	105,703	105,703	
71600	Adult Education Program	0	0	0	0	0	0	0	0	0	0	0	0	0	
Support Services															
72100	Students	593,445	723,241	664,086	664,086	688,074	688,074	688,074	688,074	688,074	688,074	688,074	688,074	688,074	
72200	Instructional Staff	1,915,973	683,806	1,361,414	823,826	919,316	919,316	919,316	919,316	919,316	919,316	919,316	919,316	919,316	
72300	General Administration	624,069	1,167	1,181	0	638,179	638,179	638,179	638,179	638,179	638,179	638,179	638,179	638,179	
72400	School Administration - Office of Principal	13,167	0	0	0	0	0	0	0	0	0	0	0	0	
72500	Business Administration	0	0	0	0	0	0	0	0	0	0	0	0	0	
72600	Operation and Maintenance of Plant	0	0	0	0	0	0	0	0	0	0	0	0	0	
72700	Student Transportation	172,335	203,800	230,611	228,000	228,000	228,000	228,000	228,000	228,000	228,000	228,000	228,000	228,000	
72800	Other Support Services - Central and Other	0	0	0	0	0	0	0	0	0	0	0	0	0	
Operation of Non-Instructional Services															
73100	Food Service	0	0	0	0	0	0	0	0	0	0	0	0	0	
73300	Community Service	0	0	0	0	0	0	0	0	0	0	0	0	0	
73400	Early Childhood Education	0	0	0	0	0	0	0	0	0	0	0	0	0	
76100	Regular Capital Outlay	0	0	0	0	0	0	0	0	0	0	0	0	0	
99100	Operating Transfers	0	47,000	47,895	48,466	48,466	48,466	48,466	48,466	48,466	48,466	48,466	48,466	48,466	
TOTAL ESTIMATED EXPENDITURES AND OTH \$															
		5,999,024	4,682,609	6,268,225	5,139,292	5,139,292	5,139,292	5,139,292	5,139,292	5,139,292	5,139,292	5,139,292	5,139,292	5,139,292	

BRADLEY COUNTY, TENNESSEE
 SUMMARY STATEMENT OF PROPOSED REVENUES AND OTHER SOURCES WITH EXPENDITURES AND OTHER USES

For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FEDERAL FUNDS - 142

	Federal School Fund Audited 2017-2018	Federal School Fund Original Budget 2018-2019	Federal School Fund Amended Budget 2018-2019	Federal School Fund Budget Request 2019-2020	Co. Mayor's Federal School Fund Budget Request 2019-2020	Finance's Federal School Fund Budget Request 2019-2020	Federal School Fund Budget 2019-2020
44000 OTHER LOCAL REVENUES							
44100 Recurring Items							
44110 Interest Earned	\$						
44110 Refund Telecommunications Fees							
44130 Sale of Materials & Supplies							
44146 E-Rate Funding							
44170 Miscellaneous Refunds	0						
44500 Nonrecurring Items							
44520 Insurance Recovery							
44530 Sale of Equipment							
44570 Contributions & Gifts							
44990 Other Local Revenue							
44000 TOTAL OTHER LOCAL REVENUES	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

BRADLEY COUNTY, TENNESSEE
SUMMARY STATEMENT OF PROPOSED REVENUES AND OTHER SOURCES WITH EXPENDITURES AND OTHER USES
For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FEDERAL FUNDS - 142

Account No.	Federal School Fund Audited 2017-2018	Federal School Fund Original Budget 2018-2019	Federal School Fund Amended Budget 2018-2019	Federal School Fund Budget Request 2019-2020	Co. Mayor's Federal School Fund Budget Request 2019-2020	Finance's Federal School Fund Budget Request 2019-2020	Federal School Fund Budget 2019-2020
ESTIMATED REVENUES AND OTHER SOURCES							
44000	0	0	0	0	0	0	0
47100	4,876,286	4,682,609	5,764,120	5,003,902	5,003,902	5,003,902	5,003,902
47600	1,167,479	0	504,316	135,390	135,390	135,390	135,390
49000	0	0	0	0	0	0	0
14100	\$ 6,043,765	\$ 4,682,609	\$ 6,268,436	\$ 5,139,292	\$ 5,139,292	\$ 5,139,292	\$ 5,139,292
Reserves and/or Fund Balances - Beginning							
	\$ 300,925	\$ 300,405	\$ 300,405	\$ 300,405	\$ 300,405	\$ 300,405	\$ 300,405
Other Sources & Adjustments							
	(45,000)						
TOTAL AVAILABLE FUNDS							
	\$ 6,299,690	\$ 4,983,014	\$ 6,568,841	\$ 5,439,697	\$ 5,439,697	\$ 5,439,697	\$ 5,439,697
Less: Total Expenditures & Transfers							
	5,999,285	4,682,609	6,268,436	5,139,292	5,139,292	5,139,291	5,139,291
FUND BALANCE, END OF YEAR							
	\$ 300,405	\$ 300,405	\$ 300,405	\$ 300,405	\$ 300,405	\$ 300,406	\$ 300,406

Reserve
Required Reserve

BRADLEY COUNTY, TENNESSEE
 SUMMARY STATEMENT OF PROPOSED REVENUES AND OTHER SOURCES WITH EXPENDITURES AND OTHER USES

For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FEDERAL FUNDS - 142

	2017-2018		2018-2019		2018-2019		2019-2020		2019-2020		2019-2020						
	Federal School Fund Audited	Federal School Fund	Original Budget	Amended Budget	Federal School Fund	Budget Request	Co. Mayor's Federal School Fund	Budget Request	Finance's Federal School Fund	Budget Request	Federal School Fund	Budget					
ESTIMATED EXPENDITURES AND OTHER USES																	
Instruction																	
71100	\$ 1,281,418	1,109,108	1,109,108	1,425,127	1,192,373	1,192,373	1,192,373	1,192,373	1,192,373	1,192,373	1,192,373	1,192,373					
71200	1,249,902	1,192,331	1,192,331	1,592,591	1,299,181	1,299,181	1,299,181	1,299,181	1,299,181	1,299,181	1,299,181	1,299,181					
71300	148,715	83,756	83,756	121,494	105,703	105,703	105,703	105,703	105,703	105,703	105,703	105,703					
71600	0	0	0	0	0	0	0	0	0	0	0	0					
Support Services																	
72100	593,445	723,241	723,241	664,086	688,074	688,074	688,074	688,074	688,074	688,074	688,074	688,074					
72200	1,915,973	683,806	683,806	1,361,414	919,316	919,316	919,316	919,316	919,316	919,316	919,316	919,316					
72300	624,069	638,400	638,400	823,826	658,179	658,179	658,179	658,179	658,179	658,179	658,179	658,179					
72400	13,167	1,167	1,167	1,181	0	0	0	0	0	0	0	0					
72500	0	0	0	0	0	0	0	0	0	0	0	0					
72600	0	0	0	0	0	0	0	0	0	0	0	0					
72700	172,355	203,800	203,800	230,611	228,000	228,000	228,000	228,000	228,000	228,000	228,000	228,000					
72800	0	0	0	0	0	0	0	0	0	0	0	0					
Operation of Non-Instructional Services																	
73100	0	0	0	0	0	0	0	0	0	0	0	0					
73300	0	0	0	0	0	0	0	0	0	0	0	0					
73400	0	0	0	0	0	0	0	0	0	0	0	0					
76100	0	0	0	0	0	0	0	0	0	0	0	0					
99100	0	47,000	47,000	47,895	48,466	48,466	48,466	48,466	48,466	48,466	48,466	48,466					
TOTAL ESTIMATED EXPENDITURES AND OTH \$											5,999,024	4,682,609	6,268,225	5,139,292	5,139,292	5,139,291	5,139,291

BRADLEY COUNTY, TENNESSEE
SUMMARY STATEMENT OF PROPOSED REVENUES AND OTHER SOURCES WITH EXPENDITURES AND OTHER USES

For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FEDERAL FUNDS - 142

	Federal School Fund Audited 2017-2018	Federal School Fund Original Budget 2018-2019	Federal School Fund Amended Budget 2018-2019	Federal School Fund Budget Request 2019-2020	Co. Mayor's Federal School Fund Budget Request 2019-2020	Finance's Federal School Fund Budget Request 2019-2020	Federal School Fund Budget 2019-2020
44000 OTHER LOCAL REVENUES							
44100 Recurring Items							
44110 Interest Earned	\$						
44110 Refund Telecommunications Fees							
44130 Sale of Materials & Supplies							
44146 E-Rate Funding							
44170 Miscellaneous Refunds	0						
44500 Nonrecurring Items							
44520 Insurance Recovery							
44530 Sale of Equipment							
44570 Contributions & Gifts							
44990 Other Local Revenue							
44000 TOTAL OTHER LOCAL REVENUES	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

BRADLEY COUNTY, TENNESSEE
SUMMARY STATEMENT OF PROPOSED REVENUES AND OTHER SOURCES WITH EXPENDITURES AND OTHER USES

For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FEDERAL FUNDS - 142

	Federal School Fund Audited 2017-2018	Federal School Fund Original Budget 2018-2019	Federal School Fund Amended Budget 2018-2019	Federal School Fund Budget Request 2019-2020	Co. Mayor's Federal School Fund Budget Request 2019-2020	Finance's Federal School Fund Budget Request 2019-2020	Federal School Fund Budget 2019-2020
FEDERAL GOVERNMENT							
47000 Federal through State	0	0	0	0	0	0	0
47100 Adult Basic Education	200,448	123,779	134,507	157,966	157,966	157,966	157,966
47131 Vocational Program Improvement	0	0	0	0	0	0	0
47139 Other Vocational	2,028,242	1,909,486	2,128,395	1,942,002	1,942,002	1,942,002	1,942,002
47141 ESEA Title I	2,011,938	1,999,591	2,548,801	2,144,343	2,144,343	2,144,343	2,144,343
47143 Education of the Handicapped Act	60,467	66,940	123,388	74,483	74,483	74,483	74,483
47145 Special Education - Preschool Grants	19,889	17,463	18,066	22,180	22,180	22,180	22,180
47146 English Language Acquisition Grants	0	0	0	0	0	0	0
47147 Safe & Drug Free Schools Grant	327,949	307,625	454,669	407,471	407,471	407,471	407,471
47189 Title II	0	0	0	0	0	0	0
47311 First to the Top	227,353	257,725	356,295	255,457	255,457	255,457	255,457
47590 Other Federal through State	0	0	0	0	0	0	0
47990 Other Direct Federal Revenue	0	0	0	0	0	0	0
47100 TOTAL FEDERAL THROUGH STATE	\$ 4,876,286	4,682,609	5,764,120	5,003,902	5,003,902	5,003,902	5,003,902
47990 Direct Federal Revenues	\$ 1,167,479	0	504,316	135,390	135,390	135,390	135,390
Other Direct Federal Revenues							
47600 TOTAL DIRECT FEDERAL GOVERNMENT	\$ 1,167,479	0	504,316	135,390	135,390	135,390	135,390
47000 TOTAL FEDERAL GOVERNMENT	\$ 6,043,765	4,682,609	6,268,436	5,139,292	5,139,292	5,139,292	5,139,292
TOTAL REVENUES	\$ 6,043,765	4,682,609	6,268,436	5,139,292	5,139,292	5,139,292	5,139,292
OTHER SOURCES							
49000 Notes Issued	0	0	0	0	0	0	0
49200 Capital Leases Issued	0	0	0	0	0	0	0
49300 Insurance Recovery	0	0	0	0	0	0	0
49700 Operating Transfers	0	0	0	0	0	0	0
49800	0	0	0	0	0	0	0
49000 TOTAL OTHER SOURCES	\$ 0	0	0	0	0	0	0
14100 TOTAL REVENUES AND OTHER SOURCES	\$ 6,043,765	4,682,609	6,268,436	5,139,292	5,139,292	5,139,292	5,139,292

BRADLEY COUNTY, TENNESSEE

SUMMARY STATEMENT OF PROPOSED REVENUES AND OTHER SOURCES WITH EXPENDITURES AND OTHER USES

For the Fiscal Year Ending June 30, 2020		Federal School Fund Audited 2017-2018		Federal School Fund Original Budget 2018-2019		Federal School Fund Amended Budget 2018-2019		Federal School Fund Budget Request 2019-2020		Co. Mayor's Federal School Fund Budget Request 2019-2020		Finance's Federal School Fund Budget Request 2019-2020	
71200	369												
71200	370												
71200	399	23,760	30,563	50,623	115,550	115,550	115,550	115,550	115,550	115,550	115,550	115,550	115,550
71200	429	30,345	0	6,150	0	0	0	0	0	0	0	0	0
71200	499	0	2,125	26,863	11,583	11,583	11,583	11,583	11,583	11,583	11,583	11,583	11,583
71200	599	0	0	0	0	0	0	0	0	0	0	0	0
71200	725	32,307	0	16,946	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800
71200													
71200		1,249,902	1,192,331	1,592,591	1,299,181	1,299,181	1,299,181	1,299,181	1,299,181	1,299,181	1,299,181	1,299,181	1,299,181
71000													
71300													
71300	116	0	0	0	0	0	0	0	0	0	0	0	0
71300	117	0	0	0	0	0	0	0	0	0	0	0	0
71300	189	0	0	0	0	0	0	0	0	0	0	0	0
71300	195	0	0	0	0	0	0	0	0	0	0	0	0
71300	201	0	0	0	0	0	0	0	0	0	0	0	0
71300	204	0	0	0	0	0	0	0	0	0	0	0	0
71300	206	0	0	0	0	0	0	0	0	0	0	0	0
71300	207	0	0	0	0	0	0	0	0	0	0	0	0
71300	212	0	0	0	0	0	0	0	0	0	0	0	0
71300	336	3,715	3,715	4,080	4,080	4,080	4,080	4,080	4,080	4,080	4,080	4,080	4,080
71300	355	0	0	0	0	0	0	0	0	0	0	0	0
71300	399	0	0	14,004	0	0	0	0	0	0	0	0	0
71300	429	11,798	15,588	21,757	23,757	23,757	23,757	23,757	23,757	23,757	23,757	23,757	23,757
71300	499	4,299	4,299	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
71300	599	0	0	1,050	300	300	300	300	300	300	300	300	300
71300	730	128,903	60,154	69,794	67,566	67,566	67,566	67,566	67,566	67,566	67,566	67,566	67,566
71300													
71300		148,715	83,756	121,494	105,703	105,703	105,703	105,703	105,703	105,703	105,703	105,703	105,703
71000		2,680,035	2,385,195	3,139,212	2,597,256	2,597,256	2,597,256	2,597,256	2,597,256	2,597,256	2,597,256	2,597,256	2,597,256

BRADLEY COUNTY, TENNESSEE
SUMMARY STATEMENT OF PROPOSED REVENUES AND OTHER SOURCES WITH EXPENDITURES AND OTHER USES

For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FEDERAL FUNDS - 142

	Federal School Fund Audited 2017-2018	Federal School Fund Original Budget 2018-2019	Federal School Fund Amended Budget 2018-2019	Federal School Fund Budget Request 2019-2020	Co. Mayor's Federal School Fund Budget Request 2019-2020	Finance's Federal School Fund Budget Request 2019-2020	Federal School Fund Budget 2019-2020
72000							
72100							
72130							
72130 117	\$ 0	0	0	0	0	0	0
72130 123	0	0	0	0	0	0	0
72130 130	0	0	0	0	0	0	0
72130 189	343,649	403,830	332,605	360,863	360,863	360,863	360,863
72130 201	20,542	24,812	21,112	22,464	22,464	22,464	22,464
72130 204	30,943	38,530	33,452	28,226	28,226	28,226	28,226
72130 206	259	336	293	193	193	193	193
72130 207	32,407	58,081	43,606	35,345	35,345	35,345	35,345
72130 212	4,768	5,876	5,013	5,282	5,282	5,282	5,282
72130 307	0	0	0	0	0	0	0
72130 322	0	2,000	7,000	7,000	7,000	7,000	7,000
72130 355	55,953	85,708	77,527	57,540	57,540	57,540	57,540
72130 399	8,420	21,492	25,440	57,082	57,082	57,082	57,082
72130 429	0	0	0	0	0	0	0
72130 499	30,159	30,916	67,038	55,080	55,080	55,080	55,080
72130 524	12,472	11,660	11,000	15,000	15,000	15,000	15,000
72130 599	28,876	40,000	40,000	43,461	43,461	43,461	43,461
72130 730	24,997	0	0	538	538	538	538
72130 790	0	0	0	0	0	0	0
72130	0	0	0	0	0	0	0
72130	\$ 593,445	723,241	664,086	688,074	688,074	688,074	688,074
72100	\$ 593,445	723,241	664,086	688,074	688,074	688,074	688,074
72000							
72200							
72210							
72210 105	\$ 145,817	67,000	124,059	83,322	83,322	83,322	83,322
72210 117	0	0	0	0	0	0	0
72210 129	0	0	0	0	0	0	0
72210 132	0	0	0	0	0	0	0
72210 161	18,327	32,810	32,810	35,400	35,400	35,400	35,400
72210 163	17,993	21,740	21,740	9,471	9,471	9,471	9,471
72210 189	294,114	142,375	299,867	179,838	179,838	179,838	179,838
72210 198	11,317	0	5,000	4,105	4,105	4,105	4,105
72210 201	27,111	16,370	30,072	19,571	19,571	19,571	19,571
72210 204	44,406	30,602	49,317	31,106	31,106	31,106	31,106
72210 206	376	350	523	350	350	350	350
72210 207	53,828	47,752	68,057	42,508	42,508	42,508	42,508
72210 212	6,655	3,835	7,193	4,265	4,265	4,265	4,265
72210 307	0	0	0	0	0	0	0
72210 308	287,689	224,661	249,320	238,005	238,005	238,005	238,005
72210 336	0	0	0	0	0	0	0
72210 330	0	0	0	0	0	0	0
72210 355	50,166	8,500	47,205	23,865	23,865	23,865	23,865
72210 330	0	0	0	0	0	0	0

BRADLEY COUNTY, TENNESSEE

SUMMARY STATEMENT OF PROPOSED REVENUES AND OTHER SOURCES WITH EXPENDITURES AND OTHER USES

For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FEDERAL FUNDS - 142

	Federal School Fund Audited 2017-2018		Federal School Fund Original Budget 2018-2019		Federal School Fund Amended Budget 2018-2019		Federal School Fund Budget Request 2019-2020		Co. Mayor's Federal School Fund Budget Request 2019-2020		Finance's Federal School Fund Budget Request 2019-2020	
72210 348	0	0	0	0	2	0	0	0	0	0	0	0
72210 399	206,068	0	0	115,513	0	30,585	30,585	30,585	30,585	30,585	30,585	30,585
72210 429	0	0	0	0	0	0	0	0	0	0	0	0
72210 432	0	0	0	0	0	0	0	0	0	0	0	0
72210 437	0	0	0	0	0	0	0	0	0	0	0	0
72210 499	177,557	13,353	76,397	30,118	76,397	30,118	30,118	30,118	30,118	30,118	30,118	30,118
72210 524	118,846	68,133	218,308	172,041	218,308	172,041	172,041	172,041	172,041	172,041	172,041	172,041
72210 599	3,074	0	16,031	14,765	16,031	14,765	14,765	14,765	14,765	14,765	14,765	14,765
72210 790	452,629	6,325	0	0	0	0	0	0	0	0	0	0
72210												
72210	1,915,973	683,806	1,361,414	919,316	1,361,414	919,316	919,316	919,316	919,316	919,316	919,316	919,316
Total Expenditures for Regular Instruction Progra \$												
72000												
72200												
72220												
72220 105	0	0	0	0	0	0	0	0	0	0	0	0
72220 117	0	0	0	0	0	0	0	0	0	0	0	0
72220 124	0	0	0	0	0	0	0	0	0	0	0	0
72220 135	0	0	0	0	0	0	0	0	0	0	0	0
72220 161	75,960	80,000	80,000	83,000	80,000	83,000	83,000	83,000	83,000	83,000	83,000	83,000
72220 189	364,604	360,000	360,000	375,000	360,000	375,000	375,000	375,000	375,000	375,000	375,000	375,000
72220 201	25,914	27,500	27,500	27,500	27,500	27,500	27,500	27,500	27,500	27,500	27,500	27,500
72220 204	44,190	49,000	49,000	49,000	49,000	49,000	49,000	49,000	49,000	49,000	49,000	49,000
72220 206	389	400	400	400	400	400	400	400	400	400	400	400
72220 207	57,923	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
72220 212	6,061	6,500	6,500	6,800	6,500	6,800	6,800	6,800	6,800	6,800	6,800	6,800
72220 308	0	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
72220 330	0	0	0	0	0	0	0	0	0	0	0	0
72220 355	0	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
72220 399	0	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
72220 429	0	0	0	0	0	0	0	0	0	0	0	0
72220 457	0	0	0	0	0	0	0	0	0	0	0	0
72220 499	4,131	0	8,291	480	8,291	480	480	480	480	480	480	480
72220 524	44,897	10,000	86,800	10,000	86,800	10,000	10,000	10,000	10,000	10,000	10,000	10,000
72220 599	0	0	0	0	0	0	0	0	0	0	0	0
72220 790	0	0	650	999	650	999	999	999	999	999	999	999
72220												
72220	624,069	638,400	823,826	658,179	823,826	658,179	658,179	658,179	658,179	658,179	658,179	658,179
Total Expenditures for Special Education Program \$												

BRADLEY COUNTY, TENNESSEE
 SUMMARY STATEMENT OF PROPOSED REVENUES AND OTHER SOURCES WITH EXPENDITURES AND OTHER USES

For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL FEDERAL FUNDS - 142

	Federal School Fund		Federal School Fund		Federal School Fund		Federal School Fund		Federal School Fund	
	Audited 2017-2018	Original Budget 2018-2019	Amended Budget 2018-2019	Budget Request 2019-2020	Budget 2019-2020					
72000										
72700										
72710										
72710 105	\$	0	0	0	0	0	0	0	0	0
72710 146		124,178	150,000	161,000	165,000	165,000	165,000	165,000	165,000	165,000
72710 162		0	0	0	0	0	0	0	0	0
72710 189		28,603	32,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
72710 201		8,038	12,000	12,062	13,000	13,000	13,000	13,000	13,000	13,000
72710 204		5,401	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
72710 206		0	0	0	0	0	0	0	0	0
72710 207		0	0	0	0	0	0	0	0	0
72710 212		2,215	2,800	2,815	3,000	3,000	3,000	3,000	3,000	3,000
72710 307		0	0	0	0	0	0	0	0	0
72710 311		0	0	0	0	0	0	0	0	0
72710 315		3,900	0	7,734	0	0	0	0	0	0
72710 338		0	0	0	0	0	0	0	0	0
72710 340		0	0	0	0	0	0	0	0	0
72710 355		0	0	0	0	0	0	0	0	0
72710 399		0	0	0	0	0	0	0	0	0
72710 425		0	0	0	0	0	0	0	0	0
72710 499		0	0	0	0	0	0	0	0	0
72710 511		0	0	0	0	0	0	0	0	0
72710 524		0	0	0	0	0	0	0	0	0
72710 599		0	0	0	0	0	0	0	0	0
72710 729		0	0	0	0	0	0	0	0	0
72710										
72700										
70000										
70000										
TOTAL EXPENDITURES FOR TRANSPORTATION	\$	172,335	203,800	230,611	228,000	228,000	228,000	228,000	228,000	228,000
Total Operating Expenditures	\$	5,999,285	4,635,609	6,220,541	5,090,826	5,090,826	5,090,826	5,090,826	5,090,826	5,090,826

BRADLEY COUNTY, TENNESSEE
SUMMARY STATEMENT OF PROPOSED REVENUES AND OTHER SOURCES WITH EXPENDITURES AND OTHER USES

For the Fiscal Year Ending June 30, 2020		Federal School Fund Audited 2017-2018		Federal School Fund Original Budget 2018-2019		Federal School Fund Amended Budget 2018-2019		Federal School Fund Budget Request 2019-2020		Co. Mayor's Federal School Fund Budget Request 2019-2020		Finance's Federal School Fund Budget Request 2019-2020		Federal School Fund Budget 2019-2020	
99100	Indirect Cost	0	47,000	47,895	48,466	48,466	48,466	48,466	48,466	48,466	48,466	48,466	48,466	48,466	48,466
99100 504	Indirect Cost	0	47,000	47,895	48,466	48,466	48,466	48,466	48,466	48,466	48,466	48,466	48,466	48,466	48,466
	Total Indirect Cost														
	GRAND TOTAL EXPENDITURES	\$ 5,999,285	4,682,609	6,268,436	5,139,292	5,139,292	5,139,292	5,139,292	5,139,292	5,139,292	5,139,292	5,139,292	5,139,292	5,139,292	5,139,292

BRADLEY COUNTY, TENNESSEE
 ESTIMATED REVENUES AND AVAILABLE FUNDS
 For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL
 CENTRAL CAFETERIA FUND - 143

Account No.	Central Cafeteria Fund Audited Budget	Central Cafeteria Fund Budget	Amended Cafeteria Fund Budget	Central Cafeteria Fund Budget	Co Mayor Central Cafeteria Fund Proposal	Finance's Central Cafeteria Fund Budget	Central Cafeteria Fund Budget
	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020	2019-2020	2019-2020
ESTIMATED REVENUES AND OTHER SOURCES							
43521	\$ 910,245	\$ 1,027,400	\$ 1,027,400	\$ 1,030,000	\$ 1,030,000	\$ 1,030,000	\$ 1,030,000
43522	136,024	170,000	170,000	150,000	150,000	150,000	150,000
43523	75,000	102,000	102,000	100,000	100,000	100,000	100,000
43525	476,585	623,000	623,000	623,000	623,000	623,000	623,000
43583	0	0	0	0	0	0	0
43990	0	0	0	0	0	0	0
44110	11,488	5,000	5,000	25,000	25,000	25,000	25,000
44170	43	1,200	1,200	1,000	1,000	1,000	1,000
47111	2,611,226	3,200,000	3,200,000	3,500,000	3,500,000	3,500,000	3,500,000
47112	422,882	0	0	0	0	0	0
47113	814,419	840,000	840,000	875,000	875,000	875,000	875,000
47114	20,244	40,000	40,000	30,000	30,000	30,000	30,000
	8,329	0	0	0	0	0	0
TOTAL ESTIMATED REVENUES AND OTHER S	\$ 5,486,485	\$ 6,008,600	\$ 6,008,600	\$ 6,334,000	\$ 6,334,000	\$ 6,334,000	\$ 6,334,000
Reserves and/or Fund Balances - Beginning	\$ 1,006,623	\$ 1,304,995	\$ 1,304,995	\$ 1,304,995	\$ 1,304,995	\$ 1,304,995	\$ 1,304,995
Other Sources & Adjustments	0	0	0	0	0	0	0
TOTAL AVAILABLE FUNDS	\$ 6,493,107	\$ 7,313,595	\$ 7,313,595	\$ 7,638,995	\$ 7,638,995	\$ 7,638,995	\$ 7,638,995
Less: Total Expenditures & Transfers	5,188,113	6,008,600	6,008,600	6,334,000	6,334,000	6,334,000	6,334,000
FUND BALANCE, END OF YEAR	\$ 1,304,995	\$ 1,304,995	\$ 1,304,995	\$ 1,304,995	\$ 1,304,995	\$ 1,304,995	\$ 1,304,995

BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL
CENTRAL CAFETERIA FUND - 143

Account No.	Central Cafeteria Fund Audited Budget 2017-2018	Central Cafeteria Fund Budget 2018-2019	Amended Cafeteria Fund Budget 2018-2019	Central Cafeteria Fund Budget 2019-2020	Co Mayor Cafeteria Fund Proposal 2019-2020	Finance's Central Cafeteria Fund Budget 2019-2020	Central Cafeteria Fund Budget 2019-2020
ESTIMATED EXPENDITURES AND OTHER USES							
CENTRAL CAFETERIA FUND							
73100		\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
119		1,697,900	2,200,000	2,300,000	2,300,000	2,300,000	2,300,000
165		0	0	0	0	0	0
169		0	0	0	0	0	0
524		0	0	0	0	0	0
201		99,093	145,000	160,000	160,000	160,000	160,000
204		161,328	220,000	225,000	225,000	225,000	225,000
207		469,233	560,000	600,000	600,000	600,000	600,000
210		2,828	1,600	3,000	3,000	3,000	3,000
212		23,429	35,000	40,000	40,000	40,000	40,000
302		40	0	0	0	0	0
307		12,310	15,000	15,000	15,000	15,000	15,000
320		904	1,000	1,500	1,500	1,500	1,500
327		13	0	0	0	0	0
329		0	0	0	0	0	0
336		81,509	100,000	106,000	106,000	106,000	106,000
347		7,965	10,000	10,000	15,000	15,000	15,000
355		3,242	5,000	5,000	8,000	8,000	8,000
361		1,280	0	2,500	2,500	2,500	2,500
399		61,528	93,000	93,000	90,000	90,000	90,000
421		19,848	10,000	10,000	12,000	12,000	12,000
422		1,866,196	2,250,000	2,350,000	2,350,000	2,350,000	2,350,000
427		25,455	40,000	40,000	40,000	40,000	40,000
435		0	0	0	0	0	0
451		4,688	8,000	8,000	15,000	15,000	15,000
469		422,882	0	0	0	0	0
499		158,774	205,000	205,000	240,000	240,000	240,000
509		2,790	0	1,000	1,000	1,000	1,000
524		945	0	0	0	0	0
533		1,535	0	5,000	5,000	5,000	5,000
534		0	0	0	0	0	0
599		4,470	10,000	10,000	5,000	5,000	5,000
710		57,928	100,000	100,000	100,000	100,000	100,000
TOTAL ESTIMATED EXPENDITURES AND OTH \$ 5,188,113 \$ 6,008,600 \$ 6,008,600 \$ 6,334,000 \$ 6,334,000 \$ 6,334,000 \$ 6,334,000							
One Time Capital Projects							
		2,247,084	2,887,178	3,013,345	2,121,505	2,121,505	2,121,505
		57,928	100,000	100,000	100,000	100,000	100,000

BRADLEY COUNTY, TENNESSEE
SUMMARY STATEMENT OF PROPOSED REVENUES AND OTHER SOURCES WITH EXPENDITURES AND OTHER USES
For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL
EDUCATION CAPITAL PROJECTS--177

Account No.	Federal School Fund Audited 2017-2018	Federal School Fund Original Budget 2018-2019	Federal School Fund Amended Budget 2018-2019	Federal School Fund Budget Request 2019-2020	Co. Mayor's Federal School Fund Budget Request 2019-2020	Finance's Federal School Fund Budget Request 2019-2020	Federal School Fund Budget 2019-2020
ESTIMATED REVENUES AND OTHER SOURCES							
44120	0	0	7,870	0	0	0	0
44170	0	0	33,540	0	0	0	0
44540	0	0	692,800	0	0	0	0
44990	3,911,149	0	900,000	0	0	0	0
46990	0	0	0	1,000,000	1,000,000	1,000,000	1,000,000
48990	7,819,424	0	0	0	0	0	0
49100	0	0	2,229,231	0	0	0	0
49800	1,201,103	0	2,000,000	0	0	0	0
14100	\$ 12,931,676	\$ 0	\$ 5,863,441	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Reserves and/or Fund Balances - Beginning	\$ 0	\$ 114,643	\$ 114,643	\$ 2,780,267	\$ 2,780,267	\$ 2,780,267	\$ 2,780,267
Other Sources & Adjustments							
TOTAL AVAILABLE FUNDS	\$ 12,931,676	\$ 114,643	\$ 5,978,084	\$ 3,780,267	\$ 3,780,267	\$ 3,780,267	\$ 3,780,267
Less: Total Expenditures & Transfers	12,817,033	0	3,197,817	3,780,267	3,780,267	3,780,267	3,780,267
FUND BALANCE, END OF YEAR	\$ 114,643	\$ 114,643	\$ 2,780,267	\$ 0	\$ 0	\$ 0	\$ 0

Reserve
Required Reserve

BRADLEY COUNTY, TENNESSEE
SUMMARY STATEMENT OF PROPOSED REVENUES AND OTHER SOURCES WITH EXPENDITURES AND OTHER USES
For the Fiscal Year Ending June 30, 2020

BRADLEY COUNTY SCHOOL
EDUCATION CAPITAL PROJECTS--177

91300	ESTIMATED EXPENDITURES AND OTHER USES	Federal School Fund		Federal School Fund		Co. Mayor's Federal School Fund		Finance's Federal School Fund	
		2017-2018 Audited	2018-2019 Original Budget	2018-2019 Amended Budget	2019-2020 Budget Request	2019-2020 Budget Request	2019-2020 Budget Request	2019-2020 Budget	
	EDUCATION CAPITAL PROJECTS								
304	Architects	\$ 141,761	0	162,088	180,267	180,267	180,267	180,267	180,267
321	Engineering Services	3,688	0	0	0	0	0	0	0
510	Trustee Commission	0	0	79	0	0	0	0	0
716	Building Construction	12,671,584	0	3,035,651	3,600,000	3,600,000	3,600,000	3,600,000	3,600,000
	TOTAL ESTIMATED EXPENDITURES AND OTH	\$ 12,817,033	0	3,197,817	3,780,267	3,780,267	3,780,267	3,780,267	3,780,267

BRADLEY COUNTY

GENERAL DEBT SERVICE

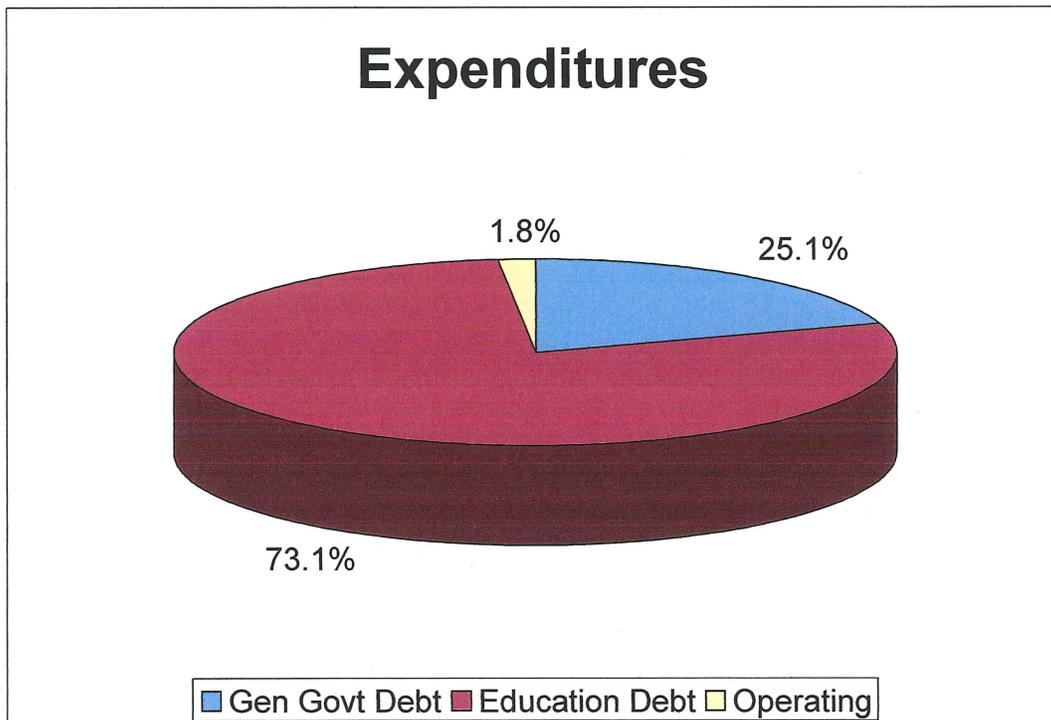
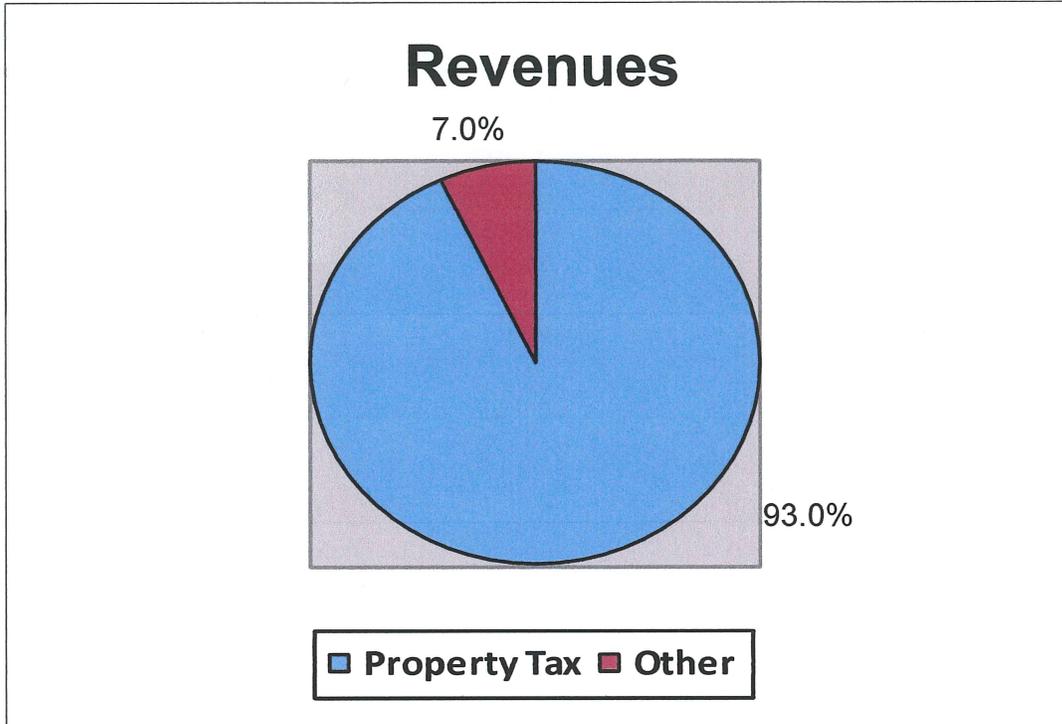
The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, debt principal, interest, and related costs of Bradley County. As of June 30, 2018, Bradley County had \$82,809,920 in outstanding debt. (\$65,446,481 for Schools; \$15,463,438 for County General; and \$1,900,000 for Fire & Rescue).

The breakdown by type is as follows: (1) Capital Outlay Notes - \$0.0; (2) Building America General Obligation Bonds - \$0; (3) General Obligation Bonds - \$21,860,000; (4) Local Government Public Improvement Loans - \$37,734,999, (5) Inter-fund Loan-\$8,203,911 and (5) Capital Leases (School)-\$15,011,009.



DEBT SERVICE FUND

The Debt Service Fund is used to account for the accumulation of resources for and the payment of general long-term debt principal, interest and related costs.



BRADLEY COUNTY, TENNESSEE
 ESTIMATED REVENUE AND AVAILABLE FUNDS
 For the Fiscal Year Ending June 30, 2020

GENERAL DEBT SERVICE - 151

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	Co. Mayor's Budget Proposal 2019-2020	Finance Proposed Budget 2019-2020	Budget 2019-2020
44500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
44570	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NONRECURRING ITEMS						
Contributions & Gifts	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Nonrecurring Items						
46800	\$ 95,329	\$ 494	\$ 494	\$ 494	\$ 494	\$ 494
46820	189,036	160,000	160,000	160,000	160,000	160,000
46851	0	0	0	0	0	0
46990	284,365	160,494	160,494	160,494	160,494	160,494
Total State of Tennessee						
47590	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Fed Thru State						
Total Revenues						
49000	\$ 8,107,043	\$ 9,118,121	\$ 9,006,805	\$ 8,407,625	\$ 8,407,625	\$ 8,407,625
OTHER SOURCES						
48100	0	0	0	0	0	0
49400	0	0	0	0	0	0
49410	0	0	0	0	0	0
49415	305,678	303,387	303,387	0	0	0
49425	0	0	0	0	0	0
49430	1,160,079	0	0	0	0	0
49800	250,000	0	0	0	0	0
49800	150,000	0	0	0	0	0
49800	210,712	212,413	212,413	214,013	214,013	214,013
49800	2,076,469	515,800	515,800	214,013	214,013	214,013
Total Revenue And Other Sources						
Fund Balance, Beginning Of Year	\$ 10,183,512	\$ 9,633,921	\$ 9,522,605	\$ 8,621,638	\$ 8,621,638	\$ 8,621,638
Final Budget Amendments	\$ 9,334,612	\$ 10,882,922	\$ 10,882,922	\$ 11,133,207	\$ 11,133,207	\$ 11,133,207
TOTAL AVAILABLE FUNDS						
Less: Total Expenditure & Transfers	\$ 19,518,124	\$ 20,516,843	\$ 20,405,527	\$ 19,754,844	\$ 19,766,730	\$ 19,766,731
FUND BALANCE, END OF YEAR	\$ 8,635,202	\$ 9,157,988	\$ 9,272,320	\$ 9,217,301	\$ 9,217,301	\$ 9,217,301
FUND BALANCE, END OF YEAR						
	\$ 10,882,922	\$ 11,338,855	\$ 11,133,207	\$ 10,537,544	\$ 10,549,430	\$ 10,549,430

* Proposed 5.602% Tax Increase 6-6-2019

Reserve Required (13 Mos X Principal, Interest & Fee Payment)

9,985,409

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

GENERAL DEBT SERVICE - 151

Account No.	Actual 2017-2018	Original Budget 2018-2019	Amended Budget And Estimated Totals 2018-2019	Co. Mayor's Budget Proposal 2019-2020	Finance Proposed Budget 2019-2020	Budget 2019-2020
58400 OTHER CHARGES						
301 Accounting Services	2,500	2,500	2,500	2,500	2,500	2,500
510 Trustee's Commission	152,520	160,000	174,000	165,000	165,000	165,000
599 Other Charges	0					
Total Other Charges	\$ 155,020	\$ 162,500	\$ 176,500	\$ 167,500	\$ 167,500	\$ 167,500

GENERAL GOVERNMENT DEBT SERVICE

82110 601 Principal on Bonds	\$ 165,000	\$ 170,000	\$ 170,000	\$ 175,000	\$ 175,000	\$ 175,000
82110 601 Principal on Bonds- Workhouse \$2 Million (2)	0	0	0	0	0	0
82110 601 Principal on Bonds-Industrial Park \$3 Million (3)	0	0	0	0	0	0
82110 601 Principal on Bonds-Energy Project (5)	183,331	183,331	183,331	137,566	137,566	137,566
82110 602 Principal on Notes	0	0	0	0	0	0
82110 612 Principal on Other Loans	869,357	1,287,286	1,287,286	1,354,283	1,354,283	1,354,283
82210 603 Interest On Bonds	45,713	42,413	42,413	39,013	39,013	39,013
82210 603 Interest On Bonds- Industrial Park \$3 Million (3)	0	0	0	0	0	0
82210 603 Interest On Bonds- Workhouse \$2 Million (2)	0	0	0	0	0	0
82210 603 Interest On Bonds- Energy Project (5)	256,046	359,153	361,880	306,336	306,336	306,336
82210 613 Interest on Other Loans	100,124	200,000	250,822	275,000	275,000	275,000
82310 699 Other Debt Service						
Total General Government Debt Service	\$ 1,436,240	\$ 2,297,229	\$ 2,350,778	\$ 2,389,632	\$ 2,389,632	\$ 2,389,632

407

EDUCATION DEBT SERVICE

82130 601 Principal on Bonds	\$ 760,000	\$ 870,000	\$ 870,000	\$ 855,000	\$ 855,000	\$ 855,000
82130 601 Principal on Bonds-Lake Forest (1)	0	620,000	620,000	640,000	640,000	640,000
82130 602 Principal on Notes	0	0	0	0	0	0
82130 612 Principal on Other Loans	2,990,643	2,747,714	2,747,714	2,890,718	2,890,718	2,890,718
82130 610 Principal on Capital Leases	593,011	0	0	0	0	0
82230 603 Interest on Bonds	950,280	630,384	630,384	821,175	821,175	821,175
82230 603 Interest On Bonds-Lake Forest \$ (1)	0	464,000	510,413	449,400	449,400	449,400
82230 611 Interest on Capital Leases	567,068	0	0	0	0	0
82230 613 Interest on Other Loans	932,506	966,161	971,333	653,876	653,876	653,876
82330 606 Other Debt Issuance Charges						
82330 699 Other Debt Service	250,434	400,000	395,198	350,000	350,000	350,000
Total Education Debt Service	\$ 7,043,942	\$ 6,698,259	\$ 6,745,042	\$ 6,660,169	\$ 6,660,169	\$ 6,660,169

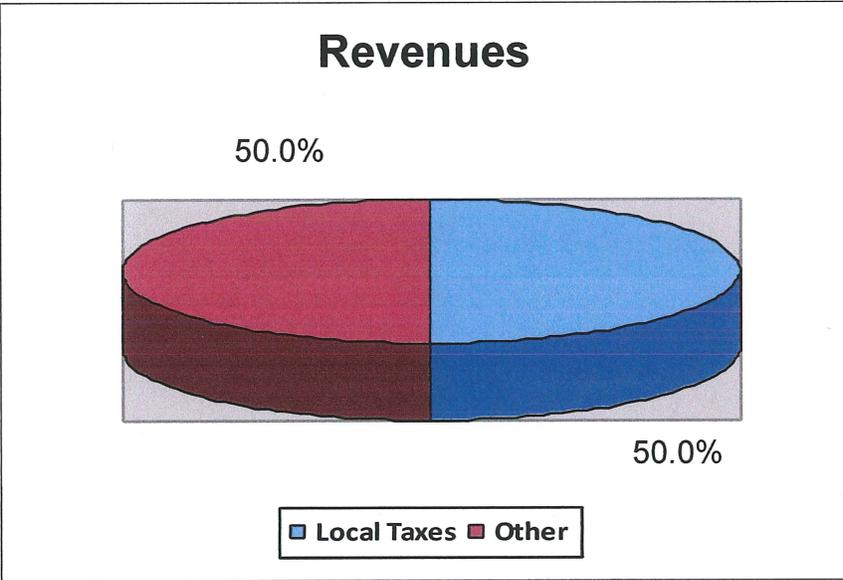
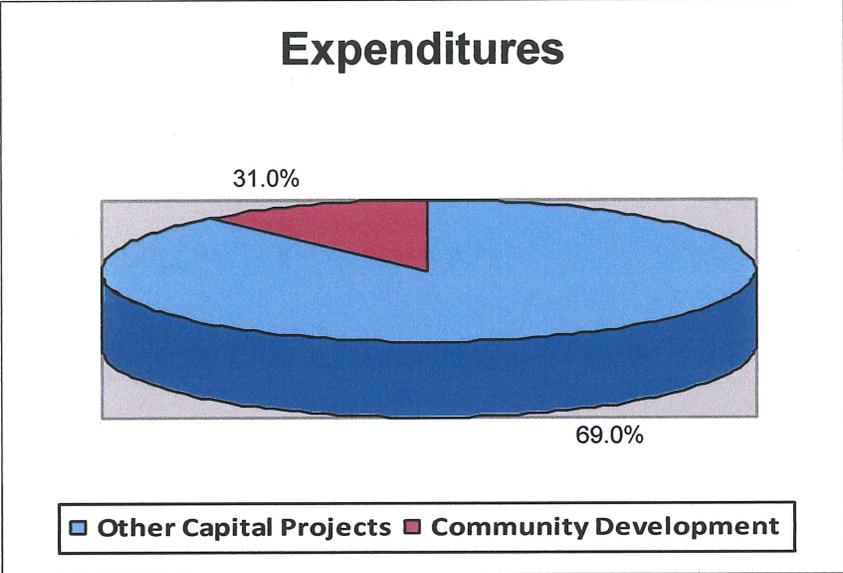
TRANSFERS OUT

99100 599 Other Charges	0	0	0	0	0	0
TOTAL EXPENDITURES	\$ 8,635,202	\$ 9,157,988	\$ 9,272,320	\$ 9,217,301	\$ 9,217,301	\$ 9,217,301

(1) LAKE FOREST BONDS--9/1/2017
 (5) ESC

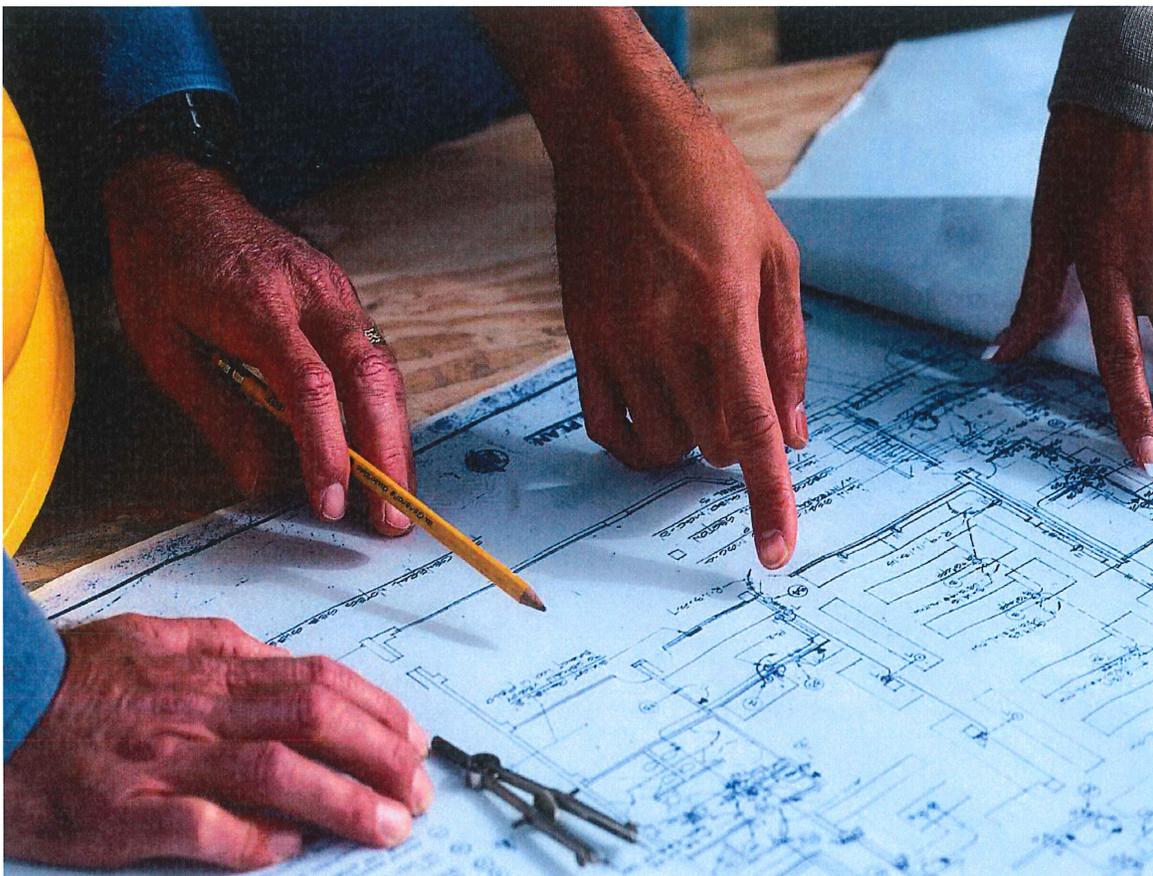
CAPITAL PROJECTS FUND

These funds are used to account for the receipt of debt and other specific revenue sources that are legally restricted to expenditures for construction and/or renovation.



COMMUNITY DEVELOPMENT FUND

The Community Development Fund is used for large-scale public services that are necessary for economic activity and to provide jobs to the community.



BRADLEY COUNTY, TENNESSEE
ESTIMATED REVENUE AND AVAILABLE FUNDS
For the Fiscal Year Ending June 30, 2020

COMMUNITY DEVELOPMENT FUND - 172

Account No.	Actual 2014-2015	Actual 2015-2016	Actual 2016-2017	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	Co Mayor's Budget Proposal 2019-2020	Finance Budget Proposal 2019-2020	Budget 2019-2020
40100	\$ 1,023,864	\$ 1,029,663	\$ 1,177,502	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
40110	30,894	15,206	19,264	23,659	27,000	30	20	20	20
40120	17,721	16,415	19,675	275	600	0	5	5	5
40130	5,630	4,493	4,473	3,732	3,600	5	15	15	15
40161	711	708	763	0	0	0	0	0	0
40162	468	511	551	0	0	0	0	0	0
COUNTY PROPERTY TAXES									
40100									
40110									
40120									
40130									
40140									
40161									
40162									
Payments in Lieu of Taxes - Other									
40163	35,065	42,791	78,925	0	0	0	0	0	0
40220									
40320	5,390	5,874	5,453	315,632	313,100	322,843	328,755	328,755	328,755
44570	0	0	0	0	0	0	0	0	0
44570	0	0	0	0	0	0	0	0	0
44570	0	0	0	0	0	0	0	0	0
46820	6,239	19,626	562,454	0	0	0	0	0	0
46851	29,798	30,136	32,570	5,208	0	0	0	0	0
46980	0	0	0	0	0	0	0	0	0
48140	0	0	0	0	0	0	0	0	0
48990	0	0	0	0	0	0	0	0	0
Total Revenue									
	\$ 1,155,780	\$ 1,165,423	\$ 2,215,129	\$ 348,506	\$ 344,300	\$ 322,878	\$ 328,795	\$ 328,795	\$ 328,795
OTHER SOURCES									
49000	0	0	0	0	0	0	0	0	0
49800	0	0	0	3,000,000	0	0	0	0	0
Total Other Sources									
	\$ 0	\$ 0	\$ 0	\$ 3,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenues & Other Sources									
	\$ 1,155,780	\$ 1,165,423	\$ 2,215,129	\$ 3,348,506	\$ 344,301	\$ 322,878	\$ 328,795	\$ 328,795	\$ 328,795
Fund Balance, Beginning of year									
	1,055,181	1,328,840	1,200,394	2,104,761	758,745	574,943	328,088	328,088	328,088
Final Budget Amendments 6-6-2019									
							515,309	515,309	515,309
TOTAL AVAILABLE FUNDS									
	\$ 2,210,961	\$ 2,494,263	\$ 3,415,523	\$ 5,453,267	\$ 1,103,046	\$ 897,821	\$ 656,883	\$ 1,172,192	\$ 1,172,192
Less: Expenditures									
	882,121	1,929,577	1,310,762	4,878,324	990,124	569,734	577,728	577,728	577,728
FUND BALANCE, END OF YEAR									
	\$ 1,328,840	\$ 564,686	\$ 2,104,761	\$ 574,943	\$ 112,922	\$ 328,088	\$ 79,155	\$ 594,464	\$ 594,464

GE, Coke, Whirlpool, Mars
Amazon, Wacker, Duracell
5% Increase

*Industrial Park Loan Proceeds

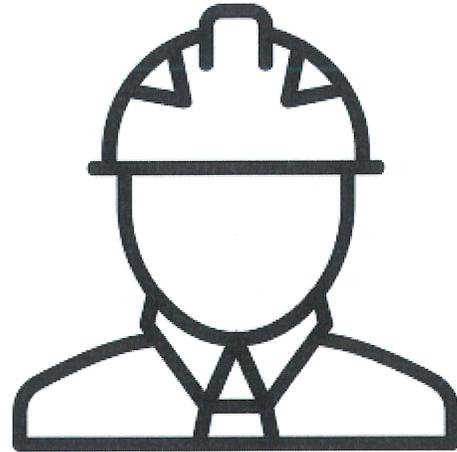
COMMUNITY DEVELOPMENT FUND - 172

	Actual 2014-2015	Actual 2015-2016	Actual 2016-2017	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	Co Mayor's Budget Proposal 2019-2020	Finance Budget Proposal 2019-2020	Budget 2019-2020
58000 OTHER OPERATIONS									
58120 599 Industrial Development (Whirlpool)	0	0	0	0					
58120 724 Industrial Development (Wacker)	597,045	637,075	0	0	25,000	25,000	25,000	25,000	25,000
58120 316 Contributions-Taylor Springs				25,000	**	25,000	***	****	75,000.00
58120 316 Contributions - CSCC							80,000	80,000	80,000
58120 713 Industrial Development (Interchanges)	149,456	175,921	268,021	145	*	1,846	218,728	218,728	218,728
58120 339 Industrial Development (Strategic Plan - Grant Match)	0	0	0	0					1,887,978.43
58120 723 Industrial Development (Benton Pike)	0	0	0	0					
58120 454 Industrial Development (Minnis Rd Sewer)	0	0	0	0					
58120 799 Industrial Development (Amazon)	0	0	0	0					
58120 791 Industrial Development (Veterans Nurs Home)	105,114	10,738	0	894,148	0	0	0	0	0
58120 790 Industrial Development (New Ind. Park-Land Purchase)	0	1,073,605	1,013,030	2,710,212	488,550	289,788	0	0	0
58190 599 Economic Development (Greenway)	9,400	9,400	0	0					
58190 599 Debt Pmt. Industrial Park (Health Wellness)							250,000	250,000	250,000
58190 613 Interest on otherLoans				43,500					
99100 590 Transfer to Health & Wellness (Industrial Park Improvement)				201,500	250,000	250,000	0	0	0
99100 590 Transfer to 189 Other Projects Fund				1,000,000	0	0			
Total Capital Projects	\$ 861,015	\$ 1,906,739	\$ 1,281,051	\$ 4,874,505	\$ 984,124	\$ 566,634	\$ 573,728	\$ 573,728	\$ 573,728
OTHER CHARGES									
510 Trustee's Commission	\$ 21,106	\$ 22,838	\$ 29,711	\$ 3,819	\$ 6,000	\$ 3,100	\$ 4,000	\$ 4,000	\$ 4,000
TOTAL EXPENDITURES	\$ 882,121	\$ 1,929,577	\$ 1,310,762	\$ 4,878,324	\$ 990,124	\$ 569,734	\$ 577,728	\$ 577,728	\$ 577,728

* If not spent carries to next year

Taylor Springs ** 1 of 4, *** 2 of 4, **** 3 of 4

CSCC- ***** 2 of 3 Moved from General Fund



BRADLEY COUNTY

OTHER CAPITAL PROJECTS FUND

The Other Capital Projects Fund is used to pay for major capital projects.



BRADLEY COUNTY, TENNESSEE
STATEMENT OF PROPOSED EXPENDITURES
For the Fiscal Year Ending June 30, 2020

OTHER CAPITAL PROJECTS- 189

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	Co Mayor's Budget Proposal 2019-2020	Finance Proposed Budget 2019-2020	Budget 2019-2020
90000						
CAPITAL PROJECTS						
91150						
Social, Cultural & Recreation Projects						
790	5,500	0	0	0	0	0
790 Parks - Lighting Project						

91190 Other Gen Government Projects

709						
Data Processing Equipment(Elections)						
718				8,000	8,000	8,000
718 Motor Vehicles(Sheriff)						
724				100,000	100,000	100,000
724 Site Development-(Demolition of 3 Schools)						
790			77,317	221,694	221,694	221,694
790 Other Equipment(Jail Locks)						
799	0	1,000,000	764,038	0		
799 Veteran's Nursing Home						

1-15-2019 = 2,000,000
Commitment

Capital Projects

91300	0	250,000	250,000	0		
Education Capital Projects						
790				300,000	750,000	750,000
790 Schools-Locks						
791				2,230,250	2,230,250	2,230,250
791 Schools-Elementary School(s) Projects						
799						
799 Schools_P.I.E. Center						
311	2,600,000	900,000	900,000	0		
311 Schools-Lake						
Total Capital Projects						
	\$ 2,605,500	\$ 2,150,000	\$ 1,991,355	\$ 2,530,250	\$ 3,309,944	\$ 3,309,944

10-2018 When Santeq \$
Comes in

414

58400						
OTHER CHARGES						
510	19,516	25,000	17,000	20,000	20,000	20,000
Trustee's Commission						

TOTAL EXPENDITURES \$ 2,625,016 \$ 2,175,000 \$ 2,008,355 \$ 2,550,250 \$ 3,329,944 \$ 3,329,944

* Do a T.A.N for \$1,230,250, 7/15/2019 + 1 MH= 2,230,250 due 7/15/2019

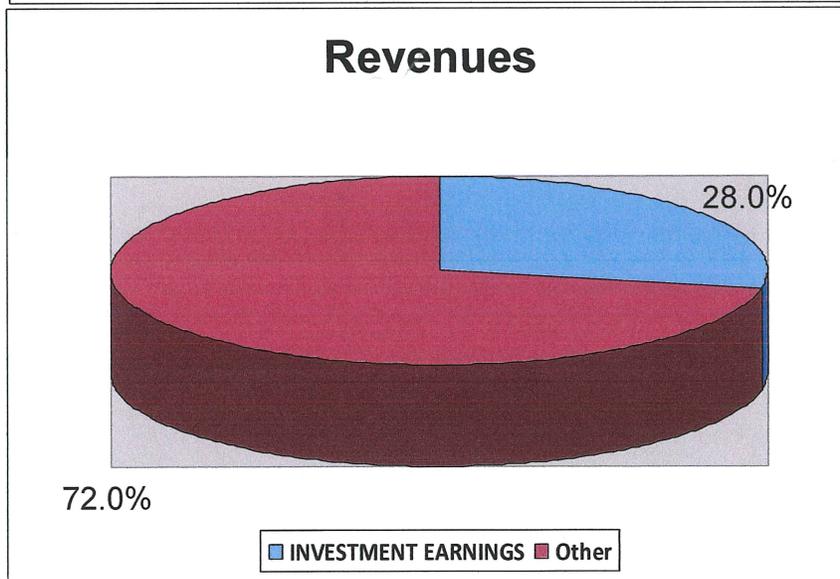
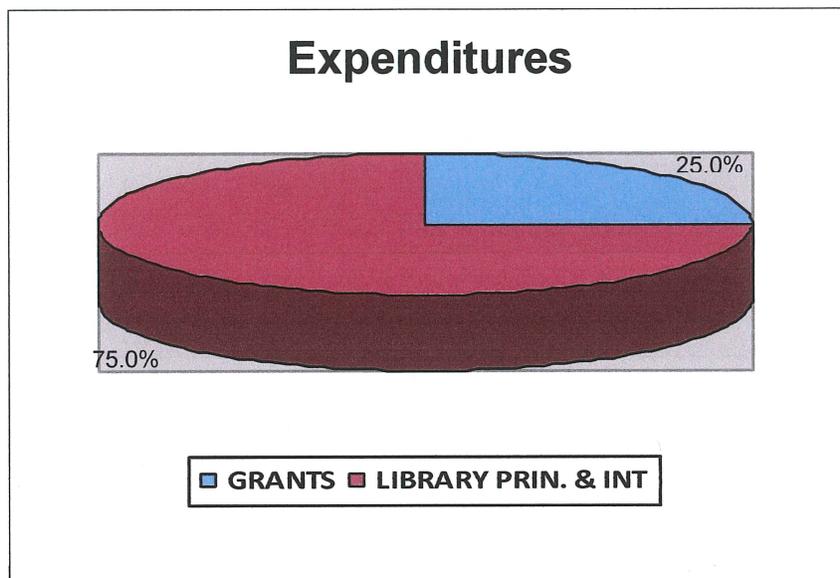
HEALTH, WELLNESS & QUALITY OF LIFE FUND



HEALTH, WELLNESS & QUALITY OF LIFE FUND

This endowment fund accounts for proceeds from the sale of the Bradley County Memorial Hospital. The county received \$15,000,000 from the sale of the hospital and invested these proceeds. The county can spend 85 percent of investment income for the Health, Wellness, and Quality of Life for its citizens. The other 15 percent of investment income as well as the original principal (\$15,000,000) cannot be spent. The County Commission's Healthy Community Initiative Committee has the responsibility to recommend the recipients of any of the funding.

Tennessee Code Ann. §9-21-408 was amended by 2016 Public Chapter 832 specifically authorizing Bradley County to make inter fund loans from the County's endowment fund derived from the sale of Bradley Memorial Hospital. This law became effective on July 1, 2016.



BRADLEY COUNTY, TENNESSEE
 ESTIMATED REVENUE AND AVAILABLE FUNDS
 For the Fiscal Year Ending June 30, 2020

HEALTH, WELLNESS & QUALITY OF LIFE - 192
 CAPITAL PROJECTS FUND - ENDOWMENT

Account No.	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	Budget Request 2019-2020	Co Mayor's Budget Proposal 2019-2020	Finance Proposed Budget 2019-2020	Per Trustees
44100 RECURRING ITEMS							
44110 Investment Income	\$ 212,279	\$ 155,000	\$ 159,072	\$ 165,649	\$ 166,753	\$ 166,753	\$ 166,753
44170 Miscellaneous Refunds (Reciprocal Funds)	0	0	0				
44180 Expenditure Credits	0	0	0				
44990 Other Local Revenues	0	0	0				
49800 Transfer From Community Development-Ind. Park					250,000	250,000	250,000
49800 Transfer from Parks & Recreation (Lighting)					29,500	29,500	29,500
49800 Transfer from Workhouse					150,000	150,000	150,000
Total Recurring Items	\$ 212,279	\$ 155,000	\$ 159,072	\$ 165,649	\$ 596,253	\$ 596,253	\$ 596,253
Total Revenue	\$ 212,279	\$ 155,000	\$ 159,072	\$ 165,649	\$ 596,253	\$ 596,253	\$ 596,253
48990 NON REVENUE - OTHER SOURCES							
Proceeds from Morgan Keegan Account	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Other Sources	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenue	\$ 212,279	\$ 155,000	\$ 159,072	\$ 165,649	\$ 596,253	\$ 596,253	\$ 596,253
Fund Balance, Beginning of Year	16,676,144	9,912,051	9,912,051	9,935,498	9,935,498	9,935,498	9,935,498
Final Budget Amendments Approved 6-6-2019						87,298	87,298
TOTAL AVAILABLE FUNDS	\$ 16,888,423	\$ 10,067,051	\$ 10,071,123	\$ 10,101,146	\$ 10,531,751	\$ 10,619,049	\$ 10,619,049
Less: Total Expenditures & Transfers	6,976,372	167,907	135,625	160,394	160,394	160,394	160,394
FUND BALANCE, END OF YEAR*	\$ 9,912,051	\$ 9,899,144	\$ 9,935,498	\$ 9,940,752	\$ 10,371,357	\$ 10,458,655	\$ 10,458,655

* \$2.2 Million Borrowed to Build Workhouse. The use of the Fund Balance was approved by the State and the regulations changed by Legislation

- (1) WORKHOUSE- TRUSTEE BONDS --12/1/2016
2 MILLION @ 2% FOR 15 YEARS
- (2) INDUSTRIAL Park -trustee bonds--7-15-2017
3 million @ 2% for 15 years
- (3) ENERGY PROJECT- TRUSTEE BONDS--
3 MILLION
- (4) Parks Lighting \$ 209,601

BRADLEY COUNTY, TENNESSEE
 STATEMENT OF PROPOSED EXPENDITURES
 For the Fiscal Year Ending June 30, 2020

HEALTH, WELLNESS & QUALITY OF LIFE - 192

Account	Actual 2017-2018	Original Budget 2018-2019	Estimated Totals 2018-2019	Budget Request 2019-2020	Co Mayor's Budget Proposal 2019-2020	Finance Proposed Budget 2019-2020	Budget 2019-2020
No.							
55900							
OTHER PUBLIC HEALTH & WELFARE							
309	\$ 0	\$ 29,007	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Contributions - Grants 2013							
310	0	0	0	0	0	0	0
Contributions - Grants 2011							
316	48,708	0	0	7,612	7,612	7,612	7,612
Contributions - Grants 2017							
399	0	0	0	0	0	0	0
Contributions - Grants 2010							
499	0	0	0	0	0	0	0
Contributions - Grants 2012							
505	0	0	0	0	0	0	0
Judgments (To United Way)							
599	10,860	30,900 *	20,625	32,782	32,782	32,782	32,782
Contributions - Grants 22008 (Water)							
602	109,404	108,000	115,000	120,000	120,000	120,000	120,000
Contributions - Library Debt							
Total Other Expenses	\$ 168,972	\$ 167,907	\$ 135,625	\$ 160,394	\$ 160,394	\$ 160,394	\$ 160,394
99100							
Transfers Out							
590	6,807,400						
Transfers to Other Funds							
TOTAL EXPENDITURES AND TRANSFERS	\$ 6,976,372	\$ 167,907	\$ 135,625	\$ 160,394	\$ 160,394	\$ 160,394	\$ 160,394

* Transferring the balance left in both water line grants (2008- \$4,441.29 and 2009-\$15,000) to 599 plus adding the additional dollars approved by Finance to bring balance to 30000 then adding 3% increase per year.

Glossary of Terms And Abbreviations

Accrual Accounting: The basis of accounting in which revenues and expenditures are recorded at the time they are earned or incurred as opposed to the cash basis of accounting where the transfer of funds causes the recording of the transaction. For example, in accrual accounting, revenue which was earned between May 1 and June 30, but for which payment was not received until July 25, is recorded as revenue of June rather than July.

Ad Valorem Tax: A tax levied on goods or properties at a percentage of their value.

Adopted Budget: The budget approved by the County Commission and enacted by budget appropriation ordinance on or before June 30 of each year.

Appraised Value: The estimate of fair market value assigned to property by an appraiser or county Tax Assessor. For tax assessment purposes, the value is stated as of the last reappraisal date. See also assessed value.

Appropriation: An authorization made by the County Commission which permits the County staff to incur obligations and to make expenditures of governmental funds and resources. Appropriations are usually for a fixed dollar amount for a particular budget year.

Assessed Value: A value that is established for real or personal property for use as a basis for levying property taxes.

Basis for Budgeting: The County's budgetary basis of accounting is consistent with generally accepted accounting principles (GAAP), except where encumbrances are treated as budgeted expenditures.

Budget: A financial plan for a specified period of time (fiscal year) that balances projected revenues and fund balance appropriations to estimated service expenditures and operating transfer obligations.

Budget Appropriation Resolution: The official enactment by the County Commission establishing the legal authority for County administrative staff to obligate and expend funds.

Budget Calendar: The schedule of the dates involved in the preparation, review and passage of the annual budget.

Budget Document: The official written statement prepared by the County's staff which presents the proposed budget to the County Commission.

Budget Message: The opening section of the budget which provides the County Commission and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and comments of the County Mayor. This message is the same as the Transmittal Letter.

CAFR: Comprehensive Annual Financial Report.

Capital Improvements Budget: Appropriation of funds for a capital improvement project. A capital improvement project is a permanent addition to the County's assets and includes design, construction and purchase of land, buildings and facilities.

Capital Improvements Program: (CIP) The County's plan for capital expenditures to provide long-lasting physical improvements to be incurred over the next six years. The plan is reviewed and updated annually.

Capital Outlay: The purchase of equipment and machinery of significant value (more than \$5000) and having a useful life of several years, also referred to as fixed assets. Capital improvements such as acquisition of land and related construction and engineering fees are included in the Capital Improvements budget.

Capital Projects: Projects identified specifically for the purpose of showing the cost of a particular project. Capital projects are usually large public work projects such as roads, bridges, and buildings.

Contingency: A budgeted amount set aside for emergencies and unforeseen expenditures not otherwise budgeted.

Contractual Services: Services rendered to County activities by private firms and individuals outside County government. Examples include utilities and building and equipment maintenance.

Cost Center: An operating unit within a County department with an organizational budget.

Debt Service: Repayment of County's outstanding debt including principal, interest, and bond reserve requirements.

Department: Closely associated County activities under the day to day oversight by a department head.

Designated Fund Balance: A portion of a fund's balance that is set aside for a specific purpose and, although not legally restricted, is not available for general appropriation as long as the designation is valid.

Direct Debt: The sum total of bonded debt issued by the County.

Disbursement: The payment of County funds for obligations incurred.

Diversify: To expand by increasing the varieties of revenues generated.

EMA: Emergency Management Agency

EMS: Emergency Medical Services

EMT: Emergency Medical Technician

Encumbrance: An administrative control under which commitments for the expenditures of money are recorded; thus the money is not available for new expenditure commitments. The use of encumbrances prevents overspending and permits officials to be certain how much money is available for new commitments.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year.

Expenditure: The cost of goods and services received regardless of when the payment is actually made.

FASB: Financial Accounting Standards Board. The official policy and procedural organization designated by the American Institute of Certified Public Accountants (AICPA) to establish accounting principles for both profit and nonprofit entities in the United States.

Fiscal Year: A time frame designating the beginning and ending period for recording financial transactions. Bradley County uses a fiscal year beginning July 1 through June 30.

Fund: A fiscal entity with a self-balancing set of accounts used to account for activities with common objectives. Commonly used government fund groups are: general fund, special revenue funds, debt service fund, capital projects fund, enterprise fund, internal service funds, special assessment funds and trust and agency funds.

Fund Balance: The accumulated amount of excess revenues over expenditures in a particular fund at any point in time. A negative fund balance is the accumulated amount of excess expenditures over revenues.

GASB: Governmental Accounting Standards Board. The official procedural organization designated by the American Institute of Certified Public Accountants (AICPA) to establish accounting principles for state and local governments.

General Fund: The County's primary operating fund accounting for most all of the financial resources and obligations. The general fund revenues include property taxes, business taxes, sales taxes, licenses and permits, service charges and other types of revenue. The fund provides the resources for most of the basic operating services such as police protection, finance, data processing, and general administration.

General Governmental Bonds: Bonds for whose payment the full faith and credit of the issuing body are pledged. Most commonly, general obligation bonds are considered to be those payable from taxes and other general revenues. A GOB is typically used for long-term financing of capital projects and represents a written promise to pay the bond purchaser a

specified sum of money at a specified future date along with a periodic interest paid at a specified interest percentage.

GFOA: Governmental Finance Officers Association. A nationally recognized association of world wide professional government finance officers.

Goal: The underlying reason(s) for the provision of essential County services.

Grant: A contribution by the State or Federal Government or other entity supporting a particular project.

Infrastructure: Assets for general use of the public. Examples: Roads, sidewalks, buildings, traffic signals.

Interfund Transfers: Amounts transferred from one fund to another.

Intergovernmental Revenue: Revenue received from another government for general purposes or a special purpose.

Line Item Budget: A budget summarizing the detail categories of expenditures for goods and services the County intends to purchase during the fiscal year.

Long Term Capital Plan: Capital spending plan that encompasses the next six years of capital spending.

Moody's Investors Service: A recognized bond rating agency.

Object Code: A detailed line item expenditure category, such as clerical salaries (162), office supplies (435), or building improvements (707).

Objective: A measurable statement of the actual results which a County activity expects to achieve in support of a stated goal.

Operating Budget: The expenditure plan for continuing everyday service programs and activities. In most instances, operating expenditures are made in a single fiscal year. These expenditures include personal services, contractual services, minor capital outlay, and debt service requirements.

Performance Measures: Specific quantitative and qualitative measures of work performed as an objective of the department.

Personnel Services: All costs related to compensating employees of Bradley County, including salaries and employee benefit costs such as County contributions for retirement, social security and health insurance.

Purchase Order: A legal document that authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them, which upon acceptance by a vendor, becomes a contract. Its main function is to expedite and control buying by the County.

Recommended Budget: The budget proposed by the Bradley County Finance Committee to the County Commission for adoption.

Reserved Fund Balance: The portion of a fund's balance that is legally restricted for a specific purpose and is not available for general appropriation.

Revenue: A term used to represent actual or expected income to a specific fund. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

Risk Management: An organized attempt to protect a government's assets against accidental loss in the most economical method.

Short-term Capital: Capital spending completed within one year for items with a life expectancy of less than five years.

Standard & Poor's: A recognized bond rating agency.

Surplus Revenues: The net funds collected above the approved budget for the General Fund aggregate are directed to the debt service fund in order to help meet the County's future debt obligations.

Tax Levy: The total amount of tax that optimally should be collected based on tax rates and assessed values of real, personal, and public utility properties.

Tax Rate: The amount of taxes charged per \$100.00 of assessed value of taxable property. This rate is set each year by the County Commission at the time the annual budgets are adopted.

Transmittal Letter: A general discussion of the budget presented to the County Commission by the County Mayor as part of the budget document. The transmittal letter explains principle budget issues against the background of financial experience in recent years and presents recommendations made of the County Mayor. This letter is also referred to as the budget message.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purchases.

Undesignated Fund Balance: The portion of a fund's balance that is not restricted for a specified purpose and is available for general appropriation.

Bradley County, Tennessee
Direct and Overlapping Governments
Last Ten Fiscal Years

Fiscal Year Ending June 30	Tax Year	Bradley Co Gen Fund	Bradley Co Public Library	Bradley Co Pike Road	Bradley Co County Schools	Cleveland City Schools	Bradley Co Debt Service	Bradley Co Capital Projects	Bradley Co Edu Cap Projects	Bradley Co Community Development	Bradley Co Other Cap Projects	Total Bradley County Direct Rate	Bradley Co Fire O/S Fringe	Bradley Co Fire I/S Fringe	City of Cleveland	City of Charleston
2011	2010	0.4570	0.0277	0.1263	0.5740	0.2695	0.2355	-	0.0017	0.1003	-	1.79	0.34	0.41	1.49	0.42
2012	2011	0.4570	0.0277	0.1263	0.5740	0.2695	0.2355	-	0.0017	0.1003	-	1.79	0.34	0.41	1.49	0.42
2013	2012	0.5269	0.0282	0.1287	0.5734	0.2859	0.2297	-	0.0017	0.0509	-	1.83	0.34	0.42	1.77	0.44
2014	2013	0.5404	0.0289	0.1320	0.5878	0.2935	0.2356	-	0.0017	0.0522	-	1.87	0.34	0.42	1.77	0.44
2015	2014	0.5349	0.0277	0.1276	0.5624	0.2985	0.2674	-	0.0016	0.0520	-	1.87	0.34	0.42	1.77	0.44
2016	2015	0.5339	0.0250	0.1244	0.5539	0.2941	0.2414	-	-	0.0580	0.0414	1.87	0.42	0.44	1.77	0.44
2017	2016	0.5339	0.0250	0.1244	0.5539	0.2941	0.2414	-	-	0.0580	0.0414	1.87	0.42	0.44	1.77	0.44
2018	2017	0.4598	0.0228	0.1135	0.4984	0.2754	0.3049	-	-	0.0000	0.0336	1.7084	0.3908	0.4067	1.77	0.52
2019	2018	0.4498	0.0228	0.1135	0.4964	0.2774	0.3349	-	-	0.0000	0.0136	1.7084	0.3908	0.4067	2.06	0.49
2020	2019	0.4993	0.0278	0.1135	0.4994	0.2744	0.3199	-	-	0.0000	0.0478	1.7821	0.4400	0.4400	2.06	0.49

Source: Bradley County Assessor of Property

Bradley County, Tennessee
Principal Employers
Current Year and Nine Years Ago

Employer	2019			2011		
	Employees	Rank	County Employment	Employees	Rank	County Employment
Whirlpool Corporation (Maytag)	1,435	1	2.70%	1,386	1	3.28%
Bradley County Schools	1,200	2	2.26%	820	4	1.94%
Tennova Healthcare-Cleveland	1,120	3	2.11%	922	3	2.18%
Amazon	1,101	4	2.07%	-	-	0.00%
Peyton's Southeastern	1,100	5	2.07%	979	2	2.31%
Wacker Polysilicon	682	7	1.28%			
Lee University			0.00%	501	9	1.18%
Mars Chocolate				495	10	1.17%
Jackson Furniture	852	6	1.60%			
Cleveland City Schools	664	8	1.25%	664	5	1.57%
Walmart (Two Stores)	640	9	1.20%	640	6	1.51%
Merk Consumer Care				537	8	1.27%
Bradley County Government	620	10	1.17%	625	7	1.48%
Total	9,414		17.70%	7,569		17.89%

Total Employment - Average Annual 2019 53,200
Total Employment - Average Annual 2011 42,299

Sources: Chamber of Commerce
Tennessee Department of Labor

Bradley County, Tennessee
Principal Taxpayers
For the Fiscal Year Ended June 30, 2019

Taxpayer	Type of Business	2019		2009		Percentage of Total Taxes Levied	Tax Liability	Assessed Valuation	Rank	Tax Liability	Percentage of Total Taxes Levied
		Rank	Tax Liability	Rank	Assessed Valuation						
Wacker	Solar Products	1	\$ 3,667,355		-	8.85%	-	-		-	0.00%
Community Health /Tennov Hospitals		6	422,999	2	\$ 29,839,461	1.02%	\$ 534,723				1.50%
Mars, Inc.	Candies, Cookies	2	571,074	1	32,434,320	1.38%	581,223				1.64%
Olin Mathieson	Chemical Company	4	534,241	4	20,999,048	1.29%	376,303				1.06%
Life Care Centers	Nursing Homes	5	484,696	5	20,234,473	1.17%	362,602				1.02%
Whirlpool	Appliance Manufacturer	3	534,547	3	18,857,234	1.29%	337,922				0.95%
Duracell/Gillette	Battery Manufacturer	7	421,770	6	18,153,765	1.02%	387,488				1.09%
Bayer Healthcare	Health Products	8	371,963	10	15,843,787	0.90%	283,921				0.80%
Volunteer Energy Coop	Utility	9	319,244	8	15,234,026	0.77%	238,570				0.67%
Arch Chemicals	Chemical Company	10	276,835	7	12,914,200	0.67%	231,422				0.65%
BellSouth Telecom	Telecommunication			9	15,633,947		231,713				
<hr/> <hr/>											
18.36%											
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Source: Bradley County Property Assessor

Bradley County, Tennessee
Demographic Statistics
Last Ten Fiscal Years

Fiscal Year Ending June 30	(1) Population	Personal Income	(1) Per Capita Income	(1) Median Age	(1) Education Level in Years of Formal Schooling	(2) County School Enrollment	(3) Average Unemployment Rate
2011	98,963	2,082,775,298	21,046	38.2	15.9	12,207	9.0
2012	101,000	2,165,844,000	21,444	37.7	16.4	12,100	8.8
2013	101,146	2,746,923,068	27,158	38.7	16.8	10,082	7.8
2014	101,848	2,172,112,296	21,327	38.3	16.8	10,031	7.0
2015	102,975	2,229,305,775	21,649	38.3	15.9	10,490	5.1
2016	104,091	2,320,604,754	22,294	39	15.9	10,490	4.7
2017	104,091	2,429,067,576	23,336	39.4	15.9	10,176	4.1
2018	104,091	2,429,067,576	23,336	39.4	15.9	10,176	4.1
2019	105,560	2,565,319,120	24,302	40	16.2	10,220	3.5
2020	106,727	2,683,543,688	25,144	40	16.2	10,338	3.7

(1) U.S. Census Bureau.
(2) Weighted Full-time Equivalent Average Daily Attendance - Bradley County Schools.
(3) Tennessee Department of Labor and Workforce Development.

Bradley County, Tennessee
Computation of Legal Debt Margin
June 30, 2020

Not Applicable to Bradley County, Tennessee

Note: Section 9-21-103 of the laws of the State of Tennessee provides that bonds or notes may be issued without regard to any limit on indebtedness for Tennessee counties.

